

ARMY WAR COLLEGE FOUNDATION AND *Alumni* NEWS



Celebrating our USAWC International Fellows and their countries at the annual "Know Your World" event at the Carlisle Expo Center on November 6, 2019.



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OUR MISSION

To support the U.S. Army War College and its graduates in the preparation of outstanding senior leaders by **ENRICHING** the academic environment, **ENHANCING** outreach and events, and **ENCOURAGING** alumni connections.

MESSAGE FROM THE CHAIRMAN



Greetings to all USAWC graduates and friends of the Foundation,

Our Board of Trustees met in September for its Annual Meeting in Carlisle and to hear the latest USAWC news from the Commandant and Provost. This opportunity to “be on the ground” helps our Trustees understand how our support provides the College with its *Margin of Excellence*. We were also able to welcome our three newest Trustees: **LTG (Ret) Joseph F. Peterson, RES '94, BG (Ret) Wilbur E. Wolf III, RES '06, and Mr. Scott Becker, NSS '19.**

We said farewell to three Trustees whose terms ended at this meeting: **LTG (Ret) Dennis Benchoff, RES '83, LTG (Ret) Jim Huggins, RES '99, and Mr. Rich Pattarozzi, NSS '10.**

Dennis served as Chair of our Finance and Audit Committee, Jim on our Alumni Affairs Committee, and Rich as Chair of our Development Committee.

Each provided invaluable and dedicated service to help our Foundation better serve the College. Our **Vice Chairman, Frank Sullivan**, is pictured with each below.



Benchoff



Huggins



Pattarozzi



Marra

We also said thanks to one of our two Faculty Liaison Officers at the end of his two terms with us. **Col (Ret) Mike Marra, USAF, RES '04** has been available to us for six years to provide information or assistance when we needed additional help understanding the College programs or needs. We don't have room to detail his many excellent abilities, but we are grateful to report that Mike remains on the USAWC faculty, and is our good friend.

This summer, we were able to help outfit an experimental classroom adjoining the Root Hall Library. It is important for the College to try new and innovative furniture, power, and automation options in advance of decisions regarding the new academic facility. We are proud that our support is making a difference in this and in many other programs.



The Foundation will be holding its Spring Board Meeting in Colorado Springs, Colorado, March 17-19, 2020. If you live in the Colorado Springs commuting area, you will receive an invitation by mid-January to our USAWC Alumni Dinner tentatively planned for **March 19th at the Mining Exchange Hotel**. Hope to see you!

Thank you very much for your continued support through memberships, donations, and many other ways! The Foundation helps the College in substantive ways because of *your* generosity and dedication.

LTG (Ret) Ken Keen, RES '98, Chairman of the Board

U.S. ARMY WAR COLLEGE COMMANDANT'S UPDATE

From MG John Kem, 51st Commandant

November 14, 2019

Hello again from Carlisle! As you would expect, all of us at your U.S. Army War College and the entire Carlisle Barracks community are busy with classes, research, kid and family activities, and enjoying another season in central PA.

The Resident and Non-Resident classes are working hard and continuing to make the transition from operational- to strategic-level leaders. The opportunities to learn, collaborate, and connect from experts in our faculty and others who are part of our greater leadership and national security network continue to amaze me. We kicked off the Commandant's Reading Program (5-6 books over the course of the year with dinner and discussion with the author) in early October with Pulitzer Prize-winning author Rick Atkinson and his new book *The British Are Coming: The War for America, Lexington to Princeton, 1775-1777*—the first volume in his Revolution Trilogy. Similarly, at the end of October, we held the 2019 USAWC Strategy Forum which focused on Anticipating Change with panels on Anticipating Change through Historical Mindedness, Leadership and Anticipating Change, and Strategic Intelligence and Anticipating Change. These topics were intentional and illustrate the strength of the unique parts of the Army War College compared to our other war college sister institutions and peer public and private universities. First, we get to use the archives in AHEC to review history, explore ideas, and see how other leaders have dealt with similar problems. That study of history does not give leaders an ability to predict the future, but instead instills a sense of historical mindedness that can help shape their thinking. Next, we get to look at the present time through the currency of our students

and faculty experience and combine both of these elements with an anticipatory-forecasting look through CSL, PKSOI, and SSI to see how we can identify potential opportunities and address challenges in the coming decades. It is what makes us unique—a true place to get from developing ideas to influencing policy to having a real impact!

I was also happy to speak with members of the Class of 2018, including the Resident Class President and the DDE Class President, who returned to Carlisle Barracks on October 7th for the unveiling of the Class of 2018 graduation plaque.

In my spring article, I highlighted the efforts for our new academic building. We just received the 100 percent design, and the Army Corps of Engineers will put it out for final solicitation by mid-November. If Congress and the President get beyond the current continuing resolution and pass the budget for this fiscal year soon, we anticipate groundbreaking by late winter. The building will be next to Collins Hall. We will show the final design in the next edition of this magazine.

We are committed and driven to be a premier institution for developing invaluable strategic leaders and influential ideas. *Margin of Excellence* support remains a key force multiplier in all our endeavors. As always, thank you for your continued support!

Until next time ... *Strength & Wisdom* John Kem



Rick Atkinson discussed his latest book with the Commandant's Reading Program at Quarters I in October.



Returning members of the Class of 2018 celebrated the unveiling of their 2018 Class Plaque.

STRATEGY FORUM



Strategy Forum panelists Dr. Margaret McMillan, St. Antony's College, Oxford, and Dr. Fredrik Logevall, Harvard University, with the moderator, **Dr. Michael Neiberg, USAWC Chair of War Studies**, for the "Anticipating Change through Historical Mindedness" session on October 29, 2019.



Strategy Forum panelist, **MG Joseph P. "JP" McGee, USAWCF '11**, Director of the Talent Management Task Force, spoke to a follow-on session in the Wil Washcoe Auditorium.

AMBASSADOR DON KORAN RETIRES



MG John S. Kem, Commandant, thanked **Amb. Donald W. Koran**, outgoing Diplomatic Advisor to the Commandant, for his service to USAWC and his 35 years to the Department of State assigned throughout the world. The award and farewell ceremony was held on November 22, 2019 in Bliss Hall foyer.



INTERNATIONAL FELLOWS HALL OF FAME

CONGRATULATIONS TO OUR NEWEST MEMBER!

The College welcomed **Major General Eirik J. Kristoffersen, IF Norway, RES '15**, Chief of the Norwegian Army, as the 69th member of the International Fellows (IFs) Hall of Fame on October 18, 2019. The Hall of Fame was established to provide a prestigious and visible means of honoring IF graduates who have attained the highest positions in their respective nations' armed forces or who have held an equivalent position by rank or responsibility in a multinational organization. At the ceremony, MG Kristoffersen expressed his appreciation to seminar-mates, sponsors, faculty members, and other friends and colleagues. We are very proud of him as he continues to contribute tremendously to the productive international partnerships that help tackle strategic issues at every level and in every corner of the globe.



MG Kristoffersen accepts the honor of becoming the 69th member of the USAWC IF Hall of Fame in the Bliss Hall ceremony.



MG Kristoffersen with **MG John S. Kem**, 51st USAWC Commandant (right) and **MG Jon A. Jensen, DDE '09** (left), the Adjutant General of the Minnesota National Guard and state partner to Norway, in Wil Washcoe Auditorium.

INTERNATIONAL FELLOW GRADUATE BECOMES GOVERNOR-GENERAL OF AUSTRALIA

On July 1, 2019, His Excellency General the **Honourable David Hurley ACDSC(Ret) RES '97** was sworn-in as the 27th Governor-General of the Commonwealth of Australia. The Governor-General of Australia is Her Majesty The Queen's Representative. In practice, the Governor-General is Australia's Head of State with a range of constitutional and ceremonial duties. The Governor-General is also the Commander-in-Chief of the Australian Defence Force.

Governor-General Hurley and his wife Linda remember their time at the College and in Carlisle fondly. "The USAWC is an unparalleled institution and my time there was enormously valuable to my personal and professional development. To this day I carry lessons I learned at the College with me," the Governor-General said. "The opportunity for an Australian officer to attend the College each year speaks to the value of our nations' relationship and alliance."

After attending the War College, Hurley commanded the Australian Army 1st Brigade from 1999-2000 in Darwin, supporting Australian-led operations in East Timor. He was appointed the inaugural Chief of Capability Development Group from 2003-07, Chief of Joint Operations Command in October 2007, and Vice Chief of the Defence Force in July 2008. Promoted to General, he was appointed Chief of the Defence Force on July 4, 2011 until his retirement on June 30, 2014. Prior to being sworn in as Governor-General, Hurley served as the 38th Governor of New South Wales from October 2014-May 2019. He was inducted into the USAWC IF Hall of Fame in May 2012.



Governor-General Hurley was sworn-in by the Chief Justice of the High Court of Australia in a ceremony before both Houses of Parliament.



Governor-General Hurley reviewing the troops.



Maj Gen Kristin Lund, IF Norway, RES '07, was decorated with the Norwegian Order of St. Olav and celebrated 40 years of service on October 24, 2019. Chief of Defence Admiral Haakon Bruun-Hanssen officiated. Lund was the first female IF graduate of USAWC and the first female USAWC IF Hall of Fame inductee.



LGen Jean-Marc Lanthier, IF Canada, JFLCC '13 (top photo), was replaced as Commander of the Canadian Army by **LGen Wayne D. Eyre, IF Canada, RES '12** (bottom photo). LGen Lanthier now serves as Vice Chief of the Defence Staff (VCDS) of the Canadian Armed Forces. In 2018-2019, LGen Eyre served as the first non-U.S. Deputy Commander of United Nations Command Korea in its 69-year history.

INTERNATIONAL FELLOWS CONTINUING EDUCATION COURSE, MEXICO CITY



L-R: LTC Jim Di Crocco, DDE '10 & FAC; COL Joe Leardi, DDE '19 & FAC; COL Asariel Loria, IF Belize, RES '16; COL Jeff McDougall, RES '10 & FAC (Course Director); BG Saul Luna-Jaimes, IF Mexico, RES '02; BG Jorge Maldonado, IF Mexico, RES '11; BG Raul Florez, IF Colombia, RES '15; COL Miguel Salguero, IF Argentina, RES '11; MG Juan Pablo Forero, IF Colombia, RES '13; BG Juan Carlos Correa, IF Colombia, RES '16; LTC Jennifer Bower, DDE '17 & FAC; COL Paul Vera Delzo, IF Peru, RES '18; Mr. Christopher Blaylock, Department of State Political-Military Bureau Representative; COL Alberto Nunes de Paula, IF Brazil, RES '17; BG Radgh Mason, IF Jamaica, RES '18; and COL Mario La Torre Galvez, IF Peru, RES '16.

A new USAWC program launched in September aimed at our International Fellows (IF) graduates. The course of instruction focuses on Strategic Leadership, updated U.S. Policy and Doctrine, Regional Security Challenges and Opportunities, and building new or reinforcing existing relationships between countries as well as the respective Geographic Combatant Commands.

This pilot program was offered to IF alums from the NORTHCOM and SOUTHCOM areas of operation and was a resounding success. The Diplomatic Advisor to the Commandant, Amb. Donald Koran, observed, "It is not surprising considering that the participants were Army War College graduates, that the discussions were insightful, collegial, and informed by a deep understanding of the issues." BG Radgh Mason, IF Jamaica, RES '18, commander of Jamaica Defense Forces Land Component said, "This was such an important event. It allowed me thinking room with colleagues who have similar challenges in their home countries, yet we are all grounded in the Army War College experience."

BG Juan Carlos Correa, IF Colombia, RES '16, currently serving as the Director for Exercises and Coalition (J7/9) at U.S. Southern Command, related this experience to his current job and said, "We all share similar threats and challenges. Sharing the perspective of each other about these topics, helps us to expand our knowledge and understanding of the environment. The week of discussion helped me to get a better understanding of SOUTHCOM's area of responsibility. By expanding the context [and] understanding, I have better ways to advise the Commander SOUTHCOM on all issues and not just my J7/9 hat."

COL Asariel Loria, IF Belize, RES '16, felt much the same way and said, "The War College provided me with the foundation to 'navigate' into the realms of strategy, which by the way is not an easy task. The course helped in getting a better understanding of what is changing conceptually, what has changed in U.S. military doctrine at strategic level, and U.S. foreign policy. Being in an academic environment again with colleagues from the region brought back memories of USAWC; however, I felt that the discussions were more refined and of a higher standard, perhaps because participants are now practitioners at the strategic level that the academic material is better assimilated. Certainly, this initiative is worthwhile in sustaining to keep past graduates abreast of a changing world and how USAWC discerns and imparts it in full academic rigor."

The USAWC IF Directorate (G9) is already coordinating for next year's events with our partners at the Department of State, the Security Assistance Field Training Activity (SATFA) at TRADOC, and the USAWC School of Strategic Landpower for programs in the EUCOM and CENTCOM areas of operations. Target dates are currently June/July 2020 for EUCOM and September/October 2020 for CENTCOM. The current student capacity is 24 alums per iteration. The prerequisites are that an officer must be a graduate of USAWC from AY 2018 or before, still serving within their military service or Ministry of Defense, and able to commit between 7-10 hours a week during the four-week Distance Phase, as well as commit to attending the one-week Resident Phase. A certificate of completion is awarded at the end of the program.

by Mr. Kevin D. Bremer
Deputy Director, International Fellows Program/G9



Five RES '06 International Fellows reunited in Europe and a good time was had by all as they have remained in contact since their year in Carlisle. This gathering was triggered by a trip to Europe by their Australian classmate and the meeting took place September 6-9, 2019 in Regensburg, Germany. The photo was taken on one of Regensburg's landmarks, the stone bridge, with parts of the medieval town with the cathedral and the bridge tower in the background.

L-R: Karl and Marit Hanevik (Norway), Jeff and Julie Sengelman (Australia), Petra Muckel (Germany), Annette and Flemming Mathiasen (Denmark), Hubert Muckel (Germany), and Ginny and Julian Clover (United Kingdom).

OUTSTANDING ALUMS 2019

On November 14, 2019, we honored four graduates for their continued service *after* retirement. The Commandant hosted the ceremony and emphasized that service does not end when you take off your uniform or leave the government position that brought you to the Army War College. The Foundation is proud to sponsor the Outstanding Alum Program as part of the celebration of the USAWC birthday each year. This year, the College celebrates 118 years since its establishment on November 27, 1901.



L-R: MG John S. Kem, Commandant, LTG (Ret) Thomas G. Rhame, RES '81, COL (Ret) Jeri I. Graham, DCS '96, BG (Ret) T. Patt Maney, DCS '89, COL (Ret) Clarence A. Miller, Jr., RES '72, and CSM Alan Hummel.

LTG (Ret) Tom Rhame retired in 1997 as the Director of the Defense Security Assistance Agency. He joined the Association of the U.S. Army (AUSA) staff in 1998 as the Vice President for Finance and Administration, where he worked tirelessly for 17 years to support the men and women in all components of America's Army. He served the Army War College Foundation for 10 years, over eight as its Chairman of the Board; the Board of Governors for Grantham University for 10 years, now as its Chairman; and the Society of the 1st Infantry Division, also informally called "the Big Red One Association," as the President for almost 12 years and now Vice President for five years and counting.

BG (Ret) Patt Maney retired from the U.S. Army Reserve in 2007 after serving as Political Sector Coordinator and Senior Advisor to

the U.S. Ambassador to Afghanistan. Once back on the bench as an Okaloosa, Florida County Judge after being wounded in an IED attack in 2005 and needing extensive treatment, he established and served on Veterans Treatment Courts, Mental Health Courts, community-based homeless agencies, statewide Suicide Prevention Coordinating Council, substance abuse task forces, and education and scholarship programs. He continues serving as Civilian Aide to the Secretary of the Army for North Florida, on the Florida Veterans' Hall of Fame Council, and in numerous other service, citizenship, and civil organizations that help veterans receive lifelong support earned by their military service and personal sacrifices.

Following retirement in 1980 as the OSD Director of Military Equal Opportunity, **COL (Ret) Clarence Miller** has continued the work he started as an original founding member of the ROCKS organization in Washington, DC in 1974; has also served the American Red Cross as a Board Member for the Alexandria, Virginia Chapter for 13 years; served Alexandria for 10 years as a Rotarian; supported the Northern Virginia Urban League working on behalf of minority Americans; was President of The Guild, an auxiliary to raise funds for scholarships; and helped establish a partnership between the Woodbridge Campus of Northern Virginia Community College with the Future Kings Program to expose young people from low-income communities to STEM careers.

Following her retirement in 2002 commanding the Army Hospital at Ft. Leonard Wood, Missouri, **COL (Ret) Jeri Graham** served as Regional Director, Vice-President, and then President of the Army Nurse Corps Association; Commissioner on the NC Veterans Affairs Commission; Vice-Commander of NC's Veterans Council; President of the Southeastern NC MOAA Chapter; 3rd, 2nd, and then 1st VP at the state level; President of the NC Council of Chapters; and now on the MOAA National Board of Directors and on their Council and Chapters Committee, Healthcare Committee, Voices for America's Troops, and Uniformed Services Nurse Advocates Virtual Chapter, the first of its kind. She also visits state Veterans Homes, volunteers at the Raleigh Durham Airport USO, and has led volunteers performing vision screening for children in 32 schools.

PREVIOUS RECIPIENTS (in order of award)

GEN (Ret) Walter T. Kerwin, Jr. RES '57
COL (Ret) Roger H. Donlon, MoH DCS '84
COL (Ret) George F. Qua DCS '79
COL (Ret) William H. Wunder RES '77
COL (Ret) George W. Aux RES '64
COL (Ret) Robert S. McGowan RES '71
MG (Ret) John Russell Groves, Jr. RES '94
COL (Ret) Michael A. Pearson RES '93
LTG (Ret) Dave R. Palmer RES '73
GEN (Ret) Frederick J. Kroesen, Jr. RES '62
BG (Ret) Jerry L. Neff DCS '95
COL (Ret) Buddy G. Beck RES '76
GEN (Ret) Donn A. Starry RES '66
GEN (Ret) Gordon R. Sullivan RES '78
Dr. Lewis Sorley RES '73
GEN (Ret) Glenn K. Otis RES '70

LTG (Ret) Arthur J. Gregg RES '68
LTG (Ret) Theodore G. Stroup, Jr. RES '81
MG (Ret) Edward B. Atkeson RES '69
LTG (Ret) Clarence E. McKnight, Jr. RES '72
LTG (Ret) Donald W. Jones RES '78
MG (Ret) Robert C. Gaskill, Sr. RES '72
COL (Ret) Robert S. Poydasheff RES '76
LTG (Ret) Richard G. Trefry RES '69
LTG (Ret) Robert Arter RES '71
BG (Ret) Clara L. Adams-Ender DCS '82
Dr. (COL, Ret) Sharon I. Richie RES '88
Gen (Ret) Alfred M. Gray, Jr., USMC RES '74
MG (Ret) Carl H. McNair, Jr. RES '71
MG (Ret) Charles R. Henry DCS '83
COL (Ret) Gregory C. Camp RES '89
GEN (Ret) John R. Galvin RES '73

LTG (Ret) David E. Grange, Jr. RES '70
CH (MG, Ret) Kermit D. Johnson RES '76
Amb (MG, Ret) Robert M. Kimmitt RES '89
GEN (Ret) Carl E. Vuono RES '73
MG (Ret) Hawthorne L. Proctor RES '88
COL (Ret) Catherine H.T. Foster RES '83
COL (Ret) William V. Wenger DCS '96
GEN (Ret) Dennis J. Reimer, RES '73
LTG (Ret) Walter F. Ulmer, Jr. RES '69
MG (Ret) David R. Bockel, DCS '91
MG (Ret) Wesley E. Craig, Jr. DCS '93
MG (Ret) Arthur T. Dean RES '86
BG (Ret) George B. Price RES '71
BG (Ret) Richard F. Allen DCS '83
COL (Ret) Lucretia M. McClenney USAWCF '96

Nominations for graduates who have voluntarily served their various communities in extraordinary ways are due by **August 1st** each year. You can find more information by visiting "Alumni Connections" on the Foundation website at www.usawc.org.

1999 CLASS REUNION

The 20-year class reunion for the **Class of 1999** was held October 17-19, 2019. Thank you to all the graduates and their spouses who came back to celebrate their relationships with USAWC and each other.

The reunion class enjoyed a welcome supper at the LeTort View Community Center (LVCC, formerly the Officers Club); a “Then

and Now” briefing; tours of Root Hall, the U.S. Army Heritage and Education Center, and a renovated Young Hall housing unit; a windshield tour of the Barracks; a memorial service for deceased classmates; a reunion dinner; and an optional Gettysburg Staff Ride led by USAWC faculty member and historian, **COL (Ret) Karl Bopp, RES ‘11**.



Front Row (L-R): Dan Possumato (RES), Ellen Steinbart, Leroy Thompson (RES), Pat Shull (RES), Mary Shull, Steve Seiter (DDE), Bob Shaw (RES), Donna Weddle (RES), Margie Farmer (DDE), Anna Rongas, Georges Rongas (RES, IF, Greece), Dan Kirby (RES), Liz Kirby, Jenny Lewis, Duncan Lewis (RES, IF, Australia), Catherine Norrell, Oliver Norrell (RES) **Row 2 (L-R):** Margaret Kent, Jim Kent (RES), Sharen Cordell, Ron Cordell (RES), Bob Kasulke (DDE), Matt Matia (DDE), Sandra Richardson (RES), Jim Libhart, Gale Ashworth, Crystal Hagen, Pat Heron (DDE), Dave Gapinski (DDE), Teri Boll **Row 3 (L-R):** Jack Summe (RES), Denny Wier (RES), Susan Keeling, Steve Keeling (RES), Terry Quarles (RES), Ken Ashworth (RES), Tom Round (DDE), Brarry Cox (RES), Barbara Cox, Bill Harlow (RES), Angel Valencia (DDE) **Row 4 (L-R):** Terry Letterman, Lester Letterman (RES), Eric Mitchell (DDE), Carmen Hayford, Tony Moncayo (DDE), Mary Hoehna, Klaus Hoehna (RES), Pat Finley, Chris Gallavan (RES), Ken Boll (RES). Attended but not in photo: Kevin Weddle.



FRANKLIN, TENNESSEE ALUMNI GATHERING

On August 22, 2019, USAWC graduates, NSS alumni, and friends of the College gathered from the Franklin, Tennessee commuting area. The idea for this gathering came from **Mr. Michael Collins, SIS ‘11** (the Strategy Implementation Seminar became the Commandant’s National Security Program). Mike met neighbors **Bill and Barbara Jean Hubbard, RES ‘87**, at a holiday party the year prior and they decided there must be others. With the help of our Foundation, an “opt in” invitation was sent to graduates in their area and the dinner gathering at the Westhaven Resident’s Club was planned. There were 35 in attendance and a number of sponsors stepped up to cover the hosting. Rumor has it that USAWC story-telling was one of the main features, with Chatham House Rules in effect. They set a firm requirement that all good stories must be firmly grounded in the truth – but after that the sky was the limit. Thanks to Mike Collins for making this happen!

ANNOUNCEMENT – UPCOMING REUNIONS

The 20-year **Class of 2000** reunion will be held **October 15-17, 2020 in Carlisle**. This date immediately follows the AUSA Annual Meeting in Washington, DC so you can attend both in the same week if that is your desire. It’s an excellent “combination trip” for those traveling long distances. **SAVE THE DATE NOW!**

For graduates from other years who want to come back, we are planning a **Homecoming Day on August 14, 2020**. If you are interested in attending, please go to <https://usawc.org/homecoming-day> to get on the list for further information once available.

SCHOOL OF STRATEGIC LANDPOWER (SSL) – DEAN'S MESSAGE

Congratulations to our two newly graduated cohorts of the Class of 2019! We are extremely pleased to recognize 381 Resident Education Program (REP) and 369 Distance Education Program (DEP) graduates. Linked to each group are our fabulous colleagues from across American society who joined us for the National Security Seminar (as part of the REP) and the Commandant's National Security Program (with the DEP). For the National Security Seminar, highlights included presentations on the instruments of power from Dr. Jeffrey Frieden (Economics), Ambassador Deborah McCarthy (Diplomacy), LTG Jeffrey Buchanan (Military), and Honorable James Clapper (Information). CNSP highlights included Mr. Steven Curtis (Diplomacy/Economics), Mr. Jeffrey Engstrom (Intelligence), Mr. Frank St. John (Military), Ms. Leanne Caret (Strategic Leadership), and a very insightful "Danny Lewin Memorial Lecture" on "Investing in Future Leaders" presented by the President of the University of West Virginia, Dr. Gordon Gee.



Dr. Gordon E. Gee, President of West Virginia University, presented the 2019 Lewin Lecture.

We were honored to have Ms. Cathy Engelbert, outgoing CEO of Deloitte and new Commissioner of the WNBA, as graduation speaker for the REP and General Joseph Lengel, Chief of the National Guard, as graduation speaker for the DEP.

We are very proud of our outstanding faculty who do so much for mission success. The striking combinations of teaching, scholarship, and service provide the core of our endeavors to educate and develop future leaders, as well as to advance knowledge in the global application of landpower. This year, several faculty members were recognized for superlative contributions.

Excellence in teaching:

COL Maurice Sipos, RES '17 (DCLM—core)
Prof Mike Marra, RES '04 (DMSPO—core)
Dr. Tami Davis Biddle (DNSS—core)
COL Peter Haas (DDE—1st year studies)
Col Paul Drake, DDE '15 (DDE—2nd year studies)
Dr. George Woods, RES '02 (DCLM—electives)
COL Dennis Snelling, DDE '15 (DDE—electives)

Excellence in service:

Prof Lou Yuengert, RES '03 (DCLM)
COL Doug Bennett, DDE '17 (DMSPO)
COL Martin Werneke, RES '17 (DMSPO)
COL Giovanni Moretto, RES '18 (DNSS)
COL Felipe Quero (DNSS)
COL Christian Vial, RES '12 (DCLM)



Excellence in Scholarship (Madigan awards)

L-R: COL Jim Powell (DNSS); COL Matt Morton, DDE '15 (DMSPO); Mrs. Tracy Sommers on behalf of her late husband Dr. Richard Sommers (AHEC); Dr. Conrad C. Crane, DCS '95 (AHEC); Dr. Bob Hamilton, USAWCF '09 (DNSS); and Dr. Tami Biddle (DNSS). Not in photo: Col Edward Kaplan, USAF (DNSS) and Dr. Joel R. Hillison, RES '04 (DDE).



Academic Chairs

L-R: COL (Ret) Sam White, RES '07 (CSL); COL Doug Winton, RES '13 (DMSPO); COL Celestino Perez, RES '15 (DNSS); Dr. Patrick Bratton (DNSS); and COL (Ret) Dr. John Bonin, RES '95 (CSL).

For AY20 we are pleased to welcome Dr. EJ Catagnus (DMSPO), a historian who joins us as a visiting professor from the Valley Forge Military College.

DEAN'S MESSAGE CONTINUED

Other Faculty activity:

COL Michael Hosie (DCLM) deployed to Afghanistan where he was assigned to the Resolute Support Headquarters, Operations, CJ3, as Senior Advisor in the Ministry of Defense's Operations Center. Upon his return, he became the Chair of the Department of Command Leadership and Management (DCLM) replacing **COL Dale Watson, RES '12** who retired.

More than 20 faculty members from across SSL contributed to a two-week Strategy Fundamentals course to support US Cyber Command. **Prof George Teague, RES '00 (DNSS)** led the effort as Course Director along with major support from **COL Don Stoner, RES '14 (DCLM)** and **COL Doug Bennett, DDE '17 (DMSPO)**.

COL Maurice Sipos, RES '17 (DCLM) attended the American Psychological Association (APA) Annual Convention. COL Sipos was presented the Gersoni Award for his contributions to military psychology. COL Sipos will also begin the transition process for assuming responsibilities as President of one of the APA Divisions on January 1, 2020.

Dr. Kevin Weddle, RES '99 (DDE) served as the William L. Garwood Visiting Professor at Princeton University during the Spring 2019 semester teaching a course titled "The General as Statesman: Allied Leadership and Operation Overlord." As part of the course, and with the assistance of **Dr. Joel Hillison, RES '04 (DDE)** and **COL John Mowchan, DDE '12 (DDE)**, the students played a matrix strategy game that enhanced understanding of strategy formulation and execution. Dr. Weddle also gave several public lectures and led staff rides to Gettysburg, Normandy, and World War II sites along the Rhine River for Princeton students, faculty, and alumni.

Prof Lou Yuengert, RES '03 (DCLM) continued as an integral participant in the Army's Talent Management Task Force, to include key contributions during their recent offsite. He will continue to work with the task force over the coming academic year. **Dr. Steve Gerras, RES '02 (DCLM)** also served as a consultant to the Task Force for one of its strategic planning meetings and **Prof Brett Weigle, RES '07 (DMSPO)** supported the Task Force by crafting an oral communications rubric for use by a general-officer interview panel to assess battalion command candidates.

COL Doug Bennett, DDE '17 (DMSPO) and **Prof Brett Weigle, RES '07 (DMSPO)** facilitated two sessions of the TRADOC Strategic Planners Course—one in the summer at TRADOC headquarters, Fort Eustis, Virginia and another this fall at Carlisle Barracks.

Dr. Megan Hennessey (Educational Methodology) was competitively selected as a judge for the 2019 Reimagine Education Awards sponsored by the Wharton Business School. This is an international competition labeled "the Oscars of Education" that awards \$50,000 in funding to innovative educators. In 2018, there were 1,200 award applicants.

Dr. Kristin Behfar's (DCLM) article, "Managing Multicultural Teams," was selected for inclusion in the book, *Harvard Business Review's 10 Must Reads on Diversity*—a powerful recognition of Dr. Behfar's thought leadership in this area.

Prof Mike Marra, RES '04 (DMSPO) and **Col Ed Kaplan, USAF (DNSS)** supported **Dr. Bob Hamilton, USAWCF '09 (DNSS)** to provide direct assistance to the Republic of Georgia's new National Security Council. The three traveled to Tbilisi, Georgia and worked

with the Ministry of Defense reviewing strategy, policy, and planning documents to help create the nation's first comprehensive National Defense Strategy.

Dr. David Abitbok (CSL), COL Ken Gilliam, RES '16 (CSL), Dr. Joel Hillison, RES '04 (DDE), Mark Leno (CSL), COL Craig Morrow, USAWCF '14 (DDE), COL Matt Morton, DDE '15 (DMSPO), and Prof Scotty Reid (PKSOI) conducted a Baltic States wargame in support of the German military School, Führungsakademie der Bundeswehr, in Hamburg, Germany.

Prof Harry Tomlin, RES '98 (DMSPO) visited the German General Staff College and the Helmut Schmidt University (German Defense University/HSU) in Hamburg and lectured to General Staff College faculty and students about U.S. strategic thinking and practice.

In conjunction with the International Fellows office, **COL Jeff McDougall, RES '10 (DDE), COL Joe Leardi, DDE '19 (DDE), LTC Jen Bower, DDE '17 (DDE), and LTC Jim Di Crocco, DDE '10 (DDE)** helped initiate the International Fellows Continuing Education Program. This program provides updated curriculum to USAWC International Fellow graduates using online and in-resident instruction. The team completed the initial class in Mexico City in September (see feature on page 5). More courses are planned in the future.

Prof Albert Lord, RES '03 (DMSPO), Prof John Schaus (SSI), LtCol Mike Cable, USMC, RES '19 and LTC Dana Tucker, RES '19 attended the AUSA LANPAC Symposium and Exposition in Honolulu in May to present findings and recommendations of the integrated research project on Joint and U.S. Army posture in the INDOPACOM area of operations (AOR) out to 2028.

Col Mickey Evans, USAF (DMSPO), COL Doug Bennett, DDE '17 (DMSPO), and COL Tammy Heath (CSL) conducted a planning engagement with USEUCOM staff examining the Command's use of Information as a joint function.

Dr. Craig Bullis (DCLM) assisted the Commanding General of the 36th Infantry Division, Texas Army National Guard with leadership development.

Prof Doug Douds, RES '10 (DMSPO) supported a battlefield staff ride to Normandy and to Gettysburg for several groups, to include for prospective staff ride guides to aid ROTC units in fulfilling new mandatory staff ride requirements.

COL Nate Hunsinger, USAWCF '13 (DCLM) served as a leadership instructor at the UNC Charlotte Shelton Leadership Center.

Dr. Kristin Behfar (DCLM) and COL Jeff Baker, RES '17 (DCLM) attended the 2019 Academy of Management (AOM) Conference. Dr. Behfar is the Chair of the Conflict Management Division of the AOM, an honor won by peer election.

Dr. Amanda Cronkhite (DNSS), COL Darrell Driver, USAWCF '15 (DNSS), Dr. Marybeth Ulrich (DNSS), Dr. G.K. Cunningham, DCS '94 (DMSPO), Dr. Joel Hillison, RES '04 (DDE), COL Jerad Harper, RES '15 (DDE), COL John Mowchan, DDE '12 (DDE), and I participated in the International Studies Association (ISA) annual conference in San Francisco.

Dr. Amanda Cronkhite (DNSS) presented research at the American Political Science Association annual meeting and also participated in the Civics 101 public outreach at the Carlisle public library where she discussed initiatives to promote media literacy among the general public.

DEAN'S MESSAGE CONTINUED

Dr. Bob Hamilton, USAWCF '09 (DNSS) and **Dr. Mike Neiberg (Chair of War Studies)** spoke with Gettysburg College students on U.S. national security decision-making.

COL Mark Haseman, RES '13 (DMSPO) traveled to Defense Security Cooperation Agency to present on Ministry of Defense Advisors (MoDA) lessons learned.

Prof Bob Bradford (DCLM) taught Strategic Thinking to the Army Operations Research and Systems Analysis (ORSA) Qualification Course at Fort Lee, Virginia.

The faculty and students of the **Advanced Strategic Art Program (ASAP)** led by DMSPO faculty engaged in an annual academic strategic symposium at the Ecole Militaire in Paris in May with experts and Fellows of the French Ministry of Defense's Institute for Strategic Research (IRSEM). ASAP is concluding its 20th year in educating strategic advisors, and this was the 10th such engagement in Paris. This year's mutually agreed themes were: Competitive Strategies, Contemporary Special Operations Forces Culture, and Artificial Intelligence. **Prof Harry Tomlin, RES '98 (DMSPO)** was recognized by IRSEM's General Secretary for his contributions since 2010 in establishing and facilitating this relationship.

Dr. George Woods, RES '02 (DCLM) conducted site visits and coordination with the Joint Center for International Security Force Assistance (JCISFA), University of Foreign Military and Cultural Studies (UFMCS), School of Advanced Military Studies (SAMS), and the Army Irregular Warfare Center (AIWC) at Fort Leavenworth, Kansas.

Dr. Tom Bruscino (DMSPO) provided comments for a panel titled "The Interplay of Intelligence and Operations on the Western Front in World War I," at the annual meeting of the Society of Military History in Columbus, Ohio.

COL Erik 'Sparky' Anderson, RES '16 (DMSPO) completed the ten-month Pennsylvania Education Policy Fellowship Program.

Prof Mike Marra, RES '04 (DMSPO), with several other USAWC officials, met Defense Security Cooperation Agency leadership for a roundtable discussion about the future of security cooperation education. Prof Marra also assisted the Republic of Kosovo revising its National Security Strategy. His contributions were lauded by the Defense Attaché on the U.S. Embassy Country Team.

Dr. Chris Bolan, USAWCF '04 (SSI), **COL Jerad Harper, RES '15 (DDE)** and **Dr. Joel Hillison, RES '04 (DDE)** were featured speakers for the Eisenhower Institute's event at Gettysburg College's Joseph Theater on "The Middle East: Intractable Conflict & American Strategy."

COL Doug Winton, RES '13 (DMSPO) and **Prof Al Lord, RES '03 (DMSPO)** supported the Defense Acquisition University's Senior Service College Fellows program with an executive-level experiential learning event using the December 1941 attack on Pearl Harbor as a case study in leadership and included a staff ride to key locations at Pearl Harbor and Hickam Field.

COL Matt Morton, DDE '15 (DMSPO) conducted a seminar on the history of the U.S. Cavalry at Fort Indiantown Gap on 29 April for the 19D (Cavalry Scout) Advanced Leader Course that included a mix of Active Duty and National Guard Non-Commissioned Officers.

Dr. Tom Galvin, RES '06 (DCLM) conducted a professional development workshop at the 2019 Organizational Learning, Knowledge, and Capabilities Conference (OLKC) at the University of Sussex in Brighton, United Kingdom.

Thank you for your magnificent support to our endeavors!!!

*Very Sincerely,
Dr. Richard Lacquement, RES '09
Dean, School of Strategic Landpower*



Army Leader Day. **GEN Joseph M. Martin, RES '08, Vice Chief of Staff of the U.S. Army**, was the featured speaker on October 8, 2019. GEN Martin was accompanied by Army Staff principals who spoke in seminar sessions following the main presentation. Thanks to PenFed Foundation for their support to the Foundation that enabled working lunches to be provided so that maximum time was available for those valuable discussion periods.



Army Staff Graduates who attended this year's Army Leader Day. L-R: **LTG Thomas A. Horland, RES '04, SES (COL, Ret) Vance F. Stewart III, RES '11, CH (MG) Thomas L. Solhjem, RES '09, MG Kevin Vereen, RES '11, GEN Joseph M. Martin, RES '08, LTG James F. Pasquarette, RES '08, and MG Richard G. Kaiser, RES '08.** Also attended but not in photo: **LTG Thomas C. Seamands, USAWCF '03.**



Gulf War Large-Scale Ground Combat Operations Panel. **GEN (Ret) Frederick M. Franks, LTG (Ret) Paul E. Funk, RES '80, LTG (Ret) Thomas G. Rhame, RES '81, and GEN (Ret) John H. Tilelli, Jr., RES '83** conducted a panel on August 16, 2019 that launched the Gulf War Case Study used in the Resident course introduction.

2019 CLASS GIFTS

RESIDENT CLASS

The 2019 Resident Class voted to offer a gift to the Borough of Carlisle. **LTC LaFran Marks** led the effort to coordinate with a Borough task force and to eventually get approval for an archway to the entrance of Lincoln Cemetery located at Pitt and Penn Streets in Carlisle. The purpose of the archway is to commemorate the sacrifice of service members, specifically the service of more than thirty U.S. Colored Troops buried at Lincoln Cemetery between 1840-1902, and others alongside them who no longer have appropriately-marked gravesites.

The Lincoln Cemetery archway was constructed from steel and iron and displays the USAWC logo. Local artisan Burnell Weaver provided the quality craftsmanship for the arch. The archway at Lincoln Cemetery was officially dedicated on May 27, 2019 and keynote remarks were made by Carlisle Mayor Tim Scott and USAWC faculty member **COL (Ret) Sylvester Brown, RES '08**. Mayor Scott addressed his plan to advance public discussion with Carlisle residents about Lincoln Cemetery's past and future. He also expressed his gratitude to the USAWC Class of 2019 for its thoughtful gift to the Borough.

*by COL Jim Carmichael, RES '19
Class Gift Chair*



LTC LaFran Marks introduced the presentation of the class gift.



COL (Ret) Sylvester Brown, RES '08 & FAC gave keynote remarks about the significance of the gift.



Mayor Tim Scott (in red shirt), Borough of Carlisle, cut the ribbon for the Lincoln Cemetery archway during the gift presentation on May 27, 2019 with class representatives and staff and faculty present.

DISTANCE CLASS

The 2019 Distance Class presented a combined gift of a scholarship for the children of graduates and a framed WWII scarf-map.



COL Christine Borgognoni, Class Gift Chair, introduced the presentation of the class gift from DDE '19.

The WWII map was obtained through **COL Ginger Norris**, a member of the class, from her grandfather-in-law, **COL (Ret) Leo J. Nawn**. Scarf-maps such as this one are often found in the effects of Army Air Forces personnel who were provided them for use if forced down in enemy territory. Often referred to as "silk," most of these durable escape and evasion maps were printed on rayon acetate. Ginger believes the map was won in a card game by her relative who then carried it as the 101st Cavalry Regiment advanced from the Danube in WWII. Ms. Beverly Boyko, Archives and Collections Manager for the Louisiana Military Museum, conserved the scarf in a humidity-controlled environment and flattened it, while taking pains to preserve the original notes and markings.

The class proudly raised \$40,115 for their DDE scholarship, which will be managed by the Foundation with an annual award of \$1,500 for at least 25 years. Thank you to each class member for creating this scholarship legacy for years to come.

*by COL Christine C Borgognoni, DDE '19
Class Gift Chair*



COL Ginger Norris and **LTC Kenneth Baillie**, both DDE '19, with the donated scarf-map. LTC Baillie facilitated the conservation effort.

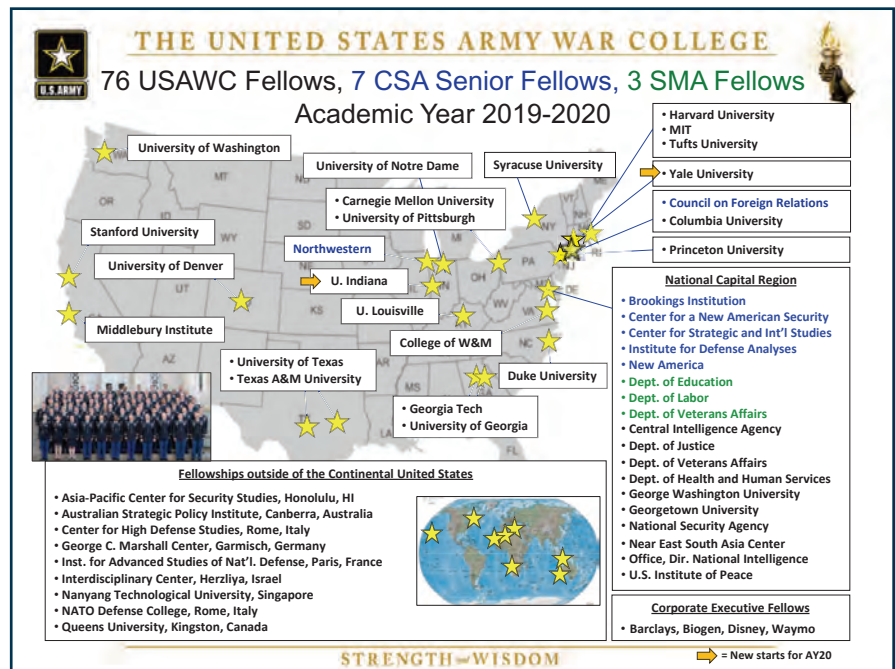


The scholarship check was unveiled at the LeTort View Community Club on July 24, 2019 at a ceremony with the entire class and Commandant's National Security Program guests present. The initial amount of \$35,000 was increased subsequently to **\$40,115** through additional donations.

U.S. ARMY WAR COLLEGE FELLOWS UPDATE



The USAWC-administered Fellows Programs -- comprised of CSA Senior (post-MEL 1) and USAWC Fellows (MEL 1) -- are off to a fast start for AY 2020, with 85 Fellows assigned to 52 separate programs in the U.S. and overseas. The Fellows' charter is two-fold in terms of Army expectations. The main thrust is for the Fellow to take advantage of a learning environment that is separate and distinct from that which is traditionally offered by the war colleges, and also parlay knowledge gained for the betterment of the Army. That said, the Fellows are also pursuing Individual Learning Plans that parallel the learning outcomes expected of their resident student peers at Carlisle Barracks. The secondary thrust is for the Fellow to represent the Army, either formally or informally, at the institutions and areas where assigned. The Fellowships, as currently configured, offer the opportunity to satisfy the Army's goal of developing appropriately-educated ambassadors for the Army, who will be steered to hold positions of broad scope and great responsibility, work in highly complex, ambiguous environments, and deal with problems with no clear-cut solutions.



The CSA Senior Army Fellows are sent by the Army as seasoned ambassadors to centers of thought and influence. Once there, they assist those who would deliberate on the larger security challenges faced by the nation, and also report back their findings to the senior Army leadership, to the CSA and/or VCSA and to individual General Officer-level mentors who have functional or regional interests coincidental with 'their' Fellow's host institution. They are joined by two Sergeants Major who report to the SMA, one each at the Departments of Education and Labor, helping the Army in its pursuit of credentialing soldiers in areas in demand in the private sector.

The Fellows are now settled in at their hosting institutions and learning, engaging with the general public, and representing the USAWC and the Army on a daily basis.



2020 USAWC Fellows

U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED



1 Former USAWC Fellows and current CSA and SMA Fellows in attendance at the USAWC-conducted Senior Leader Seminar held in Shepherdstown, WV, August 18-23, 2019.



2 USAWC Fellows in New York City during the USAWC National Security Staff Ride held there October 23-25, 2019. L-R: **LTC Clay Morgan** (SecDef Executive Fellow - Barclays), **LTC Mike Reeder** (CIA), **LTC Kane Morgan** (SecDef Executive Fellow - Biogen), **COL Eric Vanek** (USIP).



3 LTCJP Patrick (University of Louisville) meeting **Secretary of Defense Mark Esper** during a visit to the McConnell Center.



4 AY20 CSA and SMA Fellows during the National Capital Region phase of their August 2019 orientation, where they met members of the senior Army leadership at the Pentagon and visited the National Security Council and Capitol Hill.



5 AY20 CSA and SMA Fellows met with **HON McCarthy**, **GEN McConville**, and **SMA Grinston** in August 2019, as they started their Fellowships.

6 **LTC Mike Meumann** (Queen's College, Canada, center), socializing with operational art co-instructors. The Fellow at Queens is asked to co-teach undergraduates as an academic and outreach expectation.

7 **LTC(P) Amy Jackson** (George Washington University), attending a presentation by Army G-8 **LTG Jim Pasquarette**, **RES '08** at AUSA Headquarters. On the right is **COL (Ret) Mike Pasquarett**, Jim's uncle, long-time

USAWC faculty member, and past Fellows lead for engagement and outreach.

8 **LTC Carolyn Erickson** (Georgetown) looking on as students for the Institute for the Study of Diplomacy (ISD) work through a problem set during an international strategic negotiation exercise. Carolyn will be teaching an undergraduate course at ISD in the spring semester as part of her Fellowship.

9 **COL Rob Montgomery** (Harvard) in front of FDR's dorm room from his time in Cambridge.

10 **LTC(P) Jason Clarke** (Asia-Pacific Center for Security Studies) with keynote speaker **U.S. Representative Ed Case** (D-HI) at a professional seminar devoted to great powers in the Pacific and their technological ambitions and progress, particularly in the artificial intelligence environment.

11 **LTC Bo Dennis** (Princeton) and **GEN (Ret) David Petraeus**, **USAWCF '95** at the Union Club of New York City.

12 **COL Steve Browne** (Texas A&M) participated in the USAWC visit to Vietnam, from September 20-27, 2019. Steve is posed at the Rex Hotel, location of the infamous "Five O'Clock Follies" press briefings.

13 **USAWC Fellows** at the University of Pittsburgh's School of Information Sciences with their senior academic host at a reception for faculty and staff members, plus doctoral students. L-R: **Dean Paul Cohen**, **LTC Franklin Estes**, and **LTC Javier Madrigal**.



U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED

14 Chaplain (COL) Larry Dabeck (Notre Dame), with ADM Christopher Grady, Commander, Fleet Forces Command, after Grady's lecture on Great Power Competition at the University of Notre Dame International Security Center.

15 COL Kelly Ivanoff, RES '14, Fellows Program Chairman, on an evaluation visit to Syracuse University's Law School, which hosts in its Institute for National Security and Counterterrorism. Kelly presented a USAWC Certificate of Appreciation to the HON James Baker, a veteran Fellows' advisor.

16 COL Robin Neumeier (VA) and COL Sean McMurray (HHS), participated in the New York City Staff Ride. This photo was taken during the visits to foreign Missions to the UN.

17 Boston-area USAWC Fellows visited the Boston Sector Coast Guard Station to gain an appreciation of how a large scale organization undertakes extensive maritime responsibilities in a large population area.

18 LTC Matt Gomlak (Duke University), at a Sandford School of Public Policy faculty meet and greet on September 18, 2019. He is shown with Dr. Corrine Krupp, Associate Dean for Academic Programs and Director of Graduate Studies.

19 LTC Kenny Kuniyuki (S. Rajaratnam School of International Studies (RSIS), Nanyang Technological University, Singapore), at a Hindu temple in Bali, Indonesia. Kenny has an opportunity to interact with students from throughout the Indo-Pacific region.

20 LTC Marty O'Donnell (Columbia University) with Jens Stoltenberg, NATO Secretary General, during Stoltenberg's visit to the Saltzman Institute of War and Peace Studies, School of International and Public Affairs.

21 COL Ian Palmer (Stanford) and his wife Missy, with Secretary George and Mrs. Charlotte Shultz, at a reception held at the Schultz home.

22 LTC Eric Kreitz (University of Texas - Latin American Studies), giving an in-class presentation.

23 AY20 USAWC Fellows at the University of Texas met the UT President to start the year. L-R: CH (COL) Khallid Shabazz, COL Doug Simon, UT President Gregory Fennes, LTC Mike Hammond, and LTC Eric Kreitz.

24 LTC Stephan Ruppel-Lee (left) and COL Steve Browne (right) with Bush School Dean (and Gen, USAF, Ret) Mark Welsh after opening Army presentations at the Bush School.

25 COL Erin Miller (MIT Center for Transportation & Logistics) on a harbor security familiarization visit courtesy of the U.S. Coast Guard's Boston Sector.

26 LTC Don Hursey (Yale) with Professor Emma Sky (left), former Political Advisor to GEN Ray Odierno, and Professor Kishwar Rizvi (right). Don is studying at the MacMillan Center Council for Middle East Studies.

27 AY20 CSA and SMA Senior Fellows at their Carlisle Barracks orientation.



ASEP UPDATE

The Army Strategic Education Program (ASEP) remains committed to providing top-notch general officer and executive educational experiences in support of the Army, and we are excited to share what we do with you. To execute our mission, ASEP is privileged to have a great team of dedicated professionals who lead at the enterprise level while also developing and delivering executive education courses. It is my honor to showcase these Army professionals – many of whom are long time servants of USAWC and the greater community!



COL (Ret) Randy White



COL Matt Luzzatto

our Military Deputy and supports our customers before and during course execution, while also helping us team across the USAWC!



LTC (Ret) Brent Bankus and Ms. Marsha Quesenberry

worked in the Army Heritage and Education Center (AHEC) and taught numerous classes and electives at USAWC. Marsha is also well acquainted with the USAWC community, as she celebrated 30 years of working on Carlisle Barracks in November 2019 and has previously worked in support of the Basic Strategic Art Program (BSAP) and the School for Strategic Landpower (SSL).

To develop and deliver executive education courses at the highest quality expected, the operations team of **Ms. Stephanie Casella** and **SFC Thomas Larkin** integrate people and resources to achieve remarkable results. A former NCO who first worked in the Center for Strategic Leadership (CSL), Stephanie brings an incredible work ethic and expert knowledge of all aspects of planning, operations, and budgeting. SFC Larkin is a career infantry NCO who supports all our courses while bringing the professionalism needed in any organization to succeed!



Ms. Stephanie Casella and SFC Thomas Larkin



Ms. Lisa Ecker

Ms. Lisa Ecker serves as a critical asset to the delivery of our education courses. A longtime supporter of the Senior Leader Seminar (SLS) and currently the Nominative Leader Course (NLC), Lisa also joins the operation teams to support the ASEP- Advanced and Basic courses. An expert in travel planning, Lisa plays a critical role supporting key senior leaders and executives who speak in our courses.

ASEP is run by two excellent deputies! **COL (Ret) Randy White, RES '09** brings years of experience in operational and institutional assignments that helps us team across the Army enterprise to achieve our mission. **COL Matt Luzzatto, RES '18**, recently joined our team as

Ms. Marsha Quesenberry and **LTC (Ret) Brent Bankus, DDE '04**, lead our enterprise management team. They are the outward face of ASEP in all coordination, communication and support to general officers and senior leaders who attend ASEP courses. Brent has previously

Our courses are run by dedicated teams of experts who bring together years of experience in planning, coordinating, and executing education.



COLs (Ret) Dan Pinnell and Chuck Breslin

(PKSOI) and Strategic Leader Development in CSL. Chuck previously supported SSL's Department of Distance Education.

ASEP-Advanced is expertly planned and executed by the team of **COLs (Ret) Al Bourque** and **Steve Smith, both RES '04**. Al previously served in SSL and as the Chief of Staff from 2008-2011. Steve previously served as the Director of PKSOI and brings 30 years of Army experience to our delivery of strategic education. They expertly deliver an incredible course for our Army's Major Generals!



COLs (Ret) Al Bourque and Steve Smith



COL (Ret) Chris Hart and CDR (Ret) Ed "Cliffy" Zukowski

appropriate joint experience to the program. He previously worked as an Assistant Professor in CSL to run the Joint Land, Air, and Sea Strategic (JLASS) exercise.

The SLS course for post brigade command and War College Colonels is led by the team of **Chris Hart** and **Pat Cohn**. Pat has served the ASEP team from the very beginning and is one of the longest standing employees of the team. An original developer of SLS, Pat brings years of experience in the U.S. Air Force that also rounds out our joint expertise.



Mr. Pat Cohn



COLs (Ret) Jerry Johnson and Jim Shufelt

team delivers each and every time for the SMA! Jim has supported numerous academic events in CSL and SSL over the past 12 years. "Sparky" recently joined the team after three years of expert teaching

The Sergeant Major of the Army's (SMA) Nominative Leader Course (NLC) is run with the expertise of **COL (Ret) Jim Shufelt, RES '01**, **COL (Ret) Erik "Sparky" Anderson, RES '16** (not pictured), and **COL (Ret) Jerry Johnson, RES '96**. NLC is the only formal education for nominative CSMs in our Army and this expert

(continued on next page)

ASEP UPDATE CONTINUED

in SSL and brings a wealth of knowledge. Jerry is a highly experienced professional with over 40 years of work in and around the U.S. Army and USAWC.

In future magazines, we will highlight the impact ASEP has in educating our strategic leaders.

COL Kevin A. McAninch, RES '16
Director, Army Strategic Education Program



The most recent ASEP-Advanced Course had the extreme privilege to meet with former Chairman of the Joint Chiefs of Staff and Secretary of State GEN (Ret) Colin Powell to discuss national security and policy issues.

CSL UPDATE

15TH ANNIVERSARY OF THE JOINT FORCE LAND COMPONENT COMMANDER (JFLCC) COURSE

This year, 2019, marks the 15th anniversary of the Joint Force Land Component Commander (JFLCC) Course. The course has graduated more than 626 attendees including: 265 Army, 67 Marine, 51 Navy, 44 Air Force, 22 Department of State, 14 Intelligence agency, and 67 international general officers from over 27 partner nations. As the Joint Force addresses the challenges of all-domain or multi-domain operations and returns to a focus on large scale ground combat operations, the course continues to address an important gap in professional military education examining the role of the Army service component commands (ASCCs) and theater Army in planning and execution of theater level campaigns as part of a Joint Force.



Session with GEN Mark A. Milley, CSA, during March 2016 JFLCC.

The course was developed by the USAWC faculty in the Department of Military, Strategy, Plans, and Operations (DMSPO) in 2003 to build upon the positive lessons of Army and Marine Corps cooperation during overseas contingency operations in Iraq and Afghanistan. The first course was held in 2004 and addressed a key Joint professional military education gap of theater level planning and warfighting. Service Secretaries select attendees for the Joint course in anticipation of service in 1-3 star theater-level component leadership and advisory positions. Each service has embraced this initiative and now also conducts a component commander course as part of the Chairman of the Joint Chiefs of Staff Joint senior warfighting professional continuing education. In 2012, the course moved to the Center for Strategic Leadership (CSL) where it resides today. Many may remember that Ms. Deborah Knowles provided continuity as the course analyst from 2005-2016.

This seminar-based course challenges senior officers to examine the key elements of developing and executing land component command functions at the theater level in support of Joint Force commanders and in conjunction with air, maritime, and special



February 2004 (Pilot) JFLCC Course

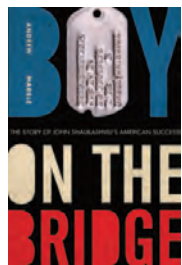
FRONT ROW: BG Mark O'Neill, LTG John Vines, BG Joe Riojas, MajGen James Mattis, COL Yves Fontaine. MIDDLE ROW: MajGen James Amos, LTG David McKiernan, MG Rick Olson, BG Mike Jones, MG Russ Honoré. TOP ROW: GEN (Ret) Fred Franks, LTG (Ret) Edwin Smith

operations functional commands. The course depends upon three pillars to meet the learning outcomes: 1) Key senior leaders provide candid presentations on the challenges of conducting Joint Theater level operations; 2) Senior mentors, retired general officers who have previously served as combined and joint force land component commanders, continue to serve as USAWC faculty and lead experience-based discussions throughout the course; and 3) The Joint and international attendees are distinguished 1-3 star equivalent leaders with significant expertise they also share in the exercises and group discussions.

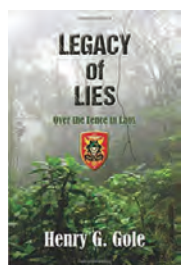
The course also includes a rigorous exercise crafted to challenge the attendees to use design methodology to understand the environment, frame the problem, and develop strategic approaches to guide subordinate planning. The exercise focuses on the enduring challenges to the JFLCC, which were first identified by **GEN David McKiernan, RES '92** when developing the course, and have now been incorporated into Joint Publication 3-31. They are: 1) Assess the theater and the threat; 2) Set the theater; 3) Build the combined/Joint land operations plan; 4) Receive the land force; 5) Fight the land force; and 6) Contribute to the operation or campaign success.

by Dr. (COL, Ret) Gregory Cantwell, RES '07
Director, Joint Force Land Component Commander Course
Center for Strategic Leadership (CSL)

BOOKS BY GRADS AND FACULTY



Boy on the Bridge: The Story of John Shalikashvili's American Success, by **Andrew Marble**. GEN (Ret) John 'Shali' Shalikashvili was a RES '78 USAWC grad. This is his dramatic life story, from his aristocratic background, to barely surviving the Warsaw Uprising, to fleeing Germany in WWII to escape advancing Soviet troops, and then emigrating to the U.S. in 1952. Drafted into the U.S. Army, he rose steadily through the ranks to serve as the highest-ranking officer in the U.S., Chairman of the Joint Chiefs of Staff (CJCS), from 1993-97. To learn exactly how a stateless, penniless WWII refugee ended up serving as the CJCS, Marble threw himself into almost ten years of full-time research, traveling 30,000 miles, to more than 30 cities, 12 states, three countries, and two continents to interview more than 300 people, from Shali himself, to relatives and childhood friends, to America's top national security policymakers from the 1990s. Shali's leadership style – employing expertise, humility, straightforwardness, empathy, and even compassion – was used time and again to resolve or prevent destructive conflict, particularly during the chaos following the end of the Cold War.



Legacy of Lies: Over the Fence in Laos, by **Dr. Henry G. Gole**, DCS '82 and former FAC. In a war that was already lost, there were still dedicated soldiers who were operating from camps in places like Kontum and Dak To. They were Special Forces recon men risking their lives behind enemy lines on the Ho Chi Minh Trail in Laos and Cambodia, conducting missions whose detection often meant death or something worse. Officially, they did not exist. Their government denied that they were operating in "neutral" countries; Hanoi denied the very existence of the Trail. If killed or captured in Laos or Cambodia, the Green Berets would be reported MIA or KIA—in Vietnam. This novel is set in 1970. The U.S. Government is seeking a way out of the war "with honor" via a face-saving program called "Vietnamization." This is the story of the fate of the recon men and the missions they conducted while highly skilled and motivated NVA hunter-killer teams pursued them. The special operators had missions and dedication, but there was a rub; the American president and his government had to have "plausible deniability." Therein lies the legacy of lies.



Economic Statecraft and US Foreign Policy: Reducing the Demand for Violence, by **Dr. Leif R. Rosenberger**, DCS '89 and former FAC. Explaining the connection between economics and violent extremism, Rosenberger argues that American foreign policy must be rebalanced with a greater emphasis on social inclusion and shared prosperity in order to mitigate the root causes of conflict. He argues that economic coercion has usually proven counterproductive, and that a militarized American foreign policy too often results in strategic failure. He analyses a number of case studies, from the Treaty of Versailles to the more recent issues of Israel in Gaza, U.S. sanctions in Iran, the U.S. backed Saudi-led boycott of Qatar, and President Trump's trade war against China. He concludes that the social inclusion and shared prosperity demonstrated in Jean Monnet's European Coal and Steel Community would be a more successful strategy in reducing the demand for violence in the civil wars in Afghanistan, Iraq, Yemen, and Syria. This has particular relevance for economists, diplomats, and military officers, and for courses on American Foreign Policy, International Relations, International Political Economy and seminars, related to the Near East and South Asia.



Unconditional Surrender: Witnessing History – May 1945, by **COL (Ret) Paul E. Zigo**, DCS '89. This insightful account is filled with images taken by GEN Eisenhower's wartime photographer, Al Meserlin, and analysis from one of the war's foremost scholars. Zigo, founder and director of the WWII Era Studies Institute, takes readers to the Allied headquarters in Rheims, France, where Nazi Germany unconditionally surrendered May 7, 1945. Nothing less than unconditional surrender was acceptable to the Allies, which President Roosevelt first proclaimed at a press conference in January 1943 following an Anglo-American summit meeting in Casablanca, French Morocco. Roosevelt and British Prime Minister Churchill vowed to never accept any armistice like that which led to the signing of the failed Versailles Peace Treaty after WWI—and Soviet Union Premier Joseph Stalin agreed in absentia. Despite defeat after defeat, Nazi Germany leader Adolf Hitler insisted on fighting, and others continued to resist even after his suicide April 30, 1945. Powerful images help put history in context as Nazi Germany finally surrendered.



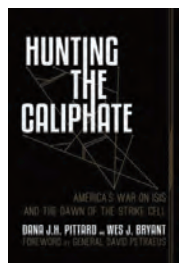
The Burgundian Wars, by Hagen Seehase and Detlef Ollesch, and translated by **Mr. Richard L. Sanders**, RES '96. These wars are generally considered the campaigns of Charles the Bold, the last Duke of Burgundy, against the Swiss, but they were far more. This book discusses the European politics leading to the conflicts, then the Duke's campaigns against Liege starting in 1467, his siege of Neuss on the Rhine, and the fighting in the Sundgau and Lorraine. It moves to the battles against the Swiss starting in 1474, and finally the conflict with the Duke of Lorraine in 1477. Charles the Bold's defeat and death at the Battle of Nancy in early 1477 and the resulting conflicts over succession are of great historical significance because they mark the beginning of the German-French relationship as "hereditary enemies." The book addresses the often-overlooked role of the allies of the Swiss, the significance of the French and English kings in this conflict, and the role of the Holy Roman Emperor. It reviews the driving forces behind the war against Charles the Bold and which factors led to his downfall, as well as some heretofore little-known details about the Burgundian Duke's military innovations and his death.



The German Failure in Belgium, August 1914: How Faulty Reconnaissance Exposed the Weakness of the Schlieffen Plan, by **Dr. Dennis Showalter**, COL (Ret) **Joseph P. Robinson**, RES '98 and former FAC, and **Col (Ret) Janet A. Robinson**, USAF, RES '01. This book examines the structural failures that frustrated the Germans in the war's crucial initial campaign, the invasion of Belgium. The German military in August 1914 had a long record of impressive victories and a General Staff the envy of its rivals, making its overall failure in the first year of WWI surprising and a frequent subject of analysis. Most analyses are focused on deficiencies in strategy and policy, but there were institutional weaknesses as well. Too much routine in planning, command, and execution led to groupthink, inflexibility, and to an overconfident belief that nothing could go too terribly wrong. As a result, decisive operations became dicey, with consequences that Germany's military could not overcome in four long years. The three authors of this new work are uniquely qualified to examine German operations in Belgium in August 1914. All have already made important contributions to the study of the period with a profound knowledge of the German army and its cavalry arm in

BOOKS BY GRADS AND FACULTY CONTINUED

particular. Penetrating analysis concerning the planning, preparation, and conduct of this hugely ambitious undertaking enables them to cast considerable new light on a somewhat neglected aspect of the opening phase of the Great War.

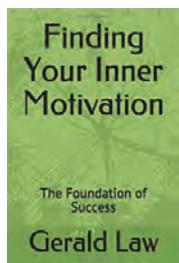


Hunting the Caliphate: America's War on ISIS and the Dawn of the Strike Cell, by MG (Ret) Dana J.H. Pittard, USAWCF '02 and Wes J. Bryant. In this vivid first-person narrative, a Special Operations Joint Terminal Attack Controller (JTAC) and his commanding general provide detailed accounts of America's fight against one of the most barbaric insurgencies the world has ever seen. In the summer of 2014, three years after America's troop withdrawal from the Iraq War, the President authorized a small task force to push back into Baghdad with the mission to protect the Iraqi capital and U.S. embassy from a rapidly emerging terrorist threat, to be known as *ISIS*, that had created a foothold in northwest Iraq and northeast Syria. It had declared itself a Caliphate—an independent nation-state administered by an extreme and cruel form of Islamic law—and it was spreading like a newly evolved virus. Soon, a massive and devastating U.S. military response had unfolded. Hear about the senior military and political interactions that shaped America's war against *ISIS*, and about the world of the Strike Cell, operations centers where America's greatest enemies are hunted.



NATO in the Crucible: Coalition Warfare in Afghanistan, 2001-2014, by Dr. (COL, Ret) Deborah L. Hanagan, USAWCF '08 and former FAC. Hanagan analyzes the international coalition formed in the wake of 9/11. The North Atlantic Treaty Organization (NATO) rallied to assist the U.S. in securing Afghanistan after the US-led invasion weakened al-Qaeda and the Taliban. When NATO assumed command of security operations in Afghanistan in 2003, its stated mission was to support the Afghan transition in developing "a safe and stable environment." The member nations of the international coalition would conduct reconstruction, development, and governance activities, but it quickly became apparent that the reality was more complicated. NATO had a full-blown insurgency on its hands and what many member nations had understood as a peace-building mission had become a highly motivated jihadist threat that took form in IED and rocket attacks, suicide bombings, ambushes, and a fatwa ordering the death of all infidels, and

that was just the enemy. Conflicts within NATO posed additional challenges. Yet, through it all, NATO member nations summoned the will and capacity to agree, above all, that failure in Afghanistan would be catastrophic, both for NATO and for the world.



Finding Your Inner Motivation: The Foundation of Success, by COL Gerald S. 'Gary' Law, RES '18. The author advocates for finding your inner motivation, presenting a motivational framework and theory based on expert contributions, research, life experiences, and lessons learned. He found that you must first build your inner motivation through internal motivators, then you channel it by identifying a correct path or way for your motivation to work. Once your path is determined, you can focus your inner motivation to produce the action behaviors of dedication, initiative, and drive to accomplish the goals you set. After goal accomplishment, you must reflect to gain a sense of progress, which boosts confidence and then rebuilds your inner motivation. Creating a cycle of motivation, progress, and confidence is the secret to long-term goal accomplishment and success. He attempts to answer the hard questions about motivation, discipline, goal setting, and goal accomplishment, while presenting a motivational theory that is easy to understand and apply.



Signs of a Great Résumé: Veterans Edition: How to Write a Résumé that Speaks for Itself, by Mr. Scott Vedder, NSS '19. Vedder describes his book as your field manual to help with your next important mission: to get a great new job in the civilian sector. Learn how to explain and quantify your valuable military experience in a way that civilian recruiters can understand. He uses signs to help you describe your proud military experience, highlight your outstanding achievements, and showcase your skills. The signs are outlined in five categories: 1) Experiences that were "amazing!" 2) Defining places, dates, and things; 3) Numbers that prove past successes; 4) Dollar values of your contributions, and 5) Figures on growth and results. Tell civilian recruiters about your military experience and learn to highlight the military values and characteristics that make you a great candidate for the civilian workplace. Vedder has taken his expertise on veterans' résumés to

the White House, the Pentagon, and beyond, and he wants to help you and your Soldiers and NCOs.



The Morning Mind: Use your Brain to Master your Day and Supercharge your Life, by Dr. Robert Carter III, DDE '20 and Dr. Kirti Salwe Carter. Rob is an Army officer, an adjunct professor of emergency medicine at the University of Texas Health Science Center, and an expert on human physiology and performance. He has a doctorate in biomedical sciences and medical physiology, and a master of public health in chronic disease epidemiology. This book strives to help you unleash positive thinking and productive imagination, and flip negative thoughts and behaviors to improve every aspect of your life—each morning, one day at a time. Bad mornings with bad habits and bad feelings turn into regrettable days. Instead of dragging through your day, learn to wake up refreshed and recharge regularly. Based on findings from neuroscience and medicine, the authors want to help you tamp down on the fear-driven reptile brain and tap into the part linked to thinking and imagination. Topics range from diet and hydration to exercise and meditation, with ideas for improving healthy cycles of waking and sleeping, blocking harmful cortisol hormones, boosting mental performance, creating calmer mornings, developing self-discipline, stimulating creativity, improving leadership skills, and more.



Strategic Intelligence and Civil Affairs to Understand Legitimacy and Insurgency: Avoiding the Stabilization Trap, by Diane E. Chido, former FAC (PKSOI & DDE). This book describes the common pitfalls of U.S. military interventions in efforts at stabilization, which support post-conflict societies by establishing stable governance, rule of law, a safe and secure environment, economic development, and social well-being for all members of the population. These efforts are often unsuccessful and can even cause harm when mission teams do not understand both the populations with whom they are engaging and policymakers. The book recommends prioritizing a relational approach to stabilization with a professional and well-resourced Civil Affairs and strategic intelligence approach to engagements over the current preference for transactional, often lethal, operations. It provides a roadmap for the U.S. Army's Civil Affairs personnel when engaging with fragile or post-conflict communities. It

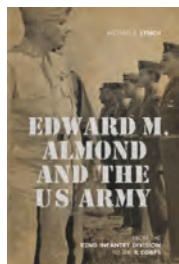
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is designed to be accessible to newcomers or practitioners in the field, as well as enlisted, officers, international volunteers, students, policymakers, and planners. It is also relevant to actors who must understand the populations with whom they will interact at the ground level and those about whom they may make operational or policy-level decisions.



The Great Partnership: Robert E. Lee, Stonewall Jackson, and the Fate of the Confederacy by **Dr. Christian B. Keller, FAC.**

This is the story of the unique relationship between Lee and Jackson, two leaders who chiseled a strategic path against the odds and almost triumphed. It has been over two decades since any author attempted a joint study of the two generals. Why were they so successful in their partnership in trying to win the war for the South? What was it about their styles, friendship, even their faith, that cemented them together into a fighting machine that consistently won despite often overwhelming odds against them? Those relationships in the Confederate high command were particularly critical for victory, especially between the two great Army of Northern Virginia generals. The book should inspire a very lively debate among the thousands of students of Civil War history, and may significantly revise how we evaluate Confederate strategy during the height of the war and our understanding of why, in the end, the South lost. This tackles how we think about Confederate strategic decision-making and the value of personal relationships among senior leaders responsible for organizational survival.



Edward M. Almond and the US Army: From the 92nd Infantry Division to the X Corps, by **Dr. Michael E. Lynch, FAC (AHEC).**

LTG Ned Almond RES '34 is a controversial figure in American military history, having gained notoriety as the white commander of the all-African American 92nd Infantry Division during WWII. This is the first full biography of a man whose legend has been limited to a few paragraphs repeated over time. Many historians see Almond as a cruel, racist martinet who failed more than he succeeded. He has come to symbolize social attitudes that we reject today, but his thoughts completely aligned with the Army and the America of his time. This biography examines the man in the context of his time. He was a tough taskmaster but steadfastly loyal to his staff; an abrasive personality but a thoughtful

friend; an ambitious officer yet devoted to his family (married 63 years and lost a son and son-in-law in combat); and a trainer renowned for his skills but whose troops failed in combat. He basked in the glory of success at Inchon and Genoa; felt the ignominy of failure at Chosin and Serchio Valley; and looked with justifiable pride at the evacuation of Hungnam and the initial deployment of his division to Italy. In sum, he receives the justifiable credit he is due without ignoring his failures.



Patton's Way: A Radical Theory of War, by **Dr. James Kelly Morningstar, FAC (CSL).**

Morningstar addresses the contradiction between the criticism of the methods of **GEN George S. Patton III, RES '32**, and popular appreciation for his successes. He identifies several schools of thought offering explanations yet, he notes, they all fail to fully comprehend the real Patton. The secret to Patton's success was a radical and purposely-crafted doctrine developed over several decades. He identifies four core principles in Patton's creed: targeting the enemy's morale through shock; utilizing highly practiced combined arms mechanized columns; relying on mission tactics and flexible command and control; and employing multi-layered and synthesized intelligence systems to identify enemy capabilities and weak spots. These precepts directly contradicted official U.S. Army doctrine and created misunderstandings that led commanders to truncate Patton's operations in Tunisia, Sicily, and France. Morningstar details how Patton developed and applied each principle and uses the breakout from Normandy as a case study. He discusses the "death and resurrection" of Patton's ideas in the U.S. Army directly following WWII to the present and comments on the status of Patton's ideas in the Army today.

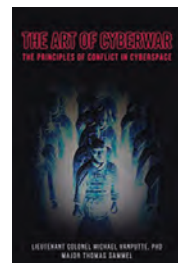


Landpower in the Long War: Projecting Force after 9/11, edited by **LTC Jason W. Warren, Ph.D., former FAC (CSL),**

with chapters from **Dr. John Bonin, RES '95, FAC (CSL), LTC Jim Di Crocco, III, DDE '10, FAC (DDE), Dr. Joel Hillison, RES '04, FAC (DDE), and Dr. Jackie Whitt, FAC (DNSS).**

After 14 years of war with dubious results, a diminished national reputation, and a continuing drawdown of troops with perhaps a future force increase proposed by the Trump administration, the role of landpower in U.S. grand strategy continues to evolve with changing geopolitical situations. Divided into thematic sections, this holistic analysis of American

strategic landpower presents a comprehensive approach to a critical aspect of foreign policy as the threat or ability to use force underpins diplomacy. It begins with more traditional issues, such as strategy and civilian-military relations, and moves to more contemporary topics, such as how socio-cultural considerations effect the landpower force. It also includes a synopsis of the suppressed Iraq report from one of the now retired leaders of that effort. The contributors—an interdisciplinary team of political scientists, historians, and military practitioners—demonstrate that the conceptualization of landpower must move beyond the limited operational definition offered by Army doctrine in order to encompass social changes, trauma, the rule of law, acquisition of needed equipment, civil-military relationships, and bureaucratic decision-making.



The Art of CyberWar: The Principles of Conflict in Cyberspace by **LTC (Ret) Michael A. VanPutte, Ph.D. former FAC** and Thomas P. Sammel. The information superhighway promised to connect the world's people. After thirty years

we find governments, criminals, hackers, and amateurs using this man-made domain to attack other governments, defense contractors, commercial businesses, national infrastructures, and social media. Public and private organizations spend billions of dollars struggling to defend themselves, yet attacks continue. A lack of understanding of the complexities of cyberspace and the nature of the conflict has led to a field based on myth, metaphor, and wishful thinking. National leaders, corporate board members and executives, information security professionals, and average citizens should be concerned about the threats we face in cyberspace. This book describes the digital battlefield and the principles for conducting defensive and destructive operations. It provides insights into the complexities and principles for maneuvering in the digital domain. This easy-to-understand book establishes a dialog with the reader, laying out the complexities of cyberspace in a clear and understandable way and then establishes the eight principles that make up the conflict in cyberspace. This is for all concerned about the threats in cyberspace and the Internet. The authors have more than forty years of experience leading kinetic and cyber operations. They worked side-by-side with intelligence, law enforcement, and commercial cyber operators and have been at the forefront of responding to and repelling the most sophisticated attacks from foreign nations, cybercriminals, and other cyber-threats.

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(DCS renamed as of 1 Jun 98)

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The following individuals became Life Members of the Foundation from April 30, 2019 through November 1, 2019. Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

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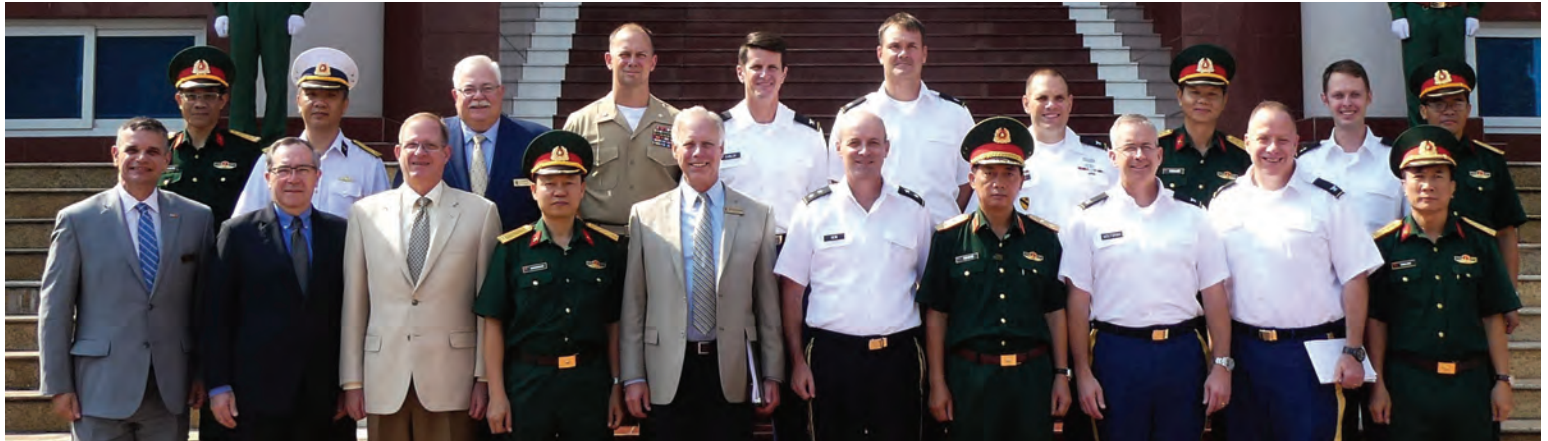
NEWS AND EVENTS

VISIT TO VIETNAM

Thirteen USAWC faculty, staff, and students traveled to Vietnam from September 21-27, 2019 to gain a better understanding of this strategically important player in Southeast Asia. This was the first senior level visit by the USAWC to Vietnam and represents the institution's continuing efforts to build understanding of dynamics in the Indo-Pacific region. The War College has had four recent International Fellows from Vietnam, representing the improving relationship between the U.S. and Vietnam.

The team first visited Hanoi -- the capital and political center of the country -- and met with: the U.S. Ambassador, Defense Attaché

and representatives from the U.S. Embassy country team; the Defense Personnel Accounting Agency; the Vietnamese National Defense Academy; the Vietnamese Ministry of National Defense (MND) Foreign Relations Department; the MND Institutes for International Relations and Defense Strategy; and the Australian Ambassador and a visiting delegation from the Australian Defense College. The team then traveled to Ho Chi Minh City -- the economic engine of the country -- for meetings with: the U.S. Consulate; the American Chamber of Commerce and U.S. business leaders; and finished with a roundtable discussion with the Australian Consul General, Defense Attaché, and the Australian Defense College delegation.



L-R, front (U.S. only): **Prof Mike Marra, RES '04 (DMSP0), Prof Chuck Bennett (DNSS), Dr. Richard Lacquement, RES '09 (Dean, SSL), Dr. James Breckenridge (Provost), MG John Kem (CMDT), COL Ryan Wolfgram, RES '16 (PKSOI), and COL Jerad Harper, RES '15 (DDE).** L-R, back (U.S. only): **Prof Al Lord, RES '03, Lt Col Matthew Lundgren, USMC, DDE '20, COL Ryan Ehrler, RES '20, LTC Josh Bradley, RES '20, COL Steve Browne, USAWCF '20, and CPT Joe Krebsbach (Commandant's Aide).**

USAWC Grads inducted as USMA Distinguished Graduates

Four of the five USMA graduates inducted as USMA Distinguished Graduates in a ceremony on May 21, 2019 were also USAWC graduates. Congratulations to all five!



L-R: **GEN (Ret) David A. Bramlett, RES '82 (USMA '64), COL (Ret) Victor Garcia, M.D. (USMA '68), LTG (Ret) Robert L. Van Antwerp, Jr., RES '92 (USMA '72), GEN (Ret) Walter 'Skip' Sharp, RES '93 (USMA '74), and LTG (Ret) Robert 'Bob' Caslen, Jr., RES '96 (USMA '75).**

USAF GRAD ASSIGNMENT



Gen Tod D. Wolters, USAF, RES '01, assumed his current assignment at the U.S. European Command in Germany on May 2, 2019 and as NATO's Supreme Allied Commander Europe (SACEUR) at the Allied Command Headquarters in Belgium on May 3, 2019. He replaced **GEN Curtis M. 'Mike' Scaparrotti, RES '98**, who retired.

Inter-University Seminar on Armed Forces and Society, November 8-10, 2019.



L-R: **Dr. Richard Lacquement, RES '09 & Dean; Dr. Tony Echevarria, DDE '02, SSI; Dr. Michel Louis Martin; Prof Chuck Allen, RES '01 & FAC; Dr. James Burk, Texas A&M; Dr. David Segal, University of Maryland; Dr. Don Imbody, Texas State University, and Dr. George Woods, RES '02 & FAC.** Other USAWC attendees included **faculty members: Dr. Jackie Whitt, Dr. Marybeth Ulrich, Dr. Tony Pfaff, COL (Ret) Sam White, RES '07, COL (Ret) Jim Markley, DDE '05; COL Darrell Driver, USAWCF '15, COL Doug Winton, RES '13, COL Jocelyn Leventhal, DDE '16, and Prof Bert Tussing, DDE '03.**

SHOCKING NEWS: 'CREATIVITY' SURFACES AT THE ARMY WAR COLLEGE

On September 18th, music and singing reverberated throughout the C-wing on the ground floor of Root Hall. Curious faculty members from adjacent offices in the Department of Military Strategy, Plans and Operations (DMSPO) gathered outside Wil Washcoe Auditorium and asked one another, "What 'hare-brain scheme' had the Department of Command Leadership and Management (DCLM) come up with now, and what did this have to do with teaching strategic leadership?" They peeked in the door and watched a single musician **Peter Himmelman**, NSS '17 and a professional singer (Leslie Beukelman) compose and perform music using student-produced song lyrics. Notwithstanding some out-of-tune student accompaniments, it sounded great, professional, even entertaining!



Mr Peter Himmelman, NSS '17 (far left) leads the creative exercise for Seminars 3 and 7.

Inside the auditorium, enthusiasm radiated from the students of Seminars #3 (**FI-Ed Filiberti '95**) and Seminar #7 (**FI-Chuck Allen '01**) as they watched their lyrics brought to musical life. With renewed confidence, the students continued to work in small groups to

brainstorm and create even better songs using the musical constructs provided by Peter. Throughout the session, students composed lyrics in short 3-4 minute intervals that were then performed using a wide range of musical genres, including Rock 'n Roll, Rhythm and Blues, Country-Western, and even Reggae!

So how did a visiting civilian musician tease all that creativity out of the mostly skeptical, firmly-grounded senior military officers? He began by 'sensitizing' the audience through a series of individual exercises using his own life experiences as examples. He then asked the students related questions: When were you struck by the sheer beauty of your experience? What were your most life-changing events? What values best describe who you are? These and many other questions were designed primarily to highlight 'individual contextual essence.' As Peter worked the room, having students expose their innermost thoughts and feelings, you could feel the trust building within the group. This collective trust became the springboard that unleashed their creative spirit, reinforced by the creative musical geniuses of both Peter and Leslie. It was magic!



Students listen to Leslie Beukelman (right) and Peter Himmelman (left) perform their lyrics.

So what does this have to do with strategic leadership? As we all know, the College has a diverse curriculum designed to prepare senior

officers for service at the theater and strategic levels. Given the rapid changes in the strategic environments across all the domains, arguably no strategic leader competency is more important than finding ways to exploit and integrate emerging advances. This is especially true for rapidly changing capabilities in the cyber domain, information technology, robotics, artificial intelligence, and many more. Key to maintaining our competitive advantage over increasingly capable adversaries is to successively posture our organizations for rapid innovation.

So what are the lessons from the above "hare-brained" experience? There is a vast and mostly untapped reservoir of "creative spirit and ingenuity" already resident in our organizations. To release that potential and use it to our organization's advantage requires not only openness to new and different ideas, but setting the conditions favorable for innovation. This includes encouraging psychological risk-taking, exposing personal vulnerabilities and overcoming related sensitivities, and building collective trust through shared understanding of both each other and the problem set. The challenge is to both establish the conditions for innovation and then provide the right spark to ignite the resident creative potential. We literally saw it happen for these two seminars.

Peter volunteered this exceptional learning experience for students. He wanted to give back to the War College for his exceptional experience during **his** NSS. Peter's review of his 2017 War College Experience can be found online at https://www.huffpost.com/entry/the-war-on-myopia-what-i-learned-from-my-week-at-the_b_593fe976e4b014ae8c69e3f0

- by **COLs (Ret) Ed Filiberti, RES '95,**
and Chuck Allen, RES '01,
DCLM Faculty Instructors



AMB Cui Tiankai with Prof Mike Marra following the Ambassador's speech in Washington, DC in July.

CHINA ENGAGEMENT

Prof Mike Marra, RES '04 and **COL Jerad Harper, RES '15** engaged with the PRC and PLA, and met with the Chinese Ambassador to the U.S., AMB Cui Tiankai at the Embassy of the People's Republic of China in Washington, DC on July 31, 2019. They discussed the USAWC's upcoming trip to Beijing, and other upcoming events between the PLA and the USAWC.

NEW AUTHORIZATION AT EDELWEISS LODGE AND RESORT IN GARMISCH

Great news! Active-duty military service members, retirees, and civilian/military ID cardholders living outside Europe are now eligible again to vacation at the Edelweiss Lodge and Resort in Garmisch, Germany. The Edelweiss Resort recently received approval from U.S. Army Europe and the Federal Republic of Germany to allow military members stationed outside Europe and retirees to visit the resort on a limited, space-available basis.

FOUNDATION DEVELOPMENT UPDATE

NEW ACADEMIC FACILITY

As mentioned on page 3, a new academic facility project is projected for groundbreaking in 2020, with occupancy forecast for 2023. Since the College has occupied the current Root Hall since 1967, this new state-of-the-art building has the potential for a once-in-a-generation opportunity to create a long-lasting legacy. Stay tuned to this space, as well as our recently updated website www.usawc.org for ways you can support this transformational project, including a number of *Margin of Excellence* projects that can only be fulfilled with Gift Funds from our Foundation.

AUTOMATED MONTHLY GIVING

A number of grads have taken advantage of automating their monthly giving by credit card. Every year, we send these donors an annual acknowledgement of their giving for tax purposes, and we also connect each year to confirm their intention to continue, increase, or cancel their monthly gift. As always, you can call us here in the office (717) 243-1756 with questions or to get started. Our new website also allows you to securely start an automatic monthly gift of 12 monthly installments or one that continues until you cancel it.

SAMPLE LANGUAGE FOR YOUR WILL

I hereby give, devise, and bequeath to the Army War College Foundation, Inc. the sum of \$ _____ (or ____% of the remainder of my estate). This is an unrestricted gift and may be used to further the purposes of the Army War College Foundation, Inc.

IRA REQUIRED MINIMUM DISTRIBUTION

We are grateful that we continue to receive distributions from Individual Retirement Account custodians (traditional IRA, SEP IRA, SIMPLE IRA — not applicable to Roth IRA), as donors *70.5 years of age and older* instruct their IRA custodian to send us their Required Minimum Distribution (RMD). These mandated annual

withdrawals are normally included in taxable income, unless some of the distribution is a return of your investment basis. A *direct transfer* of your RMD from your custodian to our Foundation avoids increasing your taxable income – and any of a number of other effects that increase may cause. To initiate a transfer from your IRA, please contact your account custodian.

One RMD issue to be aware of: the distribution must be received – and deposited – by our Foundation by December 31 to count for the year. While we have not seen this as an issue for our grads, a number of charitable institutions are reporting difficulties where donors treat their RMD like any other donation, sending them at year's end, then facing IRS penalties for not complying with the RMD law. To be clear, *postmarks do not matter* for RMDs. We must receive the distribution in time to deposit the check by December 31.

Please consider making our Foundation a beneficiary of your IRA.

**Harry Leach, Col (Ret),
USAF, RES '05 & former FAC
Director for Development,
harry.leach@usawc.org**



**Kaitlyn Sands
Corporate Development Officer
kaitlyn.sands@usawc.org**



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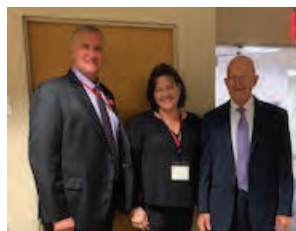
Left photo: **Dr. Michael Neiberg**, Chair of War Studies, spoke in the Château de Versailles outside Paris on the 100th anniversary of the Treaty of Versailles. Right photo: He visited with former USAWC faculty member, **Dr. Chris Hamner**, at Versailles after his lecture.



Dr. Neiberg spoke at another Treaty of Versailles conference in Poznan, Poland commemorating the 100th anniversary of the Treaty.



Dr. Neiberg with former Harold K. Johnson Professor, **Dr. Rob Citino**, delivering the Mason Lecture at the World War II Museum in New Orleans.



Dr. Genevieve Lester, De Serio Chair of Strategic Intelligence, with former USAWC Commandant, **MG Bill Rapp, RES '04**, and the **Hon. James R. Clapper, Jr.**, former Director of National Intelligence, at Harvard. The De Serio Chair is supported by the generous gift of Mrs. Charlotte Watts (widow of **Mr. Francis W. De Serio, RES '72** for whom the Chair is named), and the Russell Pearce Heuer and Elizabeth Crimian Heuer Foundation.

Foundation Note: It is time to create an endowment to fund the Chair of War Studies. Please consider a large gift to help us launch this endowment effort! Simply include the words "War Studies Chair" on your check or in the "Comment Line" on our donation website, www.usawc.org, and we'll put those funds to work to support this Chair as it continues to advance military studies and raise the visibility of the College.

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TAPS FALL 2019

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RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow
FAC – Faculty
NSS – National Security Seminar
SIS – Strategy Implementation Seminar
CNSP – Commandant's National Security Program

DSC – Defense Strategy Course
SLS – Senior Leader Seminar
RCNSIS – Reserve Component National Security Issues Seminar

1960s

Brig Gen (Ret) Floyd H. Trogdon, USAF, RES '62. Sept 9, 2019
COL (Ret) William 'Willie' Burr II, RES '63,
former FAC. September 2, 2019
MG (Ret) Jonathan 'Jack' Burton, RES '63. May 29, 2019
COL (Ret) William 'Bill' Pinson, RES '63. August 13, 2019
COL (Ret) Joseph 'Joe' Braxton, RES '64. July 11, 2019
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COL (Ret) Daniel 'Dan' Gust, RES '65. August 17, 2019
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COL (Ret) Dillon Snell, RES '66. June 3, 2019
BG (Ret) Richard T. Dunn, J.D., SRCOC '67. April 24, 2019
MG (Ret) Joseph 'Joe' Fant III, RES '68. August 14, 2019
COL (Ret) Kibbey M. Horne, Ph.D., RES '68. May 20, 2019
BG (Ret) William 'Bill' Burdeshaw, RES '69. September 14, 2019
COL (Ret) Louis 'Lou' North, RES '69. March 20, 2018
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1970s

COL (Ret) Frank W. Clayton, DCS '70. October 27, 2018
COL (Ret) Robert 'Bob' Dingeman, FAC '70-'73. May 4, 2019
MAJ (Ret) John Williams Gahring, Sr., FAC '70-'74. March 30, 2018
COL (Ret) James 'Jim' Miller, RES '70. September 1, 2019
COL (Ret) Saunder 'Sandy' Weinstein, RES '70. September 26, 2019
COL (Ret) Donald 'Don' Anderson, DCS '71. March 21, 2019
COL (Ret) Faison 'Bud' Gibson, Sr., Ph.D., DCS '72. July 18, 2019
COL (Ret) J. William 'Bill' Gillespie, RES '72. May 1, 2019
COL (Ret) John R. Hook, RES '72, former FAC. October 11, 2019
MG (Ret) William J. McCaddin, SRCOC '72. April 25, 2019
COL (Ret) Thomas H. Spence, RES '72. May 8, 2019
COL (Ret) J. Claud Wallace, Jr., RES '72. May 1, 2019
COL (Ret) Albert 'Al' Ackerman, RES '73. October 17, 2019
COL (Ret) Arthur F. Fischer, DCS '73. June 28, 2019
COL (Ret) Richard 'Dick' Manion, RES '73. May 5, 2019
COL (Ret) George A. Pollin, Jr., DCS '73. August 6, 2019
COL (Ret) Bibb A. Underwood, RES '73. March 17, 2019
COL (Ret) Robert 'Bob' Osborn, Ph.D., DCS '74. May 10, 2009
MG (Ret) George R. Robertson, P.E., RES '74. July 6, 2019
COL (Ret) Milton 'Sully' Sullivan, RES '74. September 12, 2019
COL (Ret) Peter R. Barry, Ph.D., DCS '75. March 31, 2019
Mr. Walter 'Walt' Grant, RES '75. September 1, 2019
COL (Ret) Wiley W. Walker, RES '75. May 7, 2019
COL (Ret) Arthur P. Deverill, Jr., DCS '76. July 27, 2019
MG (Ret) Neil E. Allgood, SRCOC '77. July 19, 2019
COL (Ret) Richard F. Dean, D.V.M., DCS '77. June 13, 2019
COL (Ret) Donald 'Don' Ladner, RES '77. August 5, 2019
COL (Ret) William D. McCain, Jr., Ph.D., RES '77. Sept 20, 2019
CH (COL, Ret) James J. Murphy, RES '77. October 15, 2018
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BG (Ret) Connie L. Slewitzke, RES '77. September 2, 2019
MG (Ret) Thomas 'Tom' Armstrong, SRCOC '78. February 25, 2002
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Brig Gen (Ret) Milton J. Eberle, USAFR,
SRCOC '78. November 12, 2012
BG (Ret) Ernest S. Ellis, SRCOC '78. November 12, 2013
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MG (Ret) William A. Gantt, Jr., DCS '78. November 14, 2018
MG (Ret) John E. Gecks, SRCOC '78 & '81. October 12, 2015
COL (Ret) Thomas 'Tom' Gray, DCS '78. February 26, 2019
COL (Ret) Charles 'Chuck' Harmon, RES '78. June 8, 2018

MG (Ret) Patrick 'Pat' Kelly, RES '78. September 13, 2019
COL (Ret) John S. Kistler, RES '78. June 15, 2018
RADM O.A. 'George' Lively, USCGR (Ret),
SRCOC '78. September 7, 2009
MG (Ret) C. Emerson Murry, SRCOC '78. August 29, 2010
BG (Ret) Cecil N. Neely, RES '78. June 1, 2018
COL (Ret) Paul F. Orr, RES '78, former FAC. September 2, 2019
Mr. Randall 'Randy' Rakers, FAC 1978-2014. October 15, 2019
COL (Ret) Harold 'Hal' P. Rose, RES '78. December 13, 2011
COL (Ret) Bruce E. Schmacker, DCS '78. October 9, 2019
BG (Ret) Gordon I. Shore, SRCOC '78. May 9, 2012
Maj Gen (Ret) Stanford J. Skinner, SRCOC '78. February 24, 2004
MG (Ret) William D. Weller, SRCOC '78. October 16, 2017
Maj Gen (Ret) Joseph 'Joe' Zink, USAF, SRCOC '78. April 28, 2013
COL (Ret) Harvey L. Adams, Jr., RES '79. July 2, 2009
COL (Ret) Ervin F. Behnke, DCS '79. July 4, 2012
COL (Ret) Robert E. Bilbrey, DCS '79. June 6, 2006
BG (Ret) N. Michael 'Mike' Bissell, RES '79. February 7, 2019
BG (Ret) Jack N. Bohm, J.D., SRCOC '79. October 4, 2008
COL (Ret) Arlene G. Burbank, RES '79. April 19, 2019
BGen Roland F. Cinciarelli, USMC (Ret),
SRCOC '79. February 23, 2015

Maj Gen (Ret) Alexander K. Davidson, USAF,
RES '79. December 7, 2013
COL (Ret) Thomas J. Farrell, DCS '79. December 26, 2016
BG (Ret) Woodrow 'Woody' Free, DCS '79. July 23, 2016
Mr. Robert 'Bob' Gilead, RES '79. November 25, 2013
COL (Ret) Jack C. Hammett, Jr., RES '79. January 1, 2018
MG (Ret) James E. Harrell, Sr., M.D., SRCOC '79. February 1, 2017
Col (Ret) Hubert 'Reg' Hayworth, USAF,
RES '79. September 20, 2017
COL (Ret) Stanley 'Stan' Kennedy, Jr., RES '79. January 16, 2017
COL (Ret) John 'Jack' Murphy, DCS '79. June 28, 2019
RADM Anthony H. Murray, Jr., USN (Ret),
SRCOC '79. August 16, 2014
COL (Ret) Bobby 'Bob' Palmer, DCS '79. March 16, 2017
COL (Ret) Albert D. Rial, DCS '79. April 25, 2014
COL (Ret) Clyde 'Sedg' Sedgwick, Sr., RES '79. June 17, 2012
MG (Ret) William F. Stewart, DCS '79. April 15, 2002
COL (Ret) James E. Vaglia, DCS '79. July 6, 2011

1980s

Brig Gen (Ret) Donald H. Balch, USAFR,
SRCOC '80. October 14, 2007
COL (Ret) Craig C. Barkley, RES '80. June 18, 2008
MG (Ret) James 'Jim' Beal, DCS '80. September 26, 2011
LTG (Ret) Thomas 'Tom' Carney, RES '80. July 19, 2019
MG (Ret) J. Art Daley, SRCOC '80. February 1, 2008
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Col (Ret) Philip 'Phil' Handley, USAF, RES '80. March 1, 2019
COL (Ret) Dick T. LeClere, RES '80. September 3, 2019
COL (Ret) Richard D. Murphy, RES '80. October 11, 2019
COL (Ret) Robert 'Bob' Dickinson, DCS '81. January 5, 2019
COL (Ret) Frederick 'Fred' Holmes, Jr., Ph.D.,
DCS '81. September 7, 2019
COL (Ret) Joel E. McLeod, Jr., RES '81. May 19, 2019
COL (Ret) Marshall R. McRee, RES '81. December 11, 2018
MG (Ret) Reynaldo Sanchez, RES '81. April 12, 2019
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RES '86. December 25, 2018
BG (Ret) Raymond 'Ray' Roe, RES '86. August 20, 2019
COL (Ret) Philip E. McMahan, DCS '87. July 27, 2019
RADM Larry B. Franklin, USN (Ret), SRCOC '88. January 14, 2018
COL (Ret) Timothy 'Tim' Maroney, DCS '89. May 11, 2019
LTC (Ret) Thomas 'Tom' Stubits, DCS '89,
former FAC. September 28, 2019
LTC (Ret) John P. Walsh, Jr., USAWCF '89. May 20, 2019

1990s

COL (Ret) Edgard 'Ed' Colinsky, DCS '90. June 20, 2019
COL (Ret) Robert A. Mays, Jr., Ph.D., DCS '90. September 3, 2014
BG (Ret) James L. Pruitt, DCS '90. January 10, 2012
COL (Ret) Howard C. Eggers, DCS '91. March 25, 2019
COL (Ret) Alfred A. Lopez, Jr., RES '91. October 9, 2000
COL (Ret) John M. Hutchison, RES '92. May 18, 2019
The Honorable Edward K. Pincus, NSS '92,
AWCF BOT '96-'05. December 15, 2018
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RES '99. September 11, 2009
COL (Ret) Neil C. Lanzendorf, Jr., RES '99. May 30, 2016

2000s

Mr. Thomas 'Tom' Hanley, NSS '00. December 26, 2018
COL (Ret) Jill E. Morgenthaler, DDE '00. February 23, 2019
COL (Ret) Robert 'Bob' Giacumo, DDE '01. December 10, 2018
COL (Ret) John C. Lowry, DDE '01. January 22, 2019
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COL (Ret) Bobby A. Towery, Jr., RES '06,
former FAC. October 26, 2019
Mr. Joseph 'Joe' Vallone, RES '06. December 28, 2018
Mr. Bruce D. Classon, NSS '08. April 20, 2019
Mr. Carl Goldstein, NSS '10. October 19, 2013
COL James 'Jim' Meskill, Jr., Esq., DDE '11. October 11, 2019
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Mr. David H. Welch, NSS '15. August 14, 2018
COL Mark R. McCullough, DDE '16. October 16, 2019

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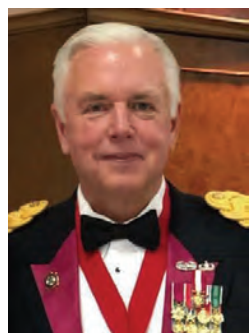
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Mrs. Rosemary Dishman O'Neal, March 29, 2019
wife of COL (Ret) Henry P. O'Neal, DCS '77
Mrs. Rosemary Buttery, January 15, 2019
wife of COL (Ret) Christopher M. G. Buttery, M.D., DCS '79

Mrs. Helga Estep, May 17, 2019
wife of COL (Ret) Ronald C. Estep, RES '80
Mrs. Judith L. Bludworth, September 20, 2018
wife of COL (Ret) David H. Bludworth, DCS '83
Mrs. Diane 'Di' Lai, April 16, 2019
wife of COL (Ret) Leonard 'Len' Lai, DCS '83
Mrs. Mary Jane Sausser, August 26, 2019
wife of BG (Ret) R. Gary Sausser, RES '84
Mrs. Nancy Smith, September 23, 2019
wife of COL (Ret) Richard 'Dick' Smith, RES '85, former FAC

Elaine Ann Vande Hei, Ph.D., February 24, 2019
wife of COL (Ret) Richard P. Vande Hei, DCS '85
Mrs. Linda N. Andrews, August 29, 2019
wife of COL (Ret) Michael 'Mike' Andrews, RES '87
Mrs. Patricia 'Tricia' Boone-Proctor, Esq., May 22, 2019
wife of MG (Ret) Hawthorne 'Peet' Proctor, RES '88
Mrs. Nancy Crochet, June 19, 2019
wife of CAPT J. Michael 'Mike' Crochet, USN (Ret), RES '98
Col (Ret) Janet A. Hayhurst, USAFR, D.Ed., May 1, 2019
wife of Dr. Robert 'Bob' Hayhurst, former FAC

SPECIAL TRIBUTES



COL (Ret) Bobby A. Towery, Jr.
August 14, 1960 – October 26, 2019

On October 26th, the USAWC family lost one of its most beloved servant leaders, **Colonel Bobby A. Towery, Jr., RES '06 and former Deputy Commandant**. He first served as USAWC's 50th Chief of Staff beginning in June 2008 before assuming his duties as the 49th Deputy Commandant in June 2009. From 2008 to 2013, he served three Commandants and supported the development of over 3400 U.S. and international senior officers.

"Team Towery" was an integral part of the Carlisle experience. Bobby and his wife, Lisa, fully invested their energies in providing a fulfilling and unique experience for all student spouses and their children. Lisa's work leading the FLAGS spouse development program and Bobby's personal oversight of the Carlisle Youth programs was an integral piece of the inclusion and love they brought to our community. The formation of Seminar 21 for the spouses of deployed graduates living in Carlisle (now called the Blue Star Seminar) is a continuing legacy of their desire to "love on" everyone.

Bobby retired in June 2013 after 30 years of active service in many command and leadership positions, including command of 3rd Forward Support Battalion (FSB), 3rd Infantry Division and the 61st Ordnance Brigade at Aberdeen Proving Ground. He was a veteran of Iraqi Freedom leading his FSB during the invasion of Iraq by the 3rd Infantry Division in 2003.

After his U.S. Army retirement, Bobby joined ProMatura, Inc. as the Chief Operating Officer and ultimately led the organization as the company's President in 2015.

Bobby succumbed to a heart attack after running an 8-mile charity race in his hometown of Oxford, MS on the Ole Miss (his alma mater's) campus. He died doing what he loved most, serving others and leading by example. Bobby's motto was "do something today - in love." Every day he served in uniform, and every moment he led Soldiers and units, was a love affair with his nation, the Army, his Soldiers and civilians, and their families. On the battlefield in Iraq and during his assignments in peace, he was a consummate professional and an inspiration to his subordinates and teammates. Bobby's charismatic southern charm and infectious wit lit up any room and inspired all who were around him to do their best and do it smiling.

Bobby was a rarity in our Army, for few could boast the positive impact he had on every single person he encountered, served with, or led. I was privileged to call Bobby my "wingman" as I served alongside him as USAWC's 51st Chief of Staff, and I earned an even greater privilege of being his friend. Like me, most will never forget the unique way Bobby reminded us how to lead and serve. He'd implore us to make a difference today and declare "as momma says - selflessly serve someone today and do everything you do in love." He left us a legacy worthy of his memory. I ask you to lead and selflessly serve someone or something today and every day, like Bobby said, "do it in love."

by COL (Ret) Alan G. Bourque, RES '04 & FAC



Lieutenant-General (Ret) James Arthur Fox, C.M.M., C.D.
IF Canada, RES '78
December 20, 1935 – October 7, 2019

LGen Fox was first Canadian IF at USAWC in the first class of International Fellows in 1978. He was also one of the first two inductees into the USAWC IF Hall of Fame. He and GEN Peter Gratton from Australia, also RES '78, were inducted together in the first ceremony in March of 1988.

Upon completing his studies in 1958, LGen Fox was badged into the 8th Canadian Hussars (Princess Louise's) but would later go on to serve as the Commanding Officer of Lord Strathcona's Horse (Royal Canadians) from 1971 to 1973 where he had the distinction of commanding his Regiment on deployment to Cyprus in 1972. After graduation from USAWC, he took command of the 4th Canadian Mechanized Brigade Group in West Germany. His other senior military positions included

Commander of Mobile Command (now Commander of the Army) from 1986 to 1989, where he conducted the major exercise Rendez-Vous 89 involving over 15 000 troops, and Assistant Deputy Minister of Personnel.

After retiring from the Canadian Armed Forces in 1991, he worked as the Executive Director of the Heart and Stroke Foundation of Canada. His involvement with the military continued, including holding honorary positions as Colonel of the Regiment of the Strathconas for almost 10 years and later as Colonel Commandant of the Royal Canadian Armoured Corps. When his military career finally ended in 2005, it had spanned more than 52 years.

He was a gifted, but humble leader who motivated those around him with eternal optimism and humour. He cared deeply for those with whom he worked, encouraging their personal development. There is no doubt his caring approach influenced many people towards success in their careers. It also led to strong friendships with individuals of all types and walks of life. His was a life of service.

*from MGen D.A. (Derek) Macaulay, OMM, MSM, CD, IF Canada, RES '11
Deputy Commander, Canadian Army, Canadian Forces*



TRIBUTE DONATIONS

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In Honor Of:

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LTG (Ret) Arthur J. Gregg, RES '68 from COL (Ret) William E. Watts, RES '76

1970s

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LTG (Ret) David H. Huntoon, Jr., USAWCF '95, USAWC Cmdt '03-'08

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COL (Ret) Jeri I. Graham, DCS '96 from COL (Ret) Robert S. Poydasheff, RES '76

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BG Tripp Bowles III, DDE '11 from COL (Ret) J. A. Barton Campbell, DCS '85

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COL Jason G. Riley, RES '15 from Drs. Daniel Schidlow and Sally Schidlow

COL Tobin 'Toby' Magsig, RES '16 from COL (Ret) Robert S. Poydasheff, RES '76

COL C. Trent Hunton, RES '17, current FAC

from members of Seminar 14, Resident Class of 2019

COL Jackie 'JJ' Thompson, Jr., RES '18 from COL (Ret) Robert S. Poydasheff, RES '76

USAWC Class of 2019 from Ms. Patricia Reda, NSS '19

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LTC Sean P. Begley, DDE '19 from his CNSP nominee, Dr. Lawrence H. Veracco, CNSP '19

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COL Christensen S. Hsu, RES '19

from his NSS Nominee, Dr. Carol Gomez Summerhays, NSS '19

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Others

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Army Civilian Students from SES (Ret) Maureen O. Viall, RES '97

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Bill and Lilly Barton, from Lilly's cousin, Col Jason C. Seal, USMC (Ret), RES '02

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1LT Edward Dolan, U.S. Army Air Corps from COL (Ret) Peter H. Evans, RES '11

COL (Ret) Ben Donaldson

from his daughter and son-in-law, Mr. and Mrs. Tucker S. Redford

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COL Peter C. Glass from his father, COL (Ret) Gerald E. Glass, DCS '87

Randy Gori from COL Sarah D. Smith, DDE '20

Gulf War Veterans from BG (Ret) Roger W. Searce, RES '90, former FAC

Mr. John 'Jack' Hunter, U.S. Army Air Corps, 1941-1945, 384th Bomb Group, Grafton Underwood, England

from his son-in-law, Mr. Carl L. Davis, Jr., NSS '99

The Honorable Andreas Matoesian from COL Sarah D. Smith, DDE '20

The Honorable Kyle Napp from COL Sarah D. Smith, DDE '20

Enrique Pujals, Ia Drang Valley, Vietnam from LTC Noland Isaac Flores, DDE '19

General Fidel V. Ramos, Philippines from MG (Ret) Clyde W. Spence, RES '68

Rangers of the 75th Ranger Regiment from GEN (Ret) Buck Kernan, RES '87

Dick Sheppard from COL Tim Sheppard, DDE '03

John Simmons from COL Sarah D. Smith, DDE '20

Melanie Smith-Baugh from her daughter, COL Sarah D. Smith, DDE '20

Task Force Olympia and Task Force 67 (67th Combat Support Hospital),

Mosul, Iraq, OIF2 from BG (Ret) Gerald 'Jerry' Griffin, DCS '96

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VFW Post #5691, Collinsville, Illinois from member COL Sarah D. Smith, DDE '20



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from USAWC Department of Command, Leadership, and Management
from their son, CH (COL) Peter R. Sniffin, DDE '14, current FAC
LTG (Ret) Dewitt C. Smith, Jr., RES '66, USAWC Cmdt '74-'77, '78-'80
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from COL (Ret) Robert S. Poydasheff, RES '76
COL (Ret) Roy Strong, RES '66 from his widow, Mrs. Kay Strong
LTG (Ret) Eugene J. D'Ambrosio, RES '68 from LTG (Ret) Dennis L. Benchoff, RES '83
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Mrs. Ellen 'Lee' Anderson from her widow, MG (Ret) Andrew H. Anderson, RES '70
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from his son, LTC (Ret) Dougald MacMillan II
COL (Ret) Russell A. Weathersby, RES '71
from his daughter and son-in-law, Dr. Larry and COL (Ret) Margaret Applewhite, USAWCF '94
BG (Ret) Zeb B. Bradford, Jr., RES '72 from his son, Mr. Zeb Bradford III
COL (Ret) Ralph J. Hippert, RES '72 from his widow, Mrs. Betty J. Hippert
COL (Ret) Richard L. Jepsen, DCS '73 from his widow, Mrs. Wanda Jepsen
Mrs. Rosemary Hertel from her widow, COL (Ret) Robert G. Hertel, RES '74
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Mrs. Sarah J. Mueller from her widow, LTC (Ret) Ralph F. Mueller, DCS '78
COL (Ret) Raymond A. Kolin, RES '79 from his widow, Mrs. Alice I. Kolin
MG (Ret) Sidney 'Sid' Shachnow, RES '79 from COL (Ret) Earle F. Lasseter, DCS '83

1980s

Deceased Members of the USAWC Class of 1980

from COL (Ret) Charles A. White, Jr., RES '80
Mrs. Suzanne 'Susie' W. Hagwood
from her widower, MG (Ret) Henry M. Hagwood, Jr., RES '80
from MG (Ret) Peter T. Berry, RES '80
Mrs. Miriam B. Hubbard from her widow, COL (Ret) Jerry A. Hubbard, RES '80
COL (Ret) Gerald 'Jerry' Luchino, RES '80 from COL (Ret) Donald L. Woodhouse, RES '80
COL (Ret) Andrew 'John' Miller, Jr., RES '80, former FAC
from MG (Ret) Peter T. Berry, RES '80
BG David H. Stem, RES '80, former FAC from MG (Ret) Peter T. Berry, RES '80
COL (Ret) Roger A. Brown, USMA '62, USAWC RES '81
from LTG (Ret) Robert L. Ord III, RES '80
COL (Ret) Harry H. Bacas, RES '83 from his widow, Mrs. Donna K. Bacas
Mrs. Judith L. Bludworth from her widow, COL (Ret) David H. Bludworth, DCS '83
COL (Ret) John T. 'Tom' Nettling, RES '85
from COL (Ret) and Mrs. Dempsey L. Malaney, RES '85
from Mr. John M. Lee
Elaine Ann Vande Hei, Ph.D. from her widow, COL (Ret) Richard P. Vande Hei, DCS '85
BGen William 'Bill' Forney, USMC (Ret), RES '86
from COL (Ret) Timothy C. Scobie, RES '86
COL (Ret) Philip E. McMahan, DCS '87 from his widow, Mrs. Sandra I. McMahan
Col Henry 'Hank' Reed, USMC (Ret), RES '87 from his widow, Mrs. Brenda T. Reed
Mrs. Linda K. Dawson from her widow, LTC (Ret) Robert 'Bob' Dawson, DCS '88
Tricia Boone-Proctor from her widow, MG (Ret) Hawthorne 'Peet' Proctor, RES '88
COL Ted D. Cordrey, RES '89 & former FAC from COL (Ret) John S. Finlay IV, RES '95
COL (Ret) Robert 'Bob' Edwards, RES '89 from BG (Ret) Jerry C. Smithers, RES '89
Mrs. Sally Pierson from her widow, BG (Ret) Jeffrey L. Pierson, DCS '89

1990s

COL (Ret) Howard 'Tip' Hansen, Jr., DCS '90, former FAC
from LTC (Ret) Wayne A. Silkett, DCS '91, former FAC
Mr. Joseph 'Joe' Quilici, NSS '92, Montana State Rep.
from his widow, Mrs. Georgia Ann Quilici
MG (Ret) Eldon A. Bargewell, RES '93 from COL (Ret) A. D. Ackels, DCS '87
Sarah Cross, daughter of COL (Ret) and Mrs. Ralph E. Cross, Jr., DCS '93
from Mr. Jimmy B. Gill
COL (Ret) Robert 'Bob' Bowers, RES '94
from MG (Ret) Lester Martinez-Lopez, RES '94
COL (Ret) Peter F. Cohen, DCS '94, former FAC
from his sister and brother-in-law, Sue and Bart Satsky
from COL (Ret) and Mrs. Richard W. Dillon, DDE '04
COL (Ret) Thomas 'Tom' Lainis, RES '94
from MG (Ret) Lester Martinez-Lopez, RES '94
Mr. William 'Bill' Zollinger, NSS '94, AWCF AWCF BOT '01-'07
from Mr. Charles M. Cassidy, NSS '00
MSG Theresa M. Gibbons from her partner, COL (Ret) Dianne K. Baldwin, DCS '96
Mr. Walter Kaye, NSS '96 from Samuel L. Guillory, M.D., NSS '05
LTC (Ret) Edward 'Woodie' Collins, Jr., husband of COL (Ret) Ruth Collins
from his widow, COL (Ret) Ruth Collins, RES '98, former FAC, AWCF President and CEO
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2000s

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Dr. Sara L. Morgan, FAC '06-'11
 from her family
 from COL (Ret) James E. Gordon, Ed.D., RES '96, former FAC
COL (Ret) Mark A. Yanaway, DDE '07 from BG (Ret) Mark S. Hendrix, DDE '03
COL Jerry D. Cashion, RES '08, former FAC
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 from Ms. Debra L. Young, RES '08
 from COL (Ret) Paul Jussel, Ph.D., RES '00, FAC
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LTC (Ret) Todd M. Wheeler, DDE '12 from Mrs. April Butts
COL (Ret) Richard 'Rick' Adams, DDE '14
 from BG Michel A. Natali, DDE '14
 from BG Beth A. Salisbury, DDE '14
COL Jon T. Blatt, RES '16 from his widow, COL Victoria Cumings Blatt, DDE '15

Others

All Those who did not Return from our Wars and Conflicts
 from COL (Ret) Calvin 'Jerry' Lyons, DCS '78
Mr. Frank Antolec from his grandson, Col (Ret) William F. Ratledge, USAF, RES '12
Mr. John C. Brick from his son, Mr. C. Victor Brick, NSS '19
Mr. Patrick Edwin Broussard from COL (Ret) Hector R. Ponton, RES '77
MSG (Ret) Homer Byington from COL (Ret) William E. Ridder, D.V.M., Ph.D., DCS '90
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Colonel Robert H. Dunn from COL (Ret) Harry V. Dutchyshyn, RES '69
Charles E. Fowler, WWII from his son, COL (Ret) Barry J. Fowler, RES '02

COL (Ret) Robert B. Franklin, Sr. from his son, COL (Ret) Robert 'Tip' Franklin, Jr., RES '83
Mrs. Dottie Gillem, widow of Col Tom Gillen, USAF, MIA, Feb 70, Laos
 from Col (Ret) F. E. 'Dutch' Kissinger, USAF, former FAC
Ray, Jim, Bill, and Mike Heron from Anonymous
SMSGT John E. Holland from COL (Ret) John E. Holland, Jr., RES '86
Reverend Dr. Samuel W. Hylton, Jr. from his brother-in-law, Mr. Bruce E. McLeod, RES '87
SFC Anthony E. Jannace, 2nd ENGR CBT BN, 2nd INF DIV, Normandy, Ardennes
 from his son, Professor William Jannace
MAJ Doug LaBouff from COL (Ret) Dave Clark, RES '06
Mr. Danny Lewin from Mr. Marco Greenberg, SIS '11
MG (NYG, Ret) George J. Liebner from MG (NYG, Ret) P. David Lax, NSS '97
Hans and Lotte Lindwurm from their son-in-law, COL (Ret) John C. Jacobi, DDE '13
LTC (Ret) James Patrick Maloney from his son, MG (Ret) James P. Maloney, RES '72
Senator Madison E. Marye, MAJ, AUS from his son, COL (Ret) James 'Jim' Marye, RES '04
Edward F. Mason, father of COL Damien Mason, RES '19,
 from his close friend, Mr. Richard 'Rick' Kelson, NSS '19
SSG Charles E. McCartney, Sr., WWII from MG (Ret) Charles E. McCartney, Jr., DCS '95
Sgt Steven M. McLaughlin, USMC (1943-2019)
 from his son, COL (P) Steven B. McLaughlin, DDE '14
Adele H. Mitchell from COL (Ret) Mitch Mitchell, RES '84, former FAC
COL (Ret) Robert G. Morris, Jr., Medical Corps, 1942-1984
 from his son, COL (Ret) Robert G. Morris III, Ph.D., DCS '95
CPT Edwin G. Northup, USMA '69, KIA 20 Jun 72, Vietnam
 from COL (Ret) Michael F. Colacicco, DCS '92
LTC Thomas J. Novak from COL (Ret) Robert A. Bradford, DCS '97
2LT Fenton M. Odell, KIA 2 Sep 50 from COL (Ret) James J. Coghlan, RES '70
Mr. C. V. Ossell from his son, Mr. Thomas V. Ossell, NSS '18
CSM Durwood Pegram from COL (Ret) N. Glenn Blackburn, RES '93
COL (Ret) Nick Perlmutter, M.D. from his son, COL (Ret) James G. Perlmutter, RES '95
COL (Ret) William F. Reilly
 from his USMA 1952 Classmate BG (Ret) James B. Lee, DCS '72, SRCOC '79
Mr. Guy L. Richards, Jr. from COL (Ret) Hector R. Ponton, RES '77
MAJ Alan Rogers from COL (Ret) Dave Clark, RES '06
Frank F. Sempa from his son, Mr. Francis P. Sempa, NSS '07
Ernest Sharp from his son-in-law COL (Ret) Ernest A. Levasseur, DCS '88
Col (USAF, Ret) Harcourt M. Stebbins, DDS from COL (Ret) Hector R. Ponton, RES '77
William A. Stockel from his son, BG (Ret) Christopher W. Stockel, RES '09
CPL Pat Tillman, forever an Arizona Cardinal from COL (Ret) Duane A. Dehne, DCS '82
MG Emory Upton from LTC (Ret) Richard K. Reinholtz, DCS '84
LTC Joseph E. White from his son, COL (Ret) James R. White, USAWCF '99

Please consider our
 Foundation for your
 tribute donations.



PRESIDENTIAL CITIZENS MEDAL



Susan and Trevor Rescorla

President Donald J. Trump awarded the Presidential Citizens Medal to the late **COL (Ret) C. Richard 'Rick' Rescorla, DCS '88**, on November 7, 2019 at the White House. Rick's widow, Susan Rescorla, and his son, Trevor Rescorla, accepted the medal. Rick was killed on September 11, 2001 after ensuring that the employees of Morgan Stanley had safely evacuated the Towers after the horrific hijacked plane attacks. Rick was the Morgan Stanley Vice President for Security and he had conducted routine drills requiring employees to navigate the narrow stairways in anticipation of a future attack after the 1993 bombing in the underground garage of the Towers. As a young U.S. Army officer, Rick had been one of the men of the 1st Battalion, 7th Cavalry, under the command of then LTC Hal Moore, who in November 1965, were dropped by helicopter into a small clearing in the Ia Drang Valley. They were immediately surrounded by North Vietnamese soldiers. Three days later, only 2 1/2 miles away, a sister battalion also suffered horrendous losses. Together, these actions at the landing zones X-Ray and Albany were among the most savage and significant battles of the Vietnam War. Rick was the lieutenant featured on the original cover of LTG (Ret) Hal Moore's and Joe Galloway's book about the Ia Drang Valley.

The U.S. Army War College is proud of its graduate, the late COL (Ret) Rick Rescorla.



1 BG (Ret) Jack Murph Pollin, Ph.D., RES '64 graduated from West Point on D-Day, June 6, 1944. Last May, he returned to West Point to attend the graduation of and to commission his granddaughter, Cadet Mary Grace Pollin, Class of 2019. The commissioning took place on the steps of West Point's Most Holy Trinity Catholic Chapel, a location she selected because her grandfather and grandmother were married there 75 years ago on D-Day, hours after graduation.



2 COL (Ret) Hector R. Ponton, RES '77 and his wife, Bernadette, at the 2019 Patriot's Ball, sponsored by the Mayor's Armed Forces Commission in Lake Charles, Louisiana. Hector reports that the mess dress jacket may now require a few inches more mess chain.



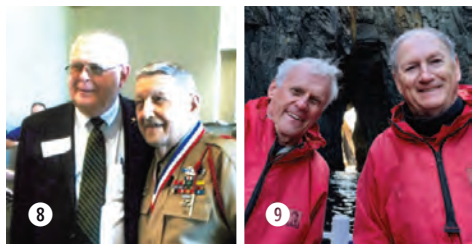
3 COL (Ret) Bob Schloesser, Ph.D., RES '78 recently returned from a great exploratory trip up the 1,400 mile ALCAN Highway from its beginning in Dawson Creek, British Columbia, Canada to its end in Delta Junction, Alaska. It's a superb WWII engineering marvel built in 10 ½ months, working 24 hours a day, through immense forests and across numerous rivers while battling mud, freezing weather, and permafrost. Bob traveled with his son-in-law and grandson and recommends this journey to everyone!!



COL (Ret) David C. Skaggs, Jr., Ph.D., RES '83, Professor Emeritus of History at Bowling Green State University, was awarded the Commodore Dudley W. Knox Award by the Naval Historical Foundation at its September 2019 conference at the U.S. Naval Academy. Dr. Skaggs received the Knox medal in recognition of his "record of scholarship and teaching" involving books relating to the War of 1812 on the Great Lakes. Of the thirteen books he's written and edited, six relate to the naval conflict on the North American lakes.



5 MG (Ret) George W. Goldsmith, Jr., DCS '84 (far left); Col Steve Vitali, USMC (Ret); South Carolina Gov. Henry McMaster; Tom Mullikin; and **COL William 'Bill' Connor, DDE '18** (far right) participated in the South Carolina Floodwater Commission's efforts to clean up after and assess flooding risks in the wake of four flood events in the state since 2015. COL Connor serves as chairman of the National Security Task Force, one of ten task forces that compose the commission.



6 COL (Ret) James 'Jim' Weiskopf, DCS '86 (left) was inducted into the Army Public Affairs Hall of Fame as its 62nd member by then Secretary of the Army Mark Esper and Chief of Public Affairs BG Amy Hannah on May

7, 2019. During his time as a Public Affairs Officer, Weiskopf established practices and programs that are still used today, some more than 45 years after he put them in place.

6 LTC (Ret) J. F. Carter, DCS '88 was invited as an "honorary Brit" to attend the 25th anniversary dinner of the Coldstream Guards service in Bosnia at the Cavalry and Guards Club in London. He served in 1993-1994 as the UN Civil Affairs Adviser to the Battle Group during the conflict.

7 COL (Ret) Peter C. Langenus, DCS '88 (center), was pleasantly surprised this summer by an impromptu visit from **LTG (Ret) Roger Schultz, RES '92** (left). Schultz was with a Museum of the U.S. Army contingent visiting Connecticut near Peter's home. L-R: **Schultz, GEN (Ret) Eric K. Shinseki**, former CSA, **Langenus, LTG (Ret) Joe DeFrancisco, RES '86**, and **GEN (Ret) Gordon Sullivan, RES '78**, former CSA.

8 BG (Ret) T. Patt Maney, DCS '89 was appointed in July to the Florida Veterans' Hall of Fame Council. He is shown here in July helping to celebrate the 100th birthday of **LTC (Ret) Sam Lombardo** (right), a great Friend of the Army War College Foundation. Several of Sam's Carlisle friends also attended the Florida party (**MG & Mrs. Bob Scales**, former Cmdt, **Neal Delisanti, RES '85**, **Ron** (former FAC) and **Jeff Elliott, DDE '05** and **Bob** (former FAC) and **Linda Chaudrue**).

LTC (Ret) John W. Falkenbury, FAC '94-'98, began a new job in July after ten years serving as the President of the USO of North Carolina. He's now the newly-created Executive Vice President of the Congressional Medal of Honor Society in Charleston, South Carolina. His new office is aboard the USS Yorktown which is tough for him as a tall Soldier — to be on a retired Navy aircraft carrier needing to watch his head as he wanders about.

9 COL (Ret) Michael 'Mike' Metcalf, DCS '94 and **COL (Ret) James 'Jim' Hayes, DCS '94** enjoyed the magnificent outdoors off the southern coast of Tasmania in the Southern Sea. They will find golf season somewhere soon!

COL (Ret) Frank H. Hamilton, DCS '95 is a volunteer researcher compiling a WWI and WWII database from the combined collections of the College of Charleston's Addlestone Library's Special Collections archives and the South Carolina Historical Society archives. The research is focused on the city of Charleston in particular and the state of South Carolina in general.

10 COL (Ret) Stanley G. Remer, DCS '96 has been appointed as Congressional Liaison for the Association of Veterans Affairs Social Workers (AVASW). AVASW is a non-profit, professional membership organization devoted to the interests of over 16,000 VA Social Work employees and retirees. COL Remer is also currently serving on the National Reserve Officers Association of the U.S. governing board as an Army Committeeman.

11 COL (Ret) Patrick W. Shull, RES '99 was elected Mayor of Kingsport, Tennessee in a city-wide election, defeating four other candidates by winning 43% of the votes. He took office on July 1, 2019. Kingsport is located in Northeast Tennessee and has a population of 54,103. He and his wife Mary enjoyed seeing classmates during their 20-year USAWC reunion in October.

12 Lt Gen Johannes Kert, RES '00, IF Estonia and IF Hall of Fame member, visited Carlisle on August 21, 2019 and was glad to see his faculty adviser, **Dr. (Col, Ret) Rich Meinhart, USAF**, who had recently retired. Lt Gen Kert is now a member of the Estonia Parliament.

13 COL (Ret) Charles 'Chuck' Allen, RES '01, FAC, MG Kevin Vereen, RES '11, LTG Leslie C. Smith, SIS '08, MG Jason T. Evans, and LTG R. Scott Dingle, during Army Leader Day, standing in front of the RES 1998 Class Painting "Dress on the Colors" depicting 10th U.S. Cavalry 'Buffalo Soldiers' in the Spanish-American War.

MG (Ret) Margaret 'Peggy' Wilmoth, Ph.D., DDE '01, AWCF Trustee, chair of the National Health Services Committee of the Reserve Officers Association of the U.S. (ROA), was nominated by ROA's Executive Committee and selected by DoD for one of three military/veterans service organization seats on ROA's new Military Family Readiness Council. She was also named a Visionary Pioneer by her *alma mater*, the University of Maryland School of Nursing.

14 COL (Ret) John R. Dabrowski, Ph.D., DDE '02, former FAC participated in ceremonies marking the 75th anniversary of the D-Day invasion and spoke at CH (CPT) Ignatius Maternowski's memorial site in Guetteville, France. Maternowski was the only U.S. military chaplain to be killed on D-Day. COL Dabrowski represented the WWII Chaplains Memorial Foundation which is promoting Maternowski's cause for canonization in the Catholic Church. Also at the podium is LTC (Ret) Kelly Carrigg of the U.S. Embassy, Paris, who acted as interpreter for the speech.

15 COL (Ret) Lorraine 'Lori' Tyacke, RES '02 with **COL (Ret) Duane E. Williams, DCS '90, former FAC**, in Hawaii late this past summer.

16 GEN Stephen J. Townsend, RES '03, who previously commanded the Army's Training and Doctrine Command, became the fifth commander of U.S. Africa Command in a ceremony held in July in Stuttgart, Germany.

17 BGen (Ret) Peter J. Atkinson, IF Canada, RES '04 retired in April 2018 after a 35-year career in the Canadian Forces and another five years as the Senior Vice President of the Canadian Forces Morale and Welfare Service. He then accepted an honorary appointment as the Colonel of the Regiment of his old unit, The Royal Canadian Dragoons. It's hard for an old soldier not to remain engaged.

LTG James H. Dickinson, RES '05 was named Deputy Commander of the new U.S. Space Command. He served previously as commander of the Army Space and Missile Defense Command and Army Force Strategic Command.

18 GEN Paul E. Funk II, USAWCF '05, took command of U.S. Army Training and Doctrine Command, Joint Base Langley-Eustis, Virginia on June 21st.

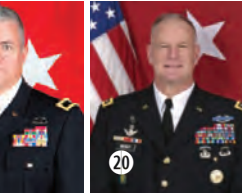
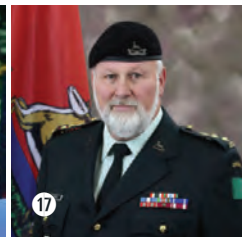
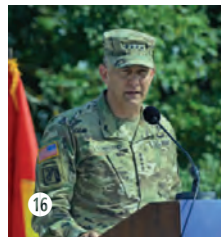
19 MG (Ret) Timothy Reisch, RES '05, retired after serving as the 21st Adjutant General of the South Dakota National Guard from April 2011 to June 8, 2019. **BG (P) Jeff Marlette, RES '10** replaced him as the 22nd Adjutant General.

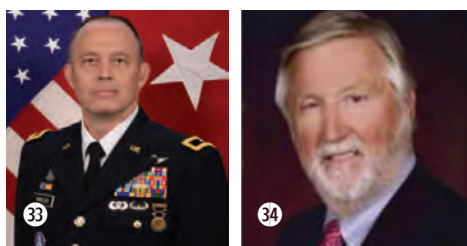
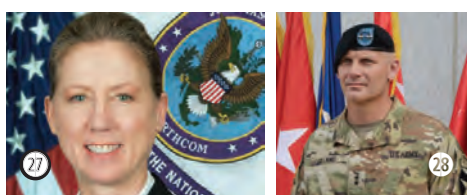
20 LTG Eric P. Wendt, USAWCF '05, after serving almost two years as the U.S. Security Coordinator for Israel and the Palestinian Authority at the U.S. Department of State, assumed command of the North Atlantic Treaty Organization Special Operations Headquarters in Belgium.

21 Ms. Ann Brown, NSS '06, former AWCF Trustee, and her husband Gordon hosted **Col (Ret) Harry Leach, RES '05, AWCF Director for Development**, and his wife Dawn (on the left) in Colorado in October.

22 LTG Robert 'Pat' White, RES '06, left EUCOM CJ3 to become the 61st Commanding General of the III Armored Corps and Fort Hood, Texas, commanding four combat divisions, a sustainment command, a cavalry regiment, a fires brigade, and multiple enabler units comprised of almost 90,000 Soldiers on five military posts across five states.

Hawaii Army National Guard **BG Kenneth Hara, RES '08**, the Deputy Adjutant General since the start of the year and commander of the Joint Task Force that responded to the





2018 volcanic eruption of Kilauea, was selected by Governor David Ige to be the next Hawaii National Guard Adjutant General. The appointment, subject to confirmation, would be effective Dec. 6. Hara would succeed MG Arthur 'Joe' Logan, RES '04, who will retire after more than 36 years of service.

23 MG (Ret) Linda L. Singh, DDE '08 retired this past summer. She was appointed Adjutant General of the Maryland National Guard in January 2015, the first woman and the first African-American to hold that position. **MG Timothy E. Gowen, RES '05, SRCOC '13** replaced her. He is returning to the state after serving with the U.S. Army's Futures Command in Austin, Texas. Gowen previously served as the Assistant Adjutant General for the Maryland Army National Guard.

24 MG Benjamin J. Corell, RES '09, was appointed Adjutant General of Iowa on August 29, 2019. He replaced **MG Timothy E. Orr, RES '03**, who retired this summer.

25 COL (Ret) Fred W. Johnson, RES '09 was selected as 2019 Male Kentucky Veteran of the Year and was honored at a banquet in November.

LTG Abdoulaye Coulibaly, RES '10, IF Mali, was promoted to Lieutenant General in June and appointed to the position of Chief of Defence Staff of the Mali Defence Forces.

MG James 'Jamie' Jarrard, USAWCF '11 replaced **MG Ronald 'Ron' Clark, USAWCF '14** as CG of the 25th Infantry Division at Schofield Barracks, Hawaii. Clark will serve as the Chief of Staff for U.S. Indo-Pacific Command at Camp H. M. Smith, Hawaii. Jarrard was the Director of Operations for U.S. Special Operations Command at MacDill Air Force Base, Florida.

26 BG Joane 'Joni' Mathews, RES '11 and **COL (Ret) Charles 'Chuck' Allen, RES '01, FAC**, visited during the DDE 2019 graduation.

27 BG (P) Laura L. Yeager, DDE '11 assumed command of the California National Guard's 40th Infantry Division at Los Alamitos, California from **MG Mark G. Malanka, DDE '09** who is retiring. Yeager is the first female officer to command an infantry division.

28 MG Steven W. Gilland, USAWCF '12, the former Commandant of Cadets at West Point, became CG of the 2d Infantry Division (Combined), Eighth Army, Republic of Korea on July 17th.

29 BG David M. Jenkins, DDE '12 is the new Assistant Adjutant General (Army) for the

South Carolina National Guard.

30 BG Reginald 'Reg' Neal, RES '12, helped faculty members **COL (Ret) Chuck Allen, RES '01**, (left) and **COL (Ret) Sly Brown, RES '08** (right) conduct a ROCKS Leadership Professional Development event with current students while he visited Carlisle Barracks from JTF North.

31 BG Javier Alexander Reina, DDE '12, was promoted on May 31st during a ceremony at the Rhode Island State Capitol, in Providence. Reina is the first Hispanic General Officer in the Rhode Island Army National Guard. He is the former commander of the 43rd Military Police Brigade, currently serves as the Land Component Commander, and chairs the Joint Diversity Executive Council for Rhode Island. He is pictured with Governor Gina Raimondo (center), and his wife, Maria, and their children.

32 BG Jeffrey A. Jones, DDE '13 assumed the role of Deputy Adjutant General for the South Carolina Military Department effective April 17th.

33 BG Timothy J. Winslow, RES '13 was promoted to Brigadier General in May and assumed the responsibilities of Director of the Joint Staff for the Indiana National Guard.

COL (Ret) Antonio 'Tony' Banchs, DDE '14 departed his position as Director of Veterans Affairs at East Tennessee State University (where he worked since his retirement in November 2016) to take an assignment with U.S. Africa Command as a GS-13 Regional Desk Officer responsible for the military relationship between the U.S. and five to ten African countries.

COL Robert 'Bob' DeSousa, RES 14, currently serving as Senator Pat Toomey's (R-Pa.) State Director and as a Judge Advocate General in the Pennsylvania Army National Guard, was honored by the Federal Bar Association (FBA) with their Earl W. Kintner Award, the highest award given by the FBA for long-term outstanding achievement, distinguished leadership, and participation over a career of service.

34 Mr. Hank Picken, NSS '14 and his company, Beaumont Products, was honored by WalMart as part of its annual Veterans Day Home Office Celebration as an example of a fully integrated, multi-brand, certified veteran-owned business manufacturing in the U.S. Hank and his wife Cheryl have quietly impacted their communities, volunteering with the Florida Veteran Business Outreach Center (www.VBOC.org), headquartered at Gulf Coast State

College. He shares his insights with military personnel transitioning into civilian life and starting a business of their own.

35 BG Deyan Deshkov, IF Bulgaria, RES '15, second from the right, was promoted to Brigadier General and appointed as Commander of 61 Stryama Mechanized Brigade starting June 1, 2019. L-R: Krasimir Karakachanov, Vice Prime Minister and Minister of Defence; Vice Admiral Mitko Petev, military representative of the Chief of Defence at NATO Military Committee and EU Military Committee; Rumen Radev, President; MG Ventzislav Mutaftchiiski, M.D., Director of the Military Medical Academy; **BG Deyan Deshkov**; and General Andrei Botzev, Chief of Defence.

COL (P) John T. Gentry, Jr., DDE '15 was inducted to the Presbyterian College ROTC Hall of Fame on May 10th during the ROTC program's 100th year celebration.

36 COL (Ret) Robert 'Bobby Don' Gifford, DDE '15, a tribal member of the Cherokee Nation, was appointed as a Justice on the Comanche Nation Supreme Court.

37 COL Rory A. Crooks, RES '16, former Director of the USAWC's International Fellows Program, spent two years as the Brigade Commander of the 1st Infantry Division Artillery at Fort Riley, Kansas. After command, he was assigned as the Director of Concepts at the Futures and Concepts Center at Joint Base Langley-Eustis, Virginia and is currently serving on a short deployment to Afghanistan in support of the NATO Special Operations Component Command-Afghanistan (NSOCC-A).

38 COL (Ret) Paul J. Hettich, DDE '16, a Lake County (Illinois) Forest Preserve Ranger Police Officer and Lake County Courthouse Police Officer, was honored in December 2018 for his military accomplishments as one of the Illinois Bicentennial Honor 200 Veterans by the Illinois Department of Veterans' Affairs and the Governor's Office. In January 2019, Colonel Hettich began serving as a U.S. Army Reserve Ambassador to Illinois.

39 BG Stanimir H. Hristov, IF Bulgaria, RES '16 (right) and **BG Stoyan G. Shopov, IF Bulgaria, RES '16** (left) were promoted to Brigadier General on August 19, 2019 by Rumen Radev, President of the Republic of Bulgaria and Commander-in-Chief of the Bulgarian Armed Forces. Hristov was appointed to the post of Director of Operations and Training Directorate at the Defense Staff,

and Shopov assumed the post of Commander of the Second Mechanized Brigade. They are pictured here with their wives after the ceremony.

40 COL Nicholas 'Nick' Lancaster, RES '16, Director, Legal Center, Judge Advocate General School, met with Seminar 7 FI and **FA COL (Ret) Charles 'Chuck' Allen, RES '01, FAC** to discuss standing up a Leadership Center for the Army JAGC.

41 COL Justin L. Mann, RES '16, Commander of 76th IBCT, and **COL Martin Michalko, IF Slovakia, RES '16**, Deputy Exercise Director for Slovak Shield 2019, both from Seminar 20, reconnected during the Exercise.

42 CH (COL) Brian D. Ray, Ph.D., DDE '16 was selected to serve as a contributing professor to The Wall Street Journal in the fields of leadership and ethics. Ray is the Director of the Poe Business Ethics Center and Senior Lecturer of Leadership and Ethics at the University of Florida Warrington College of Business. In his Army Reserve role he is assigned to the Office of the Joint Chiefs of Staff (Army Reserve Element).

43 COL Jake S. Kwon, DDE '17 and **GS-15 Theresa (Tre') Smith, DDE '17** have moved from collaborating in Seminar 2 to collaborating in the Middle East.

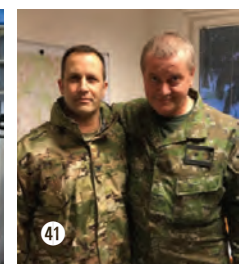
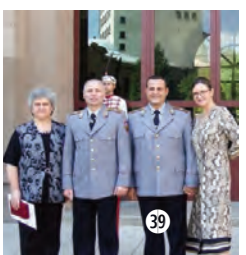
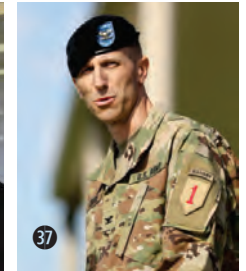
44 BG R. Dale Lyles, DDE '17 was named The Adjutant General of the Indiana National Guard and promoted to Brigadier General. He most recently served as Deputy Chief of Staff for Operations at the National Guard Bureau in Washington, DC.

45 LTC (Ret) Douglas 'Doug' Owens, DDE '17 retired on September 1, 2019. He is pictured with his Brigade Commander, **COL Michael 'Mike' Yost, DDE '16**, at the ceremony. Owens is now the Director of Operations at Cristo Rey Dallas College Prep H.S.

46 Amaya Beckman, age 9, is attending her second USAWC DDE graduation with her aunt, **COL Ann Beckman Hall, DDE '18**, and her uncle, **Donald Hall, Ph.D., DDE '19**. Amaya says she is looking forward to being a member of the DDE Class of 2054.

47 COL Kenneth 'Ken' Burgess, RES '19 and **COL James 'Jim' Rector, RES '19** reunited in Vicenza. Ken is commander of 173rd Airborne Bde and Jim is USAFRICOM Engineer.

LTC Andrew S. Rendon, RES '19 assumed command in November of the 185th Aviation Brigade in Mississippi.



122 Forbes Avenue
Carlisle, PA 17013-5234



FOUNDATION RECEPTION IN NEW YORK CITY

On October 22, 2019, our Foundation hosted a reception during the annual Resident Class National Security Staff Ride to New York City. This event enabled alums and friends of the College to get an update from and exchange ideas with the Commandant and other College leaders, and to meet members of the current class in a beautiful and historic location in Manhattan. The Union League Club was a fitting venue for this reception as former Secretary of

War Elihu Root, who established the U.S. Army War College in 1901, served twice as the club's president. We could not possibly feature photographs of the 200 people in attendance, but these photos give you a snapshot of the event. Thank you to all our graduates, NSS alums, and friends of the Foundation who attended and met the great students of the College.



Special Supplement for Foundation Members

Fall 2019

Dear Members, these are your four extra pages of USAWC news. You are getting this insert because you are one of our valued Foundation members. **Thank you for your special support.**

ASAP Professor Retires



COL (Ret) Harry A. Tomlin, RES '98
at La Fiere, France

COL (Ret) Harry A. Tomlin, RES '98, retired on August 31, 2019 as a civilian professor. Harry served in the Department of Military Strategy, Plans and Operations (DMSPO) during the last five years (2000-2005) of his 30-year career as an active duty Field Artillery officer. He rejoined the faculty as a civilian professor in 2008. During his over ten years of service in that capacity, he was the Professor of Strategic Art for the Advanced Strategic Art Program (ASAP). His commitment and expertise in developing students' thinking, speaking, and writing abilities enabled more than 150 graduates of the USAWC to make meaningful contributions to the defense and security of the U.S. In addition, he magnificently represented the U.S. and the USAWC at two highly visible NATO-Afghanistan National Security Forces Senior Executive Strategic Seminars at SHAPE Headquarters in Belgium. In addition to serving as the coordinator and academic lead for the programs, he provided strategic and defense planning education to senior Afghan and Allied officers and civilians for the past nine years. From 2011-2015, Harry also served as the General John J. Pershing Chair of Military Planning and Operations.

- by **COL (Ret) Bill Pierce, RES '98, Ph.D., Dir, Advanced Strategic Art Program**

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discount on most items.**

Recent Raffle Winners



**Proceeds benefit
the Foundation
Alumni
Scholarship
Program.**

Thank you!

Top L-R: **MAJ Sam Ku, DIMA**, won *Hero of Little Round Top* by Mort Künstler, donated by **LTG (Ret) Roger Schultz, RES '92**; **COL Chris Moenster, DDE '20** won *The Battle for Takur Ghar* by Don Stivers, donated by **COL (Ret) Cliff Gehrke, RES '14**; **COL Jeff Hartsell, DDE '20** won *Winfield S. Hancock (Men of Honor Series)* by Dale Gallon, donated by **LTG (Ret) Roger Schultz, RES '92**; Bottom L-R: **Dr. Tim Baker, CNSP '19** won *Hancock's Ride* by Dale Gallon, donated by **COL (Ret) Bob Cronin, RES '91**; **Matthew Keeler, USAWC Staff** won *Hold to the Last Round* by James Dietz; and **COL Brad Bowlin, DDE '19** won *James Longstreet (Men of Honor Series)* by Dale Gallon, donated by **LTG (Ret) Roger Schultz, RES '92**.

COL (Ret) Duane E. Williams, DCS '90 & former FAC, and his wife, Linda, recently visited three of the International Fellows they sponsored. Right photo: Duane and Linda (on the left) with **COL Petri Mattila, IF Finland, RES '13**, and his wife, Minna. Petri serves in the HR division of the Finnish Army and Minna is the Chief Administrative Assistant to the Chief of the Finnish Army. Bottom left photo: Duane and Linda with **Maj Gen Kenneth Pedersen, IF Denmark, RES '15**, his wife Solvej, and his stepson Jonas. Pedersen is the acting chief of the Danish Army. Bottom right: **COL Petteri Kajanmaa, IF Finland, RES '17** and his wife, Sari, with Linda. Kajanmaa just returned from a UN assignment in the Middle East and is being assigned to the Finnish War College.



Forever International Friendships





L-R: **USAWC Dean, Dr. Richard Lacquement, RES '09**, thanked long-time faculty member **COL (Ret) George E. Teague, RES '00** in October for his many contributions to the College since 2002. George has retired from his duties as Professor, National Security Studies in DNSS, having also been the Deputy Dean for two years from 2007-2009 and Director of the Senior Leader Seminar Program in CSL from 2009-2011. George and Debbie will remain active in their many local community endeavors.



Department of Command, Leadership, and Management (DCLM) Executive Officer, **COL (Ret) Andy Lippert, RES '10**, surprised **Col (Ret) Richard M. Meinhart, USAF (right)**, with more "formality" than Rich intended on his retirement day at USAWC this summer. Rich had planned a quiet farewell saluting the U.S. flag at Retreat, a privilege he observed many times while serving here. Rich was a DCLM faculty member and expert in Joint Processes and Systems from 1997 to 2019 and he and Karen will remain in the area.



Seminar 9 Resident Class of 2009

Mini-reunion
in Florida,
September 21,
2019.

L-R front: **Luke and DJuana Pittman, Bonnie Taylor, Lee and Tony Gray**. Middle row: **Harry Leach (FAC), Al Kiefer, Fiona McCormick, Dana Hall, Jen McCarthy, Tracy Knutson**. Back row: **Bob Knutson, Mark McCormick, Fred Taylor, Ty McCarthy, and Andy Hall**.



USAWC Family Grads. 2LT Benjamin Gerard (the youthful one) with his father **COL (Ret) David T. Gerard, RES '05**, and both grandfathers, **COL (Ret) Robert J. Gerard, RES '73**, and **BG (Ret) Henry F. Drewfs, RES '81**.

LTC Khalid Al Khalifa, IF Bahrain, RES '20 attended a Department of Defense Education Activity school in Bahrain. His ninth grade health teacher 26 years ago was Pat Boyer, a DoDDS teacher for 48 years (38 years in Bahrain) who retired in 2013 and is now a Carlisle resident. Ms. Boyer has been an International Fellows community sponsor for the last five years and as you know, the sponsorship program is a key part of the USAWC's efforts to assist IFs as they transition to Carlisle. The two were paired by the IF Office and discovered their link through introductory emails. "I always thought after teaching thousands of students, I would meet one of my students one day," Pat said, and, "Wow, it finally happened." Khalifa said, "I gave her a call from Bahrain. We talked about many things, catching up. When I finally got here and went to visit her at her home, it was a very pleasurable moment to see her after all this time. I don't feel like she is my sponsor. More like a family member you have not seen for a long time. I am looking forward to the rest of the year to make more memories." *Feature and photo courtesy of the PAO Office.*



Ms. Pat Boyer and **LTC Khalid Al Khalifa, IF Bahrain, RES '20**, reunited after meeting in Bahrain decades ago. In this photo, Pat was at the finish line cheering on Khalifa's triathlon completion in Harrisburg.

What a Wonderful Connection!

In early September 2019, Mr. Harry Stumpf contacted us searching for the Distance Class of 2000 class gift print, **"These Are My Credentials,"** by Rick Reeves. The featured scene depicts the German surrender in September 1944 on the Crozon Peninsula in France. Harry is the son of **COL Robert H. Stumpf, Resident Class of 1956**, and the grandson of **MG Donald A. Stroh, Resident Class of 1937**, who was the 8th Infantry Division commander during WWII at the time in history portrayed in the painting. When he was a child, Harry's mother, Imogene 'Jerrie' Stumpf, daughter of MG Stroh, told him the story of the surrender and he knew of the famous "these are my credentials" quote.



Mr. Stumpf now lives in France and had just attended the opening of an exhibit in Crozon that celebrated the liberation. He wanted to present a framed print to the Mayor of Crozon, so we reached out to the DDE 2000 class to see if anyone had an extra copy of the print or perhaps was willing to part with their copy. Once Harry realized that the nearby town of Roscanvel was the actual location where BG Charles D.W. Canham accepted the German general's surrender, Harry thought it would be appropriate to also provide a copy of the print to the Mayor of Roscanvel. **COL (Ret) Kent Abernathy, DDE '00**, offered his print for this worthy endeavor and Harry was also able to obtain another from a class member. Both prints arrived in time to be framed and were then presented to the two mayors on Veterans Day (Armistice Day in France), November 11, 2019. The mayors were very pleased to have the prints to hang in their town halls and Harry summed up the project this way, "Of all the places where this interesting print is displayed, I doubt many are more appropriate than Crozon and Roscanvel." Thank you to the DDE Class of 2000 again for this outstanding class gift.



Left photo.
Daniel Moysan,
Mayor of Crozon,
with Harry Stumpf.

Right photo.
Bernard Copin,
Mayor of Roscanvel,
with Harry Stumpf.

ANNOUNCEMENTS

Is your Foundation membership expiring soon? Please check your mailing label and if it is, renew today.

Yearbooks available! We have extra **2004-2006, 2008, and 2010-2016** yearbooks and we're offering them to Foundation members for only \$10 each to cover shipping and handling. Call or email us if interested.

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Contact us at: alumni@usawc.org or call us at 800-684-0884 or 717-243-0884.