

ARMY WAR COLLEGE
FOUNDATION
AND *Alumni* **NEWS**



General (Ret) and Mrs. Lloyd J. Austin III, USAWC Class of 1997, at his ceremonial swearing-in as 28th Secretary of Defense in Washington, D.C. on January 25, 2021.

(Photo by Doug Mills/Pool-Getty. Used with permission via Getty Images.)



**SPRING
2021**

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MESSAGE FROM THE CHAIRMAN

Greetings to all USAWC graduates and friends of the Foundation,

Our Foundation Board of Trustees had a successful Spring Meeting on March 18th. This was our third virtual meeting due to the coronavirus, but we are encouraged we will be able to meet in person this coming year.

We are pleased to feature USAWC graduate **GEN (Ret) Lloyd Austin, RES '97**, on this magazine's front cover. We are very proud of his selection as Secretary of Defense, one of the most important positions of leadership in our nation, and one for which the USAWC education is designed.



COL (Ret) Ralph J. Puckett, Jr., RES '67 at the 2021 David E. Grange Jr. Best Ranger Competition on Fort Benning, Georgia, April 16, 2021. (U.S. Army photo/SGT Henry Villarama)

As you'll notice on the back cover, **COL (Ret) Ralph J. Puckett, Jr., RES '67** was awarded the Medal of Honor on May 21, 2021 for his actions during the Korean War. I am one of the thousands indebted to COL Puckett for his contributions to the Ranger community, the entire U.S. Army, and to the nation. I am personally indebted to him for his example of service and professionalism, as well as friendship, that has endured over many years of association. I had the honor and privilege to have benefited from his mentorship as he served as the Honorary Colonel of the Ranger Regiment when I commanded the 1st Ranger Battalion and the 75th Ranger Regiment. Please see the Army's expanded feature at: <https://www.army.mil/article/246595> or the video about COL Puckett at: <https://lnkd.in/g56FkhY>

Construction of exterior walls of the new academic building is bringing to life this important Army initiative to provide an appropriate place for the education of future senior leaders (please see the construction update on page 19). Thanks to all the dedicated folks of Carlisle Barracks and the Corps of Engineers for working to make this academic facility a reality in the coming two years.

Like other non-profits, we rely on charitable gifts to fund our mission. COVID-19 continues to impact our activities in ways we cannot control, and we need your help. Please see our appeal on page 19 and be as generous as you can be.



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Chairman of the Board

Chairman of the Board
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PRESIDENT & CEO MESSAGE

Dear USAWC family,

As editor of this magazine, I can usually integrate information for you in routine features and announcements without taking room for a separate feature. As I was working on this latest edition, however, I realized I had messages to personally convey to you.

First, I want to thank you for the support you've provided me since the sudden death of my husband just over two years ago. Many of you traveled this journey ahead of me and all of you have been so empathetic and understanding. Continuing to serve the Foundation and the College in this position that I love is a source of comfort and strength. Thank you for your thoughts and prayers, and how you have communicated your caring for me.

Second, the Fall 2020 issue of this magazine included an announcement that the College had created its own Alumni Affairs position. Some readers thought that the College's first Director of Alumni Affairs, a government employee (Ms. Jen Bower), was my replacement, so I wanted to clear up any confusion. I am still your Foundation Alumni Director (as well as President and CEO of the Foundation). Jen has been hired by the College to do *what only the government can do*. You can read her update on page 16 of this magazine. Jen and I will work together to serve all alumni. I am not planning to retire from the Foundation any time soon. Your support, both personally and professionally, is truly appreciated.



COL (Ret) Ruth Collins, RES '98
President and CEO

Thanks to the College's Public Affairs Office and Photo Lab for their continued support through many courtesy photos and features.

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OUR MISSION

To support the U.S. Army War College and its graduates in the preparation of outstanding senior leaders by

ENRICHING the academic environment,

ENHANCING outreach and events, and

ENCOURAGING alumni connections.

U.S. ARMY WAR COLLEGE COMMANDANT'S UPDATE

Although I'm assigned now as the Deputy Commanding General, U.S. Army Corps of Engineers, my command is supporting my duties here at the U.S. Army War College. I've been serving as the Acting Commandant of the U.S. Army War College since February and have found it a fascinating experience. It's my honor to support the leadership team here on its successful, dynamic azimuth.

There is a debate in some circles about calling academic year 2021 a 'lost' year. There's no debate here. It's been a different year, but productive and innovative. The COVID environment has been a catalyst for change and growth, but a small part of a larger set of moves. I welcome this opportunity to update you on our educational outcomes, curriculum evolution, significant partnerships, and problem-solving projects for the Army and Joint Staff. Naturally, everything we do is colored by anticipation of the opportunity that will expand with the new academic building.

Already, we see the outer walls of the new 201K square-foot academic building under construction. After breaking ground last summer, Manhattan Construction Inc. has completed site preparation, to include more than 100 concrete piers that will anchor the new facility at the site near the Letort Run. We're on track to welcome the resident and distance classes of 2024 to benefit from design that will enhance student agency and creativity, faculty flexibility in learning methodologies, and collaboration. We are iteratively shaping the curriculum each year, to ensure that our courses prepare our graduates for a changing security environment, characterized by Great Power competition, competition for talent, and the opportunity/challenge of space, cyber, environmental change, autonomous systems, and emergent technologies.

Located adjacent to the wargaming and experiential expertise in Collins Hall, the new building will further enable the sort of cross-functional work that we've been deliberately fostering. Leveraging the analytical and planning expertise in the Strategic Studies Institute (SSI), the Center for Strategic Leadership (CSL), and the Army Heritage and Education Center (AHEC), we are engaged in research projects and wargames that directly support the requirements of the Army Staff, Army Futures Command, USINDOPACOM, the Command Assessment Program, NATO, Army Global Force Posture, etc. Our contributions to the Arctic Strategy, Talent Management, Infrastructure Resilience, and Understanding Generalship may not appear front-and-center, but will prove critical to the future of our Army and Joint Force. As a single example, the extraordinary project to digitize AHEC's massive military history collection is on schedule to profoundly change the uses of history to guide both education and operational decision-making.

As we lean into the future, we are guided by our north star – enhancing national security through educational programs and strategic idea development for strategic leaders.

The Chief of Staff of the Army GEN James C. McConville will speak to our resident class graduates in June, celebrating completion of an exceptional academic year. Dean COL Michelle Ryan delivered on her promise to meet dual objectives of effective learning in a safe environment. More than two-thirds of seminar work has been face-to-face thanks to the efforts of her faculty team and the College's planning and logistics and information technology teams, and Dunham Clinic health advisors. We used alternate seminar spaces that enabled physical distancing, a combination of surveillance testing and rapid COVID testing protocols, selected periods of remote learning supported by tech platforms and, now, vaccines. Jim

Thorpe Sports Day, although scaled to one day for our students only, still celebrated athletic competition and camaraderie. The Joint Land, Air, Sea, Space Strategy elective reflected the innovative mindset – tying senior service college students, resident and distance, of the Army, Navy, National and Swedish PME institutions to reproduce the analysis and decision-making of strategic complexity in geographically diverse settings that replicate actual Joint Force coordination. The Arctic effort alone, in this educational wargame, included contributions from students in five different time zones and three countries. We will wish COL Ryan well as she departs for her new assignment this summer, confident that incoming Dean Dr. Ed Kaplan will move forward with deliberation informed by his years in uniform and on faculty here.

Army strategists' qualification in the Basic Strategic Art Program has continued, in person, this year. Our General Officer and Nominative (Command) Sergeants Major courses have not gone unchanged by the COVID environment – some offered remotely and some postponed -- but we are back on track to serve this important population with courses tailored to their evolving requirements. By the time you read this, we will have completed yet another iteration of the Combined/Joint Force Land Component Command course, addressing one of the most complicated and complex mission sets within the Joint Force.

Dr. Carol Evans, who assumed leadership of SSI in May 2020, has refined its focus on four areas critical to Army/Joint leadership: (Geo)Strategic Net Assessment; Industrial/Enterprise Management, Leadership and Innovation; (Geo) Strategic Forecasting/Anticipating Change; and Applied Strategic Art. Her team's research and analysis infuses the educational programs here.

We said thank-you and goodbye to CSL's director COL Kenny Mintz in April. Kenny leaves the complex set of missions of the Center to COL Leo Wyszynski, who has been heading CSL's preeminent wargaming mission.

Our Deputy Commandant for Reserve Affairs, BG Janeen Birkhead, simultaneously commands the Maryland Army National Guard. With CSM Brian Flom and Dr. Carol Evans, they are engendering people-first change at the College. Here, where we charge senior leaders/students to sharpen their ability to serve as role models in leadership, we have undertaken a series of academic sessions on diversity, equity and inclusion; and completed a review of symbolism in displays to help our population understand both the ideal and the way forward in aligning values, words, and deeds.

As we relentlessly prepare the Army War College and our wide spectrum of students for a complex future, we will always honor our graduates – our credentials. Unsurprisingly, a modern light-filled building with vast glass expanses will not be able to support the graduate plaques that hang on the substantial brick walls of our current, outmoded building. That's why we have developed concepts to be tested this summer for a new design approach to ensure that all who follow you can look upon the long bronze line of Army War College grads.

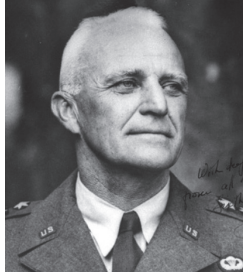
Strength and Wisdom!

*MG David C. Hill
Acting Commandant,
USAWC*



70TH ANNIVERSARY OF ARMY WAR COLLEGE MOVE TO CARLISLE BARRACKS

This summer is the 70th anniversary of the move of the U.S. Army War College to its current home on Carlisle Barracks. Here are a few interesting aspects of that historic move described by the late Harry P. Ball in his book *Of Responsible Command* (Revised Edition), pages 281-302.



MG Joseph M. Swing



BG Arthur G. Trudeau

MG Joseph M. Swing, a USAWC '35 graduate (later promoted to LTG), was selected Commandant, and **BG Arthur G. Trudeau** his Deputy Commandant (also later promoted to LTG), for the historic move to Carlisle. The original Army War College building at what is now Fort McNair in Washington, D.C. had become the home of the new National War College following WWII, and the Army reopened the Army War College at Fort Leavenworth, Kansas, where it would stay only one year. The challenges facing Swing and Trudeau were enormous, considered second most difficult since **Tasker Bliss** had to prepare for the first class to begin studies in 1903. Swing and Trudeau had to prepare for the 1950-1951 academic year, squeezed into Fort Leavenworth facilities and resources, knowing that the value of that course would impact whatever future followed. The course had to fill the often-cited 'strategic gap' and put the War College solidly at the apex of the Army's educational system. Additionally, they had to make sure that Carlisle Barracks was readied and equipped to be the permanent home of the College while that one course was on-going at Fort Leavenworth. Trudeau would prove key to the leadership team. He was familiar with Carlisle Barracks, having been involved in wartime expansion of the Medical Field Service School at Carlisle Barracks and then its move in 1946 to Fort Sam Houston, Texas. Trudeau thought Carlisle Barracks was almost ideally situated and configured for a smaller school.

After a visit to Carlisle Barracks in June of 1950, Swing concluded that the anticipated strength of the War College of 400 officers and 300 enlisted would overtax the installation in four ways – family housing, children's schools, and hospital and recreational facilities.



Student housing constructed from 1951-1953 on Carlisle Barracks. The housing was named College Arms but affectionately became known as "Smurf Village."

Of the four, family housing would prove the most difficult to solve. It was limited to a few quarters, dating back to the rebuilding of the post in the mid-1860s after the visit of the Confederate cavalry, and a few other quarters from the days of the Carlisle Industrial Indian School. Carlisle was a small town of around 14,000 residents and it did not have available rentals at that time. It would be January 1951 before approval was obtained under the Wherry Act for the construction of 100 low-cost student houses (at a max \$9000 per unit), and it would be 1953 before the first ones were available. Due to this lack of housing, the Classes of 1952 and 1953 were capped at 150. Student families found housing where they could throughout south central Pennsylvania.



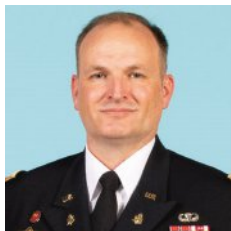
The 1952 graduation speaker was LTG John R. Hodges, Chief of Army Field Forces, on a purpose-built stage.

In mid-April 1951, Swing authorized his staff and faculty to move to Carlisle Barracks as soon as their duties at Leavenworth would permit, and by mid-May 1951, there was a nucleus at Carlisle. Swing himself arrived in late June, in time to participate in the bicentennial ceremonies for the town of Carlisle. **On June 30, 1951, the Army War College opened at Carlisle Barracks.**



First USAWC graduation held at Carlisle Barracks for the Class of 1952.

INTERNATIONAL FELLOWS PROGRAM UPDATE



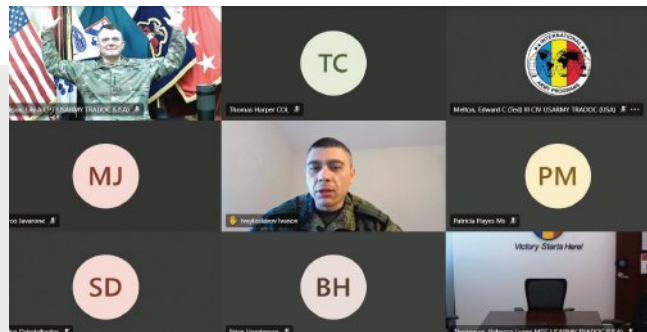
NEW IF PROGRAM OFFICE DIRECTOR

COL **Brian J. Henderson, RES '18**, is the new Director of the College's International Fellows Program. He arrived in October 2020 and replaced COL **Brian R. Foster, RES '13**, who retired.

COL Brian J. Henderson, RES '18

IF UNIFIED COMMAND COURSE

The 2021 International Fellows recently completed their Unified Command Course (UCC) elective. Due to COVID, this year's UCC was conducted in a virtual environment via MS Teams. The virtual rendition of the UCC allowed, for the first time ever, the students to meet with all of the Global Combatant Commands as well as all of the Army Service Component Commands, with the opportunity to compare and contrast how the different commands implement the National Defense Strategy to meet the needs of their specific regions. The IFs also met with TRADOC and NATO-ACT, as well as had a session that took a deep look into the Women, Peace, and Security policy.



TRADOC Commanding General Paul E. Funk II (top left), spoke with AY21 IF President LTC Ivo Ivanov, Bulgaria (center), over MS Teams as part of the AY21 Unified Command Course.

ACADEMIC PREPARATION COURSE



MG David Hill

MG David C. Hill, Acting Commandant, welcomed the first 31 IFs of the Resident Class of 2022 to their Academic Preparation Course (APC) on April 4, 2021. For nine weeks until their APC graduation on June 18, they will be honing their language skills for graduate-level reading, research, academic writing, and seminar discussions. The class expects 80 IFs total, approximately one-fifth of the USAWC's joint, interagency, and international student body.

Many in this cohort recently completed English language instruction at the Defense Language Institute (DLI) in San Antonio, Texas. That program helps improve English language skills but not to a master's academic level conducted in English. Depending on their English Comprehension Level scores, the IFs spent as much as three months or as little as four weeks at DLI.

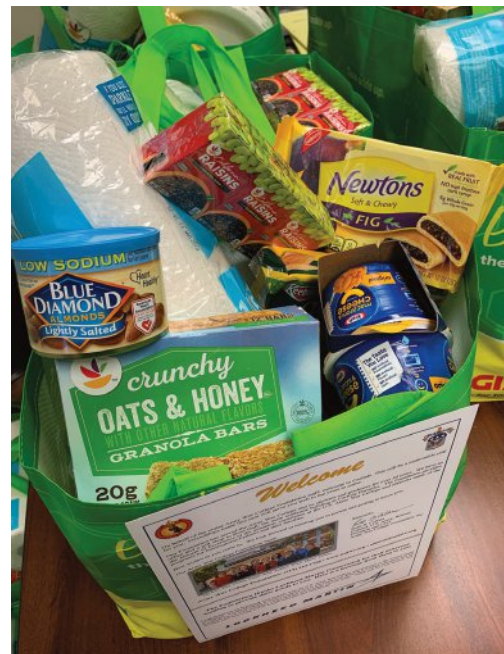
LOSS OF IF HALL OF FAME MEMBER

We learned from the Baltic Defence College that **Lt Gen Johannes Kert, IF Estonia, RES '00**, age 61, passed away on March 4, 2021. He served as the Commander of the Estonian Defence Forces from 1996-2000, helping rebuild the Estonian military. He led Estonia towards NATO and from 2002-2008, he was the Estonian Military Representative to NATO and the European Union. In 2015, he successfully ran for a seat in the Estonian parliament, the Riigikogu, tirelessly working toward his life's mission of advancing Estonia. He was the first Estonian to attend the USAWC, and he was inducted into the USAWC IF Hall of Fame in 2007.



Lt Gen Johannes Kert, IF Estonia, RES '00

LOCKHEED MARTIN SUPPORTS IFs FOR SECOND COVID YEAR



International travel still entails COVID mitigation strategies that are above and beyond others. For the second year, the Foundation is grateful to Lockheed Martin for helping fund modest "health and welfare goods" for the initial IF quarantine periods. The IFs arrive in two big groups, the first for the Academic Preparation Course and the other in June.

SCHOOL OF STRATEGIC LANDPOWER – DEAN’S MESSAGE

Greetings alumni and friends of USAWC from the School of Strategic Landpower (SSL),

The last 12 months brought significant change as we shifted the delivery of our education to adjust to life during a global pandemic. Our faculty members responded admirably, with agility and creativity, to safely educate all of our students. While modes of delivery changed in some aspects, our commitment to graduating strategic leaders and advisors remains strong as demonstrated by our commitments to teaching, scholarship, and outreach.



COL Jon Klug (DMSPO)

Of the many accomplishments in scholarship, we highlight a few: **COLs Jon Klug (DMSPO)** and **Tom Spahr, RES '19 (DMSPO)** were the recipients of this year's Omar N. Bradley Historical Research Fellowship, a great recognition of their work. **COL Klug** will use his fellowship to continue his dissertation research examining the role of logistics in the Pacific Theater during World War II, an area of increasing relevance with the Army's focus on large scale combat operations with peer competitors. **COL Spahr** will use his fellowship to update his dissertation about the U.S. Army's role in the occupation of Mexico from 1847-1848, illuminating important lessons about war termination.



COL Tom Spahr, RES '19 (DMSPO)

Joint Force Quarterly published the Strategy Research Project of **Lt Col Rod Butz, USAF, RES '20 (DMSPO)**. His article effectively argued that targeted strikes by remotely-piloted aircraft must be integrated as part of a coherent strategy to achieve enduring rather than transient tactical effects.

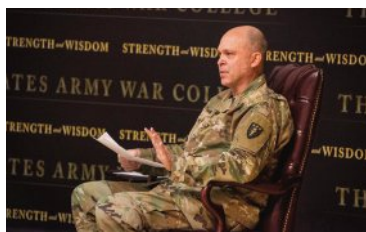


Dr. Heather Gregg (DMSPO)

Despite the pandemic, our faculty outreach continued through podcasts and participation in panels. Some examples include the leadership of three of our faculty members, **Dr. Heather Gregg (DMSPO)**, **Dr. Paul Kan (DNSS)**, and **COL Casey Miner, RES '18 (DDE)** during a USAWC panel on extremism moderated by **Dr. Carol Evans** of SSI.



Dr. Paul Kan (DNSS)



COL Casey Miner, RES '18 (DDE)

Prof. Chuck Allen, RES '01 (DCLM) published "MG Charles C. Rogers: Talent through Diversity, Equity, and Inclusion," *Military Times*. The essay commemorates the 50th anniversary of MG Rogers' graduation with the USAWC Class of 1971. MG Rogers, an African-American graduate, was awarded the Medal of Honor for combat actions in Vietnam.

The History Channel's "Grant" documentary was re-aired in January with updated content, with participation from our historian **Prof. Doug Douds, RES '10 (DMSPO)**, who researched, wrote, and edited historical content for "An Interactive Map of Grant's Key Civil War Battles" (available at <https://www.history.com/shows/grant/interactives/ulysses-s-grant-battle-map>).



Col Doug Douds, USMC (Ret), RES '10 (DMSPO)

Dr. Frank L. Jones (DNSS) continues to receive positive feedback from his new book (featured in the Fall 2020 magazine) *Sam Nunn: Statesman of the Nuclear Age*, offering wonderful insight into one of the most important figures in Congress during the Nixon, Carter, Reagan, Bush, and Clinton eras. (See pages 21-24 for more new books published by grads and faculty.)

Our DCLM Department Chair, **COL Michael Hosie, Ph.D.**, led four members of his team, **Dr. Allison Abbe, Prof. Chuck Allen, RES '01, Dr. Steve Gerras, RES '02, and COL Maurice Sipos, Ph.D., RES '17**, to assist with the "People First Solarium" held at West Point in mid-March. The five faculty members facilitated discussions with Soldiers of all ranks from across the Army at the behest of senior Army leaders.



COL Michael Hosie, Ph.D.



Dr. Allison Abbe



Prof. Chuck Allen, RES '01



Dr. Steve Gerras, RES '02



COL Maurice Sipos, Ph.D., RES '17



MG Omar Jones

We successfully incorporated outside subject matter experts into the curriculum remotely when possible, and this year, expanded the opportunities for Distance Education students and Fellows to participate with great technical support and coordination from **Mr. Darren Olah**. Students heard from **LTG (Ret) H. R. McMaster, USAWCF '03**, former U.S. National Security Advisor; **GEN Michael Garrett, USAWCF '09**, FORSCOM Commander; **GEN Daniel Hokanson, USAWCF '06**, Chief of the

DEAN'S MESSAGE CONTINUED

National Guard Bureau; **GEN James Dickinson, RES '05**, USSPACECOM Commander; **MG Omar Jones**, Commander, Military District of Washington; and **SMA Michael Grinston**. In late April, the students engaged in a hybrid event with **The Honorable (Gen, USMC, Ret) James N. Mattis**, former Secretary of Defense. He spoke with the students from the Hoover Institute at Stanford and took questions in real time over MS Teams, a remarkable event!



SMA Michael Grinston

Col Mike Zick, USAF (DCLM) and **Mr. David Bennett, RES '90 (DCLM)** organized a remote Industry Day in January, including a moderated panel and remote guests linked with individual seminars in the afternoon for a better understanding of the defense industrial base. Similarly, the pandemic forced us to conduct the New York City Staff Ride remotely this year. Thanks to the impressive work of **Mr. George Skerritt** (Office of Educational Methodology), **COL (Ret) Bobby Mundell, RES '09 (DCLM)**, and **Col Will Storms, USAF (DCLM)**, we successfully achieved the learning outcomes through panel discussions and small group visits. The Washington, DC National Security Staff Ride (NSSR) was also remote with assistance from **COL David Knych, RES '15 (DNSS)** and **Mr. David Bennett, RES '90 (DCLM)**. Although we are grateful to have been able to engage with SMEs remotely, face-to-face NSSRs enhance learning outcomes and we optimistically look forward to their resumption for the AY22 class.



Col Leon Perkowski, Ph.D. (DNSS)

Electives for the AY21 class occurred in a mix of remote, hybrid, and face-to-face modalities this year. In its 50th year, the Eisenhower Scholars College Program (ESCP) continues to engage with audiences across the U.S., albeit remotely in the current environment. Thus far, ESCP students have met with Mississippi State University, Boston College, Temple University, Rutgers University, and New York University, with several more engagements scheduled. We are grateful to the leadership of **Col Leon Perkowski, Ph.D. (DNSS)** and his team.

After leading the Department of Distance Education (DDE) for almost 17 years, **Dr. Clay Chun** earned his well-deserved retirement. Under his leadership, DDE educated nearly 24,000 students in strategic leadership, economics, history, national security and policy, military strategy, and defense planning and organization. We are extremely grateful to him for his devoted service. (See next page for more on Dr. Chun.) We will continue to have superb leadership with the assignment of **COL Heather Smigowski, Ph.D., DDE '20**, as the new Department Chair. She recently completed an assignment with the Joint Staff.



COL Heather Smigowski, Ph.D., DDE '20

Many of you know **Dr. Tami Davis Biddle (DNSS)**, an expert in the history of air warfare and member of USAWC faculty for the past 19 years. She will retire at the end of the current academic year, as will **Prof. Ed Filiberti, RES '95 (DCLM)** after 22 years of faculty service.



Dr. Tami Davis Biddle (DNSS)



Prof. Ed Filiberti, RES '95 (DCLM)

We also farewell **COL Craig Morrow, Ph.D., USAWCF '14 (DDE)**, **COL Mike Coleman, RES '18 (DMPSO)**, **COL Matt Coburn, RES '18 (DMPSO)**, and **Prof. Howard Taylor (DMPSO)** as they retire and look forward to their next adventures. **BG Jean Pierre Iribarra, IF Chile, RES '13 (DCLM)**, our Chilean faculty member, received a promotion to O-7, returning to Chile in January; and we welcomed **COL Alejandro Amigo (DCLM)**, also a Chilean Army officer, soon thereafter. We are grateful for the international faculty and students because of the experience and perspective they bring to USAWC.



BG Jean Pierre Iribarra, IF Chile, RES '13 (DCLM)



COL Alejandro Amigo (DCLM)

We have made the decision to conduct the DDE Orientation for the Class of 2023 and the First Resident Course for the Class of 2022 remotely, as is the case with the AY21 National Security Seminar (NSS). Thanks to the leadership of **Dr. Steve Metz (SSI & DNSS)** and **Mr. Kevin Dixon, DDE '10 (Outreach)**, we have engaging speakers and wonderful guests identified to participate in NSS June 7-9.

Despite the impact of the pandemic, we continued to look ahead to adapt the education of our students consistent with guidance from the "Joint Chiefs of Staff Vision and Guidance for Professional Military Education and Talent Management." Senior Service Colleges play a critical role in the ability of the U.S. to achieve intellectual overmatch with our adversaries, and we are implementing changes to our curriculum for the future.

It has been my privilege to serve as your Dean this past year.

Very Sincerely,

COL Michelle L. Ryan, RES '12
Dean, School of Strategic Landpower



LONG TIME FACULTY MEMBER RETIRES



Dr. Clayton K. S. Chun
Chairman, Department of
Distance Education

Dr. Clay Chun came to the College in 2000 as the Professor of Economics in the Department of National Security and Strategy (DNSS). In this position, he taught and was lesson author for what was then called “Course 2,” National Security Policy and Strategy. He developed and taught electives on Defense Economics and National Security Economics. He published extensively on space and ballistic missile defense and served as the DNSS Electives Administrator.

In 2004, he was selected as Chair, Department of Distance Education (DDE) and served in that capacity for 17 years. When he began, he was faced with attrition rates near 50% in the Distance Education Program (DEP), and he worked to systematically reduce this to less than 20% by creating and implementing a number of innovations and improvements. He redesigned the curriculum to make it more effective and efficient. He focused on enhanced student-faculty collaboration and interaction activities that facilitated active learning. These major enhancements included establishing DDE Orientations at Carlisle Barracks, and implementing online student forums, faculty mentor programs, and effective writing programs. To broaden the student educational experience, he created the Washington, D.C. staff ride, the DDE online electives program, and founded the Commandant’s National Security Program.

Dr. Chun continually improved the DEP as he guided the online program through four major changes in the learning management system beginning with Education Online (eol) to Online Academic Student Information System (OASIS) to Blackboard and then to Compass. He brought JPME II to the DEP under the Joint Studies Program that required major programmatic, legal, and curricular changes. Dr. Chun expanded educational opportunities for the DoD force serving in four-star level commands and above, as well as other government agencies by creating the Defense Planners Course and the Certificate Education Program. He also created the International Fellows Continuing Education Program in partnership with the Department of State to provide continuing education and international cooperation among senior service college graduates. During his long tenure, with an annual throughput of approximately 1,400 students per year, the Department of Distance Education taught nearly 24,000 students in all programs.

Dr. Chun retired in April 2021 and we wish him the best in retirement.

USAWC GRAD RETURNS FOR ELECTIVE

BG Jocelyn A. Leventhal, DDE '16, DCG, 76th Operational Response Command, USAR, was a guest speaker on April 20, 2021 for the Total Force Integration Elective. **BG Janeen L. Birckhead, DDE '13**, Deputy Cmdt for Reserve Affairs, was able to attend, as well.



USAWC TOWN HALL



Key to the success of the Carlisle Barracks and College responses to the academic impacts of COVID-19 has been the routine engagement of the Commandant, Garrison Commander, and Dunham Army Health Clinic Commander through town hall meetings. L-R: COL Jen Saenz, Dunham Army Health Clinic Commander, MG David C. Hill, Acting Commandant, and COL Courtney Short, Carlisle Barracks Garrison Commander.

COMMANDANT’S READING PROGRAM

MG (Ret) Dana Pittard, USAWCF '02 (on right), and co-author Wes Bryant (left) visited Carlisle Barracks for an in-person session of the Commandant’s Reading Program on January 26, 2021. Their book *Hunting the Caliphate: America’s War on ISIS and the Dawn of the Strike Cell* was published in 2019.



U.S. ARMY WAR COLLEGE FELLOWS UPDATE



The U.S. Army War College and CSA/SMA Senior Army Fellows – representing the Army in 52 programs worldwide – continued to enhance their critical thinking skills, academic prowess, and professional networks during the latter half of an academic year spent at universities, think tanks, government departments and agencies, and with industry. This was all accomplished in spite of the COVID-19-altered environment.

The 80 USAWC Fellows in the AY 2021 cohort closed out the fall and started the New Year capitalizing on learning and engagement opportunities offered by their uniquely different placements. Likewise, the 10 CSA and SMA Senior Army Fellows, placed by the senior Army leadership as ambassadors of the institution to centers of thought and influence, treated the second half of the year as a culmination period in terms of publishing, panel membership, and other forms of outreach, assisting those who deliberate on the larger security challenges faced by the nation.

COVID-19 continued to drive a mix of distanced face-to-face and remote interactions, including classroom participation and outreach events. As a general statement, the hosting institutions did a superb job throughout the academic year enabling positive and safe experiences for the Fellows and their peer learners.

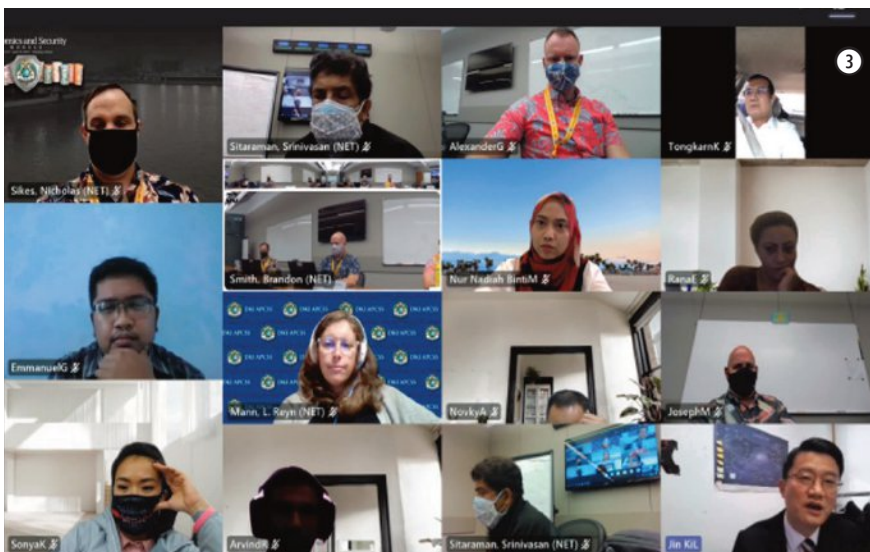
In all, the Fellows ably represented the Army, formally and informally, at their hosting institutions and surrounding areas in AY 2021. The Fellows will go on to hold positions of broad scope and great responsibility, and work in highly complex, ambiguous environments, and deal with open-ended problems typified at a minimum by the current global pandemic. Their Fellowship-gained education and contacts will pay huge dividends to all in the future.

The photos provided span the time period from late fall through the spring of 2021.

1 LTC Randee Farrell (Duke University, Sanford School of Public Policy) is seen with her research assistant, Robbie, who makes up for his lack of intellectual contributions with his love over the holidays! He celebrated his first Christmas morning.

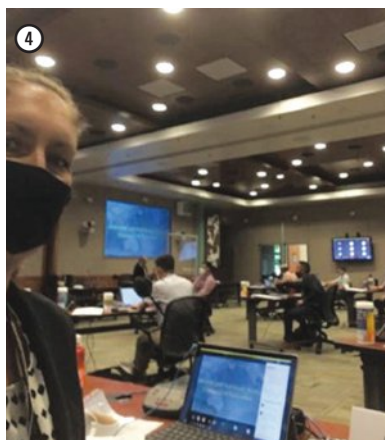


2 COL Hugh Jones (George C. Marshall Center for Security Studies) and his daughter Ella took advantage of the opportunity to ski together. This is from the top of Kreuzteck, with Alpspitze in the distance.



3 LTC Lisa (Reyn) Mann (Asia Pacific Center for Security Studies) facilitated a 6-week (March 17- April 28, 2021) Economics and Security Module course. As a facilitator for this course, she worked with international and U.S. Fellows to understand the role that economic issues play in geopolitical affairs. Her seminar had participants from Australia, Kiribati, Malaysia, India, Thailand, Bangladesh, Korea, and the Philippines.

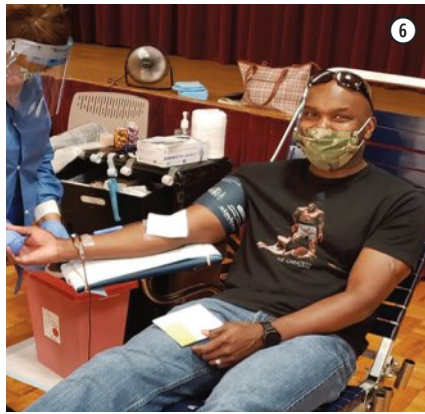
4 LTC Lisa (Reyn) Mann. The Asia Pacific Center for Security Studies held the Indo-Pacific Orientation Course in three phases: Planning (9-13 NOV); Execution (16-20 NOV); and Assessment (23 NOV). The faculty triumphed at their ambitious first attempt at a virtual/in-person hybrid course in 2020. In addition to APCSS presenters, the Assistant Secretary of Defense for Strategy, Plans, and Capabilities—The Honorable Vic Mercado—was also a keynote speaker. If you look closely, you can see just a few of the mitigation efforts in place for the in-person day which included: spacing, Clorox wipes, plastic shields in front of speakers, and (of course) masks!



5 LTC Anthony Passero (University of Texas LBJ School) with his son Stephen on a 20-mile hike in San Antonio for a Hiking Merit Badge.

U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED

6 LTC Cory Plowden (U.S. Department of Health & Human Services, Health Information Tech) participated in the Armed Services Blood Program. National Capital Region hosted an Army-Navy Blood Donor Challenge December 8-9 in the spirit of the Army-Navy Football Game. The Army was the winner in the donor challenge just as in the football game!



7 COL Matt Ross (Duke University, Sanford School of Public Policy) is seen here with his daughter Madison who is cheering for a high school basketball game!



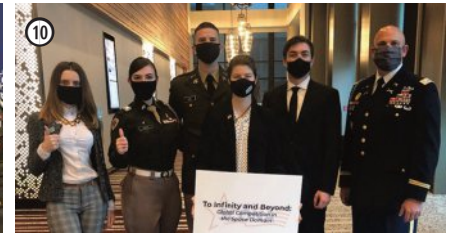
8 Dr. Judith Kelley, Dean of Duke's Sanford School of Public Policy (left) recognized LTC Randee Farrell (right) at an end-of-year certificate ceremony. Dr. Kelley also served as Farrell's research project advisor.



9 LTC Anthony Dennis (Texas A&M University, Bush School and Scowcroft Institute of International Affairs) (left) facilitated round table discussions and policy implementation regarding Russia at Student Conference on National Affairs (SCONA) and International Strategic Crisis Negotiation Exercise (ISCNE) on February 8-13, 2021.



10 LTC(P) James Zanella (Texas A&M University Scowcroft Institute of International Affairs) (right) with the MSC SCONA small group February 12, 2021 addressing "To Infinity and Beyond: Global Competition in the Space Domain."



11 LTC(P) David Kaczmarek (The Fletcher School of Tufts University's International Security Studies Program). Students from the Fletcher School, to include active duty military members, participated in an afternoon of ice climbing with a local guide in Massachusetts. This event provided an opportunity for a challenging day of climbing and interaction between military members and graduate students.



12 LTC Lauren Miller (Institute of Higher National Defence Studies (IHEDN) and family participate in a staff ride of Normandy's beaches.



13 LTC Christy Orser (Georgetown University, Edmund A. Walsh School of Foreign Service, Institute for the Study of Diplomacy) drove a 30' RV for the first time (in the snow!) while on leave to visit family, during which she set up "camp" in her parents' driveway in Massachusetts.



14 COL Jolanda Walker (University of Georgia (UGA), Infectious Diseases and Population Health) (center left), met virtually with GEN (Ret) Larry Ellis, RES '86 (center right) and others at UGA for an engaging discussion about the value of the Senior Service Fellowship, now in its third year, and opportunities for further collaboration between the U.S. Army and UGA.



15 COL Jim Cheney (CSA Senior Fellow at CSIS) visited the USAWC on March 11, 2021 and met with Mr. Phil Evans of the Fellows Program.



U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED



16 COL Hugh Jones and LTC Rob Newbauer (George C. Marshall Center for Security Studies) joined other Fellow peers for some taxing skiing climbing up the Zugspitze. In an environment where ski lifts were COVID-prohibited, the only way to ski down a slope was to walk up first.

17 Phil Evans and Mark Kappelmann (CSA Senior Fellow at CFR) celebrate their post-inoculation status as Mark visited Carlisle Barracks on May 20, 2021.



18 LTC Stephan Ruppel-Lee, USAWCF '20 (Texas A&M University, Bush School and Scowcroft Institute of International Affairs) (center) supported the President's Inauguration on January 20, 2021 with the 29th ID (VA ARNG) Operations Center in the Rayburn House Office Building.

19 COL Chad Roehrman (University of Denver, Josef Korbel School of International Studies) takes part in a Korbel-sponsored student negotiation exercise incorporating a multinational crisis scenario.



20 COL Chad Roehrman (University of Denver, Josef Korbel School of International Studies) hiking the Manitou Springs Incline with his family.

21 COL Steven Lacy (Indiana University, Russian Studies Program) was promoted to COL, effective January 1, 2021 at Shreve Auditorium, Hamilton Lugar School of Global and International Studies, Indiana University. The event was attended by 24 persons, the maximum allowed for a campus event. Ambassador (Dean) Feinstein hosted the ceremony.



22 LTC Christy Orser (Georgetown University, Edmund A. Walsh School of Foreign Service, Institute for the Study of Diplomacy) took advantage of COVID inoculation availability at Fort Meade to receive her first shot on March 16, 2021.

23 LTC Christy Orser (Georgetown University, Edmund A. Walsh School of Foreign Service, Institute for the Study of Diplomacy) simultaneously absorbed a NATO Class with Ambassador John Heffern and a Humanitarian Crises Class.

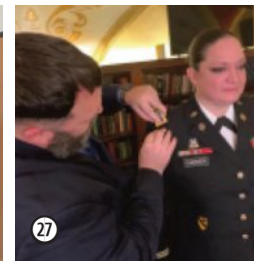


24 COL Michael Albano (University of Notre Dame, International Security Center) provided the invocation and benediction for the Tri-Service ROTC Veterans Day Ceremony at Clarke Memorial Fountain, Notre Dame, on November 11, 2020. Indiana Senator Joseph Donnelly served as guest speaker. The event was attended by Tri-Service ROTC cadre and students, retired veterans, family members, and the local Notre Dame community.

25 COL Thomas Caldwell (Harvard University, Harvard Kennedy School Exec. Education) was visited by his son "TJ", who flew in from Lawton, Oklahoma on November 14, 2020. They enjoyed two very interesting historical food tours of Boston along the Freedom Trail and Cambridge's Harvard Square.

U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED

26 COL Heather Clevenger's (NATO Defense College) committee remains strong despite the challenges of COVID. They have found ways to incorporate group events and camaraderie into their curriculum and they routinely meet over TEAMS for standard committee work on their committee paper. Despite the cancelation of NDC International Day, they have continued to host individual national days within the committee.



27 COL Heather Clevenger (NATO Defense College) was promoted to Colonel on January 1, 2021. She was able to hold a small informal ceremony at a local establishment in Rome for her family, committee classmates, U.S. classmates, and COL Lance Varney, RES '16, her NDC Faculty Advisor.



28 COL Zack Coyan (University of Pittsburgh, School of Computing and Information) held his promotion ceremony on November 7, 2020 in the federal building that houses the U.S. Army Corps of Engineers Pittsburgh District Headquarters. MG (Ret) Donald (Ed) Jackson, RES '07 (left), former Deputy, The Inspector General of the Army, hosted the ceremony.



29 COL Chris Luke (University of Louisville, McConnell Center) participated in a whole hog butchering workshop November 13-15. The training included the slaughtering, butchering, and processing of the pig at Firefly Farm.

30 COL Chris Luke (University of Louisville) ran a 50k (32 mile) trail race in Eastern Kentucky on April 24, 2021.



31 LTC Anthony Dennis (Texas A&M University, Scowcroft Institute of International Affairs) volunteered to assist with hurricane relief efforts in Lake Charles, Louisiana, October 14-18, 2020.

32 COL Joseph Paladino (Massachusetts Institute of Technology, Center for Transportation and Logistics) presenting an overview of their group project on digital transformation opportunities for the renewable wind energy industry.



33 LTC Cory Plowden (Dept. of Health and Human Services, Office of the National Coordinator for Health Information Technology) and COL Kevin Mahoney (Department of Health and Human Services, Assistant Secretary for Preparedness and Response) visited with Phil Evans at the USAWC Fellows Program on April 28, 2021, and discussed current academic year progress and future evolution of their Fellowships. L-R: Cory, Phil, and Kevin.



34 LTC Gabe Szody (CIA), competed in both Jim Thorpe Sports Day cycling events on April 30, 2021, placing first in the individual time trial race held at Kings Gap and assisting the winning relay team on a course in Boiling Springs.

STRATEGIC STUDIES INSTITUTE (SSI)



50th Anniversary Cover

The 50th anniversary edition of *Parameters*, the Army's strategic research journal, is available for download on the SSI website at ssi.armywarcollege.edu. Several articles discuss contemporary national security issues, while others take a look back at some of our earliest published work that was prescient in its analysis. Many of the articles have associated podcasts found on the *Decisive Point* section of the SSI website, where authors discuss their work and the research behind it. SSI has also expanded its social media footprint with its LinkedIn site. Please follow us to receive updates on the latest publications and news.



Decisive Point Podcast

SSI has undertaken several important research projects, including support to the Army Futures Command Future Studies Program and the Army's Calibrated Global Posture Campaign Planning and Arctic Strategy. Major research projects include forecasting and assessing the capabilities China intends to acquire by 2035, as well as the future of the U.S.-Japan alliance in cooperation with Japan's National Institute for Defense Studies.



SSI and Japan's National Institute for Defense Studies (NIDS) dialogue on December 21, 2020 was an exchange of views on the U.S.-Japan defense alliance in the context of the Taiwan issue. **LTC Lisa (Reyn) Mann, USAWCF '21** at the Asia Pacific Center for Security Studies, participated. The NIDS team included Shinji Yamaguchi, Mr. Takahashi Sugio, Dr. Akutsu Hiroyasu, Mr. Maeda Yuji, COL Tom Scott, LTC John Fallon, LTC Kamata Hiroshi, and LTC Yatsuo Muneyuki. The SSI team included **Nathan Feier, Dr. Roger Cliff, Prof. Al Lord, RES '03, Prof. John Schaus, and IFs COL Takeshi Okada (Japan) and Mr. Shun-Huang Lan (Taiwan), plus LTC Mann**. The intent is to build upon this initial exchange for future routine engagement with NIDS.

Collaboration continues with the University of Indiana on the future role of the Quadrilateral Dialogue, together with the United Kingdom and France, in sustaining a "free and open Indo-Pacific." This timely project will culminate in a conference with expert panelists and authors from six nations in December of 2021. SSI continues to work with NATO's Centre of Excellence – Defence Against Terrorism and the

NATO Energy Security Hybrid Project. We are also assisting a U.S. European Command/ Department of Homeland Security study analyzing China's position in a post-pandemic Europe.

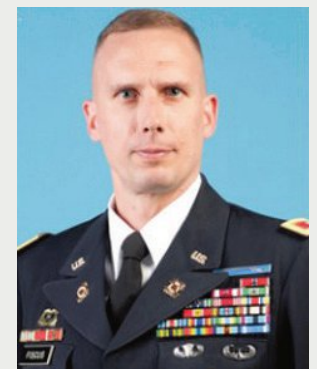
SSI welcomes **Dr. Sarah Lohmann** from the University of Washington's (UW) Henry M. Jackson School of International Studies (JSIS), who will serve as our visiting research professor for cybersecurity and critical infrastructure protection. Dr. Lohmann is currently an assistant professor with JSIS and a senior cybersecurity fellow with Johns Hopkins University's American Institute for Contemporary German Studies. She helped develop the Emerging Technology Certificate Program at UW's Communications Graduate School and has taught courses on big data, emerging technologies, and global disinformation. She is also a faculty member at the Universität der Bundeswehr in Germany and served as a member of the U.S. Department of State.



Dr. Sarah Lohmann



Dr. Alice Friend



COL Paul Fiscus

We bid a fond farewell to **Dr. Alice Friend**, our visiting research professor for civil-military affairs from the Center for Strategic and International Studies (CSIS) in Washington, DC. Dr. Friend has accepted a presidential appointment to the Office of the Deputy Secretary of Defense, and will serve as their Deputy Chief of Staff. We wish Alice our best in this important role. Also departing SSI this spring is **COL Paul Fiscus**, our Director of Strategic Engagement. Paul will retire this spring after 38 years of enlisted and commissioned service.

Finally, three SSI professors (**Dr. John Deni, Dr. Tony Echevarria, DDE '02, and Dr. Chris Mason**) recently published books, which are featured on pages 22-24. Congratulations!



Dr. Carol A. Evans, Director, Strategic Studies Institute (SSI)

THE ARMY STRATEGIC EDUCATION PROGRAM (ASEP)



ASEP-A Students listen intently to a presentation during their February 2021 course

The Army Strategic Education Program (ASEP) continues to execute General Officer Professional Military Education (GO PME) for the entire population of Army General Officers across the total force. Our team of professionals manage the GO PME enterprise, research Generalship, and develop and deliver high quality senior executive education for our Army's most senior leaders, to include the successful Nominative Leader's Course (NLC) for our Army's most senior Command Sergeants Major.

Since the last update, ASEP has conducted the ASEP-Senior (Lieutenant Generals), ASEP-Advanced (Major Generals), and NLC in person, while also executing two ASEP-Transition courses virtually. Each was built upon past successful courses and well executed.

The MGs who complete ASEP-A get a broad learning experience focused on thinking, leading, and communicating at the strategic level. Topics cover providing military advice to senior leaders; economics of national security; Army priorities; persuasion and interagency collaboration; strategy development; data analytics in decision making; influence without authority; and negotiation skills, among others.



GEN Michael X. Garrett, USAWCF '09, CG, U.S. Army Forces Command, addressed ASEP-A students in February 2021.

We also recently finished our first in-person NLC in over one year. Eighteen CSMs traveled to Carlisle Barracks for two great weeks of instruction, which included executive education provided by Wharton Business School (University of Pennsylvania), a first for NLC. Some of the NLC spouses attended the remote delivery of the Nominative Spouses Seminar, a newer initiative that allows them to also prepare for responsibilities they may have. All aspects of the NLC have the exceptional guidance from the Sergeant Major of the Army (SMA), from **CSM Brian Flom**, USAWC CSM, and from the expert team led by **Prof. Erik 'Sparky' Anderson, RES '16**.

ASEP is also leaning forward to plan and prepare for the Chief of Staff, Army (CSA) course for Brigadier Generals. Twice delayed due to the pandemic, the 2021 course is now planned for September 2021. This annual two-week event is the largest and most complex course we develop and deliver. It includes over 120 BGs plus approximately 80 spouses who attend the simultaneous delivery of a spouse course. Army Senior Leaders, to include the CSA, spend three days with the course, helping to chart the future with education for Army general officers.



Nominative Sergeants Major complete a staff ride to historic Gettysburg National Military Park

ASEP also continues to develop the body of knowledge on Generalship for our Army. The research conducted this past academic year is being turned into curriculum for our LTGs and MGs in future ASEP courses. This effort on the study, practice, and application of Generalship at the national strategic level helps us better understand the demands within the contemporary international security environment. Our initial findings indicate the importance of diplomatic skills, in addition to expertise in employment of military power in the strategic environment to achieve a desired political outcome. We remain optimistic the impact of this research will be enduring.

Providing top-notch senior executive educational experiences in support of the Army and Army Senior Leaders remains our top priority. My continued thanks to all who help make the Army War College a great place to learn and serve!



COL Kevin A. McAninch, RES '16
Director, Army Strategic Education Program

U.S. ARMY HERITAGE AND EDUCATION CENTER UPDATE

The U.S. Army Heritage and Education Center (USAHEC) continues to focus on future modernization and growth that leverages both the historical collection and professional expertise with its three new multi-disciplinary divisions. Below is just a sampling of some of the innovative activities of these three divisions.

ACADEMIC SCHOLARSHIP DIVISION

Research librarians have been conducting one-on-one sessions with the USAWC students, providing over 230 virtual and in-person sessions focusing on strategy research projects (SRPs) and integrated research projects (IRPs). The inaugural year of the Bring Your Own Coffee (BYOC) monthly virtual tutorial series has been immensely popular with faculty and students, offering informative presentations such as *Introduction to Research Basics*, *Regional Studies Resources*, and *E-book and E-audio Resources and Access*. We also continue to conduct multiple research efforts in support of Department of the Army (DA) level planning efforts, including two recently completed studies: "Building Arctic Capacity: Specialized Units vs. Training Capacity" and "Coldest War: Lessons Learned from the Korean War," which are informing the planning and development of the Army's Arctic strategy. Additionally, **Dr. Doug Bell** authored "Just Add Soldiers: Army Prepositioned Stocks and Agile Force Projection" which is serving as a starting point for discussions with DA level Staff components and Army Material Command for planning future global posturing.



Dr. Doug Bell (center) received a coin from the Army G-3/5/7 (LTG Charles Flynn on the screen), represented by his deputy, MG Brad Gericke (left) for his studies dealing with landpower in the Pacific, balancing readiness and modernization, and the importance of Army prepositioned stocks. **Dr. Con Crane, DCS '95** (right) also participated in thanking Dr. Bell for his contributions to USAHEC as a Post-Doctoral Fellow this past year.

COLLECTION DIVISION

This division is modernizing collections management in several ways. A multi-disciplinary team led a shelving barcoding project that allows the collection management system to display real-time location data and identify materials that are on display, out for digitization, or in conservation. Location information allows for more efficient retrieval of research materials for patrons, facilitates property accountability actions, and provides business intelligence. Museum Technicians also concluded the cataloging of the Spanish-American War Veteran Surveys and Spanish-American War Widows collections. These artifacts now appear alongside archival and library materials in the Arena search interface (<https://arena.usahec.org/web/arena>), enabling multi-dimensional research and understanding of the Army's role in the Spanish-American War.

EDUCATION AND ENGAGEMENT DIVISION

This division has been hard at work producing and promoting educational experiences for our Army and general public audiences. The new Perspectives Lecture Series premiered in February, offering supplemental discussions to curriculum topics and designed jointly by the USAHEC and USAWC staff and faculty. To learn more about this program and others, be sure to check out our Upcoming Events page (<https://ahahc.armywarcollege.edu/events.cfm>) and social media pages, and visit our YouTube page (www.youtube.com/TheUSAHEC) for recordings of past events. The "This Will Not Stand" exhibit, highlighting Operations Desert Shield/Desert Storm, opened both



USAHEC Curator Molly Bompiane and **GEN (Ret) Dick Cody, RES '94** in front of the USAHEC's Desert Storm/ Shield exhibit.

onsite and in our virtual exhibit space in November with words from **GEN (Ret) Dick Cody, RES '94**, who is featured in the exhibit. It highlights the experiences of U.S. Army Soldiers through personal accounts, historical documents, personal photographs, and artwork created by U.S. Army Combat Artist SFC Peter Varisano. Be sure to check out the online exhibit at: <https://ahahc.armywarcollege.edu/exhibits/desertstorm/default.cfm>.

OTHER INNOVATIONS

Over the last six months, our Metadata Militia Working Group has been researching and refining a plan to crowdsource metadata for our digitized materials. The program will recruit virtual volunteers to transcribe handwritten letters, documents, and other manuscripts that cannot be read by optical character recognition (OCR) software and tag photographs with descriptive keywords.

One of our key projects, the augmented reality (AR) tank, has been submitted and is making its way through the review process. When completed, anyone with a smartphone will be able to take the M4 Sherman from the heritage trail home with them. Augmented reality allows a 3D animation of the tank to be "dropped" into any room with the viewer, at which point information about the Sherman and the duties of those who operated it are displayed.

Virtual exhibits have been a high priority for the USAHEC and we continue to test new platforms and mediums for them to flourish. We recently began to work with Encurate to create our USAHEC App that can be downloaded through your device's App store. We are also working with Google to join their Google Arts & Culture platform, which will give us an even larger online footprint and allow us to use their resources to create new ways for our collection and exhibits to be viewed.

New external connections have been made by the Engagement Chief over the past few months, including the Army University Press Film Cell, the George C. Marshall European Center for Security Studies, and the Maryland History and Culture Collective (MHCC). A collaboration between the National Museum of the Pacific War and USAHEC resulted in **LTC Shane Reilly** providing the webinar lecture, "Fitting the Means at Hand to the Problem: Army Medical Care in the Pacific, 1942-45," to the Museum's digital audience. The Engagements Chief represented USAHEC in an online meeting of the MHCC that was attended by 52 institutions, providing an overview of the USAHEC and noting the digitization project and upcoming programs.

A virtual staff ride of Revolutionary War battlefields, Lexington and Concord, was conducted by the Research Historian last fall for the 109th Airlift Wing, New York Air National Guard. The thirty 109th Airlift Wing personnel were on location and connected virtually with the historian who facilitated dialogue from six different locations on the battlefields.

Geoffrey Mangelsdorff
Director, U.S. Army Heritage
and Education Center



CHAIR UPDATES

DE SERIO CHAIR OF STRATEGIC INTELLIGENCE



Dr. Genevieve 'Gen' Lester

Dr. Genevieve 'Gen' Lester, the De Serio Chair of Strategic Intelligence, has continued outreach and partnership development during the pandemic. She has been requested by name by the Office of the Director of National Intelligence (ODNI) to conduct a study on the curriculum of the National Intelligence University, which transitions to the ODNI this summer. She will also aid the ODNI by helping establish an outreach framework, similar to the one she has developed for the USAWC. In November, she became an Associate Fellow for Strategic Intelligence at the London-based International Institute for Strategic Studies (IISS). This position will allow her to develop further the relationship between the think tank and USAWC, a partnership she has been working on for some time.

Dr. Lester joined another editorial board, this one for the *International Intelligence and Counterintelligence Journal*, a unique journal that engages both scholars and practitioners in the study of intelligence. She is already on the board of the journal *Intelligence and National Security*, and the USAWC journal, *Parameters*. Dr. Lester was also recently asked to assist the Canadian government in reimagining a Canadian National Security Strategy by serving on a group that advises on the use of intelligence.

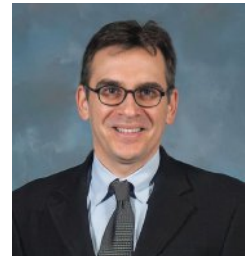
For the past year, Dr. Lester has continued to develop a project on the consumption of intelligence. The objective of this project is to help leaders, beginning with the students at USAWC, use intelligence better to support decision-making in leadership. The project is based on interviews with senior military and Intelligence Community leaders. Among the interviewees are **GEN (Ret) Joe Votel, RES '01**, **GEN (Ret) Dave Petraeus, USAWCF '95**, **Gen (Ret) Joe Dunford, USMC, RES '99**, **LTG (Ret) Bob Ashley, RES '05**, Former Secretary of Defense Robert Gates and former DNI Jim Clapper, among others. Dr. Lester is also teaching an elective this year titled "Intelligence for Leaders" with **COL Tom Spahr, RES '19**, which draws upon the lessons of the intelligence consumption project. Finally, in the interest of engaging the student body in issues of intelligence, she presented a College-wide Foundational Skills Day on intelligence consumption in February.

USAWC ALUMNI AFFAIRS PROGRAM

Greetings from Carlisle Barracks. This is my second "introduction" to you but as Ruth explained in her message on page 2, the clarification of roles and responsibilities is good. My name is **Jen Bower**, and recently the government invested in a new position, offering me the opportunity to become the first government Alumni Affairs Officer for the U.S. Army War College. I am honored to be the first Department of the Army Civilian to serve in this position.

The goal of the USAWC Alumni Affairs Program is to strengthen communication in our community of national security professionals, provide opportunities for lifelong learning, and advance knowledge on national security issues. We have been working to build our community structure online, and we plan to hold some regional programs when the public safety conditions allow. We will soon launch our online community, so stay tuned to USAWC social media for more information! We look forward to providing USAWC alumni even more diverse ways to stay connected in partnership

CHAIR OF WAR STUDIES



Dr. Michael 'Mike' Neiberg

Dr. Michael 'Mike' Neiberg continues to engage with audiences worldwide to advance the study of history, war studies, and strategy. Most engagements have been virtual during this period, as you would expect due to COVID-19. In January, he did a podcast interview with Australian radio as part of their new series on historical topics, specifically this one on the railway car where the Germans signed the armistice. In January, he also virtually attended a faculty development session at NDU discussing uses of history for strategists. In February, he co-hosted a meeting between USAWC historians and the Center of Military History and also gave a virtual lecture to the Art of War Scholars at Command and General Staff College. He spoke at the World War II Museum's annual conference in March and at events for Veterans Memorials in Virginia and Minnesota during the winter.

In April, Dr. Neiberg interviewed **LTG (Ret) H. R. McMaster, Jr. USAWCF '03**, about McMaster's recent book *Battlegrounds* for the War Room series he leads on the art of writing. He also recorded a podcast for the 50th anniversary of *Parameters*. In May, he provided a professional development session with AFRICOM on great power competition in Africa and on the East Africa campaign from WWII. Throughout the past three months, Dr. Neiberg has been working diligently on a guide to thinking historically aimed at future classes, both resident and non-resident, but which should have broader use across the community of historians, practitioners, and academics.

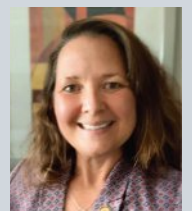
Dr. Neiberg continues to be a major contributor, both personally and with expert guest speakers, to the Regional Advanced Studies Program, primarily for the European and Pacific regions. He does the same for the Basic and Advanced Strategic Art Programs. He is helping U.S. and British Army Museums contact other historians and sources for joint planning for exhibits on the 250th anniversary of the American Revolution. He participated at this year's Society of Military History (SMH) Conference in May and has a planned talk with CENTCOM personnel in June on historical perspectives of "Doing More With Less." If pandemic travel allows, Dr. Neiberg plans to go to Padua, Italy in September to make remarks for the 100th anniversary of their unknown soldier interment.



Dr. Neiberg's latest book, *When France Fell: The Vichy Crisis and the Fate of the Anglo-American Alliance* will be published in mid-October by Harvard University Press. The cover is designed to evoke a cracked French flag and the French new wave cinema posters.

with the Army War College Foundation. Also, if you haven't joined the U.S. Army War College Alumni LinkedIn group, please do! Search for it in LinkedIn "U.S. Army War College Alumni" or go to <https://www.linkedin.com/groups/104319/>

If you have ideas for Lifelong Learning for our alumni or if you have a personal or professional development idea that you think would be of interest to our alumni, please reach out to me jennifer.bower@armywarcollege.edu



Jen Bower, DDE '17

What's your Legacy of Strength and Wisdom?

NEWS AND EVENTS

USAWC 'BATAAN' GROUP ON THE APPALACHIAN TRAIL

On April 10th, 24 people from the College and Carlisle Barracks set out to commemorate the 79th Anniversary of the Bataan Death March. Normally conducted at White Sands Missile Range, this year's event was virtual. Organized by **CSM Brian Flom** and **COL Doug Winton, RES '13**, marchers completed either 14.2 or 26.2 miles on the Appalachian Trail. Training for the event began in December and provided an outlet for people to conduct physical activity outdoors while connecting socially in a safe manner. The marchers included Active and Retired Servicemembers representing the Army, Navy, Air Force, and Marine Corps, International Students, Civilians, and Family Members. Everyone agreed the biggest benefit of the event was that all built lasting relationships while growing together as people. A special thank you to **COL Mark Haseman, RES '13**, for running the Southbound Aid Station and to Tanja and Leo Kraemer for running the Northbound stop.



L-R: Bill Harting; COL Michael Hosie, DCLM Chairman; COL Kenny Mintz, RES '13; COL Maurice Sipos, RES '17; Mark Leno; CSM Michael Carden; CDR Will Harting, RES '20; Dr. Allison Abbe; Robert and Kathryn Martin; CSM Brian and Monika Flom; LTC (Ret) Jim Di Crocco, DDE '10; LtCol Aixa Dones, USMC, RES '21; COL Mark Denton, RES '20; COL (Ret) Drew Turinski, RES '06; COL Doug and Gabrielle Winton, RES '13; LTC Brad DeLoach; COL Brian Busk, IF Denmark, RES '21; Sharon Haseman; and COL Karsten Kraemer, IF Germany, RES '21. Not pictured: Tina Kristensen and COL Jeffrey Baker, RES '17.

ROCKS 'BUFFALO SOLDIER' EVENT

A number of USAWC grads participated on Saturday, May 1st in the Buffalo Soldiers Series held by the National Board of the ROCKS, Inc. focusing on experiences, insights, and mentoring. **LTG (Ret) Arthur J. Gregg, RES '68**, was the featured keynote guest for this session. Approximately 50 ROCKS members attended and here's just one of seven screenshots.

L-R from top: Ms. Karen Wrancher, moderator; Prof. Chuck Allen, RES '01; LTG (Ret) Art Gregg, RES '68; BG (Ret) Lawrence Gillespie, RES '89; GEN (Ret) Kip Ward, RES '92; GEN (Ret) Johnnie Wilson; GEN (Ret) Dennis Via, RES '99; GEN (Ret) Vince Brooks, USAWCF '99; and BG Gavin Lawrence, RES '15.



USAWC HARVARD FELLOWS ENJOY SPECIAL GATHERING



Our USAWC Harvard Fellows were able to gather with their joint and interagency seminar peers at an end-of-year graduation gathering this year, thanks to gracious hosts **Gen Joe Dunford, USMC (Ret), RES '99**, former CJCS (far left), and **MG (Ret) Bill Rapp, RES '04**, former USAWC Cmt and Kennedy School National Security Fellows lead (far right).

NEW AWCF LIFE MEMBERS

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)

USAWCF – U.S. Army War College Fellow
FACULTY – USAWC Faculty
STAFF – USAWC Staff

NSS – National Security Seminar
SIS – Strategy Implementation Seminar

The following individuals became Life Members of the Foundation from November 14, 2020 through May 21, 2021. Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

Mr. John M. Abood	NSS '10	COL Brian J. Henderson	RES '18	LTC Thelma R. Piper	DSC '18
Mr. David Almacy	NSS '12	COL (Ret) Roy L. Higgins	DCS '96	LTC Cory Joshua Plowden	USAWCF '21
COL Mark Christopher Andres	RES '21	LTC Chika Azekwe Ihenetu	RES '21	LTC Frank Wade Poovey	DDE '21
COL Okera Genard Anyabwile	RES '20	COL Ratasha Lacynda Jackson	RES '20	CDR Joseph Louis Pruce V	RES '21
LTC Kristen Louise Auge	RES '21	Lt Col Alvin J. Jenkins	RES '21	COL (Ret) Adam J. Reich	DDE '05
Mr. Brent Guenter Bahl	RES '16	Lt Col Christopher Allen Jenkins	DDE '21	LTC (Ret) Richard K. Reinholtz	DCS '84
LTC (Ret) Albert J. Bast, PE	DCS '91	BG (Ret) William J. Johnson, Jr.	DDE '01	COL (Ret) Charlette Irene Roman	RES '99
COL (Ret) Steven A. Beckman	RES '05	Mr. Steven F. Kennedy	Friend of Foundation	Mr. Andrew M. Romer	RES '21
COL (Ret) Michael G. Bettez	RES '00	COL (Ret) Kevin Barry Kenny	DDE '04	CH (COL, Ret) Kenneth Leroy Sampson	DDE '06
COL (Ret) Charles W. Binney	RES '78	COL Samuel W. Kline	RES '21	COL Nicholas J. Schapper	RES '20
Crain Henry Bliwas, M.D.	NSS '11	Ms. Audrey D. Laden	RES '21	COL Franklin B. Scherra, Jr.	RES '21
Mr. Charles Patrick Brady	RES '18	COL Brage Andreas Larssen	RES '21	Reinhardt H. Schindler, M.D.	NSS '98
COL Erica Laurel Cameron	USAWCF '21	Col (Ret) Paul S. Loschiavo	DCS '97	LTC Eric William Christopher Sharyer	DDE '20
Mr. Joseph M. Capita	CNSP '16	Dr. Thomas A. Magnell	NSS '06	Mr. Matthew John Shellem	RES '21
COL (Ret) John F. Castonguay	RES '94	LTC Deon Demoucette Maxwell, Sr.	RES '21	CAPT Daniel A. Shultz	RES '17
COL (Ret) Jon E. Chicky, Jr.	RES '04	COL George Norman May	FAC	COL Stephanie Ann Sido	DDE '21
LTC Brett D. Compston	DDE '19	Mr. Charles Patrick McCaghey	NSS '02	LTC Alfonso Simmons, Jr.	RES '21
Dr. John Patrick Cronin	NSS '15	COL (Ret) Jarvis B. McCurdy	RES '10	Ambassador Sichan A. Siv	SIS '10
COL (Ret) Richard Charles Crotty	RES '03	COL Craig Campbell McFarland	RES '21	Mr. Edgar D. Sniffin	Friend of Foundation
COL (Ret) Craig M. Dexter	DCS '89	Glenn E. Miller, M.D.	NSS '08	COL David K. Spencer	RES '21
Col James T. Dillon, USMC (Ret)	RES '08	COL (Ret) Thomas John Moffatt	FACULTY	Mr. Marion H. Van Fosson	Friend of Foundation
Ms. Shelly J. Dittmar	RES '21	COL Nurulhayat Garba Mohammed	RES '21	Mr. Roger B. Vincent	NSS '13
Mr. Jorge L. Fuentes, PE.	NSS '13	COL Ahn Steve H. Nguyen	RES '20	LTC Ray Patrick Watson	DDE '21
LtCol Joseph Vincent Gallagher III, USMC (Ret)	RES '11	LTC James Todd Norris	DDE '20	BG (Ret) Roy S. Webb	DDE '05
COL (Ret) Gregory Gardner	Friend of Foundation	BG (Ret) Kip P. Nygren, Ph.D.	DCS '97	Dr. Kent William Wheeler	SIS '11
COL Brian Paul Golden	DDE '14	LTC Ryan Eric Ocampo	RES '21	Mr. Robert Howard Wiggs	NSS '15
COL Mark G. Hartell	DDE '21	LTC Peter A. Olsen	RES '21	LTC Paul W. Witkowski	RES '21
COL (Ret) Brian Joel Harthorn	USAWCF '17	LTG (Ret) Daniel J. Petrosky	RES '88	COL (Ret) Glenn R. Worthington	USAWCF '00

ARMY WAR COLLEGE FOUNDATION GIFT SHOP

2021 Mementos



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NEW ACADEMIC BUILDING UPDATE

The new academic facility being constructed beside Collins Hall is coming along quite well. Despite challenges faced last year drilling in the karst geology near the LeTort Spring Run, Manhattan Construction has prepared the foundation and the walls are now going up. This is exciting progress.

We continue to develop design concepts for the Decision Innovation Hub. We have engaged with our local contracting team to gain the input of multiple contractors and will hold an industry day soon to develop plans for the space. The vision for the Hub is to be an experimental and collaborative area where students and faculty can work together to create innovative solutions to enterprise and strategic problems. There are seven areas in concept and each has been observed in use in some of the most respected and visionary centers of higher education around the world. The Decision Innovation Hub will be a destination on Carlisle Barracks for thinkers, makers, and problem solvers. While the space is included in the building design, the outfitting of the rooms is not yet funded.

If you are on Carlisle Barracks, the best way to view construction is to travel around the construction site using Letort Lane and walk to the Collins Hall terrace. From there you will be able to view the entire construction site. 2022 will be focused on vertical construction and encasing the building. 2023 will see interior structure work and finishing, both inside and out. We are still on schedule for a Spring/Summer 2023 completion with AY 2024 students in residence.



by COL Robert D.
'Bob' Halvorson,
RES '17, ACoS, G-5



We need your continued support for our Army War College Foundation.

This is the second summer that I have had to make this appeal to you based on the effects of COVID-19 on our operations. We have simply not been able to host events that would have helped us raise operating funds as we have successfully done in pre-COVID years. We have cut operating costs to bare bones, but we still have obligations for program support to the College, and we need to avoid dipping into our investment funds to cover these obligations.

We know you are being asked to help many other non-profits, but please use the envelope in the center of this magazine to make a charitable gift, or donate online at donate.usawc.org. Donations help us fund the important programs and obligations that make such a difference in the education of future senior leaders. Donations received by July 31st, our fiscal year end, will also appear in the Donor Honor Roll published in our fall magazine.

Most sincerely, and with thanks! Ruth Collins, President & CEO

Do you have ideas or questions about your individual retirement or legacy plans? Do you know or work for an organization that would value a philanthropic relationship with the Army War College Foundation? Would you like to be informed personally in the coming months as soon as the opportunities for funding *margin of excellence* projects in the new academic building are available? Please contact me or one of our two Development Officers featured on the next page, Harry Leach and Kaitlyn Sands. Thank you, Ruth

DEVELOPMENT TEAM UPDATE

MATCHING GIFTS

The Army War College Foundation receives about \$10,000 each year to support the mission of the College as a result of generous alumni taking advantage of their employers' corporate matching gift programs. This is one of the best ways to increase the impact of your gifts to us, doubling or even tripling your support to the College. Oftentimes, matching gift opportunities are afforded to not only current employees, but retirees, spouses, and surviving spouses. Matching gifts are wonderful, but they require the donor to take the first step to make it happen.

Factors to consider:

- The match ratio: Companies establish the match ratio. While it can be anywhere from .5:1 to 3:1, the ratio is most commonly 1:1 or 2:1.
- Matching gift programs may specify a minimum and/or maximum amount to qualify.
- Employee status: The match ratio, or even an employee's eligibility, sometimes depends on the employee's status. Retired employees are often eligible for matching gifts, though occasionally at a reduced ratio.
- Some companies place application deadlines at the end of a calendar or fiscal year.

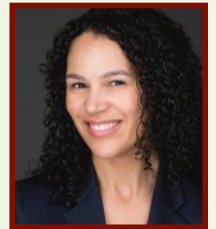
The process can take time, but we appreciate its impact on our mission. When we get a matching gift from an employer or former employer,

you (and your company) will also be recognized in the Donor Honor Roll for your company's matching gift made on your behalf.

Although submission processes vary, you can expect something similar to the following:

- Ask your human resources department for information about your organization's matching gift program.
- Make your donation to the Army War College Foundation.
- You will receive acknowledgement of your gift and recognition in the Donor Honor Roll.
- Submit a Matching Gift Request to your employer.
- Some companies ask us to verify the donation.
- Your employer will determine your eligibility for matching.
- Your employer will send us their matching gift.
- Your employer will receive acknowledgement of their gift and also be recognized in the Donor Honor Roll.

Questions about applying for a corporate matching gift? Contact Kaitlyn Sands at kaitlyn.sands@usawc.org or 717-804-4964.



Kaitlyn Sands
Corporate Development Officer
kaitlyn.sands@usawc.org

Organizations that recently matched gifts to the Army War College Foundation (listed alphabetically):

Aetna Foundation, Inc.	Caterpillar Foundation	Mutual of America Financial Group
Armed Forces Financial Network	Chevron Matching Employee Funds	PepsiCo Foundation
AT&T	Dell Technologies	Robert R. McCormick Foundation
Bank of America Charitable Foundation, Inc.	Insurance Services Office, Inc./Verisk	

CARES ACT TAX LAW EXTENSIONS FOR 2021

Many economic stimulus policies and associated charitable tax law changes were continued into 2021 by the Consolidated Appropriations Act (P.L. 116-260). Here are charitable tax law changes:

- **The \$300 'above the line' charitable deduction has been broadened to \$600 for married couples filing jointly.** This deduction is *only available for taxpayers who take the standard deduction*, not those who itemize their deductions. It is also limited to cash donations to public charities, like our Foundation. Yes, you may take the standard deduction and deduct up to \$300/\$600 per individual/couple for a cash gift this year.

- **CORRECTION: Individual Retirement Account (IRA) Required Minimum Distributions (RMDs) are once again required for 2021.** While the CARES Act eliminated the requirement for 2020, Congress allowed that facet of the legislation to expire on December 31, 2020. For those taking their first RMD this year, the rules are relatively complex; please consult your IRA custodian or financial advisor.

- **The CARES Act eliminates the existing AGI percentage cap on deducting individual charitable donations this year.** While taxpayers are not limited in the amount they can donate to charity, there are a number of limitations in tax law on how much an individual or couple may *deduct* from their taxable income in any given year. The Act specifically sets aside some of those limitations to allow donors to deduct up to 100% of their AGI in cash gifts to charities.

Only cash gifts qualify for the deductions mentioned above (gifts-in-kind and stock gifts remain subject to existing deductibility caps and cannot be claimed by taxpayers taking the standard deduction). Likewise, gifts to Donor Advised Funds do not qualify for this special treatment. Please consult with your financial or tax advisor if you have questions about how these changes may impact you.

Our small Foundation team continues to appreciate how well you support us and the College through your giving.

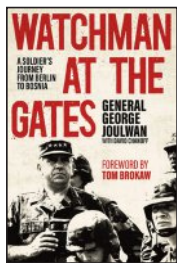
*Harry Leach, Col (Ret),
USAF, RES '05 & former FAC
Director for Development,
harry.leach@usawc.org*



SAMPLE LANGUAGE FOR YOUR WILL

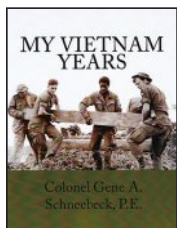
I hereby give, devise, and bequeath to the Army War College Foundation, Inc. the sum of \$ _____ (or ____% of the remainder of my estate). This is an unrestricted gift and may be used to further the purposes of the Army War College Foundation, Inc.

BOOKS BY GRADS AND FACULTY



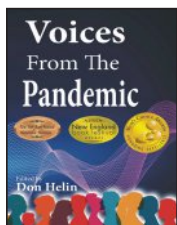
Watchman at the Gates: A Soldier's Journey from Berlin to Bosnia by GEN (Ret) **George A. Joulwan, RES '78**. Joulwan played a role in many pivotal world events during his long and exceptional career. Present at both the rise and fall of the Berlin Wall, he served

multiple tours in Germany during the Cold War and two tours in Vietnam. He was Nixon's White House Deputy Chief of Staff and witnessed the last acts of the Watergate drama first-hand. He went on to lead U.S. Southern Command — fighting insurgencies and the drug war in Latin America — and was Supreme Allied Commander of NATO forces in Europe during the Rwandan genocide and the Bosnian peacekeeping missions of the 1990s. Joulwan shares his experiences working with major military and political figures at all levels, building relationships that proved vital to the effectiveness of his commands. Similar relationships of mutual understanding were crucial in his peaceful and productive dealings with both allies and enemies. This memoir, with a foreword by Tom Brokaw, was written by a warrior who saw defending his country and the democratic values it stands for as his highest calling.



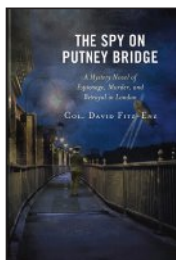
My Vietnam Years by COL (Ret) **Gene A. Schneebeck, RES '80**. This is the view of an Engineer Officer in two fast-moving years in widely different positions in Vietnam. As a company commander supporting the 1st Brigade, 1st Cav, he was

on the ground with the infantry during much of his seven months there. In this role, he was involved with landing zone clearing with chain saws and explosives, operating with combat insertions without end. As the intelligence officer, he continued to develop new techniques for identifying areas where the attached armor could operate. This, coupled with identifying locations for new airfields, led to construction of those airbases allowing the division greater freedom of movement. In the 101st Airborne Division (Airmobile) as the engineer battalion executive officer, he describes his daily activities in the division as he mapped out the battalion's move to one of the most sophisticated camps in Vietnam. He continued to lead the reopening of Khe Sanh and developing it into a major logistics base with the largest airmobile operation in history. This allowed South Vietnamese forces to carry out operations in Laos.



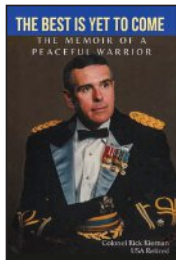
Voices from the Pandemic by COL (Ret) **Don Helin, RES '81**. The year 2020 brought about a change in everyone's lives. With no specific target, the coronavirus--COVID-19, much like the wind, swept

across our nation like a swarm of locusts that affected every facet of our society. The year was marked with quarantine, job loss, school and store closings, and people living in fear of what the future held. Helin has captured voices from the pandemic--healthcare workers, educators, people who have experienced loss, writers and entertainers without audiences, and a special group, sixth graders trying to understand, why? None of these voices know what the future holds, but documenting the experiences from deep sorrow to confusion and yes, even humor, the stories in this anthology capture a glimpse of society and how we coped--and perhaps will help us better understand what this trying period has meant to so many.



The Spy on Putney Bridge: A Mystery Novel of Espionage, Murder, and Betrayal in London by COL (Ret) **David G. Fitz-Enz, RES '86**. In an aging mansion on the north side of London's Putney Bridge, an old woman confesses a secret to her grandson, just returned

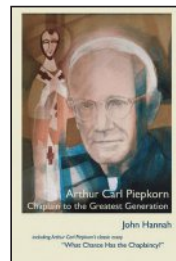
home from WWII. She has always appeared to be a proper Englishwoman, though with a lively background as a suffragette and European traveler. Her grandson learns that she and her son Rolly (his father) were involved in a complex web of spying for the Germans starting in WWI. We follow Rolly (also known as "Rags") throughout the European theater of WWI. Rags is assigned to the staff of an inspector general for the British Army whose work takes him from the battlefields of France to Alexandria and Gallipoli and beyond. Rags' travels lead him to army hospitals, a mysterious father figure, a beautiful nurse wracked with grief, and Churchill's War Rooms. Along the way, he and his mother learn the art of spycraft and use any means necessary to keep their secret. Beginning his own investigation after learning the secret, the grandson learns that there is much more to discover about the spy on Putney Bridge.



The Best is Yet to Come: The Memoir of a Peaceful Warrior by COL (Ret) **David R. "Rick" Kiernan, DCS '88**. After 41 years in the U.S. Army and the private sector witnessing history "first-hand" from the Cold War to Vietnam, to the Gulf War, and finally, the Global War

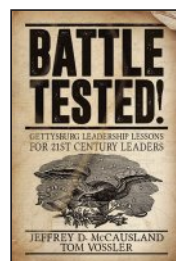
on Terrorism, Kiernan describes his journey and includes "lessons learned" to help others who may serve their country against all enemies foreign and domestic. Kiernan is a former Infantry officer, paratrooper, and Public Affairs officer who served in Vietnam and the First Gulf War. Further assignments included Germany, Alaska, Hawaii, and the Pentagon where he served as Chief Spokesman during Operation Desert Storm. In 1991, he led the last U.S. Delegation to the former Soviet Union to assist the Kremlin

with its media relations program. He has been the Editor of the INFANTRY magazine, host of a Public Television show, and Managing Editor of three weekly newspapers. For the first 15 years after his Army retirement, he assisted emerging democracies with their initiatives as a Senior VP with MPRI.



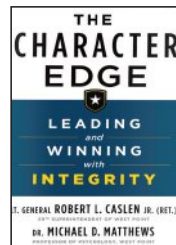
Arthur Carl Piepkorn: Chaplain to the Greatest Generation by CH (COL, Ret) **John R. Hannah, DCS '91**. After 75 years of the end of World War II, this book remembers the "greatest generation" and one Army chaplain who served these soldiers. The author believes

that Arthur Carl Piepkorn's military career reflects perfect balance of God and country, of Church and military authority, and that his service is a brilliant example of what it means to be a chaplain and pastor of the Lutheran Church.



Battle Tested! Gettysburg Leadership Lessons for 21st Century Leaders by COL (Ret) **Jeffrey D. McCausland, Ph.D., USAWCF '93, and COL (Ret) Tom Vossler, RES '89**. Since 2010, McCausland and Vossler have conducted a series of leadership seminars on the Gettysburg battlefield

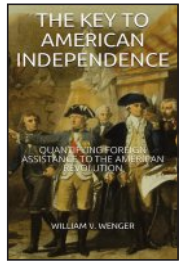
for leaders in business, government, public service, education, and non-profit organizations. This book is a synthesis of several hundred hours of on-the-ground leadership seminars with those various and disparate organizations. McCausland is a former artillery battalion commander, USAWC Dean, and Founder and CEO of DiamondSix Leadership and Strategy, LLC. Vossler is a former infantry battalion commander, former Director of the U.S. Army Military History Institute, and current Licensed Battlefield Guide and published historian at Gettysburg. Together they bring to 21st century senior leaders the leadership competencies and attributes illustrated by the senior leaders of the contending armies during the Gettysburg battle. It is their belief that good leadership is good leadership regardless of the organization and the competencies and attributes they highlight are universal over time, occupation, and organizations.



The Character Edge: Leading and Winning with Integrity, by LTG (Ret) **Robert L. Caslen, Jr., RES '96** and Dr. **Michael D. Matthews**. Among the most successful leaders throughout history, some were brilliant mathematicians and economists, others were creative visionaries, and still others were masterful at strategic planning, but their mastery of their

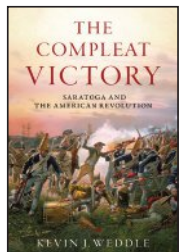
BOOKS BY GRADS AND FACULTY CONTINUED

field wasn't the secret to their highly effective leadership. All of their skill, grit, resilience, charisma, and courage emanated from one thing: their strength of character. The authors of this book are experts on the value of character, its correlation with successful leadership, and how to build it in individuals and prospective leaders. Caslen is a 43-year veteran of the U.S. Army and former Superintendent at the U.S. Military Academy at West Point, and Matthews is a Professor of Engineering Psychology at West Point who has focused on the psychology of character for years. They leverage their perspectives to offer an empowering, story-driven argument—backed by the latest scientific research—that character is vital to success. They give readers the tools to build and sustain character in themselves and their organizations.



The Key to American Independence: Quantifying Foreign Assistance to the American Revolution by COL (Ret) William V. Wenger, DCS '96. The objective of this unusual history is the quantification of the critical aid provided to the Americans by France

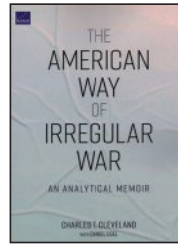
and her allies Spain, the Netherlands, and to a lesser extent, other European nations for the successful prosecution of the Revolutionary War. This study addresses the direct aid provided to the Americans and not the significant cost of the prosecution of the larger world war of which the American Revolution was only one theater of war against Great Britain by France and her allies. The quantification is presented in chronological order of the period after the Seven Years' War to and through the American Revolution, as well as an epilogue of the impact of the provision of foreign aid on the Europeans after the war. This quantification enables a more comprehensive understanding of the magnitude and impact it had for the success of the Revolutionary War, and the founding of the United States. This study is thoroughly documented, with substantiated calculations of the quantifiable foreign aid, the sources of that aid, and the impact on the American War effort and on those foreign powers that provided it.



The Compleat Victory: Saratoga and the American Revolution, by COL (Ret) Kevin J. Weddle, PhD., RES '99. Weddle offers the most authoritative history of the Battle of Saratoga to date, explaining with clarity why events unfolded the way they did. In the late summer and

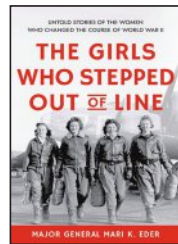
fall of 1777, after two years of indecisive fighting on both sides, the outcome of the American War of Independence hung in the balance. Having successfully expelled the Americans from Canada in 1776, the British were determined to

end the rebellion the following year and devised what they believed was a war-winning strategy, sending General John Burgoyne south to rout the Americans and take Albany. When British forces captured Fort Ticonderoga with unexpected ease in July of 1777, it looked as if it was a matter of time before they would break the rebellion in the North. Less than 3 ½ months later, however, a combination of the Continental Army and Militia forces forced Burgoyne to surrender his entire army, stunning the world and changing the course of the war. The outcome forced the British to rethink their strategy, inflamed public opinion in England against the war, boosted Patriot morale, and, perhaps most critical of all, led directly to the Franco-American alliance.



The American Way of Irregular War: An Analytical Memoir by LTG (Ret) Charles T. Cleveland, RES '01 with Daniel Egel. American irregular warfare is the U.S.' unique and, in recent times, troubled

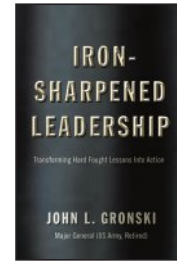
approach to conflict in which armed civilian or paramilitary forces, and not regular armies, are the primary combatants. In most forms, it emphasizes the importance of local partnerships and gaining legitimacy and influence among targeted populations. It is thus a critical capability in contests in which populations, rather than territory, are decisive. This analysis is based on a detailed examination of Cleveland's career, most spent with U.S. Special Forces, and his experiences in Europe during the Cold War, Bolivia, El Salvador, Operation Just Cause, Bosnia, and Operation Iraqi Freedom, as well as in command of 10th Special Forces Group, Special Operations Command South, Special Operations Command Central, and U.S. Army Special Operations Command. This explores the strengths and limitations of America's current irregular warfare capability and provides recommendations for what the U.S. must do to develop the world-class American way of irregular war it needs. This is also available as a free download at: www.rand.org/pubs/perspectives/PEA301-1.html.



The Girls Who Stepped Out of Line: Untold Stories of the Women Who Changed the Course of World War II by MG (Ret) Mari K. Eder, DDE '01. This is about many of the heroes of the Greatest Generation whose stories have slipped

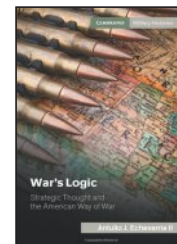
away into history. These women who did extraordinary things didn't expect thanks and shied away from medals and recognition. Despite their amazing accomplishments, they've gone mostly unheralded and unrewarded, but no longer. These are the women of World War II who served, fought, struggled, and made things happen—in and out of uniform. Eder features

15 women who risked their own lives to gather intelligence, transport materials or information, help protect those in greater need, or to enable successful operations against the enemy. Each story is filled with details about how and why the women answered their individual calls to service based on their varied backgrounds, nationalities, and family situations. She details the women's struggles, injuries, loss of loved ones, and how each went on to contribute to society at the war's end. These stories and more reveal the secrets of those women who didn't just make history, they created the future.



Iron-Sharpened Leadership: Transforming Hard Fought Leadership Lessons into Action by MG (Ret) John L. Gronski, DDE '01. This leadership book is based on operational experience and is peppered with inspirational stories along with actions one can take to become a more

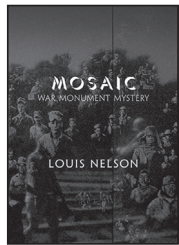
effective leader. Gronski takes a values-based approach to leadership effectiveness and the book is oriented along the lines of his leadership philosophy which includes character, competence, and resilience. He is the CEO of Leader Grove LLC, and is an inspirational speaker, leadership consultant, executive coach, and author. He retired from the Army after 40 years of service on active duty and in the Pennsylvania National Guard, having commanded the 28th Infantry Division. In the civilian sector, he has led diverse teams implementing large, complex projects, so his insights are not only for military leaders. Leaders in every walk of life will benefit from his extensive experience in both military and civilian careers. He uses his personal successes and failures to highlight practical leadership principles that will resonate with leaders at all levels.



War's Logic: Strategic Thought and the American Way of War by Dr. Antulio J. Echevarria II, DDE '02 and FAC. Echevarria reveals how successive generations of American strategic theorists have thought about war. Analyzing the work of Alfred

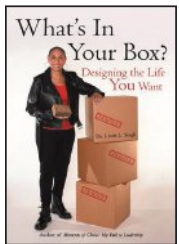
Thayer Mahan, Billy Mitchell, Bernard Brodie, Robert Osgood, Thomas Schelling, Herman Kahn, Henry Eccles, Joseph Wiley, Harry Summers, John Boyd, William Lind, and John Warden, he uncovers the logic that underpinned each theorist's critical concepts, core principles, and basic assumptions about the nature and character of war. In so doing, he identifies four paradigms of war's nature -- traditional, modern, political, and materialist -- that have shaped American strategic thought. If war's logic is political, as Carl von Clausewitz said, then so, too, is thinking about war.

BOOKS BY GRADS AND FACULTY CONTINUED



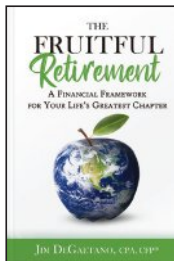
Mosaic: War Monument Mystery by **Mr. Louis Nelson, NSS '02**. Nelson designed the mural at the Korean Veterans Memorial on the Mall in Washington D.C. and this is his story. He visited South Korea, talked to the people, lectured at a university there, and

viewed the DMZ. He writes about how the Korean War affected him and its veterans—then and now—leading to his design of the Memorial's mural made of 41 black granite panels totaling approximately 164 feet in length. It honors military contingents that supported the ground troops—pilots, doctors and nurses, communications officers, canine corps, supply staff, and others. Etched onto the granite are 2,400 images of service people and military equipment chosen from a pool of 15,000 photographs in the National Archives; the faces of the people look directly out from the panels to the 19 statues. The granite is highly reflective and creates the illusion of 38 figures, a phenomenon intended in part as a reference to the 38th parallel, the site of the eventual cease-fire boundary between North and South Korea. The book presents stories few have known, of events surrounding the commemoration of a nearly forgotten American war, the first conducted with the new United Nations, and where today, nuclear tensions reflect heightened uncertainty throughout the world.



What's in Your Box?: Designing the Life You Want by **MG (Ret) Linda L. Singh, DDE '08**. Boxes are a part of everyday life. You have boxes of food in your pantry. Boxes help you organize your office supplies and the items in your bathroom. You store your

childhood mementos and the memories of your children in boxes. You keep important papers in fireproof boxes. You use boxes to safely transport things. In this book, Singh challenges you to be open-minded about boxes, beginning to see boxes from a different perspective. They aren't just practical cubes you use for storage. They can transform your life if you look at them in the right way. Singh introduces the box theory as a method for intentionally designing, planning, committing, accomplishing, and celebrating your life. The box itself can represent the way you see yourself and your goals, today and in the future. You can take control of what a box represents and transform it into something that helps you go forward in an intentional way. You have the power to choose your direction, your every step, and how you will feel along the way.

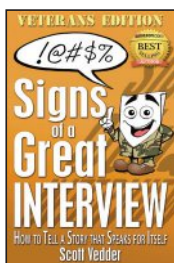


The Fruitful Retirement: A Financial Framework for Your Life's Greatest Chapter by **Mr. James A. DeGaetano, Jr., CNSP '18**. This is a guide for planning retirement so that it can be the most exciting chapter of your life. DeGaetano presents options for the retirement process for

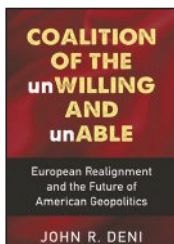
anyone looking for a better way to visualize their retirement journey, with easy-to-follow methods to plan now and enjoy later without the stress and worry of finances. DeGaetano is the President of Diamond Wealth Advisors. His passion is helping his clients receive a better return on life through strategic planning. He is committed to guiding others to gain emotional and financial clarity for life's transitions. DeGaetano has also recently published a children's book titled, *Larry the Bunny Saves His Money* to help little ones begin handling and saving money.



Signs of a Great Interview: Veterans Edition: How to Tell a Story that Speaks for Itself by **Mr. Scott Vedder, NSS '19**. Vedder is a Fortune 100 recruiter who has conducted over 5,000 interviews. He's the best-selling author of *Signs of a Great Résumé* and his expertise has twice been



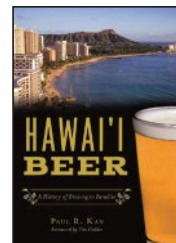
recognized by the White House, at leading companies, top universities, and in international media. In this book, he focuses on how to tell a story that speaks for itself in a job interview using signs that showcase your experience and skills and highlights your greatest achievements. He helps you explain and quantify valuable military experience in a way civilian recruiters can understand.



Coalition of the unWilling and unAble: European Realignment and the Future of American Geopolitics by **Dr. John R. Deni, FAC**. Why does the U.S. need European allies, and why is it getting more difficult for those allies to partner with Washington in standing

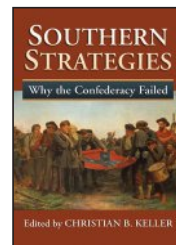
up to China, pushing back against Russia, and pursuing other common interests around the world? This book addresses the economic, demographic, political, and military trends that are fundamentally upending the ability and willingness of European allies to work with Washington. Brexit and its impact on Britain's economy and its military, Germany's seemingly relentless economic and political rise, France's continuing economic malaise, Italy's aging population and its withdrawal from major

overseas operations, and Poland's demographic decline and single-minded obsession with Russia will combine to make partnership with Washington nearly impossible. In short, the constellation of allies and partners the U.S. has relied on since 9/11 will look very different a decade from now. Washington doesn't hold all the cards, but this book offers an array of practical recommendations for American leaders to avoid the worst-case scenarios and make the most of limited opportunities.



Hawai'i Beer: A History of Brewing in Paradise by **Dr. Paul Kan, FAC**. Home of luaus and surfing, the islands of Hawai'i have been riding a wave of beer making in the middle of the Pacific Ocean. The last state in the Union has not been last in creating

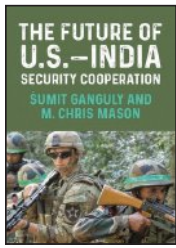
amazing beers full of the Aloha Spirit. Like the people who settled all over Polynesia, Hawai'i's beer brewers have been dreamers, adventurers, and pioneers. From Captain James Cook's emergency beer that nearly inspired a mutiny in 1778, to today's explosion of celebrated craft breweries, the unique geography and culture make the islands a true beer lover's paradise. Join brewer Paul Kan on an adventure through the history of beer making in a tropical wonderland.



Southern Strategies: Why the Confederacy Failed edited by **Dr. Christian Keller, FAC**. The contributors bring over 100 years of experience in military leadership and over 40 years of teaching in professional military education to offer theoretical and historical perspectives

about why the South failed in its bid for independence. Well aware that the nature of war is immutable and unchanging, they identify and analyze Confederate actions that handicapped their prospects and placed immense pressure on Confederate military commanders to compensate for what should have been achieved by other instruments of national power -- diplomatic, informational (including intelligence and public morale), and economic. When combined with military power, the acronym DIME emerges, a theoretical tool that offers historians and national security professionals alike a useful method to analyze how power is wielded at the strategic level. Each essay examines how well Confederate leaders employed and integrated these instruments, given that the South possessed enough power to theoretically win. The essayists also apply the ends-ways-means model of analysis to each topic to offer readers greater insight into the Confederate leadership's challenges. This book confirms the reality that the outcome of the American Civil War cannot be boiled down to one or two simple reasons.

BOOKS BY GRADS AND FACULTY CONTINUED



The Future of U.S.- India Security Cooperation by **Dr. Sumit Ganguly and Dr. Chris Mason, FAC.** This book deals with the historic evolution, current status, and future potential of U.S.-India strategic cooperation. From modest beginnings, the partnership has developed significantly over the last decade. In considerable part, this growth has stemmed from overlapping concerns about the rise and assertiveness of the People's Republic of China, as well as the instability

of Pakistan. Significant differences remain, however, some of which stem from Cold War legacies, while others from divergent global strategic interests and differences in institutional design. Notwithstanding these areas of discord, the overall trajectory of the relationship appears promising. Increased cooperation in several sectors of the relationship and closer policy coordination underscore a deepening of the relationship, while fundamental differences in national approaches to strategic challenges demand flexibility and compromise in the future. With contributions from a range of American and Indian scholars and strategic analysts on the

origins, evolution, and prospects of the strategic partnership, this is essential reading for those wishing to further understand key bilateral issues of cybersecurity, counterterrorism, military-to-military cooperation, and defence technology.

If you have recently published a book, or are publishing one soon, you can submit it for inclusion by emailing info@usawc.org.

JIM THORPE SPORTS DAY 2021

Even though COVID-19 kept other war colleges from participating, USAWC students devised a creative plan to compete and have fun themselves on April 30th. Social and athletic opportunities have been limited all year so the Spring season and the high vaccination rates allowed for a successful Jim Thorpe Sports Day 2021.



CARLISLE SCHOLARS DEBATE MAJOR NATIONAL SECURITY ISSUE

On April 23, 2021, three students from the U.S. Army War College competed against three French students from Ecole de Guerre in a virtual debate. The debate centered on the resolution, “China’s influence across the Indo-Pacific is the biggest threat to the international world order.” Although both teams entered the debate prepared to argue both sides of the resolution, a coin flip determined that the American side would argue that China is the biggest threat to the world order while the French side argued otherwise.

A debate is a very useful and demanding competition that exercises several skills that educators seek to cultivate among senior military students. For the students from Ecole de Guerre, located in Paris, debate is a year-long endeavor with the aim of improving the French students’ English proficiency. Emilie Cleret, who is head of their English Department, is the visionary behind Ecole’s debate program and this second annual competition between the two war colleges. Emilie values how debate and public speaking test and sharpen the students’ “art of persuasion and situational awareness skills, along with extending their strategic vision and level of interoperability.”

COL Celestino Perez, RES ’15 and FAC, who coached the debaters, each of whom were from the Carlisle Scholars Program, values how debate “cultivates research skills, a fine-tuned analysis of arguments, and thinking under pressure.”



RES ’21 students **LTC Eric Bissonnette, COL Jimmy Watts, and COL Kelvin Mote** make last minute preparations for the debate.

Three judges, each experienced in debate and one of whom is an expert on China, gave the victory to the American team in a split 2-1 decision. The Army debaters and **RES ’21** Carlisle Scholars included **COL Jimmy Watts**, who is a medical officer specializing in cardiovascular medicine. He will serve for a year at Fort Leavenworth after graduation prior to taking command of a military hospital in Alaska. **Dr. Carrie Antal**, who holds a Ph.D. in Education Development and serves as a foreign service officer in the U.S. Agency for International Development with experience in Rwanda, Pakistan, and Madagascar, will remain at Carlisle Barracks on faculty working to improve interagency understanding among faculty and students. **COL Kelvin Mote**, an information officer and a doctoral candidate in organizational leadership at Creighton University, will serve next with U.S. Forces Korea. **LTC Eric “SPA” Bissonnette**, an Air Force pilot who served as the team’s backup debater and fellow researcher, is also going to U.S. Forces Korea after graduation.



Dr. Carrie Antal, RES ’21

The aim for the next academic year is to hold two debates, one in Paris and one at Carlisle Barracks.



by **COL Tino' Perez, Jr., Ph.D. RES'15, Director, Carlisle Scholars Program**

TAPS SPRING 2021

CLASS CODES

RES – Resident	USAWCF – U.S. Army War College Fellow	DSC – Defense Strategy Course
DCS – Department of Corresponding Studies	FAC – Faculty	SLS – Senior Leader Seminar
DDE – Department of Distance Education	NSS – National Security Seminar	RCNSIS – Reserve Component National Security Issues Seminar
(DCS renamed as of 1 Jun 98)	SIS – Strategy Implementation Seminar	
SRCCO – Senior Reserve Component Officers Course	CNSP – Commandant’s National Security Program	

1960s

George R. Crossman, Ph.D., RES ’64	November 24, 2020
Col (Ret) Richard ‘Dick’ Doom, USAF, RES ’64	June 26, 2020
COL (Ret) Elwood ‘Woody’ Shemwell, RES ’64	December 17, 2020
COL (Ret) William ‘Bill’ Holcombe, Jr., RES ’65	November 3, 2020
BG (Ret) Donald F. Packard, RES ’65	January 24, 2021
COL (Ret) Dearl F. Jones, RES ’66	December 11, 2020
LTG (Ret) Charles ‘Chuck’ Graham, RES ’67	February 11, 2021
COL (Ret) William ‘Bill’ Kramer, RES ’67	August 21, 2020
COL (Ret) David ‘Dave’ Smith, RES ’67	April 20, 2021
Evan Fotos, Ph.D., RES ’68	November 21, 2020
Mr. J. Richard ‘Dick’ Johnson, RES ’68	August 16, 2020
BG (Ret) Edward ‘Ed’ Markham III, RES ’68	April 25, 2021
COL (Ret) Walter ‘Spike’ Wood III, RES ’68	February 18, 2021
COL (Ret) James ‘Jim’ Barnes, Jr., RES ’69	January 12, 2021
MG (Ret) Sampson H. Bass, Jr., RES ’69	March 6, 2021
COL (Ret) Walter ‘Walt’ Johnson, RES ’69	January 7, 2021
COL (Ret) Marion ‘Waxie’ Manion, RES ’69	February 21, 2021
MG (Ret) W. Edwin ‘Ed’ Peel, RES ’69	August 18, 2020

1970s

Col Reagan L. Preis, USMC (Ret), RES ’70	December 18, 2020
COL (Ret) John R. Brinkerhoff, DCS ’71	December 18, 2020
LTC (Ret) Charles ‘Ron’ Elliott, FAC ’71-’78	December 22, 2020
LtCol John J. Metzko, USMC (Ret), RES ’71	June 7, 2020
COL (Ret) Robert ‘Bob’ Segal, RES ’71	February 9, 2021

COL (Ret) Duane H. Smith, RES ’71	November 15, 2020
BG (Ret) Robert ‘Bob’ Wilson, Ph.D., RES ’71	December 21, 2020
COL (Ret) Tod H. Kulas, DCS ’72	January 10, 2021
COL (Ret) Wilfred ‘Wil’ Ebel, RES ’73	July 3, 2018
COL (Ret) John ‘Jack’ Fatum, DCS ’73	November 25, 2020
COL (Ret) James ‘Jim’ McAllan, RES ’73	May 9, 2020
COL (Ret) Calvin ‘Cal’ Mutchler, DCS ’73	January 13, 2016
MG (Ret) Robert J. Sunell, RES ’73	August 8, 2020
COL (Ret) Dominick A. Cerrato, DCS ’74	June 23, 2002
MG (Ret) H. Thomas ‘Tom’ Chandler, D.D.S., RES ’74	November 28, 2020
BG (Ret) Donald ‘Don’ Delandro, RES ’74	February 8, 2021
MG (Ret) Henry B. Gray III, DCS ’74	January 19, 2021
COL (Ret) Stanley J. Lebodinski, DCS ’74	October 17, 2017
COL (Ret) Kilbert E. Lockwood, DCS ’74	March 2, 2020
COL (Ret) Edward ‘Ed’ Mennona, RES ’74	January 29, 2021
COL (Ret) Patrick ‘Pat’ Moore, RES ’74	November 27, 2020
COL (Ret) Bertin ‘Bert’ Springstead, RES ’74	March 14, 2021
BG (Ret) James ‘Jim’ Teal, Jr., RES ’74	June 30, 2020
MG (Ret) Lyle J. Barker, Jr., RES ’75	January 15, 2021
Col (Ret) Benny ‘Ben’ Fioritto, USAF, RES ’75	April 17, 2013
COL (Ret) J. Richard ‘Rich’ Harris, Sr., RES ’75	June 13, 2020
LTC (Ret) Jacquelson ‘Jack’ Jennewein, DCS ’75	April 25, 2004
Col (Ret) Steven ‘Steve’ Long, Jr., USAF, RES ’75	February 28, 2019
COL (Ret) M. Glenn Swindler, RES ’75	February 28, 2021
COL (Ret) Carl D. Walbeck, DCS ’75	November 17, 2020
COL (Ret) Robert ‘Bob’ Brumback, RES ’76	September 4, 2020

TAPS SPRING 2021 CONTINUED

CLASS CODES

RES – Resident
 DCS – Department of Corresponding Studies
 DDE – Department of Distance Education
 (DCS renamed as of 1 Jun 98)
 SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow
 FAC – Faculty
 NSS – National Security Seminar
 SIS – Strategy Implementation Seminar
 CNSP – Commandant's National Security Program

DSC – Defense Strategy Course
 SLS – Senior Leader Seminar
 RCNSIS – Reserve Component National Security Issues Seminar

COL (Ret) Gordon S. Dockler, RES '76 November 6, 2014
 COL (Ret) Stephen 'Steve' Glick, RES '76 December 10, 2020
 BG (Ret) Eugene 'Gene' Lanzillo, RES '76 February 28, 2021
 COL (Ret) Ralph A. Ranald, DCS '76 September 24, 2006
 Col Robert 'Bob' Thompson, USMC (Ret), RES '76 February 20, 2021
 COL (Ret) H. James 'Jim' Tuggey, DCS '76 April 16, 2019
 COL (Ret) Albert 'Al' Abraham III, RES '77 January 7, 2021
 COL (Ret) Roger J. Browne II, RES '77 March 5, 2021
 BG (Ret) Neal R. Christensen, RES '77 January 10, 2021
 COL (Ret) Merl D. Gorton, Jr., DCS '77 November 4, 2020
 COL (Ret) Neil H. Kempf, RES '77 October 27, 2019
 COL (Ret) Jerry D. Lambo, RES '77 April 2021
 COL (Ret) Jack D. Lanier, DCS '77 October 13, 2020
 COL (Ret) David J. Ottensmeyer, DCS '77 November 8, 2020
 BG (Ret) Richard G. Weinberg, J.D., DCS '77 January 13, 2020
 Col (Ret) David L. Wyse, USAF, RES '77 January 1, 2021
 MG (Ret) Robert 'Bob' Bay, SRCOC '78 November 15, 2020
 LTC (Ret) T. Erle Drane, RES '78 March 2, 2021
 LTG (Ret) Paul E. Menoher, Jr., RES '78 September 7, 2020
 COL (Ret) William 'Bill' Wilson, RES '78 February 17, 2021
 COL (Ret) Bernard J. Doneski III, DCS '79 March 24, 2017
 MG (Ret) Paul L. Greenberg, RES '79 December 3, 2019
 MG (Ret) Ralph E. Hickman, Sr., RES '79 December 17, 2020

1980s

COL (Ret) Robert 'Bob' Cummins, RES '80 February 26, 2021
 COL (Ret) Harold B. Dennis, DCS '80 August 14, 2008
 COL (Ret) Fred W. Greene III, RES '80 February 16, 2021
 COL (Ret) Fletcher 'Bud' Griffis, Jr., Ph.D., RES '80 March 20, 2021
 COL (Ret) James 'JP' Hales III, DCS '80 December 27, 2020
 Col (Ret) Louis V. Pelini, USAF, RES '80 May 22, 2010
 COL (Ret) Hubert 'Hugh' Templeton, Jr., DCS '80 April 14, 2008
 COL (Ret) William 'Bill' Joyner, DCS '81 February 16, 2020
 MG (Ret) Gary A. Stemley, DCS '81 January 3, 2003
 MG (Ret) Arthur 'Art' Baiden III, DCS '82 March 8, 2021
 COL (Ret) Roy 'RB' Bernd, DCS '82 January 26, 2016
 COL (Ret) Donald W. Lundry, DCS '82 February 14, 2021
 COL (Ret) John K. Moon, DCS '82 July 2, 2020
 COL (Ret) Reynold 'Babe' Morin, DCS '82 June 5, 2004
 COL (Ret) Willard 'Dub' Moss, RES '82 November 21, 2020
 LTC (Ret) John 'Jack' O'Reilly, RES '82 March 9, 2021
 BG (Ret) William 'Bill' Sherman, DCS '82 March 11, 2020
 Dr. Wilbert Simkovitz, P.E., DCS '82 December 1, 2014
 COL (Ret) Robert 'Bob' Broyles, RES '83 January 21, 2021
 COL (Ret) Robert 'Bob' Castleman, Jr., RES '83 April 7, 2021
 COL (Ret) Anthony 'Tony' Di Caprio, RES '83 December 23, 2020
 COL (Ret) Donald 'Don' Fowler, Sr., Ph.D., DCS '83 December 15, 2020
 COL (Ret) Thomas 'Tom' Harkabus, DCS '83 January 2, 2021
 BG (Ret) Stanley Kwieciak, Jr., RES '83 December 16, 2020
 COL (Ret) Reginald 'Reggie' Vachon, Ph.D., DCS '83 December 24, 2020
 COL (Ret) Michael 'Mike' Baker, RES '84 March 26, 2021
 CDR F. Henry 'Hank' Carde III, USN (Ret), RES '84 May 12, 1998
 LTC (Ret) Kendall 'Ken' Coen, DCS '84 October 7, 2018
 COL (Ret) Richard C. Pahland, RES '84 June 4, 2012
 COL (Ret) Michael 'Mike' Sierra, RES '84 March 27, 2021
 BG (Ret) Joseph 'Buck' Camp, Jr., DCS '85 October 2, 2019
 COL (Ret) Jerry Y. Draper, RES '85 November 23, 2020
 COL (Ret) Eugene 'Gus' Edwards, DCS '85 March 27, 2021
 COL (Ret) G. Lawrence 'Larry' Eitel, Jr., DCS '85 March 21, 2019
 COL (Ret) T.R. 'Gil' Gilliam, DCS '85 December 3, 2020
 COL (Ret) M. Eugene 'Gene' Hammock, DCS '85 February 27, 2014
 COL (Ret) John J. Sosnowski, RES '85 November 30, 2017
 MG (Ret) Edward 'Ed' Andrews, RES '86 February 3, 2021
 COL (Ret) Lucien B. Clawson, Jr., DCS '86 July 9, 2016
 COL (Ret) Eugene 'Gene' Colgan, RES '86 December 24, 2020
 COL (Ret) Douglas 'Doug' Englund, DCS '86 November 22, 2017
 BG (Ret) Philip H. Pushkin, DCS '86 December 25, 2014
 COL (Ret) Charles 'Charlie' Bush, RES '87 December 8, 2020
 COL (Ret) Henry Fleamate, Jr., RES '87 January 22, 2018
 LTC (Ret) Eugene 'Gene' Driscoll, DCS '88 March 12, 2021
 COL (Ret) Jay Ph. King, DCS '88 December 19, 2018
 COL (Ret) H. Andrew 'Andy' Williams, RES '88 November 23, 2020
 COL (Ret) David R. Tommervik, DCS '89 April 28, 2017

1990s

COL (Ret) Dirck G. Terwilliger, DCS '90 May 12, 2012
 COL (Ret) Dennis 'Denny' Seiler, DCS '92 December 5, 2020
 Mr. J. Gregory Merrion, NSS '93 August 27, 2002
 Mr. Don B. Gidden, NSS '94 March 8, 2012
 The Honorable K. O. Lavergne, NSS '94 December 20, 2017
 W. North Sterrett, Jr., M.D., NSS '94 November 10, 2006
 BG (Ret) Roger W. Wheelwright, RES '95 January 1, 2021
 COL (Ret) Brad M. Beasley, RES '96 January 13, 2021
 LTC (Ret) Kerry L. Cailteux, DCS '96 November 23, 2020
 COL (Ret) Jan M. Camplin, USAWCF '96 August 5, 2006
 COL (Ret) Lawrence 'Larry' Landrum, RES '96 August 3, 2018
 BG (Ret) Thomas 'Tommy' Sinclair, DCS '96 February 17, 2021
 Maj Gen (Ret) Walter R. Ernst II, ANG, SRCOC '97 and '01 November 26, 2020
 Col George E. Rector, Jr., USMC (Ret), RES '97 December 30, 2018
 COL (Ret) Robert 'Rob' Madden, RES '98 November 15, 2020
 COL (Ret) Dannie W. Powell, DDE '98 December 5, 2020
 BG (Ret) Richard 'Rick' Tabor, DDE '99 January 9, 2021

2000s

LTG (Ret) Johannes Kert, IF Estonia, RES '00 March 4, 2021
 COL (Ret) Donna Garrett Boltz, USAWCF '01 February 21, 2021
 COL (Ret) Theodius L. Drayton, DDE '01 March 1, 2018
 Paul C. Forage, Ph.D., NSS '01 September 8, 2015
 COL Oscar C. Greenleaf, DDE '01 June 10, 2018
 MG (Ret) Paul F. Hamm, DDE '02 January 25, 2021
 Mr. Stephen E. Henthorne, former FAC February 12, 2021
 COL (Ret) John 'Minnie' Minahan, RES '02 February 4, 2021
 COL (Ret) Craig L. Urbauer, M.D., DDE '02 December 31, 2020
 COL (Ret) Michael 'Mike' Kelliher, RES '03 April 2, 2020
 BG Assaminew Tsige, IF Ethiopia, RES '03 June 24, 2019
 COL (Ret) Regina M. Curtis, M.D., Ph.D., RES '04 July 30, 2019
 Col Glenn T. Starnes, USMC (Ret), RES '04 March 30, 2020
 Dr. E. Grady Bogue, NSS '06 October 30, 2013
 COL (Ret) Jeffrey 'Jeff' Liethen, DDE '07 April 25, 2019
 COL (Ret) John H. McPhaul, Jr., RES '08 February 28, 2021
 COL (Ret) Lois E. Potter, DDE '08 February 24, 2021
 Mr. Bruce G. Dickinson, RES '09 July 25, 2017
 Thomas J. Rohner, Jr., M.D., SIS '10 November 23, 2013
 The Honorable Thomas 'Tom' Lockhart, Sr., SIS '11 February 19, 2018
 The Honorable John W. des Groseilliers, VT USAR Amb, SRCOC '12 November 18, 2020
 BG (Ret) W. Mark Hart, DDE '12 January 26, 2021
 Mr. Charles G. Pefinis, CNSP '13 August 6, 2020
 Mr. Hans G. Erickson, NSS '15 February 9, 2021

Spouses

Mrs. Mary Lee Gerard, wife of COL (Ret) Robert 'Bob' Gerard, RES '73 March 27, 2021
 Mrs. Mary 'Carolyn' Bullock, wife of COL (Ret) Charles 'Chuck' Bullock, RES '75 July 4, 2020
 Mrs. Janet L. Wehl, widow of COL (Ret) William 'Bill' Wehl, RES '76 December 24, 2020
 Mrs. Renée H. Yarmoff, widow of COL (Ret) Conrad H. Yarmoff, DCS '76 October 5, 2020
 Mrs. Nancy May Hickman, wife of MG (Ret) Ralph E. Hickman, Sr., RES '79 December 12, 2020
 Mrs. Joan E. Little, wife of COL (Ret) Carl Little, RES '79 October 26, 2020
 Mrs. Barbara N. Meredith, wife of COL (Ret) James 'Jim' Meredith, DCS '80 March 6, 2021
 Mrs. Mary Angela Vallin, wife of CDR Richard T. Vallin, USN (Ret), RES '80 December 2, 2020
 Mr. James F. Foster, husband of COL (Ret) Catherine H. T. Foster, Ph.D., RES '83 January 18, 2021
 Mrs. Celine Ann Zadner Jackson, wife of COL (Ret) Daniel J. Jackson, Jr., DCS '84 November 29, 2019
 Mrs. Ruth A. Eitel, widow of COL (Ret) G. Lawrence 'Larry' Eitel, Jr., DCS '85 August 3, 2020
 Mrs. Theola 'Pixie' Gilliam, wife of COL (Ret) T.R. 'Gil' Gilliam, DCS '85 November 27, 2020
 Mrs. Ramona D. Holland, wife of COL (Ret) John E. Holland, Jr., RES '86 January 31, 2021
 Mrs. Norma 'Paolino' Gargiulo, wife of LTC (Ret) Mario Gargiulo, DCS '87 October 1, 2020
 Mrs. Sheila Rossetti Parker, widow of COL (Ret) Craiger C. Parker, RES '87 July 25, 2020
 Mrs. Ann Vaudry Williams, wife of COL (Ret) H. Andrew 'Andy' Williams, RES '88 January 10, 2020
 Mrs. Margaret Alfstad Stake, wife of CH (COL, Ret) John K. Stake, DCS '91 August 14, 2019
 Mrs. Karen H. Meinhart, wife of Col (Ret) Richard 'Rich' Meinhart, USAF, Ph.D., FAC '97-'19 December 7, 2020
 William C. Tipton, USMC, husband of Nancy Mier, NSS '00 unknown
 COL (Ret) Warren F. Bowland, M.D., husband of MG (Ret) Carla G. Hawley-Bowland, M.D., DDE '01 May 21, 2020
 Mrs. Patricia 'Trish' Thomas, wife of MG (Ret) R.W. 'Tom' Thomas, M.D., D.D.S., RES '06 August 27, 2019
 Dr. Moses Beatus Mlula, husband of COL Hoja Simon Ng'weshemi, IF Tanzania, RES '19 April 28, 2021
 Mr. Robert A. 'Bob' Watts, husband of Mrs. Charlotte de Serio Watts, AWCF BoT May 13, 2021



TRIBUTE DONATIONS

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In Honor Of:

1960s

LTG (Ret) Richard 'Dick' Trefry, RES '69 from BG (Ret) Joseph L. Ecoppi, RES '76

1970s

MG (Ret) Hugh J. Quinn, RES '71 from LTC (Ret) Gary W. Allen, Ph.D., DDE '99

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MG (Ret) George E. Barker, DCS '77 from Judge Barry Salman, NSS '02

BG (Ret) E. Pat Foote, RES '77 from COL (Ret) Patricia A. Jernigan, RES '84

COL (Ret) Paul L. Miles, Jr., Ph.D., RES '77 from COL (Ret) Dean A. Nowowiejski, Ph.D., DDE '01

1980s

COL (Ret) Henry G. Gole, Ph.D., DCS '82 from Henry B. Cohen, D.O., NSS '14

MG (Ret) Thomas L. Prather, Jr., RES '82 from COL (Ret) William E. Watts, RES '76

COL (Ret) Edward D. Baisden, Jr., RES '83 from his wife, COL (Ret) Jeri I. Graham, DCS '96

COL (Ret) Alfred 'Al' Isaac, RES '84 from his sister, COL (Ret) Carol A. Huebner, Ph.D., DDE '98

Mrs. Sandra Joy from her husband, COL (Ret) James H. Joy, Ph.D., RES '84

COL (Ret) Russ H. Dowden, Jr., RES '85 from BG (Ret) Roger W. Scearce, RES '90

1990s

BG (Ret) Roger W. Scearce, RES '90

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MG (Ret) Curtis A. Loop, DCS '92 from COL (Ret) William R. Crist, DCS '96

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BG (Ret) Hugh B. Tant III, RES '93 from BG (Ret) Roger W. Scearce, RES '90

LTG (Ret) David H. Huntoon, Jr., USAWC '95, USAWC Cndt '03-'08

from Ms. Joann P. DiGennaro, BOV '07-'08

COL (Ret) Samuel R. Young, DCS '95 from COL (Ret) Dorothy H. Clark, RES '95

COL (Ret) Ruth B. Collins, RES '98, AWCF President and CEO

from COL (Ret) Lory 'Mac' Johnson, RES '87

from BG (Ret) Roger W. Scearce, RES '90

from Mr. and Mrs. Nicholas P. DiPaolo, NSS '12

COL (Ret) Bernard 'Ben' DeKoning, M.D., RES '98 from Daniel R. Hatcher, M.D., NSS '06

2000s

Dr. Andrew P. Whipple from his wife, COL (Ret) You-Ying W. Whipple, RES '00

COL (Ret) Charles 'Chuck' Allen, RES '01 from Mr. Roger B. Vincent, NSS '13

John S. Manta, USA (Ret) from his wife, COL (Ret) Julie T. Manta, RES '01

Richard 'Craig' Bullis, Ph.D., FAC from his NSS nominee, Mr. J. Michael 'Mike' Jones, NSS '17

USAWC Class of 2003 from COL (Ret) Chun-Wang 'River' Chiang, IF Taiwan, RES '03

Ms. Jessica R. Mitchell, NSS '04 from Mr. Robert S. Fleischer and Ms. Susan L. Raanan

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from COL (Ret) Thomas 'Tom' Torrance, RES '01

CH (COL, Ret) Kenneth L. Sampson, DDE '06 from COL (Ret) Samuel 'Sam' Young, DCS '95

GEN and Mrs. Joseph M. Martin, RES '08 from COLs (Ret) Carolyn and Martin Kleiner, RES '08

MG Bowman 'Tripp' Bowles III, DDE '11 from Mr. Mraz Charitable Trust

MG Stephen J. Maranian, RES '13, 52nd USAWC Cndt

from Mr. Gregory D. Degermajian, NSS '16

COL Martin 'Marty' Jung, DDE '18 from Mr. Dirk G. Elsperman, CNSP '18

Mr. Matthew J. Shellem, RES '21 from John and Mara Lang

Others

The Army Scholarship Foundation from COL (Ret) Jeffrey W. Gault, RES '90

Association of the U.S. Army (AUSA) from BG (Ret) Gerald 'Jerry' Griffin, DCS '96

CSM (Ret) William and Mrs. Rosa Barrineau

from their son, COL (Ret) James 'Jim' Barrineau, RES '04

CPT Michael L. Brady, USA, FA from Mr. Charles 'Chuck' Brady, RES '18

USAWC Distance Education Faculty and Staff from COL (Ret) John I. Wood III, RES '88

The Favela Family from COL Jorge Fonseca, RES '19

Gulf War Veterans from BG (Ret) Roger W. Scearce, RES '90

Mr. Jeff Hawks, AHCF Education Director from Mr. and Mrs. John W. Wright, Jr.

COL (Ret) Jim Jackson, U.S. Army from COL (Ret) Larry M. Jonas, DCS '92

LTC (Ret) Samuel Lombardo from COL (Ret) Ruth B. Collins, RES '98

ILT Antwan Lamar Miller from his mother, COL Valentine M. Miller, DDE '17

Clay, Patrick, and Terry Montang from Rodney and Janie Montang

Ohio ARNG Citizen Soldiers from COL (Ret) Rob Brown, USAWCF '04

Reserve Organization of America (ROA) from BG (Ret) Gerald 'Jerry' Griffin, DCS '96

Mrs. Helen Sajer from LTC (Ret) Ralph F. Mueller, DCS '78

Mr. Clyde G. Scearce from his nephew, BG (Ret) Roger W. Scearce, RES '90

MG (Ret) William Suter from COL (Ret) James 'Jim' Rosenblatt, RES '94

The U.S. Constitution from LTC (Ret) J. F. Carter, DCS '88

CPT Christopher Ziga from his parents, Michael and Rebecca Ziga

From Professor William Jannace, J.D., LL.M.:

23rd Infantry Regiment, 2nd Infantry Division, The Battle of Chipyong-ni, Korean War, February 1951.

The Second Infantry Division's April 1945 liberation of Leipzig-Schönefeld, a subcamp of the Buchenwald concentration camp, and Spergau, a labor education camp, in Germany.

The Second Infantry Division, Battle of Leipzig, Mulde River Defensive, April 1945.

The Second Infantry Division, WWI, WWII, Korean War, The Cold War, The Global War on Terrorism, ROK-U.S. Alliance, 'Second to None!', 'Fight Tonight!'

The 2nd Infantry Division and the 16th Armored Division,

Liberation of Pilsen, May 1945.

30th Infantry Division, 'Old Hickory Division,' Presidential Unit Citation,

The Battle of Mortain, August 1944.

American Expeditionary Forces, Meuse-Argonne Offensive, 1918.

American POWs, the Liberation of Stalag Luft I, I May 1945.

The Liberation of Pilsen, 4 May 1945.

Task Force Drysdale, George Co, 3rd Bn, 1st Marine Reg, 1st Marine Div,

The Battle of the Chosin Reservoir, Korean War, November 1950.

U.S. Army Reserve - 113 years of service to the Army and America, 23 April 2021.



Please consider our Foundation for your tribute donations.



LTC (Ret) Sam Lombardo, Friend of the Foundation and friend to many Carlisle grads, is nearly 102 years old and is living in Florida, having decided the warmer weather was good for him after years living in Carlisle. He is shown here standing at the Carlisle town square in 2008 after one of the many Veterans Day and Memorial Day parades held in Carlisle to honor veterans. Sam is a WWII Battle of the Bulge veteran and a proud American after coming to the U.S. from Italy with his family when he was a young boy.



TRIBUTE DONATIONS

Since Fall 2020 Magazine through May 10, 2021

In Memory Of:

1930s

GEN (Ret) Wade H. Haislip, RES '32, Cdr, XV Corps, WWII
GEN George S. Patton III, RES '32, Cdr, Third Army, Liberation of Pilsen, May 1945
GEN (Ret) Courtney H. Hodges, RES '34, First Army, WWII
GEN (Ret) Matthew B. Ridgway, RES '37, 82nd Airborne Division, WWII
all four from Professor William Jannace, J.D., LL.M.

1950s

MG (Ret) Reuben H. Tucker III, RES '53 from his son, **BG (Ret) Chris Tucker, RES '99**

1960s

MG (Ret) and Mrs. Charles R. Sniffin, RES '64
from their son, **CH (COL) Peter R. Sniffin, DDE '14**
from their son, **Edgar D. 'Ted' Sniffin**
COL (Ret) Richard 'Rip' Ripley, D.Ed., RES '65 from **COL (Ret) Bruce E. Patterson, DCS '73**
COL (Ret) Dearl F. Jones, RES '66 from his daughter, **Ms. Anita Helpert**
COL (Ret) William W. Kramer, RES '67 from his son, **Mr. Jeff Kramer**
MG (Ret) Richard Wm. Anson, RES '69 from his widow, **Mrs. Mary L. Anson**
COL (Ret) Shirley R. Heinze, RES '69 from **LTC (Ret) Douglas C. Ely, DCS '84**
MG (Ret) Thomas Patrick Lynch, RES '69 from his widow, **Mrs. Mary K. Lynch**

1970s

Mrs. Dolores Ann 'Lori' Byrne from her widower, **COL (Ret) J. Patrick 'Pat' Byrne, RES '71**
LTC (Ret) Charles 'Ron' Elliott, FAC '71-'78
from his son, **COL (Ret) Jeffrey 'Jeff' Elliott, DDE '05**
COL (Ret) George G. Schwenk, DCS '73 from his widow, **Mrs. Catherine Schwenk**
Mrs. Emily H. Crittenden from her widower, **COL (Ret) Robert N. Crittenden, RES '74**
MG (Ret) James A. Mickle, SRCOC '74 from **BG (Ret) Tom King, Jr., DCS '96**
BG (Ret) James A. Teal, Jr., RES '74 from his widow, **Mrs. Janice B. Teal**
Mrs. Mary 'Carolyn' Bullock from her widower, **COL (Ret) Charles 'Chuck' Bullock, RES '75**
COL (Ret) James 'Rod' Ferguson, Jr., RES '76
from his widow, **Ms. Sharon Coleman Ferguson, RES '95**
Mrs. Bonnie Morrison from her widower, **COL (Ret) Kenneth L. Morrison, RES '76**
COL (Ret) Robert S. Poydasheff, RES '76 from **COL (Ret) Frederick L. Clapp, RES '98**
COL (Ret) Ronald B. Stevens, RES '76
from his widow, **Mrs. Carol McKeever Stevens**
from **Col (Ret) Norman 'Barry' Kamhoot, USAF, RES '77**
GEN (Ret) William 'Bill' Tuttle, Jr., RES '76
from his widow, **Mrs. Helen W. Tuttle**
from **COL (Ret) William E. Watts, RES '76**
from **COL (Ret) Robert 'Bob' Ulin, DCS '86**
COL (Ret) and Mrs. Conrad Yarmoff, DCS '76 from their daughter, **Ms. Susan Hicks**
MG (Ret) Willard 'Bill' Burleson, Jr., RES '77
from his son, **LTC Willard 'Bill' Burleson III, RES '08**
Mrs. Sarah Jeanne Mueller from her widower, **LTC (Ret) Ralph F. Mueller, DCS '78**
MG (Ret) William P. Winkler, Jr., RES '78
from **COL (Ret) and Mrs. Thomas J. Williams, Ph.D., DDE '02**
MG (Ret) Paul L. Greenberg, RES '79 from **BG (Ret) Thomas C. Jones, RES '80**
Mrs. Joan E. Little from her widower, **COL (Ret) Carl Little, RES '79**

1980s

Dr. (COL, Ret) Otto P. Chaney, Jr., DCS '80 from his widow, **Mrs. Bridget M. Chaney**
Deceased Members of the Class of 1980 from **BG (Ret) Thomas C. Jones, RES '80**
COL (Ret) Fred W. Greene III, RES '80 from **COL (Ret) Charles A. White, Jr., RES '80**
Mrs. Suzanne W. Hagwood from her widower, **MG (Ret) Henry M. Hagwood, Jr., RES '80**
COL (Ret) Andrew 'John' Miller, Jr., RES '80 from **MG (Ret) and Mrs. Peter Berry, RES '80**
COL (Ret) Joseph M. Parker, DCS '80 from **COL (Ret) Kerney A. Peoples, Jr., DCS '82**
BG David H. Stem, RES '80 from **MG (Ret) and Mrs. Peter Berry, RES '80**
Mrs. Mary Angela 'Angie' Vallin
from her widower, **CDR Richard 'Dick' Vallin, USN (Ret), RES '80**
COL (Ret) Daniel T. Kirst, DCS '81 from his widow, **Mrs. Margery A. Kirst**
COL (Ret) James M. Chatfield, RES '82
from his son, **COL (Ret) James M. Chatfield, Jr., DDE '14**
Mrs. Barbara Miller Hardy
from her widower, **COL (Ret) Leonard 'Len' Hardy, Jr., RES '82**
COL (Ret) Willard 'Dub' Moss, RES '82 from his widow, **Mrs. Shirley T. Moss**
COL (Ret) Harry J. Bacas, RES '83 from his widow, **Mrs. Donna K. Bacas**
BG (Ret) Randall W. Bell, M.D., DCS '83 from **COL (Ret) James 'Jim' Perlmutter, RES '95**

COL (Ret) Robert 'Bob' Broyles, RES '83

from **COL (Ret) Catherine H. T. Foster, Ph.D., RES '83**
from **COL (Ret) William 'Bill' Solomon, RES '81**
Mrs. Lorraine Daxe from her widower, **COL (Ret) Arnie Daxe, DCS '83**
Mrs. Constance H. Enyart from her widower, **Mr. James N. Enyart, RES '83**
COL (Ret) James 'Jim' Tindall, RES '83 from **Mr. Taylor L. Conley, RES '87**
Mrs. Celine A. Jackson from her widower, **COL (Ret) Daniel J. Jackson, Jr., DCS '84**
COL (Ret) Jerry T. Draper, RES '85 from **COL (Ret) Ila Mettee-McCutcheon, RES '92**
BG (Ret) J. Frank Hennessee, RES '85 from **COL (Ret) Richard 'Rick' Anderschat, RES '86**
COL (Ret) John T. 'Tom' Nettling, RES '85
from his widow, **Mrs. Linda Lou Nettling**
from **COL (Ret) Todd R. Starbuck, DCS '89**
COL (Ret) William 'Bill' Ryall, DCS '85 from his widow, **Mrs. Martha Ryall**
Mr. Claude R. Thorpe, FAC '85-'87 from **Mr. Douglass C. Henry, Jr., NSS '92**
COL (Ret) Herbert S. Kenigsberg, D.D.S., DCS '86
from his widow, **Mrs. Norma K. S. Kenigsberg**
Mrs. Norma 'Paolino' Gargiulo from her widower, **LTC (Ret) Mario Gargiulo, DCS '87**
COL (Ret) R. William 'Bill' Sweeney, Jr., RES '87
from **Mr. Taylor L. Conley, RES '87**
from his widow, **MAJ (Ret) Bonnie Sweeney**
COL (Ret) Samuel W. Floca, Jr., RES '88
from **Lt Col (Ret) George 'Terry' Kneen III, USAF, RES '88**
COL Ted D. Cordrey, RES '89 from his widow, **Ms. Beverly Cordrey**
COL (Ret) Robert 'Bob' Edwards, RES '89 from **COL (Ret) James D. Moore, RES '89**
COL (Ret) Robert 'Bob' Ellis, RES '89 from **COL (Ret) James D. Moore, RES '89**

1990s

Mrs. Margaret A. Stake from her widower, **CH (COL) John K. Stake, DCS '91**
COL (Ret) William 'Bill' Saunders, RES '92
from **COL (Ret) Everette Roper, RES '87, USAWC Dep Cmdt '95-'98**
Sarah Catherine Cross, daughter of **COL (Ret) and Mrs. Ralph E. Cross, Jr., DCS '93**
from **Mr. Jimmy B. Gill**
LTC (Ret) Vincent 'Vinnie' Albanese (BG, NYG), DCS '94
from **COL (Ret) Louis H. Jordan, Jr., DDE '06**
COL (Ret) Robert 'Bob' Bowers, RES '94 from **MG (Ret) Lester Martinez-Lopez, RES '94**
COL (Ret) Peter F. Cohen, DCS '94 from **The Satsky Family**
COL (Ret) Thomas 'Tom' Lainis, RES '94 from **MG (Ret) Lester Martinez-Lopez, RES '94**
BG (Ret) Roger W. Wheelwright, RES '95
from **Dick and Karen Green**
from **Ms. Jody Kotler**
from **COL (Ret) James 'Jim' Perlmutter, RES '95**
Karen H. Meinhart
from her widower, **Col (Ret) Richard 'Rich' Meinhart, USAF, Ph.D., FAC '97-19**
LTC (Ret) Edward J. 'Woodie' Collins, Jr.
from his widow, **COL (Ret) Ruth B. Collins, RES '98**
from **COL (Ret) R. Christian Brewer, RES '04**
from **MG (Ret) John P. Herrling, RES '82**
from **COL (Ret) Bob Kuth, former FAC**
from **Ms. Jessica R. Mitchell, NSS '04**
from **CSM (Ret) Ron Rath**
MG (Ret) Meredith 'Bo' Temple, RES '98
from **COL (Ret) Ruth B. Collins, RES '98**
from **COL (Ret) Richard 'Rich' Ott, DDE '09**
SGT Patrick Hawkins, U.S. Army Ranger
from his parents, **COL (Ret) Roy and Sheila Hawkins, RES '99**
Mrs. Kay L. Russell from her widower, **COL (Ret) Ron Russell, RES '99**
BG (Ret) Richard M. Tabor, DDE '99 from **MG (Ret) David T. Zabecki, Ph.D., DCS '95**

2000s

COL (Ret) Paul C. Jussel, Ph.D., RES '00
from **COL (Ret) David W. Brown, RES '00**
from **Lt Col (Ret) Clayton K. S. Chun, USAF, Ph.D., FAC '00-'21**
from **COL (Ret) Ruth B. Collins, RES '98**
from **Anonymous**
from **CAPT Bryan H. Leese, USN, RES '14**
from **Ms. Jessica R. Mitchell, NSS '04**
from **Mr. Michael 'Mike' Muztafago, Sr., RES '16**
from **Michael S. Neiberg, Ph.D., USAWC Chair of War Studies**
from **Mr. Joel Press, NSS '18**
from **BG Shawn Satterfield, RES '16**
from **CH (COL) Peter R. Sniffin, DDE '14**
from **Anonymous**
from **COL (Ret) Kevin J. Weddle, Ph.D., RES '99**
from **COL Douglas Winton, RES '13**
from **Col (Ret) and Mrs. Kenneth W. Womack, USAF, RES '93**
from **COL (Ret) George J. Woods III, Ph.D., RES '02**

In Memory of **TRIBUTES** (continued)

William C. Tipton, USMC from his widow, Ms. Nancy L. Mier, NSS '00
COL (Ret) John H. Broujos, former BOT from Mr. Keith B. Quigley
COL Oscar C. Greenleaf, DDE '01 from COL (Ret) Barry J. Williams, DDE '01
COL (Ret) R. Bruce Haverty, RES '01 from COL (Ret) John C. Burns, RES '01
COL (Ret) Davis M. Richardson, DDE '01 from COL (Ret) Mark H. Gerner, RES '94
COL Brian D. Allgood, M.D., RES '02 from COL (Ret) Rose M. Miller, RES '02
Ms. Christine Shelly, Dep Cmdt for Int'l Affairs '02-'05
from COL (Ret) Kirk M. Knight, DCS '94
COL (Ret) Craig L. Urbauer, M.D., DDE '02
from COL (Ret) James 'Jim' Perlmutter, RES '95
CW3 (Ret) William H. Wood from his widow, COL (Ret) Sandra B. Wood, DDE '03
Dr. Sara L. Morgan, FAC '06-'11 from Mr. John F. McFassel, RES '11
COL Peter S. Nelson, RES '07 from MajGen (Ret) Kristin Lund, RES '07
LTC (Ret) Lewis E. 'Buck' Buchanan
from his widow, BG (Ret) Janice M. Haigler, DDE '08
COL Jerry D. Cashion, RES '08
from Mr. John F. McFassel, RES '11
from Ms. Debra L. Young, RES '08
COL John M. McHugh, RES '09 from COL (Ret) Allen W. Kiefer, RES '09
Thomas J. Rohner, Jr., M.D., SIS '10 from his widow, Ms. Jessie Rohner
Martha Pattillo Siv from her widower, Ambassador Sichan A. Siv, SIS '10
Mr. Charles G. Pefinis, CNSP '13 from his family

Others

Col Robert E. Booth, USAF (Ret) from COL (Ret) Lon Stuart Platt, DDE '08
COL (Ret) Warren F. Bowland, M.D., husband of MG (Ret) Carla G. Hawley-Bowland, M.D., DDE '01, from COL (Ret) James J. Leech, RES '04
ILT Joseph S. Bravin, KIA Vietnam 18 Sept 1968 from Mr. Harvey Erenberg, NSS '06
Mr. John C. Brick from his son, Mr. C. Victor Brick, NSS '19
Lt Col (Ret) Grover H. Chamberlain, USAF, father of MG (Ret) Margaret 'Peggy' Wilmoth, Ph.D., DDE '01, from COL (Ret) Catherine H. T. Foster, Ph.D., RES '83
Dr. Charles H. Cole from Patricia L. Farrell-Cole, Ph.D., NSS '13
Mr. Joe Cowell from COL (Ret) Ralph E. Cross, Jr., DCS '93
Spec4 Donald Culshaw from Dr. J. P. Cronin, NSS '15
Burl Curtis from his son, COL (Ret) Larry W. Curtis, DDE '02
Deceased Members of the Pennsylvania National Guard
from former Adjutant General of Pennsylvania, MG (Ret) James R. Joseph, RES '98
CPT (Ret) Peter J. Edwards, USA from BG (Ret) Harry J. Mott III, DCS '77
Mr. Robert R. Farrell from Patricia L. Farrell-Cole, Ph.D., NSS '13
Ted Fleming from Mr. Scott Fleming
COL (Ret) Robert B. Franklin, Sr. from his son, COL (Ret) Robert 'Tip' Franklin, Jr., RES '83
Gabriel Fuentes, Jr. from his son, Mr. Jorge L. Fuentes, NSS '13
COL (Ret) Samuel Fuoco
from COL (Ret) Pamela 'Pam' Brady, DDE '05
from MG (Ret) and Mrs. William 'Bill' Collins, SRCOC '91 and '95
LTC (Ret) John C. Gibson from COL (Ret) Conrad W. Neely III, DCS '91
COL (Ret) Louis H. Guernsey, Sr., D.D.S., M.S.D.
from his son, MG (Ret) Louis 'Tod' Guernsey, Jr., M.D., DDE '03
Mr. Stephen E. Henthorne, former PKI FAC from COL (Ret) Ruth B. Collins, RES '98

Stacie Hillison, wife of COL (Ret) Joel R. Hillison, RES '04
from COL Michael W. McDougal, DDE '10
CPT Karl 'Hap' Holliday, KIA WWII and buried in American Military Cemetery, Margraten, Holland from his son, Mr. Bob Holliday, NSS '00
ISG (Ret) Archie O. Jones from MG (Ret) Raymond F. Rees, SRCOC '89
Ms. Mary Lefevre from her son, COL (Ret) W. Eric Lefevre, DDE '13
James E. Mahoney from his grandson, CDR Christopher A. Nigon, USN (Ret), RES '18
Senator Madison E. Marye, MAJ, AUS from his son, COL (Ret) James 'Jim' Marye, RES '04
Dr. (Capt, USAF) Adam T. McDaniel, D.D.S.
from his nephew, COL (Ret) Robert G. Morris III, Ph.D., DCS '95
Adele H. Mitchell from her son, COL (Ret) Mitch Mitchell, RES '84, former FAC
Patricia Jankowski Mitchell from her sister, COL (Ret) Margaret 'Peggy' McGee, RES '90
Raymond Montang from his brother, Rodney and Janie Montang
John F. Nigon from his grandson, CDR Christopher A. Nigon, USN (Ret), RES '18
LTC Thomas J. Novak from COL (Ret) Robert A. Bradford, DCS '97
LTC (Ret) Lawrence P. O'Brien from his brother, COL (Ret) David F. O'Brien, DCS '74
LTC Jason E. Pelletier from Anonymous
LTC (Ret) Edward 'Ed' Peter II from BG (Ret) Joseph L. Ecoppi, RES '76
The Petty Boys, WWII from BG (Ret) George Petty, Jr., DCS '96
MG (Ret) C. H. 'Mike' Pfister from BG (Ret) Thomas 'Tom' Jones, RES '80
Dr. Don Reed, LTC (Ret) from LTC (Ret) Raymond Guidetti, NSS '10
CPL David Allen Ritchie - MIA WWI from his nephew, LTC (Ret) Ralph F. Mueller, DCS '78
CSM (Ret) Jerry Donald 'Don' Robinson from COL (Ret) Donald E. Ebert, RES '97
MG (Ret) Gerald T. Sajer, former PA Adjutant General from Mr. Keith B. Quigley
MAJ (Ret) Troy W. Searce from his son, BG (Ret) Roger W. Searce, RES '90
Frank F. Sempa from his son, Mr. Francis P. Sempa, NSS '07
LTC (Ret) Robert E. Shannon from COL (Ret) Donald E. Ebert, RES '97
Congressman Isaac N. 'Ike' Skelton IV, Missouri from Mr. Gary Sosniecki, NSS '00
John Skillman from Mr. Scott Fleming
VADM Scott Stearney, USN from his father, MG (Ret) Richard E. Stearney, DCS '78
William A. Stockel from his son, BG (Ret) Christopher W. Stockel, RES '09
MG (Ret) Thomas C. Stones
from MG (Ret) and Mrs. William 'Bill' Collins, SRCOC '91 and '95
ILT James Mansfield Symington, 23rd Inf, 2nd Div
from his grandson, Mr. James McKim Symington, Jr., RES '01
MG (Ret) Thomas H. Tait, 32nd Chief of Armor from COL (Ret) Patrick F. Webb, RES '92
MAJ (Ret) William W. Taney, Jr. from his son, COL (Ret) William W. Taney III, DCS '96
Mr. Amilcar 'Mickey' Torres from COL (Ret) Hector R. Ponton, RES '77
Women Veterans from COL (Ret) Patricia A. Jernigan, RES '84

From Professor William Jannace, J.D., LL.M.:

SFC (Ret) Anthony E. Jannace, USA, 21D, 2nd ENGR CBT BN, Rhineland, April 1945 (his father)
Lt Gen (Ret) Claire L. Chennault, US Army Air Corps, Flying Tigers Gen (Ret) James 'Jimmy' Doolittle, USAF, the Doolittle Raid, April 1942
MSG (Ret) Peter Dzimba, WWII, POW (1942-1945), Korean War
LTG (Ret) James M. Gavin, 82nd Airborne Division, WWII
GA George C. Marshall, Jr.
MG (Ret) Frank D. Merrill, Cdr, 5307th Composite Unit, Burma, WWII
Gen (Ret) Carl A. Spaatz, USAAF, WWII
GEN Joseph W. Stilwell Sr, China Burma India Theater Operations, WWII
GEN (Ret) Lucian K. Truscott Jr, 3rd Infantry Division, WWII



MORE USAHEC NEWS

LTG (Ret) Walt Ulmer, RES '69 (center) recently visited with DCLM faculty members, **Dr. Craig Bullis** (left) and **COL (Ret) Chuck Allen, RES '01** (right), at the U.S. Army Heritage and Education Center (USAHEC) on May 20, 2021. The three of them have worked on various leadership studies over the years, and LTG Ulmer came to donate archival material.

SPECIAL TRIBUTE: REMEMBERING DR. PAUL JUSSSEL



Our community lost a much admired friend, colleague, and educator with the passing of **Dr. (COL, Ret) Paul C. Jussel, RES '00**, on December 29, 2020. Paul's twenty years of service as a USAWC faculty member was extraordinary and benefitted faculty and students alike. His steadfast devotion to teaching excellence and incisive mentorship enhanced the war college experience for hundreds of future strategic leaders. Paul was a modest but commanding presence, equally comfortable leading seminar dialogue, developing course content, or conducting a battlefield staff ride. His significant academic contributions and genuine enthusiasm for learning constitute a rich legacy that will long endure.

(SAMS) following completion of the Command and General Staff College at Fort Leavenworth, Kansas. The next year, he reported to the 5th Infantry Division at Fort Polk, Louisiana, as a division plans officer, followed by service as a battalion operations officer in the 70th Armor Regiment and as operations officer for the 2nd Cavalry Regiment. Paul returned to Germany in 1994 to Allied Land Forces, Central Europe,



Paul leading a Normandy Staff Ride in 2012 at St. Mere Eglise

Paul's leadership and distinguished teaching, scholarship, and service at USAWC resulted in his selection as the General Maxwell D. Taylor Chair of the Profession of Arms. His passion for military history and staff rides ensured that he went the extra mile to not only lead memorable visits to iconic battlefields in the U.S. and Europe, but to also develop new staff ride guides capable of making the experience professionally relevant to 21st century civilian and military leaders. Paul pioneered robust and focused faculty development for new instructors, many with no prior teaching experience, to facilitate their transition and promote success in the classroom. Ever flexible and pragmatic, he also encouraged experienced instructors to enjoy maximum latitude in lesson content and delivery to leverage individual strengths and experience.

Paul was 64 years old. He was preceded in death by his parents, Stephen and Alice; by his son, Chad; and by his sisters, Anne Ferris and Ursula Limpert. He is survived by his wife, Deborah; by his sisters, Catherine Sweeney and Alice Nichols; and by his brothers, Arthur, Pete, Christian, and David; and 18 nieces and nephews.

- Contributed by Paul's USAWC faculty friends.

as a joint war plans officer. In 1996, he assumed command of the 2nd Battalion, 81st Armor Regiment, based at Fort Knox, where he was responsible for initial entry training of Armor crewmen entering the U.S. Army. After graduation from USAWC in 2000, he earned selection as a permanent faculty member following his completion of a Ph.D. program in Military History at The Ohio State University.

Paul initially served as a course director and faculty instructor in the Department of Military Strategy, Planning, and Operations (DMSPO) before assuming leadership of the department in 2005. As Department Chairman, he revised and improved three flagship programs: the Combined/Joint Force Land Component Commander (C/JFLCC) Course for coalition and U.S. general officers; the Joint Warfighting Advanced Studies Program (JWASP), a specialized elective course; and the Basic Strategic Art Program (BSAP) for future Army strategists. Retiring from active military duty with 30 years' service in 2009, he stayed in DMSPO in a civilian capacity 11 more years as Professor, Military Studies, before retiring a second time last summer.



Paul leading a Gettysburg Battlefield Staff Ride in 2017.

1 Mr. John S. Elliker, Sr., RES '67, age 99, lives in Dover, Ohio, after a long and rewarding career at the National Security Agency (NSA). He worked abroad in several locations as well as at the NSA headquarters. He achieved the top levels of the SES and served as Director of several key NSA elements. He was one of the few civilian students in his USAWC class and remembers how useful the experience was for his continuing government career. He appreciates the enthusiasm and dedication of fellow USAWC students, many of whom went on to achieve General Officer rank. Included in the photo is his daughter Jody.

2 MG (Ret) Robert 'Bob' Gaskill, Sr., RES '72 & former USAWC Deputy Cmntd, celebrated his 90th birthday in April 2021. Due to continuing COVID-19 concerns, his family celebrated on behalf of all his friends, too.

BG (Ret) Harry J. Mott III, DCS '77 is proud that his grandson, Andrew Stuart, enlisted as an intelligence analyst, completed basic training, and has advanced training at Fort Huachuca. Andrew's older brother, 1LT Zachary Stuart, is a Ranger and is Airborne qualified.

3 COL (Ret) John A. MacIntyre, Jr., RES '80, who ran his first marathon at age 70, completed his 100th half marathon in August and is still going strong. Now nearing age 84, he takes pride in the nickname 'Geezer Jock' and even more pride in inspiring others to join him for runs as coach of the Seasoned Soles, a run-walk group intended to get fellow residents of San Antonio's Blue Skies of Texas retirement community moving.

Col (Ret) Thomas 'Tom' Moe, USAF, RES '85 is serving as a Commissioner with the WWI Centennial Commission, established in 2013, responsible for planning, developing, and executing programs and activities to commemorate the WWI centennial. The Commission dedicated the National WWI Memorial at Pershing Park in Washington, DC with a "First Colors Ceremony" on April 16, 2021. Another USAWC grad, **MG William M. Matz, Jr., RES '80**, participated with virtual remarks in his role as Secretary of the American Battle Monuments Commission.

4 MG (Ret) Arthur T. Dean, RES '86 received the 2021 Community Anti-Drug Coalitions of America (CADCA) National Leadership Award upon his retirement as the organization's Chairman and CEO. This honor was presented

to him in recognition of 23 years of service to the nation and world in the field of substance use and misuse prevention. Over 3,500 Forum attendees witnessed the event live online.

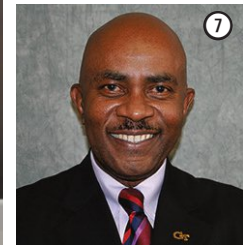
5 BG (Ret) Lawrence 'Larry' Gillespie, Sr., RES '89 was named to MOAA's first class of Changemakers, those who have made it their mission to make a difference and never stop serving. He serves as Chairman of the Board of The ROCKS, providing guidance, leadership, and mentorship to military officers through its 16 chapters and 1,200 members worldwide.

6 COL (Ret) N. Glenn Blackburn, Sr., RES '93 served as the event coordinator for the Big Break Dataw Golf Challenge at the Dataw Island Community in South Carolina. With COVID restrictions and a threat of nasty tropical weather looming, they adjusted, adapted, and achieved during their Veterans Week of charity fundraising golf events. Due to their perseverance and creativity, they won the 2020 #StepItUp4Heroes virtual challenge issued at the on-set of the COVID pandemic when many fundraising events were cancelled.

7 MG (Ret) Ronald L. Johnson, USAWCF '95 was selected as one of the inaugural CORE (Champion Of Real Excellence) Magazine's 100 Most Influential Blacks Today that honors those who changed the game by transforming people, policy, or practices through their leadership. The CORE 100 honorees are inspirational as they remove barriers and pave the way for generations to come.

8 Mr. Warren S. Whitlock, NSS '97 was recently appointed to the Princeton Plasma Physics Laboratory (PPPL) Advisory Board. PPPL is a collaborative national center for fusion energy research, advancing the coupled fields of fusion energy and plasma physics research, and, with collaborators, is developing the scientific understanding and key innovations needed to realize fusion as an energy source for the world. He is also leading a nationally recognized team that is performing PPPL's first Equity, Diversity, Inclusion & Anti-Racism assessment of the lab.

9 COL (Ret) Jaime Rene Román, DDE '00 was presented the St. Thomas More Society of Sacramento's Father McDermott Award for Integrity on January 28th. Judge Román's career of service to the public and a devotion to justice and fairness were honored.



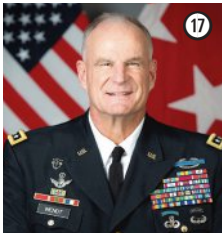
MG (Ret) Arthur T. Dean, RES '86



10 COL (Ret) Edna W. Cummings, DDE '01 was named to MOAA's first class of Changemakers, those who have made it their mission to make a difference and never stop serving. She continues to advocate for long-overdue national recognition of the 6888th Central Postal Directory Battalion, the 'Six Triple Eight' - the only all-female, all-Black battalion to serve overseas in WWII. The unit was formed and deployed to clear many tons of letters and packages backlogged for processing and delivery. The unit worked round-the-clock in shifts in horrendous conditions to succeed in their mission and move the mail. Cummings also served as producer for a documentary telling the battalion's story.



11 COL (Ret) James M. DaPore, DDE '01 continues to reside in Centerville, Ohio with his wife and granddaughters. He retired and was recalled to active duty twice before retiring for the third time in February 2012. His first recall involved him serving on a Special Review Board at Human Resources Command, followed by service at CENTCOM as the CJTF-82 LNO to RC East Afghanistan, and with CJTF 101 Pakistan LNO and USFOR-A LNO to the Pakistan Army located in Islamabad. His second recall in late 2009 involved service to the 4th BCT, 10th Mountain Division, Fort Polk, Louisiana and deployment to Wardak Province in Afghanistan as the Security Force Assistance Team (SFAT) Team Chief, TF Patriot.



12 COL (Ret) Michael C. Doherty, DDE '01 is a part-time instructor for the Shipley Group of Farmington, Utah of three-day courses in 'Applying the Environmental Planning Process' and of 'Communicating Science and Technical Writing' to Native Americans and to various government clients, including the Army, Marine Corps, Air Force, and Bureau of Land Management. He also serves as a volunteer at the National Museum of the U.S. Army at Fort Belvoir, Virginia. In September 2021, Mike will complete his second year as President of the Hartwick College Alumni Association.



MG Jim Hoyer, DDE '04

MG Bill Crane, USAWCF '09



Val Border

Rick Howe

Patty Ryan

13 MG William J. Walker, RCNSIS '01, Commanding General, DC National Guard, was named as the 38th House Sergeant-at-Arms, marking the first time an African American will serve as the House's top law enforcement officer. If confirmed by a majority of the House, Walker will be responsible for all security and logistical planning of the House chamber, its wing of the Capitol, and all associated office buildings; be responsible for

keeping order and enforcing House rules; and will sit on the Capitol Police Board and coordinate with Capitol Police on security.

14 COL (Ret) George J. Woods III, Ph.D., RES '02 and FAC was the keynote speaker for the Norwegian Shipowners' Association's annual conference. The conference was entitled 'Transition' and occurred as a digital event on March 18, 2021. The presentation was broadcast from studios in Oslo and Bergen, with guests participating worldwide. Additionally, he ran a negotiation workshop on March 10, 2021 for 27 participants in the Executive Leader Development Course for Spouses.

15 After 40 years in uniform, **MG James 'Jim' Hoyer, DDE '04** Adjutant General of the West Virginia National Guard since 2011, retired in January. He joined the state's joint interagency task force on COVID-19 vaccinations and West Virginia University as a Senior Associate VP. **BG William 'Bill' Crane, USAWCF '09** was installed as the state's new Adjutant General in early January. Crane most recently served as Director of the West Virginia National Guard's Joint Staff.

16 RES '05 classmates **COL (Ret) Valerie 'Val' Border, LTC (Ret) Richard 'Rick' Howe, and COL (Ret) Patricia 'Patty' Ryan** gathered in January 2021 at the Disney Resort in Vero Beach, Florida for some mid-winter fellowship.

COL (Ret) Randy A. Hurtt, DDE '05 served on five mission trips to Greece from 2018-2020. Randy served as a volunteer chaplain at Loida Home for the Elderly in Kifisia, Greece, a northern suburb of Athens, while his wife Lee Ann helped with a ministry to homeless people in downtown Athens. Randy had studied the Greek language at the Defense Language Institute in 1979 while in the Army but this ministry has enabled him to expand his proficiency and share his blessings with others in need.

MG Yoel Struk, IF Israel, RES '05 was appointed as the Israeli Defense Forces (IDF) Ground Force Commander on February 19, 2021. He previously served as the Commander of the IDF Northern Command (in charge of the northern border with Lebanon).

17 LTG (Ret) Eric P. Wendt, USAWCF '05 relinquished command of NATO Special Operations Headquarters on January 29, 2021. He then retired March 1, 2021 in Monterey,

California after over 34 years of active service, including 30 years in the U.S. Army Special Forces.

18 **The Honorable Jerry 'Jay' Vinson, Jr., J.D., NSS '07** was elected by members of the South Carolina Legislature to the S.C. Court of Appeals, the court just under the S.C. Supreme Court.

19 **COL Stephen J. Falcone, DDE '08** was awarded the prestigious AFCEA International's Distinguished Award for Excellence in Engineering for an illustrious career of service in a broad range of military and senior engineering management positions in collaboration with industry and academia. He was previously awarded AFCEA's Leadership Award in 2016. AFCEA International is a non-profit association serving the military, government, industry, and academia advancing professional knowledge and relationships in the fields of communications, information technology, intelligence, and global security.

20 **MG Tammy Smith, DDE '09** received the Secretary of the Army Diversity and Leadership Award at the December 2020 Army Staff town hall.

21 **BG Kipling 'Kip' Kahler, DDE '10** assumed duties as the Senior Defense Official and Defense Attaché at the Office of Defense Cooperation in Ankara, Turkey on August 6, 2020.

22 **LTG A. C. Roper, Jr., DDE '10** was promoted to Lieutenant General and assumed the duties of Deputy Commander, U.S. Northern Command and Vice Commander, U.S. Element, North American Aerospace Defense Command, Peterson Air Force Base, Colorado. This promotion makes him the first Black U.S. Army Reserve three star. He most recently served as the DCG of the U.S. Army Reserve Command. In his civilian career, he served in law enforcement for over 30 years, retiring a few years ago after 10 years as the Birmingham Police Chief.

23 **MG Lawrence F. Thoms, DDE '10** pinned on his second star during a ceremony held at the Pentagon's Hall of Heroes on December 14, 2020. He currently serves as the Military Deputy to the Army's Deputy Chief of Staff, G-6. Army G-6 sets the unified command, control, communications and computer network; postures signal and cyber forces to support multi-domain operations; reforms and

operationalizes cybersecurity processes; and drives balanced, efficient and effective network and cyber investments.

MG Adam Joks, IF Poland, RES '11 was appointed Deputy Commander of the reactivated V Corps based at Fort Knox, which has a forward headquarters in Poznan, Poland, the first time a Polish general has served in the U.S. military's command structure in such a manner. He will serve under U.S. Army **LTG John S. Kolasheski, RES '09**. It is estimated that about a third of the Corps' soldiers will be on rotation in Poznan at any given time.

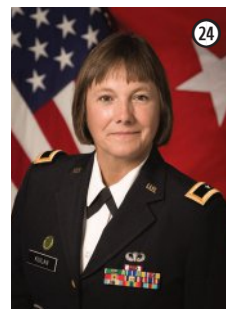
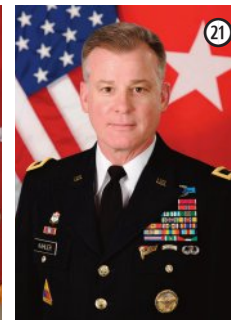
24 **BG Susie S. Kuilan, Ph.D., DDE '11** took command of Fort Sill's 95th Training Division and became the first woman to command the 'Iron Man' division since its inception prior to WWII. In her civilian career, she is an Associate Dean of Strategic Security and Protection Management at Henley-Putnam School of Strategic Security of National American University.

25 **MG Mark J. Schindler, DDE '11** was appointed Acting Adjutant General of the Pennsylvania National Guard. He was the Deputy Adjutant General since 2017.

BG Milford H. Beagle, Jr., USAWCF '12, Fort Jackson's 51st CG, has been selected as the next CG of the 10th Mountain Division (Light), Fort Drum, New York. **BG Patrick R. Michaelis, RES '14**, Deputy CG at Army Recruiting Command at Fort Knox, will replace BG Beagle. Fort Jackson is the nation's largest military basic training base with more than 50,000 recruits assigned there each year.

26 **MG David A. Lesperance, RES '12**, assumed command of the 2nd Infantry Division from **MG Steven W. Gilland, USAWCF '12** in a ceremony May 18, 2021 that took place at Camp Humphreys, Republic of Korea and was overseen by the Eighth Army commander, **LTG Willard M. Bursleson III, RES '08**. Most recently, Lesperance was Commander of the National Training Center at Fort Irwin, California. Gilland is headed to Fort Hood, Texas, to become the III Corps DCG.

27 **Mr. Donald 'Mark' Ritchie, NSS '12**, who served as Minnesota Secretary of State from 2007-2015, was elected Board Chair of the Military Historical Society of Minnesota. In January 2019, he was appointed Civilian Aide to the Secretary of the Army for Minnesota and he began a new position as President of





MG Brian Winski, USAWCF '13



MG JP McGee, USAWCF '11

Global Minnesota, a nationally known nonprofit whose mission is to advance international understanding and engagement, recognized as one of the top ten world affairs councils in the country.

28 MG Brian E. Winski, USAWCF '13 relinquished command of the 101st Airborne Division (Air Assault) and Fort Campbell, Kentucky in March 2021 to MG Joseph 'JP' McGee, USAWCF '11.



COL Bruce Terry, DDE '20 Ms. Whitney Grespin, NSS '15

Mr. Stanley Underdal, RES '14 retired from the U.S. Government at the end of 2020 after 33 years of service and is now working in the private sector.

COL (Ret) Robert 'Bobby Don' Gifford, DDE '15, a Cherokee Nation tribal member, received the Nation's Medal of Patriotism and Cherokee Warrior Award for his 23 years of military service as both an active duty and Reserve Army Judge Advocate, as well as his contributions to service members and veterans in his private law practice in Oklahoma City. A tribal court judge to several tribes, he was also recently selected to serve as the Chair of the Military and Veterans Law Section for the Oklahoma Bar Association.



BGen P. Peyton, RES '17



BGen R. Pelletier, RES '19

29 Ms. Whitney R. Grespin, NSS '15, former PKSOI Peace Operations Analyst now serving as a Capacity Building Advisor for the UN Mine Action Service, and COL Bruce W. Terry, DDE '20, Director of Military Assistance Group - Somalia, send greetings from Mogadishu.



30 COL (Ret) J. Rob Salome, Jr, RES '15 was promoted from Vice President of Consulting Services to Chief Operating Officer of Solutions 21, a global consulting firm specializing in developing executive leaders, strategic planning, and generational leadership challenges.



Ms. Valerie Lubin, RES '18

31 BG Wanda N. Williams, RES '16 took command of 7th Mission Support Command and became Deputy Commander of the 21st Theater Sustainment Command at a ceremony in Kaiserslautern, Germany, on December 8, 2020. She will lead more than 1,000 soldiers and civilian personnel spread out across nearly 20 countries. The 21st TSC is responsible for ensuring Army units are supplied for missions stretching from the Baltic states and Poland down to Italy and



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parts of Africa. In her civilian career, she works as an accountant for the Securities and Exchange Commission in Atlanta.

32 BGen Paul J. Peyton, IF Canada, RES '17 will be appointed Commander 5th Canadian Division in Halifax, Nova Scotia in June 2021, replacing BGen Roch Pelletier, IF Canada, RES '19 who will be appointed Deputy Chief of Staff Plans, Canadian Joint Operations Command, in Ottawa, Ontario.

33 COL (Ret) Pat Proctor, RES '17 was elected to serve the people of Leavenworth and Fort Leavenworth in the Kansas State House of Representatives.

34 BG Charlene C. Dalto, DDE '18 is the first woman to be promoted to BG in the Utah Army National Guard. She will take over as Commander of the Utah Army National Guard's Land Component to replace BG Thomas C. Fisher, RES '12 who has led the Land Component since 2016. The Land Component Command is responsible for six other Army major commands operating in Utah. Dalto has been in the military for 38 years and in her civilian career, she works as a registered nurse for Intermountain Healthcare.

35 Ms. Valerie M. Lubin, RES '18, received a 2020 Department of the Army Civilian of the Year award last November presented by the Redstone-Huntsville Chapter of AUSA. As Division Chief, Total Force Support and Family Programs, Human Resources (G-1), Army Materiel Command, Redstone Arsenal, Alabama, she champions and enables mission critical Quality of Life initiatives that are now positively impacting hundreds of thousands of Soldiers, family members, and DA Civilians across the Army, directly contributing to overall Army readiness in the areas of housing, child care, spouse employment, and permanent change of station.

36 MAJ Derek Bergman, USAWC Staff '19 was promoted to LTC on June 18, 2020 at the U.S. Army Materiel Command, Redstone Arsenal, Alabama. He is an Army Reservist on Active Duty there as the G-2/6 (Intelligence and Security Directorate) Operations Officer. Prior to that, he served as the USAWC G-2 Operations Officer. His directorate supervisor is COL Christopher A. Ingels, USAWCF '19. Pictured is LTC Bergman, wife Sandra, and daughters Maggie and Elizabeth.

COL Lisa J. Hou, DDE '19 was recently named by the Governor of New Jersey to be the state's Adjutant General and to serve as Commissioner of the Department of Military and Veterans Affairs. If confirmed, she will be the first woman and first Asian American in the role. She is currently the Acting Adjutant General and before that, she was Deputy Adjutant General. She joined the National Guard in 1994 while a medical student at the University of Medicine and Dentistry of New Jersey. She has a doctorate in osteopathic medicine and she served as a field surgeon in Afghanistan and Iraq.

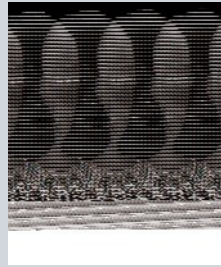


The following three USAWC grads were inducted into the **2021 Class of the U.S. Army Women's Foundation's Hall of Fame** during a virtual ceremony held March 8, 2021:



MG (Ret) Mari K. Eder, DDE '01 was the first Commanding General of the U.S. Army Reserve Joint and Special Troops Support Command, headquartered in Salt Lake City, Utah. She previously served as the

first full-time Deputy Chief of the Army Reserve, and the first full-time Deputy Chief of U.S. Army Public Affairs. She is a lecturer and author of several books, to include *American Cyberspace: Trials and the Path to Trust* and *The Girls Who Stepped out of Line: Untold Stories of the Women Who Changed the Course of WWII*.



MG (Ret) Marcia M. Anderson, DDE '03 was the first African American female Army Reserve officer to obtain the rank of major general. At the

time, she served as the senior advisor to the Chief, Army Reserve on policies and programs for the U.S. Army Reserve, including force structure, congressional budget and appropriations process, manpower and personnel, and Army and Department of Defense matters.



MG (Ret) Linda L. Singh, DDE '08 was Maryland National Guard's first African-

American and first female Adjutant General. During her tenure, Maryland's National Guard became the first in the nation to be led by a command staff of all women.



COL (Ret) James P. 'Jim' Hayes, DCS '94, re-visited the Son Drop Zone on Ft. Campbell, Kentucky where he experienced a parachute malfunction in August 1974, breaking his back but surviving it! Jim is looking forward to traveling extensively again now that COVID restrictions are

beginning to lift. You may recall that he and his DCS '94 golf buddies (Mike Metcalf and Bob Lee) are frequent contributors to the "scenic golf outings" aspects of our mailbag.



COL (Ret) Thomas F. Sander, DCS '87 retired after 24 years as editor of *The Portolan: The Journal of the Washington Map Society*.



COL (Ret) Jef Troxell, RES '97 still proudly wears his AY 2001 Seminar 7 shirt (the year and seminar of his student **COL (Ret) Chuck Allen, RES '01**)—twenty years later!



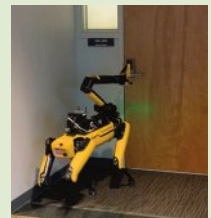
COL (Ret) Patrick W. Shull, RES '99 was re-elected Mayor of Kingsport, Tennessee on May 18, 2021. Pat won 64% of

the vote while running against two opponents. He was first elected mayor in 2019. Mayors serve two-year terms in Kingsport, which is located in NE Tennessee.



COL (Ret) Fred Gellert, RES '08 and FAC led a group of students and faculty in April to visit the Army Research Lab in Adelphi, Maryland. Students were part of the Science and Technology (S&T) elective class and the S&T Integrated Research Project. The visit showcased cutting edge developments in battery technology, robotics, power management, diamond-based electronics, and command and control computer systems. RES '21 students pictured are **Heather Sapp, Adisa King, and Joseph Bauldry**.

Fred also co-led an Integrated Research Project with nine RES '21 students to make recommendations to improve the S&T enterprise over the next 20 years. The project was sponsored by the OSD Deputy Director for Research and Technology and the Army Futures Command G3.



USAWC GRAD AWARDED MEDAL OF HONOR

COL (Ret) Ralph J. Puckett, Jr., RES '67, was awarded the nation's highest honor for valor in combat by President Joe Biden on May 21, 2021 for his actions during the Korean War. Puckett was previously awarded the Distinguished Service Cross, the nation's second-highest award for valor in combat for his actions, but for years, others strongly advocated that his actions merited the Medal of Honor and this year, 70 years later, it was approved.



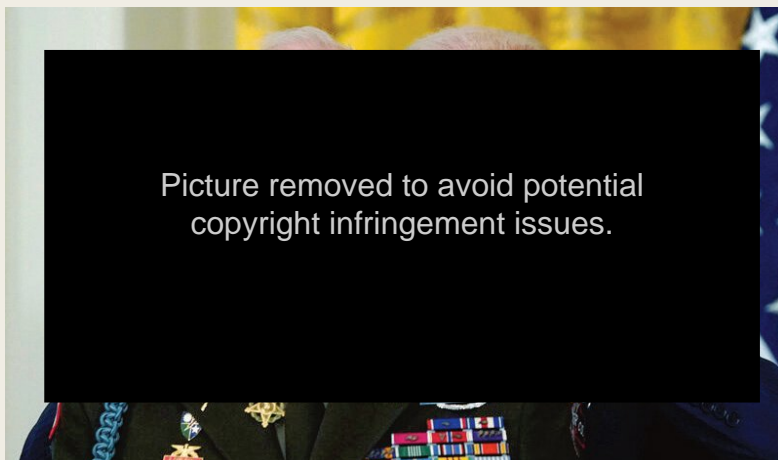
Then 1LT Puckett and his soldiers of the Eighth Army Ranger Company were on “Hill 205” at the outset of the Battle of the Chongchon River, a pivotal time when U.S. commanders were surprised by China’s full-scale entry into the Korean War. In freezing temperatures, about 50 U.S. soldiers, with no reinforcements near, braced for the worst. Hundreds of Chinese soldiers were about to launch a series of bloody attacks on the hill the Americans had just taken under fire. Puckett, wounded by a hand grenade in the first attack on the hill on November 25, 1950, stayed in command. American and South Korean soldiers absorbed five more chaotic, armed assaults through the night before Puckett ordered his soldiers to withdraw the following morning as the Chinese threatened to overrun them. Puckett had been wounded three times by then; while lying in his foxhole, Puckett saw three Chinese about 15 yards away bayoneting or shooting some of his wounded Rangers in their foxholes. The Army credits Puckett with leading his soldiers across an open field under intense fire, braving enemy fire repeatedly



Puckett in 1952, a few years after he was wounded in battle against Chinese soldiers in North Korea. (Family photo)

to check on his soldiers after he was wounded, and directing “danger close” artillery strikes near his own position to ward off advancing Chinese soldiers. Puckett told his soldiers to leave him behind after he was incapacitated, but two young soldiers carried him to safety. Thousands of U.S. soldiers died in the following days as they withdrew hundreds of miles into South Korea in what the Army now describes as the longest retreat in U.S. military history.

Puckett has always been admired by the 75th Ranger Regiment, and traveled overseas in his 80s with U.S. commanders, including to Iraq and Afghanistan, to meet with soldiers. He retired from the Army in 1971 and settled near Fort Benning after retiring as a civilian in the 1990s. He is 94 years old and still attends the Best Ranger Competition to support Rangers.



President Joe Biden awarded the Medal of Honor to **COL (Ret) Ralph J. Puckett, Jr., RES '67**, on May 21, 2021. (AP Photo/Alex Brandon)