

FOUNDATION AND *Alumni* NEWS



The current Root Hall, main U.S. Army War College building since 1967 (*above*), and a photo of the construction progress of the new Root Hall as of December 31, 2021 (*inset to the right*). The new Root Hall is being built on the site adjacent to Collins Hall, the Center for Strategic Leadership, and is expected to be completed in late Summer 2023.



**WINTER
2022**

- | | | |
|-----------------------|-----------------------------|----------------------|
| 2 Chairman's Message | 9 USAWC Fellows | 21 Donor Honor Roll |
| 3 Commandant's Update | 13 SSI News | 30 Chair Updates |
| 4 Class Gifts | 14 ASEP Update | 31 Mini Reunions |
| 5 IF Program Update | 15 CSL Futures Update | 32 TAPS |
| 6 Outstanding Alums | 16 Books by Grads & Faculty | 33 Tribute Donations |
| 7 Dean's Message | 19 New Life Members | 36 Mailbag |



Greetings to all USAWC graduates and friends of the Foundation,

Our Foundation Board of Trustees held a hybrid Fall Meeting on September 9th at Carlisle Barracks. While several Trustees attended remotely, the majority met in the renovated Upton Hall Auditorium. We were pleased to once again be together and to receive a College update in-person from the 53rd Commandant, **MG David C. Hill**. He came to the College from his role as Deputy Commanding General of the Corps of Engineers and we look forward to working with him and his wife, Chris, to advance the College mission.



L-R Seated: Mary Beth Sullivan, Mari K. Eder, Kevin Dixon, Charlotte Watts, MG Hill (Cmndt), Ken Keen, Jan Botz, and Luis Visot. **2nd Row:** Ruth Collins, Chris Pohanka, Scott Becker, Dr. Jim Breckenridge (Provost), Hans Christensen, Tom Beaty, Kaitlyn Sands, and CSM Brian Flom. **Back Row:** Lynne Owens, Wilbur Wolf, Frank Sullivan, Roger Scarce, Roger Schultz, and Joe LoScalzo.

The Army War College and our Foundation remain engaged on many issues, including programs highlighted in this magazine and of course, on the new academic facility construction progress. While our support routinely impacts the College in many ways, the opportunity to enhance the building for years into the future is a special opportunity. Please visit our website (donate.usawc.org) to see the progress we are making in raising support for a new Alumni Park to be located near the new building. **Your gifts make these efforts possible, and we appreciate you!**



We congratulate **MG Stephen J. Maranian, RES '13**, 52nd Commandant, on his selection to take the reins of the newly reactivated 56th Artillery Command in Europe. We wish Steve and Cynthia a great tour in Europe.

You'll see on page 6 that we recently honored three Outstanding Alums. It was a privilege for me to represent **COL (Ret) Ralph J. Puckett, Jr., RES '67, MoH**, at the USAWC ceremony. **COL Greg Camp, RES '89** and I, along with several others, were then able to present the honor to Ralph personally at Ft. Benning and he expressed his sincere gratitude. Congratulations to all three for their continued efforts to serve others following their retirement from government service.



MG (Ret) William F. Burns, RES '72

Sadly, we lost **MG (Ret) William F. Burns, RES '72**, former Deputy Commandant, this past June. He was President of the Army War College Foundation from 1990-2000 and remained active with the College and the Foundation until his death. Our Board of Trustees will honor his memory with a *margin of excellence* project in the new academic building.



LTG (Ret) Ken Keen, RES '98, Chairman of the Board

MESSAGE FROM THE PRESIDENT/CEO

Beginning with this edition, we will publish the magazine on a **Winter/Summer** schedule (instead of Fall/Spring) in order to smooth out peaks in our annual workflow. We are also aligning our Donor Honor Roll with the calendar year instead of our fiscal year because most folks plan their donations in relation to the traditional tax year. Moving to a Winter edition enables us to publish the Donor Honor Roll as of December 31st each year, incorporating recent fall appeal results in a timely manner.

The results of these changes are that: **1)** This Winter 2022 edition replaces the Fall 2021 edition, and **2)** The enclosed 2021 Donor Honor Roll includes five extra months of your donations (*one time only*). Subsequent Donor Honor Rolls will cover the 12 calendar months of each traditional tax year. Our publication shift of a few months enables us to better serve you over the long term. Thank you for your understanding.

COL (Ret) Ruth Collins, RES '98, President and CEO



Thanks to the College's Public Affairs Office and Photo Lab for their continued support through many courtesy photos and features.

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The Army War College Foundation and Alumni News is published by the Army War College Foundation, Inc. Changes of address, inquiries, or comments regarding this magazine can be sent to info@usawc.org or by calling 717-243-1756. The Foundation is a non-profit, tax-exempt organization under sections 501(c)(3) and 509(a)(1) of the IRS code. All donations are tax deductible to the extent allowed by law. The contents of this magazine are not the official views of, or endorsed by, the U.S. Government or the Department of the Army.

OUR MISSION

To support the U.S. Army War College and its graduates in the preparation of outstanding senior leaders by

ENRICHING the academic environment,

ENHANCING outreach and events, and

ENCOURAGING alumni connections.

U.S. ARMY WAR COLLEGE COMMANDANT'S UPDATE

In our Army today, where People are First and Winning Matters, the mission of the U.S. Army War College to develop strategic leaders, advance knowledge in the global application of landpower, and connect the American public to the U.S. Army and its history remains as relevant and exciting as ever.

My wife Chris and I drove away from Pennsylvania 31 years ago, newly commissioned and newly married. We consider it a blessing now to be back in Carlisle as the 53rd Commandant to serve our Nation at such an important place.



The College vision is inspiring and compelling—to be a premier institution for developing invaluable strategic leaders and influential ideas. We view a premier institution as one that embraces public service, delivers on commitments, collaborates effectively, enhances the reputation of the Army Profession, listens, and adapts.

Our uniquely talented faculty and staff reflect these attributes daily and display a Winning Matters attitude as they strive across all four of our lines of effort: Strategic Leader Education and Development, Advance Knowledge, Outreach and External Service, and Institutional Support.

In Strategic Leader Education and Development, we are conducting in-person instruction -- across programs of the School of Strategic Landpower and the Army Strategic Education Program -- for Captains and Majors in our Basic Strategic Art Program to Generals and Nominative Command Sergeants Major in our executive programs. Under the leadership of our team in the Department of Distance Education (DDE), we were able to receive students in the DDE Class of 2021 from across the country for two weeks of resident instruction in July 2021, followed by an appropriate in-person graduation for this amazing cohort of 382 students. Shortly on the heels of DDE graduation, we welcomed 380 members of the remarkably diverse Resident Class of 2022—224 officers from across our Total Army, 52 officers from the Joint Force, 24 talented leaders from the U.S. interagency team, and 80 International Fellows from 75 countries.

Importantly for Academic Year 2022, we have restarted many margin-of-excellence features that were paused for COVID-19 during AY 20 and 21. This reboot is possible due to the high percentage of our students, faculty, and staff who are vaccinated and to their disciplined embrace of our calibrated health protection condition and mitigation measures. I'm happy to report activities as varied as the Boat Yard War, Air-Shipwreck Social, Commandant's Reading Program, and Army Leader Day were back to a "new" normal.

As we Advance Knowledge, our faculty and students continue to excel in applying integrated research against a set of Army and Joint requests for analytical support. The breadth of work reflects the breadth of talent we are harnessing for compelling requirements.

- In concert with the Chief of Staff of the Army, the Generalship Project explores the practice of today's generals in applying the principles of both command and statecraft in developing strategies, policies, programs, and actions suitable for application of military force in support of a desired political outcome.
- For Army Futures Command and TRADOC's Mission Command Center, the Strategic Landpower Project examines capabilities and challenges in authorities, roles, and resources for the Theater Army and echelons-above-brigade in Multi-Domain Operations against a near-peer competitor.
- Partnering with the XVIII Airborne Corps, the AI Literacy Project examines how the U.S. Army acquires and applies AI capabilities for a sustainable and scalable deep fight, while preparing commanders for political, social, organizational, and ethical concerns.
- Working with USNORTHCOM, National Guard Bureau, and FEMA, the National Security Emergencies Project is establishing a strategic estimate and a strategy for threats against and within the homeland.
- For the Army G3/5/7, our research team supported development of the Army Arctic Strategy, and our Strategic Wargaming Group will help test and further refine concepts.
- With the Army Talent Management Task Force and Assistant Secretary of the Army (Manpower and Reserve Affairs), the Talent Management Project provides change recommendations for consideration

across the Army People Strategy pillars of Acquire, Develop, Employ, and Retain.

- For the Army G2 and Army Futures Command, the USAWC Futures Seminar provided two detailed reports answering specific questions about evolving technologies over the next 10-20 years.

In addition to research, important initiatives aligned with advancing knowledge are expanding our reach and impact on readiness and modernization. Through our Center for Strategic Leadership, we continue to support the Army Futures Command Future Studies Program and look forward to piloting our Theater Army Staff Course in support of Army North and Army Pacific in the months ahead.

Our efforts are always informed by the importance of leader-to-leader relationships across networks of allies and partners. After the COVID-19 hiatus, we have reenergized important programs to build relationships through education. Our highly valued Combined/Joint Forces Land Component Command Course has shifted to fully multinational participation as of our October course. Also in October in Zagreb, Croatia, 14 alumni gathered with USAWC faculty for a weeklong seminar update on policy and doctrine, leadership, and regional issues. In the future, we'll rotate regions of the world for this International Fellows Continuing Education Program which harnesses online/on-site hybrid learning and regional relationship building. In a reciprocal educational project, I spoke in Rio to peer PME institutions in Brazil, and we recently hosted a collaborative effort with the Nigerian PME leadership.



MG Hill with Col Art Leandro Fernandes Moraes in Brazil.

Our progress in educating strategic leaders, advancing knowledge, and supporting the Force rests on a strong foundation of institutional support. Over the last six months, we have observed remarkable progress on the construction of our new academic building. Through strong partnership with the U.S. Army Corps of Engineers, Installation Management Command, and the Army's Information Systems Engineering Command, we remain on track to have a complete, usable

U.S. ARMY WAR COLLEGE COMMANDANT'S UPDATE CONTINUED

facility in July 2023, ready for the Class of 2024. We will work to incorporate the many approved gifts from classes, alumni, and friends of the U.S. Army War College that will enhance this wonderful facility.

Of course, the success of brick-and-mortar projects and education and research programs all come back to the strength of the people who lead and work in them. For example, **COL Jake Larkowich, USAWCF '19**, has joined us from



COL Jake Larkowich, USAWCF '19



COL Lance Oskey, RES '15

command of the 188th Infantry Brigade, Division East, First Army to serve as Director of our Center for Strategic Leadership. **COL Lance Oskey, RES '15**, has joined us as our Chief of Staff after brigade command and follow-on service in Cadet Command at Ft. Knox. I am also pleased to announce that I have



CPT Emily Bessler, Commandant's aide-de-camp, with MG David Hill, 53rd Commandant. CPT Bessler was one of 28 company grade officers awarded the 2021 GEN Douglas MacArthur Leadership Award. She was nominated by her previous command, the U.S. Army Pacific Command.

approved Dr. Jim Breckenridge's extension of his current term as our Provost through July 2023. Jim's vision and energy have been and will continue to be key to shaping our most important initiatives aligned with the Joint Chiefs of Staff Vision for 21st Century Professional Military Education and Talent Management.

In closing, it is a great privilege to join this premier institution -- a team that has an outsized impact relative to its size; and a team that is highly respected by our students, our community, and across our Army, the Nation and, quite literally, the globe.

Strength and Wisdom!!
MG Dave Hill

53rd Commandant, USAWC

2021 CLASS GIFTS

2021 RESIDENT CLASS GIFT

The Resident Class of 2021 class gift was presented by **COL Shari Bennett, RES '21** Class President, prior to the class's June 11, 2021 graduation ceremony. The class generously voted to donate funds to build a wall and fire pit to be installed on the North Terrace of the new academic building which is under construction and expected to be completed in 2023. This terrace area is expected to be a popular gathering place for students, faculty members, and guests of the College.



L-R: COL Kimo Gallahue, RES '11, Dep Cmdt; LTC Robert C. Hoffman, Gift Cmte Co-Chair; MG David Hill, Commandant; GEN James C. McConville, USAWCF '02, CSA; COL Shari Bennett, Class President; LTC Lydia Y. Thornton, Gift Cmte Co-Chair; LTC Ivaylo Ivanov, IF Bulgaria, IF Class President; and Dr. Jim Breckenridge, Provost.



L-R: COL Theron Spurgeon, Class Gift Chair; COL Darren Spaulding, Class Treasurer; COL Christi Opstrup, Class Secretary; LTG Laura Potter, Army G-2, Graduation Speaker; COL Jim Seward, Class Legal Advisor; BG Janeen Birkhead, DDE '13, Deputy Cmdt for Reserve Affairs; COL Alexandre Migala, Class President; COL James Young, Class Social Chair; and Mr. Adam Thomas, Class Yearbook Chair.

2021 DISTANCE CLASS GIFT

The Distance Class of 2021 class gift was presented by **COL Alexandre Migala, DDE '21** Class President, and class officers during their Second Resident Course. The first of two presentations was made in Bliss Hall on July 22, 2021 and the second prior to graduation on July 23, 2021. The gift is an annual scholarship for the son or daughter of a DDE graduate to be managed by the Army War College Foundation.

Thank you to both classes for their generous gifts!

INTERNATIONAL FELLOWS PROGRAM UPDATE



The College was able to conduct its second International Fellows Continuing Education Program (IFCEP) October 18-22, 2021 after a two-year hiatus due to the global pandemic. The first IFCEP was conducted in Mexico City in September 2019 in the NORTHCOM/SOUTHCOM area of responsibility. With lessons learned from that first event, course faculty and the team from the International Fellows Program executed the second in Zagreb, Croatia, to refresh USAWC graduates from the EUCOM area of responsibility.

The IFCEP mission is to update the strategies, policies, and doctrine originally taught during attendance at the USAWC, introducing alums to emerging concepts, technologies, and regional concerns that might influence who, how, when, where, and why a future conflict might occur. The program allows participants to interact and dialogue on issues, expose differing national perspectives, and identify concerns in the region amongst neighbors. The IFCEP consists of two phases, the asynchronous, four-week distance phase followed by a one-week resident phase that takes place in the region where the Geographic Combatant Command is located.

This year's USAWC instructor team included **COL Jeff McDougall, RES '10**, Course Developer; **COL Darrell Driver, USAWCF '15**, European Studies Director; and **LTC (Ret) Jen Bower, DDE '17**, Alumni Affairs Director. Two USAWC graduates and members of the Minnesota Army National Guard (NG State Partnership Program partners with Croatia), were also able to participate.



L-R: BG Grzegorz Grodzki, IF Poland, RES '19; COL Daor Dabo, IF Croatia, RES '18; BG Jeton Dreshaj, IF Kosovo, RES '17; LTC Patrick Cornwell, DDE '18, MN ARNG; BG Petr Svoboda, IF Czech Rep, RES '16; BG Raimundas Vaiksnoras, IF Lithuania, RES '13; BG Mijo Validzic, IF Croatia, RES '16; BG Roman Jokhadze, IF Georgia, RES '16; MG Gheorghita Vlad, IF Romania, RES '11; COL Elton Bregu, IF Albania, RES '16; BG Vladimir Minarik, IF Slovak Rep, RES '17; COL Anze Rode, IF Slovenia, RES '18; COL Jason Benson, DDE '19, MN ARNG; and BG Erno Barath, IF Hungary, RES '15.

Although some felt the online portion was challenging due to other obligations, they highly recommend the opportunity to refresh strategic knowledge, learn about recent issues and policy directions, and have a dialogue with other leaders and make valuable connections. They learned from the discussions of Multi-Domain Operations and Joint Warfighting Concepts, the future of NATO from the U.S. perspective, and of course, they reflected on their shared USAWC experiences that enabled them to communicate in so many productive ways.

The USAWC hopes to execute at least one IFCEP event per year, with the next being planned with the State Department for INDOPACOM in the fall of 2022. Along with the education provided, the IFCEP encourages strong relationships amongst the U.S. Army War College international alumni community and re-energizes a link back to the College to develop a globally collaborative community of security stakeholders.



COL Brian J. Henderson, RES '18
Director, International Fellows Program

Update on USAWC Grads from Afghanistan

Thirteen Afghan officers have graduated from the U.S. Army War College since 2006. When the Taliban began to take over Kabul in August 2021, these officers and their families fell into mortal danger. Through emails and messaging apps, the International Fellows Office, faculty and staff, other alums, and friends of the War College worked feverishly to assist these officers and their families. Additionally, work was done to rapidly enroll each of the officers in the Priority-1 (P1) Refugee Resettlement visa program. As of the end of November, six officers had safely departed Afghanistan. Efforts continue to assist the remaining officers who wish to depart, and to ensure the lengthy visa process is seen through to completion. Sadly, two Afghan IF grads passed away in 2021 (see TAPS on p. 32).

Editor's Note: For security and privacy reasons, photos and additional information on specific grads and their families from Afghanistan are not provided here.



MajGen (Ret) Kristin Lund, IF Norway, RES '07, IHOF '15, returned to USAWC on October 28, 2021 to speak to the AY22 class on peacekeeping and security operations. It was wonderful to welcome her back!

OUTSTANDING ALUMS 2021

The Army War College Foundation is proud to honor three graduates this year as Outstanding Alums for their continued service after retirement from the government service that brought them initially to the U.S. Army War College. They were nominated by members of the Foundation and selected by the Foundation Board of Trustees.

CONGRATULATIONS TO:



**GEN (Ret) Larry R. Ellis,
RES '86**



**LTG (Ret) Lawson W.
Magruder III, RES '86**



**COL (Ret) Ralph J. Puckett,
Jr., RES '67, MoH**

The ceremony was held on November 18, 2021 in Bliss Hall in conjunction with the 120th birthday of the College. We were able to congratulate **GEN (Ret) Ellis** and **LTG (Ret) Magruder** in person for their long and substantial service that continues to impact others in exceptionally positive ways. **LTG (Ret) Ken Keen, RES '98** and Chairman of the Army War College Foundation, accepted the honor on **COL (Ret) Puckett's** behalf at the ceremony in Bliss Hall. He and Mrs. Keen then traveled to Ft. Benning, Georgia, to present the Outstanding Alum honor in person to **COL (Ret) Puckett** at the National Infantry Museum on November 27th in the presence of many USAWC grads who gathered for the occasion.



L-R: MG David C. Hill, 53rd Commandant; GEN (Ret) Larry R. Ellis, RES '86; LTG (Ret) Lawson W. Magruder III, RES '86; LTG (Ret) Ken Keen, RES '98 (representing COL (Ret) Ralph J. Puckett, Jr., RES '67); and CSM Brian A. Flom.



Left Photo: COL (Ret) Puckett receiving his Outstanding Alum certificate from LTG (Ret) Keen at Ft. Benning on November 27, 2021. **Right Photo:** COL (Ret) Puckett and friends after the ceremony.

Nominations for graduates who have voluntarily served their various communities in extraordinary ways are due **by August 1st** each year. You can find more information by visiting "Alumni Connections" on the Foundation website at www.usawc.org.



Previous Recipients (in order of award)

- 1997** GEN (Ret) Walter T. Kerwin, Jr., RES '57
COL (Ret) Roger H. C. Donlon, MoH, DCS '84
- 1998** COL (Ret) George F. Qua, DCS '79
COL (Ret) William H. Wunder, RES '77
- 2001** COL (Ret) George W. Aux, RES '64
COL (Ret) Robert S. McGowan, RES '71
- 2004** MG (Ret) John Russell Groves, RES '94
- 2006** COL (Ret) Michael A. Pearson, RES '93
- 2007** LTG (Ret) Dave R. Palmer, RES '73
- 2009** GEN (Ret) Frederick J. Kroesen, Jr., RES '62
BG (Ret) Jerry L. Neff, DCS '95
COL (Ret) Buddy G. Beck, RES '76
- 2010** GEN (Ret) Donn A. Starry, RES '66
GEN (Ret) Gordon R. Sullivan, RES '78
Dr. Lewis Sorley, RES '73
- 2011** GEN (Ret) Glenn K. Otis, RES '70
LTG (Ret) Arthur J. Gregg, RES '68
LTG (Ret) Theodore G. Stroup, Jr., RES '81
MG (Ret) Edward B. Atkeson, RES '69
- 2012** LTG (Ret) Clarence E. McKnight, Jr., RES '72
LTG (Ret) Donald W. Jones, RES '78
MG (Ret) Robert C. Gaskill, Sr., RES '72
COL (Ret) Robert S. Poydasheff, RES '76
- 2013** LTG (Ret) Richard G. Trefry, RES '69
LTG (Ret) Robert Arter, RES '71
BG (Ret) Clara L. Adams-Ender, DCS '82
Dr. (COL, Ret) Sharon I. Richie, RES '88
- 2014** Gen (Ret) Alfred M. Gray, Jr., USMC, RES '74
MG (Ret) Carl H. McNair, Jr., RES '71
MG (Ret) Charles R. Henry, DCS '83
COL (Ret) Gregory C. Camp, RES '89
- 2015** GEN (Ret) John R. Galvin, RES '73
LTG (Ret) David E. Grange, Jr., RES '70
CH (MG, Ret) Kermit D. Johnson, RES '76
Amb (MG, Ret) Robert M. Kimmitt, DCS '89
- 2016** GEN (Ret) Carl E. Vuono, RES '73
MG (Ret) Hawthorne L. Proctor, RES '88
Dr. (COL, Ret) Catherine H.T. Foster, RES '83
COL (Ret) William V. Wenger, DCS '96
- 2017** GEN (Ret) Dennis J. Reimer, RES '79
LTG (Ret) Walter F. Ulmer, Jr., RES '69
MG (Ret) David R. Bockel, DCS '91
MG (Ret) Wesley E. Craig, Jr., DCS '93
- 2018** MG (Ret) Arthur T. Dean, RES '86
BG (Ret) George B. Price, RES '71
BG (Ret) Richard F. Allen, DCS '83
COL (Ret) Lucretia M. McClenny, USAWCF '96
- 2019** LTG (Ret) Thomas G. Rhame, RES '81
BG (Ret) T. Patt Maney, DCS '89
COL (Ret) Clarence A. Miller, Jr., RES '72
COL (Ret) Jeri I. Graham, DCS '96
- 2020** MG (Ret) Thomas L. Prather, Jr., RES '82
COL (Ret) Kenneth P. Davis, DCS '93

SCHOOL OF STRATEGIC LANDPOWER – DEAN'S MESSAGE

Greetings from your U.S. Army War College!

I had the honor this year of being chosen as the newest Dean. I'm not new to either USAWC or academic leadership, as I arrived in 2016 and taught in the Department of National Security and Strategy, engaging students in our Theory of War and Strategy, and National Security and Policy courses. I came to USAWC from nine years on the faculty at the Air Force Academy, where I led the history department and served as an associate dean. When it came time to retire after 26 years on active duty, my family decided that Carlisle was where we wanted to be. I was fortunate to be offered a chance to take a leadership role at USAWC.

I inherited a thriving SSL thanks to the hard work of my predecessors, **Richard Lacquement, RES '09** and **Michelle Ryan, RES '12**. Academic Year (AY) 22 is underway, with our 380 resident students and 800 distance students engaged in the curriculum. We are continuing to deliver the core curriculum concurrently, an idea we piloted several years ago and adopted into our standard practice. Students take two core courses on alternating days, and by doing this, faculty can help them make connections across the bodies of knowledge in the entire core curriculum.

The most significant innovation for AY22 is our specialization tracks, programs that look at the core curriculum through the lens of specific facets of the strategic enterprise. Our four specializations for this first year are National Security Policy, Advanced Strategic Arts, Joint Warfighting, and Enterprise Management. Students volunteered for these competitive programs in September, were selected through applications and interviews, and joined their new specialization seminar for the remaining core at the end of October. A dedicated teaching team with members from each department delivers material that, while achieving the same outcomes as the core, reimagines them from a new perspective. Specializations have speakers and travel that is tailored to their programs. We will use our experience during this year's pilot to refine our approach over the next few academic years.



Enterprise Management Seminar. On November 5, 2021, the new Enterprise Management specialization seminar met with Gen John E. Hyten, USAF, then Vice Chairman of the Joint Chiefs of Staff. He answered student questions about civil-military relations, strategic competition, artificial intelligence, and capability development. He highlighted the students' future role as change agents within the defense enterprise and charged them to lead well into the future. This Enterprise Management program is a pilot seminar started this year testing concepts of tailorable professional military education. L-R: LTC Reggie Williams; Col Matt Beverly, DMSP0; LTC Mike Zultak; Ms. Damelsa White; LTC Petey Peters; LTC Brendan Taylor; COL Sergio Molina; Gen John Hyten, VCJCS; Mr. Steve Dawson; COL Kevin Pierce; LTC Bill Cherkuskas; LTC Quintina Smiley; LTC Tom Lutz; Prof. Fred Gellert, CSL; and Prof. Bob Bradford, DCLM.

A challenge continues to be COVID. Last year, students spread out over the campus to spaces where we could maintain a safe social distance of six feet. The number of spaces that supported this distancing was fewer than the number of seminars, driving us to an AM/PM schedule. When combined with mask wear and remote platforms when needed, these precautions allowed us to safely deliver education to 1200 students across the REP and DEP programs. This year, we returned to Root Hall with a vaccination rate above 95% and climbing, special air filters for the seminar rooms, and mandatory masking. Strong support from the

Dunham Health Clinic and firm adherence to medical advice by our faculty and students have returned this year's REP and DEP closer to the Carlisle Experience that is the hallmark of our program.



Academic Chairs. L-R: Dr. Kevin J. Weddle, RES '99, Elihu Root Chair of Military Studies; Prof. Gregory D. Hillebrand, General Hoyt S. Vandenberg Chair of Aerospace Studies; Dr. G.K. Cunningham, DCS '94, General John J. Pershing Chair of Military Planning and Operations; and Dr. Richard A. Lacquement, Jr., RES '09, General Maxwell D. Taylor Chair of the Profession of Arms.

The faculty have been busy outside the seminar room. In addition to the three recently-published books by faculty (**Neiberg, Klug, and Garcia**) featured on page 18, several others completed their requirements for Ph.D.s. **COL Chris Hickey, RES '15** (DMSP0), defended a dissertation entitled, "Assessing Motives for Russian Federation Use and Non-use of Force: An Approach to Improve the Strategic Planning and Policy of the United States," with the University of Maryland, School of Public Policy. **Prof. Brett Weigle, RES '07** (DMSP0) defended his dissertation, "Academic Performance between Resident and Distance Education Programs in the U.S. Army War College," for George Washington University's Doctor of Education (Higher Education Administration).



Madigan Faculty Awards for Scholarship. Writing and research awards presented during Convocation on August 13, 2021. L-R: Dr. Kevin J. Weddle, RES '99; Dr. Stephen J. Gerras, RES '02; Dr. Frank L. Jones; and Dr. Ronald J. Granieri. Missing from photo: Dr. Heather Gregg, Dr. Lenny Wong, Dr. Jacqueline Whitt, and Dr. Tony Pfaff.

This year we also bid (or soon will bid) farewell to several senior faculty members: **Amb. Anne Casper** (DNSS); **Dr. Frank Jones** (DNSS); **Col Matt Beverly** (DMSP0); **CPT Dwayne Burbridge** (DDE); **Col Rod Butz, RES '20** (DMSP0); **Col Paul Drake, DDE '15** (DDE); **LTC Robert Greiner, RES '22** (DMSP0); **CDR Erik Greve** (DMSP0); **COL James Lincoln, DDE '14** (DDE); **COL Linda Martin, DDE '14** (DDE); **COL Silas Martinez, RES '15** (DCLM & DDE); **COL Jay Otken, DDE '17** (DDE); **CAPT Chris Pesile** (DMSP0); **COL Jim Powell** (DNSS); **COL Shad Satterthwaite, DDE '16** (DDE); **CDR JR Scritchfield** (DMSP0); **CH (COL) Pete Sniffin, DDE '14** (DCLM); **COL Don Stoner, RES '14** (DCLM); **COL Randy Wenner, RES '21** (DMSP0); and **COL Bob Willis, RES '16** (DCLM). This turnover is substantial and with COVID causing more remote learning and minimizing the interaction outside seminars, AY22 has become a year for the faculty to rebuild teams.

DEAN'S MESSAGE CONTINUED



Futures Lecture. GEN John M. 'Mike' Murray, RES '03, then CG, U.S. Army Futures Command, spoke to the Resident Class of 2022 on August 26, 2021 when he was at USAWC for the wrap-up of a Futures Exercise at Collins Hall.

The national security community is pivoting to great power competition. Our students come with a wealth of military experience in Middle Eastern counterinsurgency, but not in confronting peer competitors in Europe and Asia. SSL's task is to give them the tools and concepts to transform that experience into useful military advice in the decades to come. The environment they move into is also rife with technological change. Our competitors are challenging us in old domains and new. Our students must be able to operate in this rapidly transforming world.

A changing strategic environment demands a changing curriculum. Our overall vision is for a curriculum that is assessment-informed, tailorable, and talent-based. Achieving lasting change in the curriculum will require a deliberate effort that paces change such that we can plan, conduct pilots, assess our success, and then implement lasting improvements. To carry out this plan, we will make one significant change ("muscle movement") per year. For the current year, it is introducing specializations. AY23 will see us experimenting in the core. AY24 will be the move to the new academic building. We will maintain a steady pace of innovation.

We have three lines for developing our curriculum into the future. The first fully builds out the specializations, using three instructors each to see what is possible. Next year, we will focus on the structure of the specializations, looking for sustainable models that will permit us to introduce new programs at a manageable cost.

The second line of effort is revising the core curriculum. In AY23, we will pilot the idea of teaching concepts from across the current core in a team-taught course. We are introducing, as a successor to the current Introduction to Security Studies, a Foundational Concepts course. This course will take key concepts, such as systems thinking, operational design, and strategic assessment, from across the curriculum and put them in front of students at the beginning of their program. This builds on the idea of the concurrent curriculum, which helped students make

We are looking forward to an exciting next few years. We are preparing our students for service at a strategic and policy level that has transformed in the past few years. The national security community is pivoting to great power competition. Our students come with a wealth of military experience in Middle Eastern counterinsurgency, but not in confronting peer competitors in Europe and Asia. SSL's task is to give them the tools and concepts to transform that experience into useful military



Space Command Lecture. Lt Gen B. Chance Saltzman, Deputy Chief of Space Operations, Nuclear, and Cyber, U.S. Space Command, spoke to the Distance Class of 2021 on July 15, 2021.



Inter-University Seminar on Armed Forces and Society. L-R: DCLM Faculty Members COL Frederic 'Fred' Maddox, RES '18; COL Jeffrey 'Jeff' Baker, RES '17; COL (Ret) Thomas 'Neo' Galvin, RES '06; COL (Ret) Charles 'Chuck' Allen, RES '01; and Dr. Allison Abbe, were part of the USAWC group that attended this seminar in Reston, Virginia, in October 2021.



Military Politics Conference. The Military Politics Center, a Copenhagen-based center for research on the way military officers can, should, and do engage in domestic political processes, sponsored a New Perspectives on Military Politics Conference in November 2021 and several USAWC personnel participated. L-R: Dr. Carrie A. Lee, Chairman of the Department of National Security and Strategy; GEN Knud Bartels, IF Denmark, RES '94, IHOF '14; and COL (Ret) Charles 'Chuck' Allen, RES '01.

connections between bodies of knowledge by teaching them on alternating weeks. Now, we will construct a course and sequence it so that the ideas build on one another. We can then reinforce these foundational ideas through the rest of the academic year. If this pilot succeeds, tailored core classes taught across the academic department may become a feature of a transformed curriculum.

The third and final line of effort in our curricular reform is, to borrow a phrase from a former chair of distance education, the "golden threads." These are concepts for which instruction in a discrete three-hour block is insufficient. In our current construct, historical mindedness is the closest analog to the golden thread idea. We believe understanding the power of historical analogy appropriately used -- and the hazards of its misuse -- are vitally important to our students. So, we assign a subject matter expert (SME) to each seminar, and that person works with the assigned faculty to add historical depth across the core. In the future, we will identify other bodies of knowledge that deserve the same sort of approach and for which we have a limited group of SMEs. These could include, for example, civil-military relations or intelligence. While we cannot assign SMEs to every seminar, we can have a group of them work with course directors to tailor coursework to reinforce, or even deliver, golden thread material.

The new academic building makes much of this innovation possible. In AY24, SSL will move into the new facility that will permit a far more flexible approach to our curriculum. There will be collaborative spaces throughout the building and seminar rooms with movable walls. Wireless internet will be available throughout. Better access to Collins Hall and its secure spaces will mean we can make classified lessons a more regular part of our instruction. The most important outcome will be our ability to teach variably sized groups. In today's Root Hall, we can teach 16 in a seminar room or the entire class in Bliss Hall. Anything between requires special measures such as remote participation or delivering material several times. The new academic building features spaces and configurations we can change as we need. Starting in AY24, SMEs can deliver material to several seminars at once. After a lecture from the expert, the students can break into their individual seminars for further discussion, just one of the many new possibilities open to us.

I hope this has caught you up on some of the things going on in SSL and that you share my excitement for the changes ahead. May you have a great new year!

Dr. Edward Kaplan
Dean, School of Strategic Landpower



U.S. ARMY WAR COLLEGE FELLOWS UPDATE



The USAWC-administered Fellows Programs -- comprised of CSA/SMA Senior and USAWC Fellows -- are off to a great start for AY22, with 88 Fellows assigned to 52 separate programs in the U.S. and overseas. The USAWC Fellows' charter remains two-fold in terms of Army expectations. The main thrust is for the Fellow to take advantage of a learning environment that is separate and distinct from that which is traditionally offered by the war colleges, and to apply knowledge gained for the betterment of the Army. The Fellows also pursue Individual Learning Plans that parallel the learning outcomes expected of their resident student peers at Carlisle. The secondary thrust is for the Fellow to represent the Army, either formally or informally, at the institutions and areas to which they are assigned. Fellowships satisfy the Army's goal of developing

appropriately-educated ambassadors for the Army, who will be steeled to hold positions of broad scope and great responsibility, work in highly complex, ambiguous environments, and deal with problems with no clear-cut solutions.

The CSA and SMA Senior Army Fellows are more seasoned -- sent by the Army as ambassadors to centers of thought and influence. They assist those who would deliberate on the larger security challenges faced by the nation, and also report back their findings to the senior Army leadership. They are joined by three Sergeants Major who report to the SMA -- one each at the Departments of Education, Labor, and Veteran's Affairs -- helping the Army in its pursuit of credentialing soldiers in areas of demand in the private sector.

The Fellows are working at their hosting institutions even as the pandemic continues -- learning, engaging with the general public, and representing the USAWC and the Army on a daily basis. With COVID as a constant concern, the Fellows are faithfully following local community and Fellowship protocols. Long-developed bonds between the USAWC and our Fellowship hosts continue to be extremely helpful, as we have all adjusted for best developmental effect in the face of unique and challenging environments.

by COL (Ret) Phil Evans, *Fellows Director for Academics and Engagement*

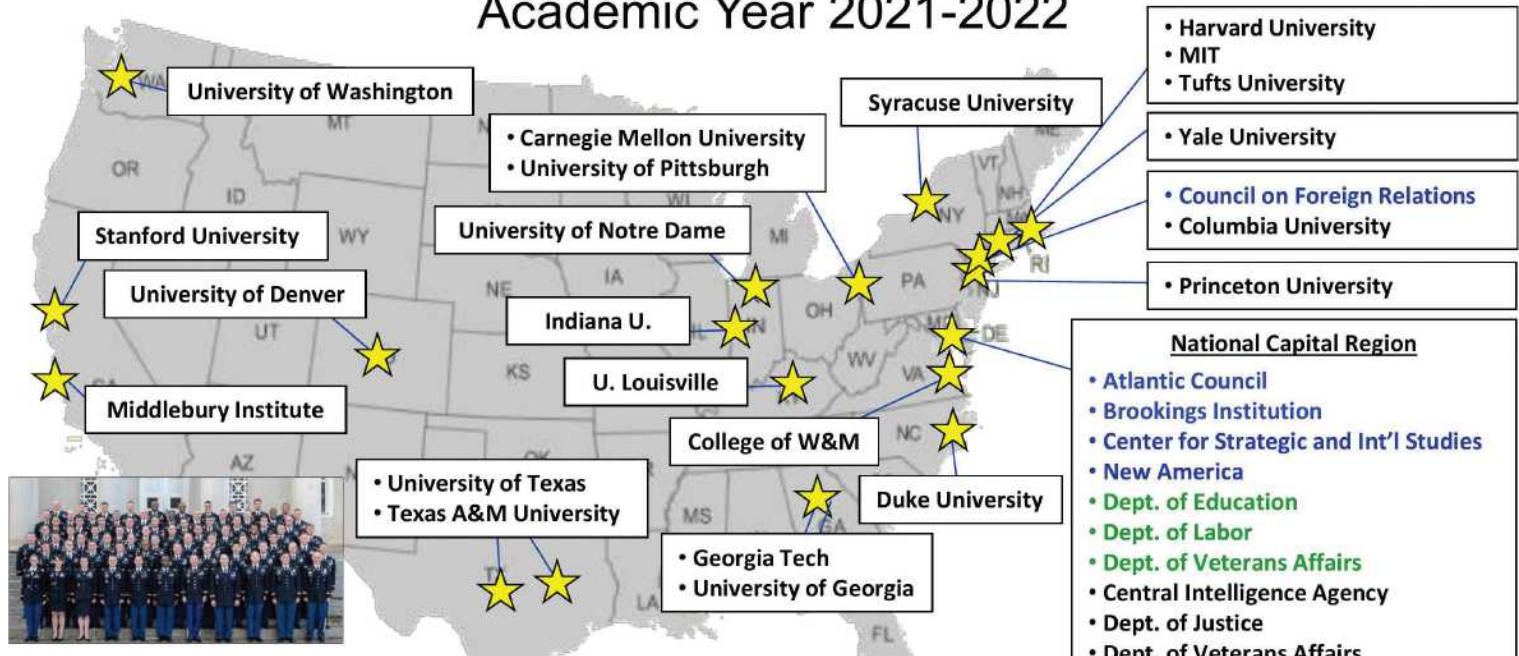


THE UNITED STATES ARMY WAR COLLEGE



80 USAWC Fellows, 5 CSA Senior Fellows, 3 SMA Fellows

Academic Year 2021-2022



Fellowships outside of the Continental United States

- Asia-Pacific Center for Security Studies, Honolulu, HI
- Australian Strategic Policy Institute, Canberra, Australia
- Center for High Defense Studies, Rome, Italy
- George C. Marshall Center, Garmisch, Germany
- Inst. for Advanced Studies of Nat'l. Defense, Paris, France
- Interdisciplinary Center, Herzliya, Israel
- NATO Defense College, Rome, Italy
- Queens University, Kingston, Canada



Corporate Executive Fellows

- General Dynamics, JP Morgan Chase, McAfee, Pinnacle West

STRENGTH and WISDOM

U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED

1. The AY22 USAWC Fellows met at Carlisle Barracks in early August for their orientation in preparation for a learning year in the U.S. and several foreign nations.
2. The AY22 CSA Senior Fellows met at the USAWC in mid-August for an orientation that also took them to the Pentagon. L-R: **COL Ben Johnson** (Atlantic Council), **COL John Gilliam** (Brookings), **COL Danielle Ngo** (CSIS), **COL Crystal Hills** (New America), and **COL Myles Caggins** (CFR).
3. **LTC Steve Curtis**, USAWC Fellow at the Carnegie Mellon Institute for Politics and Strategy, telling his son he, too, could be a Pittsburgh Penguin.
4. Asia Pacific Center for Security Studies-based USAWC Fellows met with the then-USARPAC Commander when he visited APCSS. L-R: **COL Kristina Richardson**, **GEN Paul LaCamera**, and **LTC J.R. Borce**.
5. **LTC Ben Hendershot**, USAWC Fellow at UT Austin, giving his sons a campus tour.
6. On December 1, 2021, Fellows Chair **COL Lauren Miller** visited the USAWC Fellows at Carnegie Mellon University and the University of Pittsburgh. L-R: **LTC(P) Steve Curtis**, **LTC Aaron Allen**, **LTC Peter Amara**, **COL Miller**, **COL Chris Miller**, and **COL Shawn McClure**.
7. **COL Carol Stauffer** and **COL Russ Corwin**, USAWC Fellows at Stanford University's Freeman Spogli Institute, helped display a giant U.S. flag at a Veterans recognition event at a Monday Night Football game between the 49ers and Rams.
8. **LTC (P) Chad M. Pillai**, USAWC Fellow at the Centre for International Defence Policy, Queen's University, Kingston, Ontario, Canada, visiting the Fort Henry historic site in preparation for a "Canada at War" class.
9. **LTC(P) Scott M. Farley**, USAWC Fellow at the Department of Health and Human Services, visiting Fort Washington, Maryland, to imagine warfare in times gone by.
10. University of Texas (Austin) USAWC Fellows met with the university president to start the academic year. L-R: **LTC Dan Hendershot**, **LTC(P) Mike Rogowski**, **President Jay Hartzell**, and **LTC Ed Arntson**.
11. USAWC Fellows met with former CJCS **GEN (Ret) Martin Dempsey**, a guest presenter on the Duke campus. L-R: **COL Ben Jahn**, **Ms. Olga Delgado** (a Fellow from ODNI), and **COL J.B. Bishop**.



U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED



10

12. LTC Ed Figueroa, USAWC Fellow at Harvard, guest lectured in Latin American affairs and expectations for staff officers at a Geographic Joint Command. He was also part of a panel of Colombia experts who spoke about the Army's relationship with that nation.



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13. COL Ben Johnson (*right*), Senior CSA Fellow at the Atlantic Council, led a roundtable discussion with remarks by MG Scott Jackson, USAWCF '12 (*third from left*), CG, Security Force Assistance Command. The discussion also included Dr. Christopher Preble (*far left*), Co-Director, New American Engagement Initiative, and Mr. Barry Pavel (*second from left*), Senior Vice President and Director, both from the Scowcroft Center for Strategy and Security – Atlantic Council. Three Security Force Assistance Brigade commanders also attended the event.



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14

14. USAWC Fellows at Texas A&M University with their host, the Dean at the Bush School of Government and Public Service. L-R: LTC Tony Fears; Gen (USAF, Ret) Mark Welsh; and COL Travis Mills.



15



16

15. MIT Center for Transportation and Logistics-based USAWC Fellows in Kendall Square. L-R: LTC Joe Parker, LTC Stephen Luebbert, and LTC Brian Young.

16. The beginning of the Fellows' academic year coincided with an Army requirement to complete a diagnostic ACFT.



17



18

17. National Security Fellows, including six USAWC Fellows, with MG (Ret) Bill Rapp, RES '04 and former Commandant (*at left rear*), at the Minute Man statue in Concord, Massachusetts after leading a staff ride for the Fellows.

18. Fellows Program Manager COL (Ret) Don Myers, RES '10, with COL Shawn McClure (Carnegie Mellon University, H. John Heinz III College, School of Information Systems and Management) at the Fellows welcome gathering in August.



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19. L-R: LTC Jacob Cool (NATO Defense College, Rome, Italy), LTC Loreto Borce (Asia Pacific Center for Security Studies), COL (Ret) Tony Lieto, DDE '00, FAC, and COL Bill Parsons (Institute of Higher National Defence Studies, Paris, France).

20. LTC Jennifer Colvin (*far left*) (SecDef Executive Program, Pinnacle West), LTC Chris Durham (SecDef Executive Program, General Dynamics Mission Systems) and his spouse, and LTC Jessica Carter (*far right*) (ODNI).

U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED

21. Hoover and Freeman Spogli Institute Fellows, including all four Stanford-based USAWC Fellows, met with **Gen C.Q. Brown**, Chief of Staff of the U.S. Air Force, to discuss progress on his strategic vision, titled "Accelerate Change or Lose," and its associated action items.



22. LTC **Tony Fears**, USAWC Fellow at Texas A&M University, got to experience Kyle Field and study warfare of a different kind as A&M beat Alabama.



23. LTC **C.J. Phillips** (University of Louisville) met with **UL President Dr. Neeli Bendapudi** at the start of his year on campus.



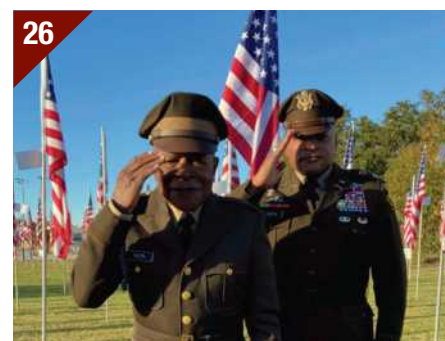
24. CSA **GEN James C. McConville**, USAWCF '02 addressed the NCR-based CSA Senior and USAWC Fellows on September 14, 2021 at a breakfast hosted by AUSA.



25. Seven Boston-area based USAWC Fellows visited the Army Soldier Systems Center at Natick on August 18, 2021, as invited by **BG Dave Trybula**, USAWCF '12 (not in photo). L-R: **Geoff Heiple** (Tufts), **Allen Kehoe** (Tufts), **Pete Atkinson** (MIT), **Brian Young** (MIT), **Eddie Figueroa** (Harvard), **Joe Parker** (MIT), and **Stephen Luebbert** (MIT).



26. COL **Steve Ruth**, USAWCF '16, now the Army PMS at Texas A&M University, proudly standing in the shadow of his father, 93 year old George Ruth, a veteran of WWII, Korea, and Vietnam. This photo was taken during the History in Motion program at the Museum of the American GI in College Station on November 13, 2021.



27. LTC **Kevin Consedine** (left) refines notes and talking points with a Duke student prior to a mock press conference held at the American Grand Strategy Program on September 29, 2021.



28. COL **Jeff Pickler** (George C. Marshall Center) and his family in Heidelberg, Germany.



29. USAWC Fellows as part of the larger Harvard Kennedy School National Security Fellow (NSF) construct, with faculty mentor and former CJCS **GEN Joseph Dunford**, USMC (Ret), RES '99 (with red tie). The Fellows come to the NSF Program from all services, plus the interagency community.

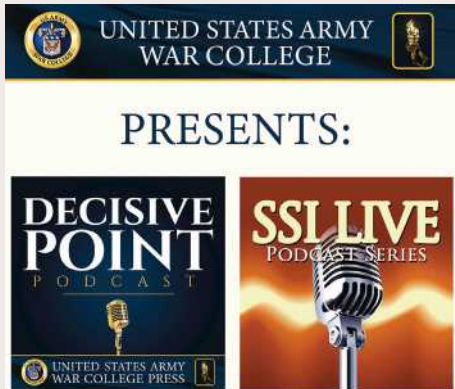


30. CSA **GEN James C. McConville**, USAWCF '02 met with his Senior Fellows at AUSA HQ on September 14, 2021, providing direction, guidance, and advice on the academic year.



STRATEGIC STUDIES INSTITUTE (SSI)

The Strategic Studies Institute (SSI) and the USAWC Press have made great strides in increasing distribution of research and outreach to policy-makers across the globe. Through a redesign of our website, a shift to Digital Commons, expanded social media promotion, and the implementation of the *Decisive Point* podcast series, the Press has seen a significant, steady, and sustained increase in the access and downloads of books, monographs, and articles, as well as the War College's quarterly journal, *Parameters*. The number of unique users has nearly tripled and downloads of articles in September 2021 were 350 percent higher than the same time last year! Huge congratulations are due to Mr. Rich Leach and Ms. Kristen Taylor, who have led the redesign and marketing efforts.



guide future leaders in the conduct of their leadership duties as well as their responsibility to the American people.

SSI researchers produced a number of articles reflecting on both the 9/11 terrorist attacks and the strategic challenges that remain as a result of them. These were part of a larger War College writing project to commemorate the 20th anniversary of the event. The articles are available on the SSI website and address a wide range of topics, including how 9/11 affects defense planning and strategy, risk, ethics, and fear.



COL Marcus Acosta, USAWCF '16

We welcome **COL Marcus Acosta** as our new Director of Research Engagement. Acosta is an Army strategist, arriving this August from Futures Command, where he served as the Director of Operations and Deputy G-3/5/7 for Operations and Plans. He has been the Assistant Chief of Staff, G-5 for III Corps and Fort Hood, Texas, and the Chief of Strategy and Plans and the Chief of the Commander's

Initiative Group for Operation Inherent Resolve in Kuwait and Iraq. He also brings experience as a strategist with NATO, the International Security Assistance Force in Kabul, Afghanistan, and U.S. Forces Korea. He was a 2016 USAWC Fellow at Queen's University in Kingston, Ontario, and holds a Master of Arts in National Security Affairs from the Naval Postgraduate School.

Major SSI events included an in-person Terrorism Experts Conference with NATO's Center of Excellence-Defence Against Terrorism in Ankara, Turkey, held October 11-13, 2021. SSI's international SME team's research on "Critical Infrastructure Security and Resiliency" was presented. This research will culminate in a NATO best practices handbook to be published next year by the USAWC Press.



Terrorism Experts Conference and Executive Level Defense Against Terrorism Seminar

A virtual conference was held in October with Queen's University, Kingston, Ontario, on the military's role in the pandemic and potential future crises. Our continued collaboration with the University of Indiana in December focused on the Quadrilateral Dialogue (U.S., India, Japan, Australia) and the U.K.'s and France's role in the Indo-Pacific region to contend with a rising and increasingly aggressive China.

As you'll see on page 18, Dr. Tony Pfaff is the co-editor and co-writer of a book published in June by the Army University Press, *Maintaining the High Ground: The Profession and Ethic in Large-Scale Combat Operations*. In this work, Pfaff and others address the ethical challenges facing the Army profession as it shifts its focus from its attempts at nation-building to large scale combat operations that encompass all of the elements of Multi-Domain Operations. The book suggests ten ethical principles to



Dr. Leonard 'Lenny' Wong

We had to say goodbye to our longtime associate, **Dr. Leonard 'Lenny' Wong**, who retired this summer after 20 years with SSI. His final collaboration with **Dr. Steve Gerras, RES '02** concerning problems inherent in the VA disability rating system is this year's second most downloaded SSI monograph.



Dr. (LTC, Ret) Wallace A. 'Andy' Terrill, Jr.

Finally, we bid a sad, final farewell to **Dr. (LTC, Ret) Wallace A. 'Andy' Terrill, Jr.**, who passed away September 10, 2021. Andy was a long-time Research Professor of Middle East studies, and served with the SSI from 2001 until his retirement in 2014. He served many years with the U.S. Army and Army Reserve and was a veteran of Operation Desert Storm. Even after Andy retired in 2014, he was a routine

visitor to SSI, often assisting in reviewing articles and manuscripts. He was an outstanding scholar, a widely recognized expert and educator, and a true friend of the War College.

If you aren't currently following SSI, we welcome you to follow us on Twitter and LinkedIn. All of SSI's publications may be accessed and downloaded from our website at ssi.armywarcollege.edu.



Dr. Carol A. Evans
Director, Strategic Studies Institute (SSI)

THE ARMY STRATEGIC EDUCATION PROGRAM (ASEP)

The Army Strategic Education Program (ASEP) continues to thrive in developing and delivering impactful education for our Army's most senior strategic leaders. Our team of professionals manage the General Officer (GO) PME enterprise, research Generalship, and develop and deliver high quality senior executive education, to include the highly successful Nominative Leader's Course (NLC) for our Army's most senior Command Sergeants Major.

Since the last magazine, ASEP has conducted the ASEP-Senior (Lieutenant Generals), ASEP-Advanced (Major Generals), two ASEP-Transition courses, and two NLC in person. Each course was professionally planned and executed, and very well received.

One great addition to the capabilities of ASEP is our new classroom. Since its inception five years ago, ASEP has been ably supported by tremendous Army War College teammates. However, as we continue to build an organization that has long term sustainability that can execute its courses in a modern, technologically-enabled facility, the support and subsequent build-out of the new ASEP classroom is a superb addition that benefits our students for years to come.



The ASEP-A course in October 2021 was the first to fully engage in strategic and national policy discussions in the new, modern, and technologically-enabled ASEP classroom.

The Major Generals in their ASEP-A course received a broad range of learning experiences, each with a focus on thinking, leading, and communicating at the strategic level. They covered providing military advice to senior leaders; economics of national security; Army priorities; persuasion and interagency collaboration; strategy development; data analytics in decision making; influence without authority; and negotiation skills, among others. Always a highlight of the course are the presentations by the Army's current senior leaders.

Select nominative CSMs traveled to Carlisle Barracks in December 2021 for two great weeks of instruction, including a deeper understanding of the strategic environment and senior leader mindset. Simultaneously, some of their spouses attended the greatly-appreciated Nominative Spouses Seminar. This is a newer initiative that allows for spouses of nominative CSMs to also prepare for responsibilities they may have in support of their service member. Each of these was accomplished with exceptional guidance from the Sergeant Major of the Army (SMA) and under the watchful eye of CSM Brian Flom, USAWC CSM. We'd also like to highlight the addition of SGM Vaughn Beckman to the ASEP team. SGM Beckman will bring a wealth of experience and oversee all of the Army's nominative CSM education for the SMA. This is a first for the Army War College and ASEP, further highlighting the value we bring to our students and the Army, and a sign of the bright future ahead in senior executive education.

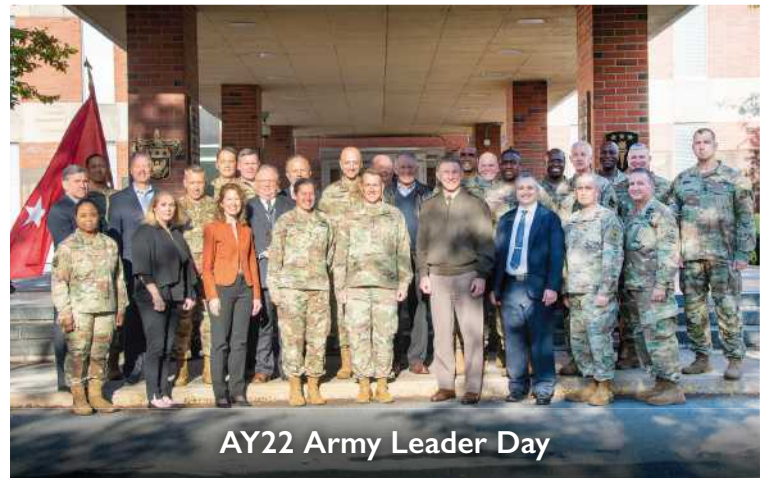
While we have been able to execute some of our smaller courses in person, the pandemic and associated constraints did delay our execution of the Chief of Staff, Army (CSA) annual course for Brigadier Generals (BG). We will conduct two of these courses in 2022, the first in May 2022 and the second in September 2022. This annual two-week event is the largest and most complex course we develop and deliver. It includes over 120 BGs and approximately 80 spouses who attend the simultaneous delivery of a spouse course. Army Senior Leaders, to include the CSA, spend three days with the students during the course which helps chart their time in service as Army GOs.

ASEP has also undertaken the awesome responsibility to own the body of knowledge on Generalship for our Army. The AY22 Integrated Research Project "Generalship at the National Strategic Level" began in earnest in October. The project team has six students, three of which are USAWC Fellows and three are Resident students. Continuing last year's approach, we are in the process of conducting between ten and twelve interviews with recently-retired four-star flag officers, as well as additional outside notable interviews with former national security professionals and senior figures with relevant interests in academia.

Providing top-notch GO, nominative CSM, and senior executive educational experiences in support of the Army and Army Senior Leaders remains our top priority. As I prepare to retire from active service before the next magazine, I share with you that the past four and a half years have been incredibly rewarding, and I remain convinced our mission in ASEP is essential and impactful at the highest levels of the Army. My continued thanks for all you do to help make the Army War College a great place to learn and serve!



COL Kevin A. McAninch, RES '16
Director, Army Strategic Education Program



COL Bob Willis, RES '16, and COL (Ret) Bobby Mundell, RES '09, organized another successful Army Leader Day. By employing prudent risk control measures, the CSA and Army Staff principals and other strategic leaders were able to interact with students and Fellows and provide insights regarding a variety of enterprise-level leadership topics. In the photo are the CSA, the HQDA contingent, and USAWC leaders.

CENTER FOR STRATEGIC LEADERSHIP (CSL) UPDATE

Designed to deepen strategic discussions through hands-on, futures-focused learning, CSL's new "Experience the Future" (ETF) Lab opened in September 2021 to the incoming class of AY22. Built on the back of The Forge, the recently-developed makerspace in the library of Root Hall, the ETF Lab is filled with a wide variety of commercially available technologies. Each of these technologies was, in turn, carefully selected due to its military relevance.



In no place is this clearer than in the several robots acquired by the Lab. These include Temi, a telepresence robot; Gita, a "packbot," and finally Spot, one of the world's most sophisticated general purpose robots. Spot, only acquired in September, has already supported the Carlisle Scholars in their discussions about innovation, while Temi, acquired last year, was able to support students trapped in quarantine feel more present in their classes. Likewise, Gita has participated in a few social events for students.



Temi

Gita

Spot

Strategic Landpower Symposium May 10-12, 2022

The USAWC is partnering with the HQDA G-3/5/7 to host the Strategic Landpower Symposium annually to solicit research and encourage focused consideration of "Strategic Landpower in Cooperation and Competition." Each year, themes will be announced to focus scholarship and support the Army's pressing research needs. This year, the symposium will be held at the U.S. Army Heritage and Education Center in Carlisle, and will examine *the future role of Strategic Landpower in Integrated Deterrence, Cooperation, Competition, and/or Joint All Domain Operations.*

The research and products from this symposium will support HQDA and the Joint Staff consideration of Strategic Landpower challenges.



Other technologies in the Lab include large-scale 3D scanning and 3D printing capabilities, virtual reality headsets with haptic feedback vests, and even a small genetic engineering lab for conducting simple experiments. The results are already encouraging. **COL Jason Seery, RES '21**, said, "I tried VR (virtual reality) for the first time last year in the ETF Lab, and it fundamentally changed the way I was thinking about training soldiers."

With rapid and accelerating technology trends re-defining the character of war in the 21st century, increased familiarity will allow senior officers to ask better questions, avoid beginner's mistakes, and more easily see both the benefits and costs associated with futuristic weapons, equipment, and processes. While all students have heard of things like additive manufacturing, robotics, and virtual reality, relatively few have hands-on experience with these kinds of technologies, all of which could transform the way wars are fought and the Army operates. The purpose of the ETF Lab is to change that.



Beyond helping students think more strategically about the future, the ETF Lab will also serve as a test bed for new technologies across campus. Temi is already undergoing testing at AHEC while a new CSL project in data exploitation will take advantage of the ETF Lab's powerful computers. Likewise, faculty and students can use ETF Lab equipment to facilitate their research projects, and families can help us explore the full potential of these technologies.

Prof. Kris Wheaton
*Professor of Strategic Futures
and Lab Director*

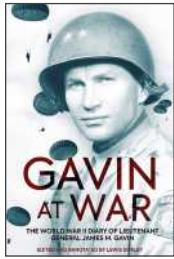


Participation is open to subject matter experts from within the Department of Defense, the Senior Service Colleges, and select civilian institutions.

The USAWC has released a call for papers to help refine the topics to be covered in symposium breakout sessions. Senior speakers will be invited to address topics of emphasis. Following the symposium, the USAWC will provide an executive summary for senior leaders and publish key findings and edited research papers.

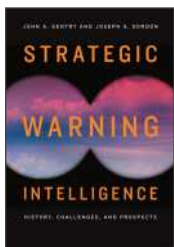
Points of contact for additional information are: **Dr. Gregory Cantwell, RES '07** at gregory.l.cantwell.civ@army.mil or (717) 245-3235; and **MAJ Justin Magula** at justin.m.magula.mil@army.mil or (717) 245-4814.

BOOKS BY GRADS AND FACULTY



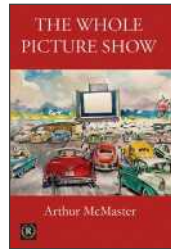
Gavin at War: The World War II Diary of Lieutenant General James M. Gavin edited by Dr. Lewis 'Bob' Sorley, RES '73. This previously unpublished wartime diary of one of the prominent leaders of WWII begins as Gavin

led the 505th Parachute Combat Team that spearheaded the American assault on Sicily in July 1943, moved to command of the 82nd Airborne Division, and finally command of U.S. forces in Berlin. Gavin's diary starts in April 1943 and continues through to his final entry on September 1, 1945. His diary includes observations on fellow military and political leaders such as Eisenhower and Montgomery, Army operations, and his own personal life. He led by example on four combat jumps—Sicily, Salerno, Normandy, and the Netherlands. Gavin's family discovered the journal after his death. Sorley worked closely with the family and the Army Heritage and Education Center to prepare it for publication, and to include a prologue and epilogue to frame content and context.



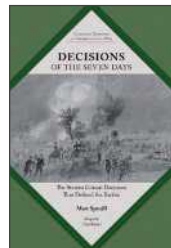
Strategic Warning Intelligence: History, Challenges, and Prospects by John A. Gentry and COL (Ret) Joseph S. Gordon, RES '83. Strategic warning –

the process of long-range analysis to alert senior leaders to trending threats and opportunities that require action – is a critical intelligence function, often misunderstood and underappreciated. The authors draw on both their practitioner and academic backgrounds to present a history of the strategic warning function in the U.S. intelligence community. They outline the capabilities of analytic methods, explain why strategic warning analysis is so hard, and discuss the special challenges from senior decision-makers. They also compare how strategic warning functions in other countries, evaluate why the U.S. has in recent years emphasized current intelligence instead of strategic warning, and recommend warning-related structural and procedural improvements in the intelligence community. They examine historical case studies, including postmortems of warning failures, to provide examples of the analytic points they make.



The Whole Picture Show by Arthur W. McMaster III, RES '86. This is one poet's engagement with our times, complete with insights about his life's ironies and experiences. His poetry looks back at

a full life and relates scenes with humor, generosity, and compassion, producing a big-hearted read. The poems are artfully constructed in a variety of forms, with an ear always carefully attuned to the music of the story.



Decisions of the Seven Days: The Sixteen Critical Decisions That Defined the Battles by COL (Ret) Matthias A. 'Matt' Spruill III, RES '86. From June 25 to July 1, 1862, Lee's Army engaged McClellan's

Army in a series of battles at the end of the Peninsula Campaign that would collectively become known as the Seven Days Battles. Beginning with the fighting at the Battle of Beaver Dam Creek to the conclusion of the Battle of Malvern Hill, they would greatly influence the Eastern Theater and set the stage for the Second Manassas Campaign followed by the Maryland Campaign of 1862. Spruill hones in on the sequence of critical decisions for a blueprint of the Seven Days, enabling us to progress from knowledge of what happened to a mature grasp of why events happened, gaining insights into the campaign and the Civil War itself. Complete with maps and a driving tour, this is the tenth in a series that explores the critical decisions of major campaigns and battles of the Civil War.

COL (Ret) Thomas H. Auer, M.D., RES '93 is a retired family physician who spent 23 years on active duty in the Army Medical Corps. He lives in Saratoga Springs, New York and is an avid photographer, traveler, cross country skier, and golfer. **He recently published these three books:**



Moped Mania.

Mopeds are the primary form of transportation in Cambodia and Vietnam and as such, they are used in many unusual ways. This photo journal displays many of these uses seen during a 2019 trip to these countries.



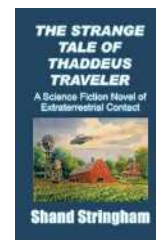
Honey and Grapes go to the Amazon.

Granddaughter Erica, who refers to her grandparents as Honey and Grapes, describes their extensive and adventurous Thanksgiving holiday of 2018 in the extraordinary Amazon Rainforest.



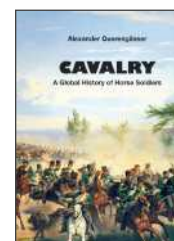
The Beautiful Children of the Mekong.

This photographic journal is intended to show the reader the wonders, the energy, and the beauty of the children of the Mekong River Valley in Cambodia, as seen by the author and his wife in 2019.



The Strange Tale of Thaddeus Traveler: A Science Fiction Novel of Extraterrestrial Contact by COL (Ret) Shand H. Stringham, RES '94. The novel builds on the notion that many mistakenly

believe that the earliest reported UFO crash in the U.S. occurred at Roswell, New Mexico, in 1947. Inspired by a news article that appeared in the Dallas Morning News in 1897, 50 years before Roswell, this novel describes the crash of an unidentified aircraft into the windmill and water tower of Judge James Proctor, who lived with his wife just outside Aurora, Texas. The pilot perished in the crash but a close examination of his burnt and broken body revealed that he was not of this world. Records and the alien were reportedly buried in the Aurora City Cemetery, although a modern search for remains has not produced any results. The novel reveals the unreported story of a passenger on the aircraft who escaped detection and ultimately wended his way into the Aurora community.

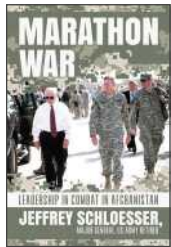


Cavalry: A Global History of Horse Soldiers, translated by Richard L. Sanders, RES '96. This book by Dr.

Alexander Querengaesser is now available in English, analyzing the use of mounted troops from prehistoric times to recent conflicts in Europe, Asia, Africa, and the Americas. In contrast to many military history treatises that seek to identify a decline of

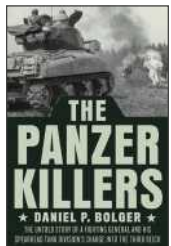
BOOKS BY GRADS AND FACULTY CONTINUED

cavalry over time in favor of modern infantry, this author argues that only modern motor vehicles were able to replace cavalry. The book examines the many historical uses of cavalry, analyzing conditions for its employment, the role of geographic and climatic factors in its use, and developments in equipment and tactics. More than 200 contemporary illustrations round out the volume. The book can be ordered online from Zeughaus Verlag (Berlin).



Marathon War: Leadership in Combat in Afghanistan by MG (Ret) Jeffrey Schloesser, USAWCF '97. This memoir from a former CG of the 101st Airborne Division and Regional Command East describes the daily grind of warfare fought in the most forbidding of terrain, with sometimes uncertain or untested allies, Afghan corruption and Pakistani bet hedging, and eroding confidence as casualties mounted. Among several battles, he takes readers deep into the Battle of Wanat, where nine U.S. soldiers were killed in a fierce, up-close fight to prevent a new operating base from being overrun. This encounter required him to make tactical decisions that had dramatic strategic impact, and led him to doubts if the war could be won and what it would take. He also offers insights and reflection into the thoughts of critical national decision-makers and key military leaders over several U.S. administrations, and numerous foreign leaders including Afghan President Hamid Karzai.

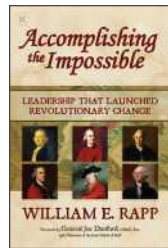
Command East describes the daily grind of warfare fought in the most forbidding of terrain, with sometimes uncertain or untested allies, Afghan corruption and Pakistani bet hedging, and eroding confidence as casualties mounted. Among several battles, he takes readers deep into the Battle of Wanat, where nine U.S. soldiers were killed in a fierce, up-close fight to prevent a new operating base from being overrun. This encounter required him to make tactical decisions that had dramatic strategic impact, and led him to doubts if the war could be won and what it would take. He also offers insights and reflection into the thoughts of critical national decision-makers and key military leaders over several U.S. administrations, and numerous foreign leaders including Afghan President Hamid Karzai.



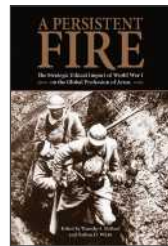
The Panzer Killers: The Untold Story of a Fighting General and His Spearhead Tank Division's Charge into the Third Reich by LTG (Ret) Daniel P. Bolger, RES '98. This book

details the battlefield leadership of MG Maurice Rose, the WWII tank commander whose 3rd Armored Division struck fear into the hearts of Hitler's panzer crews. Two months after D-Day, the Allies found themselves in a stalemate in Normandy, having suffered enormous casualties struggling through hedgerow country. Patton and the other top U.S. commanders needed an officer with the grit, expertise, and vision to take the war all the way to

the Rhine, and they selected Rose. Rose led his division, not from a command post but from the first vehicle in formation, charging headfirst into a fight. He devised innovative tactics, made the most of American weapons, and personally chose the cadre of young officers who drove his division forward. From Normandy to the West Wall, from the Battle of the Bulge to the final charge across Germany, Rose's deadly division of tanks blasted through enemy lines and pursued the enemy with a remarkable intensity.



Accomplishing the Impossible: Leadership That Launched Revolutionary Change by MG (Ret) William E. Rapp, RES '04, former USAWC Cmdt, with Foreword by Gen Joseph F. Dunford, Jr., USMC (Ret), RES '99, former CJCS. Rapp uses his extensive years of military service, including 18 years of senior management and education experience leading positive change in large and diverse organizations in the U.S. and in international settings, and draws contemporary leadership lessons from the events and people that were central to the beginning of the American Revolution. It cuts through the popular mythology around the Boston Campaign and applies the historical lessons to challenges faced by today's business and public sector leaders, inspiring leaders to view contemporary leadership and change management through a fresh lens.



A Persistent Fire: The Strategic Ethical Impact of World War I on the Global Profession of Arms edited by CH (COL) Timothy S. Mallard, RES '14, FAC and Nathan H. White. "Military ethics"

is sometimes regarded as a contradiction in terms. To some, the idea of ethics seems out of touch with modern realities and sensibilities, and military ethics even more puzzling. Ethics remain increasingly relevant in an age of rapid technological and societal development and our nation's military leaders view ethics as imperative to the task of warfighting. Contributors to this book address a range of issues concerning political actors, technological

capabilities, and societal shifts of the past and the present. They use the centenary of WWI to consider the ethics of warfare, helpfully relating lessons from the past to modern warfare. By providing diverse reflections on the history of military ethics and challenges of contemporary and future warfare, this book serves as a repository of meaningful material for a new generation of warfighters.



Colombia and the North Atlantic Treaty Organization: An Academic Approach edited by COL (Ret) Fernando Enrique Farfán Castro, IF Colombia, RES '18 and two colleagues.

Colombia is currently immersed in a phase of modernization, where each of the subcategories of military power (air, naval, and land) are in a constant process of transformation. This book describes academic research published by the Colombian Joint War College project with important and clarifying elements about the strategic association agreement between Colombia and NATO. In 2017, Colombia became one of NATO's global partners, and the Alliance's first Latin American partner. The work reveals important elements about the alliance, which initially generated suspicion, that demonstrate the opportunities to consolidate the interests, national security, and defense of Colombia in the region and to improve Colombia's position internationally. Bibliographic and historical analysis are used, followed by the preparation of a series of conclusions for each concept analyzed throughout.

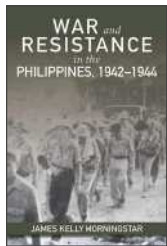


The East Tennessee Veterans Memorial: A Pictorial History of the Names on the Wall, Their Service, and Their Sacrifice by John Romeiser and Jack H. 'Nick' McCall, Jr., NSS '21. At the northern edge of the World's Fair Park in Knoxville, a striking set of 32 granite pylons stands as a monument to the tradition of military service in East Tennessee. This book explores the creation and significance of this monument, providing a window into the lives and courageous actions of the more than 6,200 men and women whose

At the northern edge of the World's Fair Park in Knoxville, a striking set of 32 granite pylons stands as a monument to the tradition of military service in East Tennessee. This book explores the creation and significance of this monument, providing a window into the lives and courageous actions of the more than 6,200 men and women whose

BOOKS BY GRADS AND FACULTY CONTINUED

names are inscribed. The authors showcase the stories of over 300 service members and their families, documented with public records, obituaries, and family recollections. They provide accounts of East Tennessee's 14 Medal of Honor recipients, along with tales of a variety of other veterans from WWI to the present. Richly illustrated with historical photographs, this ambitious undertaking delivers not only a compelling history of individual lives, but also a broader sense of military history in the region and the value of monuments honoring the past.



War and Resistance in the Philippines 1942–1944 by James Kelly Morningstar, Ph.D., former FAC.

This book remedies the fragmented history of events in the Philippine

Islands between the surrender of Allied forces in May 1942 and MacArthur's return in October 1944. It provides for the first time a comprehensive history of the protracted fighting by 260,000 guerrillas in 277 units across the archipelago.

Beginning with the Japanese occupation, the collapse of the U.S. Forces Far East, and the simultaneous rise of the complex, diverse Philippine guerrilla movements, it exposes the inadequacy of MacArthur's conventional plans while revealing his inchoate preparation for guerrilla resistance. It recounts in detail the resistance led by refugee American and Filipino soldiers, local politicians, and social revolutionaries left to battle the Japanese and each other, and how new political institutions would be needed to repair divisions between the factions. These momentous years in the Philippines changed the tide of history and challenge our understanding of war and resistance.



When France Fell: The Vichy Crisis and the Fate of the Anglo-American Alliance by Dr. Michael S. Neiberg, USAWC Chair of War Studies.

According to Secretary of War Henry Stimson, the “most shocking single event” of WWII was not the Japanese attack on Pearl Harbor, but rather the fall of France in Spring 1940. The successful Nazi invasion of

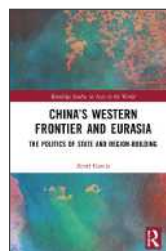
France destabilized American planners' strategic assumptions, and Neiberg traces the resulting diplomatic and strategic moves to provide a more nuanced and complete understanding of the war and of the global position the U.S. would occupy afterward. At home, there were dramatic increases in defense spending, the advent of peacetime military conscription, and domestic spying to weed out potential fifth columnists. Abroad, the U.S. decided to work with Vichy France despite its pro-Nazi tendencies. This partnership, intended to buy time and temper the flames of war in Europe, severely strained Anglo-American relations and would taint U.S.–French relations for decades. Our collective memory of WWII as a period of American strength had overlooked the desperation and faulty decision making that affected U.S. policy from 1940 to 1943.



To Boldly Go: Leadership, Strategy, and Conflict in the 21st Century and Beyond edited by COL Jonathan P. Klug, FAC and Steven Leonard.

More than 30 writers from around the world—experts

in leadership and strategy, senior policy advisors and analysts, professional educators and innovators, experienced storytellers, and ground-level military leaders—help us better understand ourselves through the lens of science fiction. Each chapter (at least five authored by USAWC faculty or graduates: Jonathan Klug, Heather S. Gregg, Thomas Bruscino, Jacqueline E. Whitt, and Kelly A. Lelito, RES'18) draws out the lessons that we can learn from the science fiction genre in ways that are equally relatable and entertaining. Whether using Star Trek: Deep Space Nine to explore the nuances of maritime strategy or The Expanse to better understand the threat posed by depleted natural resources, this book provides thoughtful essays on relevant subjects that will appeal to business leaders, military professionals, and fans of science fiction alike.



China's Western Frontier and Eurasia: The Politics of State and Region-Building by Dr. Zenel Garcia, FAC.

Since the founding of the People's Republic, Chinese Communist Party leaders have sought to increase state capacity

and exercise more effective control over their western frontier through a series of state-building initiatives. Although these have always incorporated an international component, the collapse of the USSR, increasing globalization, and the party's professed concerns about terrorism, separatism, and extremism have led to a region-building project in Eurasia. Garcia traces how domestic elite-led narratives about security and development generate state and then region-building projects. He also assesses how these are promoted through narratives of the history of China's engagement in Eurasia, the promotion of norms of non-interference, and appeals to mutual development. He traces the construction of regions through formal and informal institutions, as well as integrative infrastructure. By presenting three phases of Chinese domestic state-building and region-building from 1988–present, he shows how region-building projects have enabled China to increase state capacity, control, and development in its western frontier.



Maintaining the High Ground: The Profession and Ethic in Large-Scale Combat Operations

edited by Dr. C. Anthony Pfaff, FAC and Keith R. Beurskens. This volume

combines discussions and historical case studies from the past 75 years to address ethical challenges for the Army Profession. Healthy and functioning professions facilitate the employment of expert knowledge to serve a social good. In doing so, trust develops among professionals, as well as with the client, creating an acknowledged autonomy over its jurisdiction that allows the profession to maintain its effectiveness. For the Army, that jurisdiction is the application of landpower and its client is the U.S. government and the American public it serves. With today's all-volunteer force, maintaining public trust is critical, and large-scale combat operations require a professional class of leaders and soldiers with strong ethics and the ability to adapt and even shape their own future.

NEW AWCF LIFE MEMBERS

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RES – Resident
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 DDE – Department of Distance Education
 (DCS renamed as of 1 Jun 98)
 SRROC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow
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 NSS – National Security Seminar
 SIS – Strategy Implementation Seminar
 CNSP – Commandant's National Security Program

DSC – Defense Strategy Course
 SLS – Senior Leader Seminar
 RCNSIS – Reserve Component National Security
 Issues Seminar
 AGNSS – Adjutant General's National Security Seminar

The following individuals became Life Members of the Foundation from May 22, 2021 through December 31, 2021. Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

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Ruth Collins, AWCF Pres/CEO

Winter 2022 Foundation & Alumni News 29

Chair of War Studies

During our September 2014 Foundation Board of Trustees meeting, then-Provost Dr. Lance Betros presented a need to the Board for a new *margin of excellence* position to be called the Chair of War Studies. The position was envisioned as one for an accomplished individual to research and write and to engage broadly with various academic and policy communities, representing the Army War College in matters of national security and war studies. The Board unanimously approved supporting the position with Foundation funds, and **Dr. Mike Neiberg** was competitively selected to assume the Chair in 2015. We are proud that our Foundation could play a role in the success of this Chair.

As he has continued to engage with audiences worldwide to advance the study of history, war, and strategy, Dr. Neiberg has also been busy writing and teaching. His latest book was published to great acclaim in mid-October by Harvard University Press (see page 18). It examines American reactions to the fall of France in 1940 and the U.S.'s very complex relationship with the Vichy state.

Dr. Neiberg's engagements have continued to be a combination of virtual and in-person due to continued COVID-19 impact. He presented virtually at the Naval Postgraduate School Symposium on Information Strategy and Political Warfare on June 24, 2021. He was an in-person speaker at a CENTCOM engagement in June on the historical perspectives of "Doing More With Less." He was one of two senior scholars/advisors to the September 16-18, International Society for First World War Studies conference hosted by Gettysburg College, and was a panel chair for the McMullen Naval History Symposium in Annapolis, Maryland, September 23-24, both held virtually.

"Civil-Military Relations during WWI" was the topic of Dr. Neiberg's presentation to the Marine Corps War College October 15-16. On October 22, he presented in-person at the Gettysburg Conference on WWII, and then again in-person on Vichy France and American Reactions to the Holocaust in mid-November at the World War II Museum's International Conference.



Presenters Alex Ritchie and **Dr. Mike Neiberg** at the Annual World War II Symposium, National World War II Museum, New Orleans, November 17-19, 2021.

Dr. Neiberg went to Europe for the first time since COVID to present at ceremonies September 26–October 3 to mark the centennial of Italy's unknown soldier. Introducing his event in Padua was his host **Brig Gen Fulvio Poli, IF Italy, RES '10**.



BG Fulvio Poli, IF Italy, RES '10, Italian Army General Staff, with Chair of War Studies **Dr. Mike Neiberg** in Padua.

In addition to his speaking engagements and outreach activities, Dr. Neiberg is always investing in his seminar, other USAWC classes, programs, and events. He wrote a piece this year on Historical Mindedness for the Resident and Distance classes, and will be developing it further. He and other faculty members are working to expand historical resources here, hosting external historians to assist in projects with students. Dr. Neiberg took new DNSS faculty to Gettysburg this fall and shared his approach to strategic themes linking history, strategy, and teaching. He presents Thucydides for new faculty prep, and develops lessons on understanding changing narratives of history as a necessity for understanding war and national security. Related to this will be his help with the history of U.S. involvement in Afghanistan. He is a major contributor to the European area Regional Studies Program, as well.



L-R: **COL Darrell Driver, USAWCF '15**, **LtCol Aixa Dones, USMC, RES '21**, and **Dr. Neiberg** at the Marine Corps Barracks at 8th and I St. after a visit with the German and Italian attaches and embassy staffers during an AY21 Advanced Regional Studies Program trip to Washington, DC.

Dr. Neiberg continues helping with a joint project between the National Museum of the U.S. Army and the British Army Museum to create a shared exhibit on the 250th anniversary of the American Revolution. He was also featured on a number of radio and podcast programs about the 100th anniversary of the Tomb of the Unknown Soldier in Arlington.

Ruth Collins, AWCF Pres/CEO



De Serio Chair of Strategic Intelligence

Dr. Genevieve Lester is currently on detail with the Office of the Director of National Intelligence (ODNI), but she has continued her De Serio Chair projects. Her outreach work involves building a roundtable series on emergent intelligence issues with the International Institute for Strategic Studies in Washington, D.C. She continues her book projects, including an edited volume on comparative covert action and one on the consumption of intelligence at the strategic level. She stays engaged with academic institutions both in the U.S. and the U.K., and she hosted **LTG (Ret) Robert P. Ashley, Jr., RES '05**, former director of the DIA, for the Intelligence Skills Day in November. Finally, she has continued her long-standing mentorship of USAWC Fellows, with one AY22 Fellow at Stanford University and one at the ODNI.

Selection of the new Chair of Executive and Strategic Leadership

It is a pleasure to announce that **COL (Ret) Tino Perez, Ph.D, RES '15** has accepted the position of Chair of Executive and Strategic Leadership. In his time as Associate Professor in the USAWC Department of National Security Strategy, he became well known for his groundbreaking and innovative work with the Carlisle Scholars Program. In 2019, he was appointed as USAWC's General Douglas MacArthur Chair of Research and also served as a visiting associate professor at Columbia University. His research and writing interests are military ethics, political judgment, strategic thinking, war, coercion, and military education. In the new Chair position, he will serve as a subject matter expert on teaching executive and strategic leadership, with a focus on national security, innovation, and diversity. He will develop and maintain a research agenda in these areas within the context of the national security community, changing strategic environments, and disruptive change, and he will engage in outreach, attend scholarly conferences, and develop relationships with academic, corporate, and governmental institutions.



Dr. Tino Perez, RES '15

The Army War College Foundation is proud to support all three of these important Chairs at the U.S. Army War College.

MINI REUNIONS

RESIDENT CLASS OF 1986

The long-time “Scribe” of the RES '86 class, **COL (Ret) Jerry Sharpe**, was on vacation in the U.S. this fall from his home in the Philippines and organized three mini reunions. Thanks to Jerry and also to the local hosts for making arrangements which enabled attendees to enjoy being together again.



COLORADO

On Monday, November 1, 2021, members and spouses of the RES '86 class held a mini reunion at the home of **Col (Ret) Joe and Carolyn Gaddis** in Centennial. The only Colorado classmate missing was Col (Ret) Matthew 'Matt' and Kathy Spruill who were away on a trip. The group enjoyed reminiscing about classmates and Carlisle.

L-R: COL (Ret) Gerald 'Jerry' Sharpe; Mae Figueroa; COL (Ret) Joseph 'Joe' and Carolyn Gaddis; COL (Ret) Raymond 'Ray' and Eleanor Gentilini; Maryellen and Col (USAF, Ret) Thomas 'Tom' Gosling; and LTG (Ret) Daniel 'Dan' and Jane Zanini.



TEXAS

On Friday, November 12, 2021, RES '86 class members, spouses, and widows held a mini reunion at the Army Residence Community in San Antonio where **LTG (Ret) Lawson and Gloria Magruder** and **LTG (Ret) Fred and Aubrey McFarren** reside. Class members, some who had not seen each other in 35 years, enjoyed visiting and telling stories of their time at USAWC, as well as stories about their families.

L-R: LTC (Ret) Dale Kruger; COL (Ret) Jackson Moss III; Mrs. Linda Muzzy-Kruger (widow of Col (Ret) John Muzzy); Mrs. Ann Moss; Mrs. Carol Wright (widow of MG (Ret) James Wright); LTG (Ret) Lawson and Gloria Magruder; COL (Ret) Leo Vasques; COL (Ret) Gerald 'Jerry' Sharpe; Mae Figueroa; Mrs. Dixie Watson; COL (Ret) Donald 'Don' Poe (seated); COL (Ret) Harvey 'Harv' Watson; Mrs. Betty Poe; MG (Ret) George Harmeyer; COL (Ret) David 'Dave' and Charlene Collins; LTG (Ret) Fred and Aubrey McFarren; Mrs. Phyllis Harmeyer (kneeling); COL (Ret) Robert 'Bob' Harkins; and Mrs. Sue Harkins.



CARLISLE BARRACKS

On Thursday, December 2, 2021, the third and final RES '86 mini reunion for 2021 was at Carlisle Barracks. The group met initially in the Root Hall snack bar with Ruth Collins and Linda Caton of the Foundation and caught up on USAWC news about plans for the new academic building and the eventual demolition of Root Hall and Bliss Hall. The mini reunion group then moved to the Bowling Alley for lunch and a close-up look at the on-going construction site. Discussions will continue regarding the feasibility of a full-class reunion in late August 2022, depending on how the pandemic develops in the coming months.

L-R: CDR (USN, Ret) Tom & Trinket Troy; COL (Ret) Mike and Carol Rosenfeld; Mrs. Jan Bohm (widow of COL (Ret) John A. Bohm); COL (Ret) Jerry Sharpe and Mae Figueroa; and COL (Ret) Mike Jorgensen.

RESIDENT CLASS OF 1990, SEMINAR 12

Seminar 12, RES '90 has met often throughout the past 31 years, and this year's attendees came from Hawaii, Texas, Georgia, North Carolina, and all parts of Virginia. During their October 2021 weekend reunion in Williamsburg, Virginia, hosted by **BG (Ret) Jerry and Mary Ann Fields**, the seminar toured Yorktown and the fabulous new Museum of the American Revolution. Jerry and Mary Ann hosted a great ice-breaker at their home and the group dined at Shields Tavern in Colonial Williamsburg one evening and at the Chickahominy House for breakfast the day of departure.

L-R seated: Mrs. Mary Ann Fields; Mrs. Randy Hensler; Mrs. JoAnn Poplar; Mrs. Sally Wallace; Mrs. Pat Hanretta; and Mrs. Bonnie Driskill

L-R standing: CAPT (Ret) Ros Poplar, USN; COL (Ret) Dick Wallace; COL (Ret) Kevin Hanretta; Ms. Grace Parker; COL (Ret) Tom Driskill; COL (Ret) Bob Hensler; and BG (Ret) Jerry Fields. (Attended but not in photo: LTG (Ret) Tom Metz)





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Seminar 9, Class of 2011, from Ms. Beth A. Williams, RES '11
Ms. Moira J. Kelly, NSS '12 from her Terry Sanford H.S. Reunion Cmte
RADM Theodore 'Ted' LeClair, DDE '12 from his brother, Mr. Tom LeClair, CNSP '12
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CPT Daniel Yehieli from his mother, Dr. Michele Devlin, NSS '15

From Professor William Jannace, J.D., LL.M.:

8th Armored Division, Battle of the Bulge, WWII
CAPT Louis A. Cavaliere, USN (Ret), The Chapel of the Four Chaplains
Operation Enduring Freedom and Operation Iraqi Freedom -- all who served and made the ultimate sacrifice
Purple Heart Day, August 7, 2021, and SFC Anthony E. Jannace, 1945 recipient, 2nd Engr Cbt Bn, 21D, Rhineland; and his 5,193 21D comrades also awarded the Purple Heart



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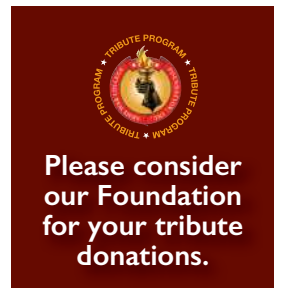
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from COL (Ret) Ruth B. Collins, RES '98, AWCF Pres/CEO
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from his nephew, COL (Ret) Robert G. Morris III, Ph.D., DCS '95
MG (Ret) William B. McGrath from Mr. Jack 'Nick' McCall, NSS '21
COL (Ret) Peter W. Mekkelson from his son, Mr. Paul Mekkelson, RES '18
MSG John C. Meng from Engrid and John Meng, NSS '11
Patricia Jankowski Mitchell from her sister, COL (Ret) Margaret 'Peggy' McGee, RES '90
LTC Thomas J. Novak from COL (Ret) Robert A. Bradford, DCS '97
Mr. Clarence V. Ossell from his son, Mr. Thomas Ossell, NSS '18
Sarah Crittenden Perry from her son, COL (Ret) James Michael Crittenden, DCS '87
COL (Ret) Walton A. Phillips from COL (Ret) John A. Mojecki, DCS '76
John J. Pohanka, father, grandfather, and uncle from Mr. Chris Pohanka, NSS '14, AWCF BoT
GEN (Ret) Colin L. Powell, former CJCS and Secretary of State
from COL (Ret) Ruth B. Collins, RES '98, AWCF Pres/CEO
from MG (Ret) James 'Jimmy' Collins, DCS '93
from COL (Ret) Patricia H. Jernigan, RES '84
from COL (Ret) Hector R. Ponton, RES '77
CW4 (Ret) Robert J. Rea from his daughter, LTG Maria R. Gervais, RES '08
MAJ Alan Rogers from COL (Ret) David J. Clark, RES '06
Larry Roop, USN, WWII from his son and daughter-in-law, COL (Ret) Steve and Leigh Roop, RES '96
SGT Joseph Sanfason from his son, COL (Ret) David Sanfason, DCS '90
CPL Sebastiano Scalzadonna, WWI from his grandson, COL (Ret) Robert 'Bob' DeSousa, RES '14
SFC Sutton Smith from his daughter, COL (Ret) Gladys Vandetta Smith, RES '05
Mrs. Frances Snipes from her son, COL (Ret) Mike Snipes, DDE '01
MAJ (Ret) John A. Southworth from COL (Ret) James D. McMonigle, DCS '86
Bernhard Spangler, York County (PA) Militia, American Revolution, 1776
from his 5th great grandson, Mr. Judson A. Spangler, NSS '09
William Stockel from his son, BG (Ret) Christopher W. Stockel, RES '09
David Pyle Stone from his brother, LTC (Ret) Charles P. Stone
MAJ (Ret) William W. Taney, Jr. from his son, COL (Ret) William W. Taney III, DCS '96
SFC James E. Thode, KIA Afghanistan, 2010 from COL (Ret) Robert 'Bob' Dunton, DDE '09
GEN (Ret) Volney Frank Warner from COL (Ret) and Mrs. John Gergulis, RES '77
COL (Ret) Chad B. White from his brother, COL (Ret) Jack A. White, RES '76
LTC Joseph E. White from his son, COL (Ret) James R. White, USAWCF '99
MG John S. Wood from Mr. Don M. Fox, NSS '15

From Professor William Jannace, J.D., LL.M.:

GEN Lesley J. McNair, RES '29, First U.S. Army Group, WWII
MG (Ret) Ernest N. Harmon, RES '34, 1st and 2nd Armored Divisions, WWII
MG (Ret) Charles W. Ryder, RES '34
GEN (Ret) J. Lawton Collins, RES '38, VII Corps, WWII
U.S. Army's 23d HQs, Special Troops and the 3133rd Signal Service Co,
(The Ghost Army, WWII)
Ms. Josephine Baker, Fighting French Women's Corps, French Resistance, WWII
Prof. Nicholas John Beltsos, Greek Resistance, WWII
SGT George Georges, US Army, PTO, WWII
Justice Robert H. Jackson, Chief U.S. Prosecutor at the Nuremberg Trials
BG (Ret) Oscar W. Koch, Third U.S. Army, WWII
Nicholas V. Michalopoulos, US Navy
Mr. Christos Paizis, USN, USS Iowa (BB-61)
Polish II Corps, Battle of Monte Cassino, Jan-May 1944, WWII
MG Maurice Rose, 3rd Armored Division, WWII
Henry L. Stimson, Secretary of War, WWII
GEN (Ret) James Van Fleet, 8th Infantry Regiment, 4th Infantry Division, WWII
White Rose Group, siblings Sophie and Hans Scholl, Nazi resistance, WWII
PFC Donald R. Wright, 2nd Engineer Combat Bn, 2nd Infantry Division, WWII
U.S. Service Members killed at Hamid Karzai Int'l Airport, Kabul,
Afghanistan, August 26, 2021:
Marine Corps Lance Cpl. David L. Espinoza
Marine Corps Sgt. Nicole L. Gee
Marine Corps Staff Sgt. Darin T. Hoover
Army Staff Sgt. Ryan C. Knauss
Marine Corps Cpl. Hunter Lopez
Marine Corps Lance Cpl. Rylee J. McCollum
Marine Corps Lance Cpl. Dylan R. Merola
Marine Corps Lance Cpl. Kareem M. Nikoui
Marine Corps Sgt. Johnny Rosariopichardo
Marine Corps Cpl. Humberto A. Sanchez
Marine Corps Lance Cpl. Jared M. Schmitz
Navy Corpsman Maxton W. Sowiak
Marine Corps Cpl. Daegan W. Page



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1. COL (Ret) Frank S. Plummer, Jr., RES '68: In 1988, nearly ten years after retiring to McAllen, Texas, COL Plummer began designing a war memorial for McAllen. His vision, the Veterans War Memorial of Texas, is divided into sections representing the wars and conflicts in which U.S. service members have fought. At age 95, as President of the Veterans War Memorial Foundation of Texas, he remains active as the few finishing touches on the memorial are completed. In 2021, a street near the Memorial was named in his honor.

2. CAPT (Ret) Norman F. 'Red' Stein, USN, RES '71, Col (Ret) Betty Price, USAF, and COL (Ret) Donald D. Helin, RES '81, are members of the Veterans Committee at Willow Valley Communities in Lancaster, Pennsylvania, and enjoyed sharing the merits of the community with several members of the Foundation who visited in June.

LTG (Ret) Quinn H. Becker, M.D., RES '75 was inducted into the DUSTOFF Hall of Fame in a ceremony on November 16, 2021 at the Army Residence Community in San Antonio, Texas. The Hall of Fame is located at the U.S. Army Medical Department Museum on Fort Sam Houston, Texas.

3. COL (Ret) W. G. 'Bill' Willis, RES '77 was inducted into the Indiana Military Veterans Hall of Fame at the former Fort Ben Harrison on November 5, 2021. At right is CH (COL, Ret) Sherman Reed, Army Reserve Ambassador Emeritus, who nominated Willis. Bill was commended for his 22 years as founder and state chair of an annual military seminar featuring senior military and defense officials, members of Congress, military authors, and WWII veterans. In 2000, he founded Liberty Day Indiana, a program providing U.S. Constitution programs for 8th and 11th graders. He continues to serve as state chair and president of the French Lick-West Baden Lions Club and as president of the Orange County Gideons.

4. A portrait of Col Myron C. Harrington, Jr., USMC (Ret), RES '80, a graduate of The Citadel's Class of 1960, was added to The Citadel's Distinguished Alumni gallery. Col Harrington served his alma mater in numerous capacities for decades, including on the Board of Visitors as secretary, general board member, vice chair and, most recently, chair until his term ended on July 1, 2021.

5. COL (Ret) Donald G. Patton, RES '85 is still working hard to feature WWII Veterans and others to share WWII experiences with the Minnesota Historical Society's The Dr. Harold C. Deutsch WWII History Round Table. Don helped establish this in 1987, preserving the factual history of WWII for 35 years. In October 2022, **USAWC Chair of War Studies Michael S. Neiberg, Ph.D.** will be a featured speaker on his recently published book *When France Fell: The Vichy Crisis and the Fate of the Anglo-American Alliance*.

6. COL (Ret) Thomas F. Sander, DCS '87, retired after 24 years as editor of "The Portolan: The Journal of the Washington Map Society."

7. BG (Ret) Lawrence 'Larry' Gillespie, Sr., RES '89, President, National Board of The ROCKS, Inc., provided a leadership professional development session on November 4, 2021 to the MG Charles C. Rogers Chapter. General Gillespie is standing to USAWC Commandant MG David C. Hill's left.

8. COL (Ret) Martin S. Kleiner, DCS '89 and COL (Ret) Carolyn F. Kleiner, RES '08 are now both members of the Army's Officer Candidate School (OCS) Hall of Fame (Martin since 2000 and Carolyn since 2020), making them the first Army married couple to both have been inducted. Drafted into the Army in 1966 at the height of the Vietnam war, Martin couldn't wait to finish his

two years of service, but two years turned into 26 years in Army Aviation. Carolyn enlisted in the Army as a private from a Pennsylvania dairy farm and over the years, served in every Army component - Active Duty, Ready Reserve, Army National Guard, and Federal Reserve. It was at one of her early postings that Carolyn became the first female Distinguished Honor Graduate in the New Jersey Army National Guard OCS Academy. As retirees, the Kleiners continue to serve. They are polling site and food bank volunteers in Carlisle and they typically go to Sebring, Florida to help with Habitat for Humanity projects through a program called Care-A-Vanner.

9. MG (Ret) Wesley 'Wes' Craig, DCS '93 and PFC Jake Ruser, a 96-year-old WWII combat medic veteran, were part of an American Legion group that toured the National Museum of the U.S. Army with **LTG (Ret) Roger C. Schultz, RES '92, AWCF BoT,** President of the Army Historical Foundation. Ruser served in the 4th Infantry Division, landed at Utah Beach, participated in major battles at Mortain, Hürtgen Forest, and Ardennes, and received a Purple Heart and two Bronze Stars for Valor.

COL (Ret) Kenneth P. Davis, Ph.D., DCS '93 was re-elected to the Board of Directors of the U.S. Army Officer Candidate School Alumni Association. He is also now a reviewer for book prizes for the Army Historical Foundation and continues to volunteer with the USO since 2011. He stays active with the Boy Scouts as a District Chairman and council Board Member for the Washington, DC area, as well as with his church and helping the Scout troop of his twin grandsons in Frederick, Maryland.

10. LtGen Walter E. Gaskin, USMC (Ret), RES '94 was appointed by the North Carolina Governor as Secretary of the state's Department of Military and Veterans Affairs. L-R: **BG Robert S. Cooley Jr., DDE '12, LtGen (Ret) Gaskin,** and **MG Gregory J. Mosser, RES '09** during a visit to the U.S. Army Reserve Command HQs at Fort Bragg on April 27, 2021.

11. COL (Ret) James 'Jim' Hayes, DCS '94 and COL (Ret) Michael 'Mike' Metcalf, DCS '94, visited the Olympic Stadium in Athens while on a recent cruise in the Mediterranean. The stadium was rebuilt for the first modern Olympic Games.

12. COL (Ret) Kevin J. Cogan, RES '95, COL (Ret) Jerome 'Jerry' Comello, Ph.D., and Dr. James A. Helis, USAWCF '00 were together again after many years, all three attending funeral services in Carlisle in November for **J. Sherwood McGinnis, Jr., Ph.D.** The three were the Seminar 15 Faculty Instructor team from 2002-2004.

COL (Ret) R. Phil Stage, DCS '95 received the 2021 James M. Roche Spirit of Volunteerism Award in recognition of his service to the Employer Support of the Guard and Reserve (ESGR), a DoD program that promotes supportive work environments for the Reserve Components. He served as a California ESGR committee volunteer for nearly 12 years in every key assignment including Area Chair and Area Vice Chair. He was selected as ESGR's national volunteer of the year twice, once for employer outreach and the other for training.

13. COL (Ret) Nicholas 'Nick' Straffon, RES '95 and his wife Karen served as Honorary Board Members for the Gold Star Family Memorial Monument in Clinton Township, Michigan. The memorial was established with the help of the Woody Williams Foundation, through the vision of 97-year-old Medal of Honor recipient Hershel 'Woody' Williams to create monuments in every community. Nick and Karen met Woody several years ago at a similar monument dedication and decided their community needed its own. They secured an amazing location, formed a committee, and even with COVID-19 restrictions, they met their \$85,000 goal in 11 months.

Over 60 Gold Star families and 500 guests attended the monument's dedication on June 12, 2021.

14. COL (Ret) Jim Perlmutter, RES '95, COL (Ret) Irene Wheelwright, RES '95, COL (Ret) Ruth Collins, RES '98, AWCf Pres/CEO, and COL (Ret) Dan Fleming, RES '95 at the Military Women's Memorial at Arlington National Cemetery honoring the life of Irene's late husband, **BG (Ret) Roger W. Wheelwright, RES '95.**

15. MG (Ret) Raymond W. Carpenter, RES '97 was appointed Civilian Aide to the Secretary of the Army (CASA) for South Dakota on November 16, 2021. He is a Vietnam veteran who served over 44 years in uniform. His last assignment before his 2011 retirement was the Acting Director of the Army National Guard. He currently serves as a senior fellow for the Association of the U.S. Army (AUSA).

16. COL (Ret) Fred L. Hart, RES '98 wrote a Personal Experience Monograph (PEM) while a student at the USAWC to document his and his family's experience surviving the Iraqi Invasion of Kuwait in Aug '90. As the U.S. cobbled together the coalition, six U.S. officers (one of them Hart) were trapped in Iraq with intelligence that could derail Operation Desert Storm if it fell into the wrong hands. The CIA asked Poland for help and this book tells the story of how Polish intelligence officers forged an alliance with the CIA in the twilight of the Cold War. Journalist and author John Pomfret's book, *From Warsaw with Love: Polish Spies, the CIA, and the Forging of an Unlikely Alliance*, has several chapters about Hart's exfiltration and escape from Baghdad.

17. GEN (Ret) Curtis "Mike" Scaparotti, RES '98 was one of the keynote speakers for NSS 2021, which was conducted virtually June 7-9, 2021.

18. LTC (Ret) Gary W. Allen, Ph.D., DDE '99 reported that his house and car were victims of the July flooding in Sinzig, Germany after the River Ahr burst its banks. Gary is OK, but the basement and the first floor of his house were flooded and he lost his car. The photo was taken from the second floor of Gary's home.

19. GEN (Ret) Dennis L. Via, RES '99 was inducted June 16th into the 2021 C5ISR Hall of Fame, which recognizes individuals who have made significant and enduring contributions to the C5ISR community, the Army and the Nation. GEN Via, 18th CG of the U.S. Army Materiel Command and a former CG of the U.S. Army Communications-Electronics Life Cycle Management Command (CECOM), is the first commissioned Signal Corps officer in Army history to be promoted to four-star General.

20. COL (Ret) Mary E. Westmoreland, RES '99, President of AUSA's Greater New York Statue of Liberty Chapter, was the guest speaker at an August 30, 2021 Women's Equality Day event hosted by Fort Hamilton and the New York City Recruiting Battalion that commemorated the 101st anniversary of the ratification of the 19th Amendment, which gave women the right to vote.

21. Mr. Robert 'Bob' Holliday, NSS '00, welcomed Gen (Ret) and Mrs. Chuck Horner, USAF, to the Iowa Gold Star Military Museum's August 2021 ribbon-cutting ceremony for its new Desert Storm/Global War on Terror Exhibit. Gen Horner was the keynote speaker. Bob Holliday has been on the Board of the Museum for 25 years and the Board Chair for the past 19 years and encourages everyone to visit.

22. COL (Ret) Darrel A. Williamson, DDE '00 was awarded The Office of the Secretary of Defense Medal for Exceptional Public Service as the State Chair of the

Colorado Committee for the Employer Support of the Guard and Reserve (ESGR). Two Freedom Awards and multiple other awards were presented to Colorado employers from October 2018 to September 2021. The State Chair is an official Department of Defense volunteer position with a three-year term of service.

23. MG (Ret) Mari K. Eder, DDE '01, AWCf BoT (second from right), hosted **Mr. Fred 'Freddie' Gantzer III, NSS '16** (left) and **Ms. Ann L. Brown, NSS '06** (second from left) and her husband **Mr. Gordon H. Brown** (right) at the Army Navy Club to celebrate the release of her (Eder's) book earlier this year.

24. MG (Ret) Margaret 'Peggy' Wilmoth, DDE '01, AWCf BoT, the UNC Chapel Hill School of Nursing's Exec. Vice Dean and Assoc. Dean for Academic Affairs, was elected by her American Academy of Nursing peers to serve a three-year term on the Academy's Fellow Selection Committee. With more than 2,700 Fellows, the Academy represents nursing's most accomplished leaders in policy, research, administration, practice, and academia. Wilmoth will also serve as the school's interim Dean from January 1, 2022 until a new dean is appointed. She has 40 years' experience in higher education and was the first nurse and female Deputy Surgeon General for the Army Reserve.

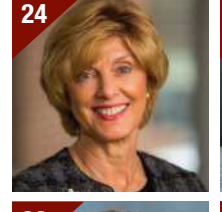
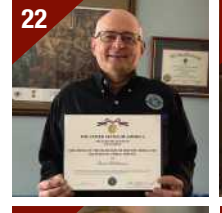
25. COL (Ret) Dr. Marc A. Garcia, RCNSIS '03 completed the Senior Executive Fellowship program at Harvard University's John F. Kennedy School of Government in June 2021. Back in Florida, COL Garcia served as the Camp Commander for Junior Cadet Leadership Challenge, Science Technology Engineering & Math, and as the Senior Army Instructor for the JROTC program in Miami Dade County, the fourth largest school district in the nation. Garcia retired with 31 years in the U.S. Army Reserve and 26 years in the U.S. State Department. He served three years as a Special Deputy U.S. Marshal and is culminating ten years with Miami Dade County Public Schools.

26. Col Wm. Preston McLaughlin, USMC (Ret), RES '03 has joined the faculty of the USAWC's Department of Military Strategy, Planning, and Operations (DMSP0) as an Assistant Professor to support the End of Academic Program War Game. He began in January 2021 and will continue through AY 2022.

27. (a) MG John C. Harris, Jr., DDE '06, Ohio Adjutant General, met with Hungarian Minister of Defence **Gen Tibor Benkő, IF Hungary, RES '01** on June 10, 2021 in Budapest as part of his annual capstone visit to Hungary. This year marked the 28th anniversary of the State Partnership Program pairing of the Hungarian Defence Forces and the Ohio National Guard. **(b)** During the visit, Harris also met with **MG Romulusz 'Romi' Ruszin, IF Hungary, RES '14** the newly appointed Hungarian Chief of Defence.

28. COL (Ret) Timothy L. Kopra, DDE '06, participated in a virtual event with over 800 students in El Paso, Texas, and discussed how the Army allowed him to pursue his dream of being an astronaut, which led to his service as commander of the 47th expedition to the International Space Station.

29. COL (Ret) Joseph F. Adams IV, DDE '07, a research staff member at the Institute for Defense Analyses (IDA), was installed as a fellow of the Military Operations Research Society (MORS) at the 89th Symposium. Adams works in the Strategy, Forces and Resources Division within the Systems and Analyses Center, one of three Federally Funded Research and Development Centers that IDA operates as a nonprofit corporation in the public interest. Adams, who currently serves as an advisory director to the MORS board,



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previously served as VP for Finance and Management and as the 52nd MORS President from 2017-2018.

30. MG (Ret) Linda L. Singh, DDE '08 was recently honored when her official portrait was unveiled at a new readiness center in Sykesville, Maryland where Gov. Larry Hogan announced he would introduce a proposal to officially rename the site after her. Singh is the 29th Adjutant General of Maryland and is the first African American and the first woman to lead the Maryland National Guard. Her portrait will hang at the Fifth Regiment Armory in Baltimore with those of her predecessors.

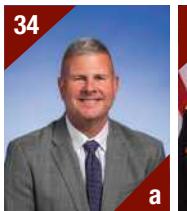
37. MG John B. Richardson IV, USAWCF '11 became CG of the 1st Cavalry Division in July 2021. His grandfather, COL John Richardson, Jr., served as regimental commander of the 5th Cavalry Regiment, 1st Cavalry Division, from 1953-1954.

38. MG Mark J. Schindler, DDE '11 was confirmed June 21, 2021 as the 54th Adjutant General of Pennsylvania. Prior to his current post, he served as the Deputy Adjutant General.



31. MG Sylvester Cannon, DDE '09 took command of the 167th Theater Sustainment Command (TSC) in a ceremony at Fort McClellan, Alabama, on November 7, 2020. The 167th TSC is the only Theater Sustainment Command in the Army National Guard and it is currently aligned with U.S. Southern Command. Cannon previously served as the Deputy Adjutant General of Alabama. In his civilian career, he is a Director with the Alabama Department of Revenue.

39. BG (Ret) Hector Lopez, DDE '12 recently became the Assistant Chief of Staff G4 for the U.S. Marine Corps Cyber Command and also became the first AC/S G/J4 in support of MARFORSPACE. He is the first Hispanic to occupy the positions, both of which support global cyber and space operations.



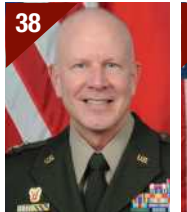
32. Ms. Susan M. Finco, NSS '10, on the Green Bay Packers' board of directors since 2000, and the first woman named to its executive committee, became the first female lead director this past August. She was joined on the executive committee in August by **MG (Ret) Marcia M. Anderson, DDE '03**, the first African American member of the seven-member panel that effectively governs the Packers. She recently retired as clerk of court for the U.S. Bankruptcy Court for the Western District of Wisconsin. She was elected to the Packers board of directors in 2016.

40. MG Viet X. Luong, USAWCF '12, the Army's first Vietnamese-born general officer, relinquished command of U.S. Army Japan to **BG Joel 'JB' Vowell, USAWCF '13** in June 2021. Luong was nine years old when he fled Vietnam with his family in 1975. In 1993, he became one of only 27 battalion commanders of Asian descent in the history of the 82nd Airborne Division. BG Vowell arrived from Indo-Pacific Command headquarters in Hawaii, where he served as deputy of the Strategic Planning and Policy Directorate. Far left is Lt Gen Kevin B. Schneider, USAF, then commander of the U.S. Forces Japan and the Fifth Air Force at Yokota Air Base.



33. COL (Ret) Jon Fristoe, USAWCF '10 was elected as the 62nd President of the Fiesta San Antonio Commission, a nonprofit, volunteer organization that coordinates, promotes, and preserves Fiesta San Antonio in a safe, educational, annual celebration of the diverse heritage, culture, and spirit of San Antonio. It started in 1891 as a one-parade event to honor the memory of the heroes of the Alamo and the Battle of San Jacinto. Today, it is the largest cultural diversity festival in the country and features more than 100 events over eleven days produced by more than 100 local non-profit and military member organizations.

LTG Sitali 'Dennis' Alibuzwi, IF Zambia, RES '13 was appointed Commander of the Zambian Army; he most recently served as Deputy Army Commander. **MG Geoffrey C. Zyeel, IF Zambia, RES '14** was appointed Deputy Army Commander and Chief of the General Staff. They were appointed in August by Zambian President Hakainde Hichilema.



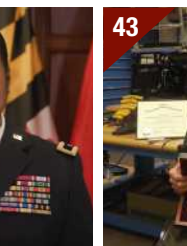
34. (a) BG (Ret) Michael L. Scholes, Sr., DDE '10 was appointed in July to be Deputy Commissioner of the Tennessee Department of Veterans Services. In August, **(b) MG (Ret) Tommy H. Baker, DDE '11**, who most recently served as the Tennessee Military Department's Deputy Adjutant General, retired from that department to serve in Gov. Bill Lee's cabinet as Commissioner of the state's Department of Veterans Services.

41. BG Christine A. Beeler, RES '13 took command of the U.S. Army Contracting Command in a ceremony at Redstone Arsenal, Alabama on June 21, 2021. She leads more than 6,000 Soldiers and civilian personnel, foreign local nationals, and contractors at more than 100 locations across the U.S. and worldwide.



35. COL (Ret) Kelly Carter, Ph.D., DDE '11 was appointed the North Carolina State University Rifle Team Head Coach. She previously served as Head Coach (2010-11) and Assistant Coach (2004-2010) of the Virginia-based Acorns Junior Rifle Team, nationally known for producing top athletes who excel in NCAA Collegiate shooting. She was also an air rifle coach at the Arlington-Fairfax Izaak Walton League for nearly a decade and was the head coach at the Lake Braddock High School. She had a competitive collegiate shooting career, earning a varsity letter and All-SEC First Team in 1982 at the University of Kentucky and multiple Mid-Atlantic and Ohio Valley Conferences Standing/Kneeling awards while at Eastern Kentucky University (1982-85).

42. BG Janeen L. Birkhead, DDE '13, Maryland Army National Guard and dual-hatted as USAWC Dep Cmdt for Reserve Affairs, served as the keynote speaker at the University of Maryland Global Campus' 2021 Virtual Spring Stateside Commencement in January. As an alum herself, she urged graduates to help others, pursue self-improvement, and focus on solutions while thinking critically and acting intentionally.



36. BG Frank M. Rice, DDE '11 officiated the Task Force Transfer of Authority for the National Capital Region (NCR) - Integrated Air Defense System (NCR-IADS) from **COL Patrick K. Thompson, DDE '21** (center) to **COL Stephen E. Walker, DDE '19** (right).

43. Dr. Rory Cooper, Ph.D., CNSP '13, NSS '15 received the John P. McGovern 'Science and Society Award' from the Sigma Xi Research Society. He is credited with greatly improving technology for people with disabilities through new paradigms for engineering, design, equity, and inclusion. He provided the inspiration and built the foundation for including transitioning wounded, injured, and ill service-members in higher education programs in the STEM and Health Sciences fields.



44. COL (Ret) John C. Jacobi, DDE '13 traveled to Guam for the retirement of classmate **COL (Ret) Norman P. Limtiaco, DDE '13**. They met at orientation in 2011 and became lifetime friends.

BG (Ret) David E. Wood, DDE '13 received the Distinguished Service Medal for his work as the Director of the Joint Staff in the Pennsylvania National Guard. He recently retired and was promoted on the Pennsylvania retired roles to MG. In his last assignment at Fort

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Indiantown Gap, he was responsible for the activation and deployment of National Guard soldiers and airmen in support of domestic operations and homeland security.

45. MG (Ret) Kenneth A. Nava, DDE '13 retired on December 31st after serving four years as The Adjutant General of the New Mexico National Guard. Amongst many accomplishments, a New Mexico National Guard Hall of Honor was created to commemorate those who served not just during WWII but in more recent years as well. His next position is as a civilian employee of Intel Corp where he will assist with construction projects at its facilities in Chandler, Arizona.

46. BG Dureid F. Zahreddine, IF Lebanon, RES '13 is proud of his 22-year old son, Arz, who participated in the Tokyo 2020 Paralympic Games after losing a leg in a car crash at the age of three. Arz competed in the 200-meter T64 category and was Lebanon's sole representative at the Games.

47. BG Gary A. Ropers, RES '14 took over as Nebraska Army National Guard's Land Component Commander on October 1st. This command is responsible for three other Army major commands operating in Nebraska. Ropers has been in the military for 40 years. In his civilian career, he helps organizations make changes in their information technology strategies.

Ms. Whitney R. Grespin, NSS '15, former PKSOI Peace Operations Analyst, was awarded a Postdoctoral Researcher position at the U.S. Air Force Academy's Institute for Future Conflict (IFC) after completing her Ph.D. with King's College London in June 2021. She'll be teaching in the Departments of Military and Strategic Studies and Behavioral Sciences, as well as producing scholarship through IFC.

48. Richland County (SC) Sheriff Leon Lott, NSS '15 was named 2021 National Sheriff of the Year by the National Sheriff's Association in June. He also was named South Carolina Sheriff of the Year in July. Lott serves as President of the Palmetto State Chapter of AUSA. Pictured is Gov. Henry McMaster (left) presenting the state's Sheriff of the Year award at the South Carolina Sheriff's Association Conference on July 12, 2021.

49. BG Voris W. McBurnette, Sr., RES '15 attended the College's Army Leader Day in October. He is the Commandant of the Joint Forces Staff College, a component of the National Defense University to educate national security professionals to plan and execute operational-level joint, multinational, and interagency operations. His previous assignment was as Brigade Commander of the U.S. Army Pacific Support Unit, a command that supports USARPAC, 8th Army/USFK and USARJ with trained battle staff for crisis/contingency operations in the area. He is shown here with **COL (Ret) Ruth B. Collins, RES '98**, AWCF Pres/CEO.

50. Prof. Eddie J. Varon, NSS '15 visited the Army War College Foundation in July and was able to reconnect with his Seminar's Faculty Instructor, **CAPT Albert 'Al' Lord, Jr., USN (Ret), RES '03** (not in photo).

51. CH (COL) Brian Ray, Ph.D., DDE '16 was recently appointed as an adjunct faculty member for the George Washington University Elliott School of International Affairs. In that role, he will teach the ethics course for the Master of International Policy and Practice program.

52. BG Stephanie R. Ahern, RES '17 was promoted to Brigadier General on July 5, 2021 at the Military Women's Memorial at Arlington National Cemetery. In attendance was **COL (Ret) Richard A. Lacquement, Jr., Ph.D., RES '09**, former Dean.

53. COL (Ret) Ronnie B. Delfin, DDE '17 (right) retired on July 1, 2021 after 31 years of service. His last assignment was Dual Status Commander, Joint Task Force 671 for Guam responding to the COVID-19 pandemic. **MG John Andonie, DDE '13**, Deputy Director of the Army National Guard, presided over the retirement ceremony on June 24, 2021 at the National Guard Bureau.

54. BG Jake S. Kwon, DDE '17 was promoted to Brigadier General and assumed command of 316th Sustainment Command (Expeditionary) on August 12, 2021. He most recently served as the Deputy Commanding Officer.

Mr. Michael Lechlitner RES '17 has been selected as the Deputy Director, National Geospatial-Intelligence Agency, International Support Team Asia-Pacific, with assignment to Canberra, Australia.

55. COL (Ret) William 'Bill' Connor V, DDE '18 received the Order of the Palmetto, South Carolina's highest civilian award, from Gov. Henry McMaster on July 8, 2021. Bill retired last December after 30+ years of service in the Regular Army, then National Guard, then Army Reserve, where he last served as SC's Emergency Preparedness Liaison Officer. Bill was also recently elected to The Citadel's Board of Visitors. In 2019, Bill was elected chair of the National Security Task Force, one of 10 mission-specific task forces (subcommittees) which compose the SC Floodwater Commission.

56. CAPT Sean J. O'Brien, USCG, RES '18 was inducted in October 2021 into the U.S. Coast Guard Academy's 'Wall of Gallantry,' established to honor academy graduates who have performed heroic acts of service and have been formally recognized with a qualifying award during the course of their military careers. O'Brien oversees an air station that responds to rescues along the coastlines of Connecticut, New York, New Jersey, Pennsylvania, Delaware, Maryland and Virginia, as well as the interior bays and rivers of the Chesapeake, Delaware, Hudson and Long Island Sound.

57. COL Torin K. Hamilton, RES '19, COL E. Scott Smith, RES '12, COL (Ret) Chuck Allen, RES '01, and BG (P) Joane 'Joni' Mathews, RES '11 reconvened after the Distance Class of 2021 graduation in July.

58. COL Michael B. Booker, DDE '20 connected with his Seminar 17 Faculty Instructor **COL (Ret) Ricky W. Streight, Ph.D., RES '00** in Shawnee, Oklahoma for a round of golf at the FireLake Golf Course.

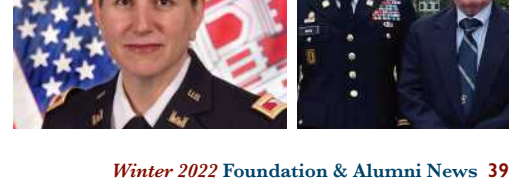
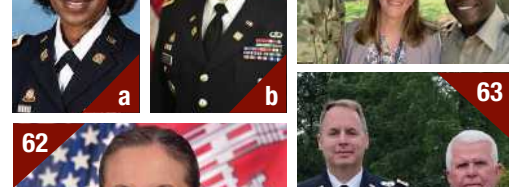
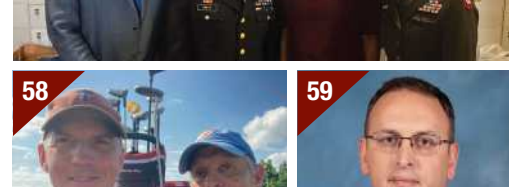
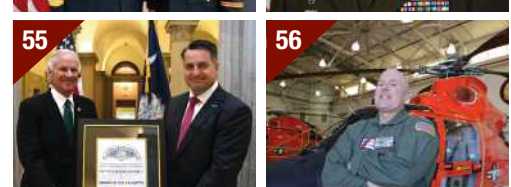
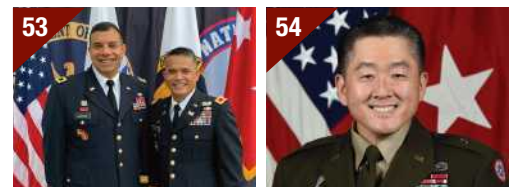
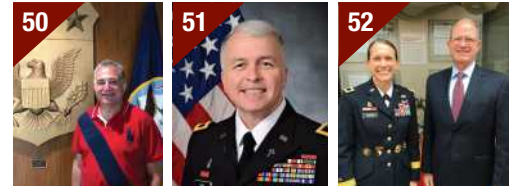
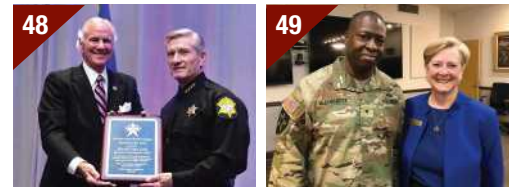
59. LTC Berat Shala, IF Kosovo, RES '20 was appointed Defense Attaché at the Embassy of the Republic of Kosovo in Washington, DC on July 26, 2021.

60. (a) COL Shari R. Bennett, RES '21 Class President assumed command of the Rock Island Arsenal Joint Manufacturing and Technology Center in July from **(b) COL Jimmy Hendrix III, RES '18**. Shari is the first woman to hold the position.

61. COL Andrew 'Andy' Knight, Ms. Kyra Hall, and COL Tavi Brunson, all RES '21 grads, recently met in Washington, D.C. for a Seminar 7 mini reunion.

62. COL Esther 'Estee' Pinchasin, RES '21 became the 69th Commander of the U.S. Army Corps of Engineers, Baltimore District, on July 16, 2021, following **COL John T. Litz, RES '17** who had served in the role since July 2018. She is the first female leader of the Baltimore District.

63. LTC Brad Waite, RES '21 with his father **COL (Ret) Jeff Waite, DCS '96, FAC '99-'01** at Brad's USAWC graduation ceremony in June.



CONGRATULATIONS TO THE CLASSES OF 2021!

Both the Resident and Distance 2021 class graduation ceremonies were held in-person on the Carlisle Barracks Parade Field in June and July, respectively. Both outdoor ceremonies incorporated appropriate distancing and mask protocols, and even the rain in June was light enough to manage.

