

# FOUNDATION AND *Alumni* NEWS

**Congratulations to International Hall of Fame inductees and to Outstanding Alums!**



*Strength & Wisdom!*



**SPRING  
2014**

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**Mission of the Army War College Foundation**

**ENRICH** . . . . .the College's academic environment,  
**ENHANCE** . . . . .research and outreach,  
**FOSTER** . . . . .fraternity among alumni,  
**ENCOURAGE** . . . . .excellence in faculty and students,  
**ENSURE** . . . . .preparation of outstanding leaders  
 for the U.S. military, other government agencies, and  
 our international allies.



*Message from the President*



Greetings to all USAWC graduates and friends of the Foundation,

Your Foundation Board of Trustees held its Spring 2014 meeting in Columbus, Georgia, home of the U.S. Army Maneuver Center of Excellence and Ft. Benning. Special thanks to the Commanding General, **MG H.R. McMaster, USAWCF '03**, for his warm welcome and to **COL (Ret) Bob Poydasheff, RES '76** and 2012 Outstanding Alum, for his critical planning assistance. Thanks also to **COL (Ret) Greg Camp, RES '89**, Executive Director of the National Infantry Museum, for the perfect USAWC alumni dinner venue. Across the post and throughout the Columbus area, we saw many USAWC graduates in positions of responsibility, serving in the kinds of senior positions for which the College prepared them.

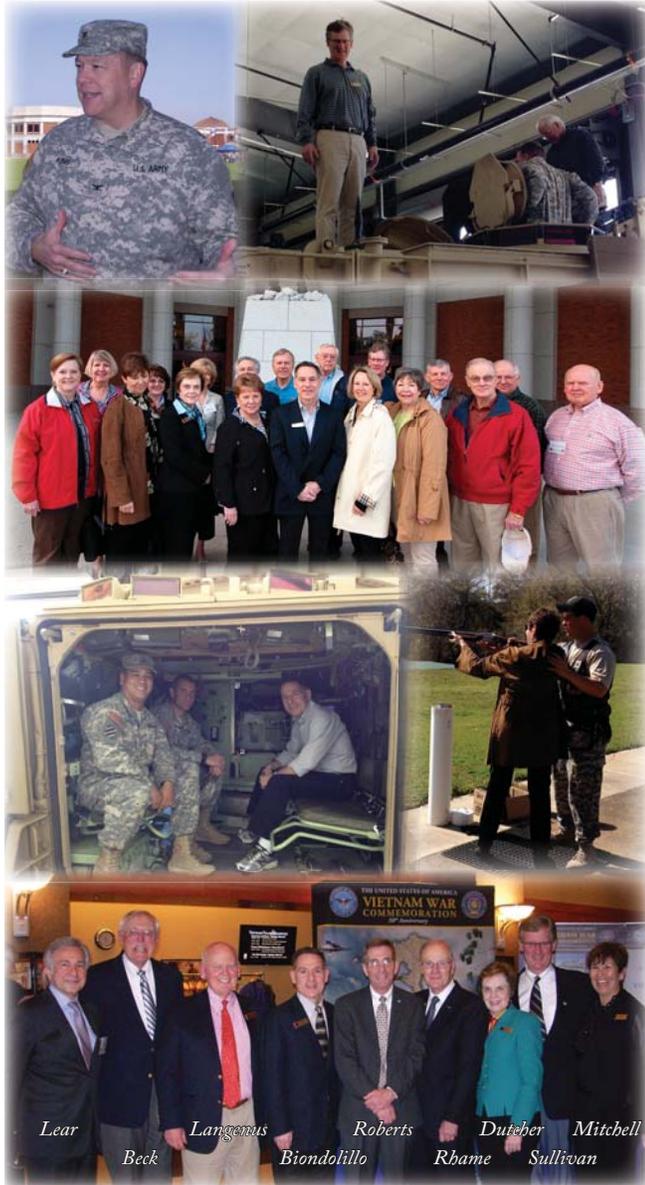
While at Ft. Benning, our Trustees were able to experience the professionalism of today's military, helping provide insight that translates to better support for the USAWC preparation of leaders for tomorrow. Thanks to **COL Scott King, RES '11** Class President, for hosting us at a BCT Graduation and later in his 194th Armored Brigade area. We saw magnificent Soldiers at every turn!

The final highlight of our trip to Columbus was attending the Vietnam Commemoration Dinner with noted journalist and author Joe Galloway on the eve of the dedication of the Dignity Memorial Vietnam Wall. Among the Vietnam Medal of Honor recipients honored was **COL (Ret) Gordon R. Roberts, RES '08**, for actions as a Specialist in Vietnam, July 11, 1969.

On the back cover of this magazine is another photo of our great Trustees taken during the Ft. Benning trip. I cannot say enough about this exceptional group of professional and dedicated volunteers who serve our Foundation and you. They pay their own transportation to our meetings, their own lodging, and they contribute their talents and resources to the furtherance of the Foundation mission.

Thanks always to the College Public Affairs Office and the Photo Lab for their continued support through many courtesy photos and stories.

*LTG (Ret) Thomas G. Rhame, RES '81, President*



*Lear Beck Langenus Biondolillo Roberts Rhame Dutcher Mitchell Sullivan*



COMMANDANT  
U.S. ARMY WAR COLLEGE

### DOT-DOT-DOT-DASH.

For those of you who can recall Morse Code, that is the code for the letter “V” and was a frequently-used brevity code transmission in World War II for the word “Victory.” That is my transmission to you, alumni and friends of The War College, in my last column to you all as your Commandant.

The “victory,” albeit minor and inconsequential to most, is in the form of General Order 90-2013, signed by the Secretary of the Army on 19 December 2013, which places the US Army War College under the Chief of Staff of the Army as a Direct Reporting Unit. We had been serving as a sub-element of Training and Doctrine Command since 2003. Now, I do not consider the “victory” our departure from TRADOC -- in fact, our supporting relationship to TRADOC has never been stronger or more close. Rather, the “victory” is the return of this national treasure of professional military education and leader development to its proper position for greatest impact and effect on the Army, on national security dialogue in general, and on strategic leader development in the armed forces and the interagency. As we descend into another era of scarce resources in a volatile and uncertain world, returning the center of strategic thought in the Army to its direct and unfettered link to the Army’s strategic leaders is a victory for the service. And it certainly sends a message to the force about what is valued in difficult times such as these: investment in our human capital through leader development and education.

### 50th Commandant



Another message Secretary McHugh and General Odierno are sending to the force is sent in the selection of my successor. **MG Bill Rapp, RES '04**, the Army’s current Chief of Legislative Liaison, will become the 50th Commandant this June. With his selection, there is no doubt that the Secretary of the Army and the Chief of Staff of the Army are sending the

strongest possible message to the institution of the Army – and to all of us here at Carlisle Barracks – about the important role The War College plays in our Army right now. The 50th Commandant comes to us from one of the toughest two-star duties in the Army: Chief of Legislative Liaison...this means that he has a deep understanding of all the challenges the Army and the joint force are facing today, and knows better than most officers the direction the Secretary of the Army and the Chief of Staff of the Army want to take us. If there is one officer on the Army Staff who knows how Washington runs and how the Army runs, it is MG Bill Rapp;

if there is one two-star in the Army who can keep us on the trajectory of strategic relevance for the Army, the joint force and in aggressively spirited engagement in national security discourse, it is Bill Rapp. He is an incredibly distinguished warrior intellectual in every sense of those words and he is no stranger to academic settings or achieving the highest standards of excellence in those settings. We are truly fortunate and he will be an outstanding Commandant!

### Another Great Issue

We have much to update you about since the last edition of this magazine. More Outstanding Alumni have been added to the rolls of those distinguished graduates, and even more International Hall of Fame members have been inducted – by this writing we will have 48 pictures hung in the Hall of Fame. In this issue, we’ll also tell you about new strategic leader development tasks from the Chief targeting new Brigadiers and senior Command Sergeants Major. You will read about the very first international alumni program, and hope you will spread the word about this now-annual event. The Peacekeeping and Stability Operations Institute celebrated its 20th Anniversary in style, and was made a joint outfit – PKSOI was named “executive agent” for all US Armed Forces Peace and Stability Operations. We had the largest and most widely-viewed (thanks to the internet) Annual Strategy Conference in April, the 25th such conference. These events and so much more are covered within these pages...and oh, by the way, Jim Thorpe Sports Days was revived, and the US Army War College (as you might expect) carried the event; the Commandants’ Cup remains safely in Root Hall.



*MG Cucolo congratulates Col (Ret) Ben Leitzel, USAF, Sports Day Advisor*

### And About That Confederate Artwork Thing...

I would like to take a moment in “my” space of this magazine to once again fire a broadside of information out there to those of you concerned about an incorrectly reported incident that occurred here last fall.

Over Thanksgiving weekend of 2013, while relocating his office to a new floor in Root Hall, one of my academic leaders looked outside his new office location and decided to change the look of the hallway. He took down off the wall a number of framed Civil War prints that depicted Confederate States of America forces in action against Union forces or depicted famous Confederate leaders. It is important to note

he did this on his own because he felt he could. There was no directive to “remove all traces of the CSA.” However, since this is a public hallway with seminar rooms and offices, the sudden new look drew attention of faculty and students the following week. And since there was no public explanation of my leader’s action, some of my folks jumped to conclusions, even to the incredibly disappointing and unprofessional point of sending anonymous notes to local media. We suffered then the phenomenon that accompanies viral communication today, the handling of which must be a part of an Army senior leader’s skill set. The phenomena plays out like this: an incorrect report is made, it is then reported virally via repeaters who simply pass-along the incorrect report without question or context; bad information is passed on further by even more uninformed folks who believe everything presented on the internet – without asking any questions or making any research effort. All along this highway of ignorance, there are sparks of uninformed and misplaced outrage.

In regards to this and other-source communication, we here at The War College count on our well-informed, professionally skeptical, critically thinking, and complex problem solving US Army War College graduates to assist their alma mater. I therefore want to express my thanks for those of you who made the effort to call us and ask about it – allowing us to give you the correct information, or at the very least, the context for the story – so you could help correct the misinformation in your own sphere of influence.

For the purpose of making one last effort to reach you all, I offer the following SITREP on this topic:

A stroll through Root Hall right now would show ornately framed paintings and even several prints of Confederate forces and leaders mixed in among countless other paintings and prints of the US Army (and the other services) in action from the Revolutionary War through the current fight in Afghanistan. I must admit, there are, in fact, a large number of Civil War paintings in our hallways, depicting both North and South. There has been no “purge.”

I would like to also make all alums aware that we are, in fact, in the midst of planning a more meaningful approach to the imagery and artwork that currently adorn the public areas on the three primary floors of The War College. Over the years, very fine artwork has been hung with care – but with little rationale or overall purpose. Today, you could walk out of the “George S. Patton Jr. Room”, walk by the “Peyton March Room” and pause to look at a picture of a tough fight in Iraq in 2003, which is hung right next to a Civil War print, which is near a series of prints honoring Army Engineers, and only a few feet from a painting of the Battle of Cowpens. Teammates, we can do better. We’d like our students, staff, and faculty to walk through a historical narrative that sends a message of service, valor, sacrifice, and courageous leadership at the strategic level -- a historical narrative, an accurate capture of US military history, good, bad and ugly. No doubt, imagery and artifacts from both sides of the US Civil War will figure into this plan.

Since this topic – the American Civil War – has the ability to bring out extremes of opinion and discourse, I wanted the facts to be passed one more time via this column. If something ever catches your eye that just does not seem right about your War College in the future, call or write to us immediately.

### ‘Till the Next Post

For my team here, the past two years have been continuous change, endured with magnificently professional toleration and adaptation by faculty, staff, and our Garrison. MG Bill Rapp and I have had solid open communications on all aspects of this institution since he was named, and will continue to do so right up to the Change of Command, which is currently scheduled for 13 June at 1000 hours. We have come a long way in short time in adapting the US Army War College to meet current Army needs and the expectations of our senior leadership, all while executing our core mission. The Cucolo-Rapp battle handover will seek a degree of stability for the current tack we are on, while the Rapp-Betros Commandant-Provost team will be executing the most significant strategic review of the academic program in decades over the next 18 months.

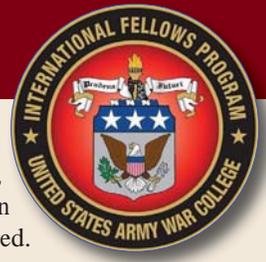
There is no finer place to close out my 35 years of uniformed duty, and I am humbled and honored to be able to quietly exit the service from the US Army War College. This little patch of 500 acres is the way you think an Army post should be. From the first bugle call at dawn to the drawn-out playing of taps at 2300; watching military and civilian professionals moving about their day with purpose, civility and the utmost of military courtesy; seeing children riding bikes, families walking dogs, moms and dads at the bus stops with their children; swapping stories with the appreciative retiree at the Commissary or the pharmacy; little old Carlisle Barracks is the closest thing we have to a Norman Rockwell portrait of a modern Army post. By striving to be such an outpost of pride and military tradition, we remind all those passing through of the true strength of a volunteer armed force in a democracy – people. For Ginger and me, it is the honor of our professional lives to have passed through here and been a part of something so special and impactful. I hope to continue my association with you all as a former Commandant.



*Thank you for  
Tony Cucolo*

Tony Cucolo  
MG, US Army  
49th Commandant

# International Fellows Hall of Fame



Since our Fall 2013 magazine, five graduates have been welcomed into the U.S. Army War College International Fellows Hall of Fame. Each returned to Carlisle Barracks for his induction ceremony and for reunions with seminar-mates, sponsors, faculty members, and other friends and colleagues. Each expressed appreciation for the role of the College in helping to frame and tackle strategic issues at the international level and for the productive partnerships that have endured. **Congratulations to all!**



**General Bikram Singh,**  
India, Class of 2004,  
inducted  
December 3, 2013.



**Lieutenant General Noel Coballes,**  
Philippines,  
Class of 2007,  
inducted  
January 22, 2014.



**Major General Rafael Melara Rivera,**  
El Salvador, Class of 2007,  
inducted  
February 11, 2014.



**Ambassador Duncan E. Lewis,**  
Australia,  
Class of 1999,  
inducted  
May 5, 2014.



**General Humberto Oviedo,**  
Chile,  
Class of 2000,  
inducted  
May 12, 2014.



*GEN and Mrs. Singh following his induction into the IF Hall of Fame.*

*Mrs. Margaret Huntoon celebrating the reunion with GEN Singh's family and friends in the Command Conference Room prior to the induction ceremony.*



*MG Tony Cucolo, USAWC Commandant, with Lt. Gen and Mrs. Coballes and their daughter.*



*USAWC Amb. Helen Reed-Rowe with the newly inducted Lt. Gen Coballes at the LeTort View Community*



*BG Carol Eggert, DDE '05, Deputy CG, USAWC, and CSM Malcolm D. Parrison, USAWC CSM, escort Maj. Gen and Mrs. Melara Rivera through the Hall of Flags following the induction ceremony in Bliss*

*Maj. Gen and Mrs. Melara Rivera and their daughter in the USAWC IF Hall of Fame.*

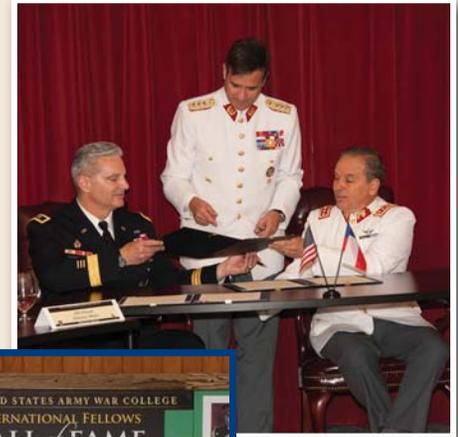


# International Fellows Hall of Fame

MG Tony Cucolo, USAWC Commandant, escorts Amb. and Mrs. Lewis through the Hall of Flags after the formal ceremony and on their way to the IF Hall of Fame in Wil Waschoe Auditorium.



MG Tony Cucolo, USAWC Commandant, and GEN Oviedo commit to enhanced cooperation between the U.S. Army War College and the Chilean Army War College. Colonel Esteban Guarda Barros, Director of the Chilean War College (middle), also signed.



Amb. and Mrs. Lewis are joined by their 1999 faculty member, Prof. David C. Bennett, RES '90, seminar mate BG (Ret) Leo A. Brooks, Jr., RES '99, and Dr. Jeffrey D. McCausland, USAWC Dean of Academics in 1999.



GEN and Mrs. Oviedo following his induction into the IF Hall of Fame.

## Outstanding Alums



The Outstanding Alumnus Program began in 1996 as a way to recognize graduates who contributed in some substantial way through community or volunteer service after their retirement from government service. The Army War College Foundation is proud to sponsor this program.

### THE BASIC REQUIREMENTS ARE:

- Nomination must come from an Alumni member of the Foundation.
- Nominee must be retired from the government service that was the source of USAWC attendance for at least one year.
- Nominee must have made **significant and lasting contributions** through continued service to his or her community or country since retirement.

## PREVIOUS AWARD RECIPIENTS

GEN (Ret) Walter T. Kerwin . . . . . Class of 1957, Awarded 9 May 1997  
 COL (Ret) Roger H. Donlon, MoH. . . . . Class of 1984, Awarded 27 May 1997  
 COL (Ret) George F. Qua . . . . . Class of 1979, Awarded 8 May 1998  
 COL (Ret) William H. Wunder . . . . . Class of 1977, Awarded 8 May 1998  
 COL (Ret) George W. Aux . . . . . Class of 1964, Awarded 11 May 2001  
 COL (Ret) Robert S. McGowan. . . . . Class of 1971, Awarded 11 May 2001 (posth.)  
 MG (Ret) John Russell Groves, Jr. . . . . Class of 1994, Awarded 30 Oct 2004 (posth.)  
 COL (Ret) Michael A. Pearson . . . . . Class of 1993, Awarded 12 May 2006  
 LTG (Ret) Dave R. Palmer. . . . . Class of 1973, Awarded 22 August 2007  
 GEN (Ret) Frederick J. Kroesen . . . . . Class of 1962, Awarded 7 December 2009  
 BG (Ret) Jerry L. Neff. . . . . Class of 1995, Awarded 7 December 2009  
 COL (Ret) Buddy G. Beck . . . . . Class of 1976, Awarded 7 December 2009

GEN (Ret) Donn A. Starry. . . . . Class of 1966, Awarded 2 December 2010  
 GEN (Ret) Gordon R. Sullivan . . . . . Class of 1978, Awarded 2 December 2010  
 Dr. Lewis Sorley. . . . . Class of 1973, Awarded 2 December 2010  
 GEN (Ret) Glenn K. Otis. . . . . Class of 1970, Awarded 12 December 2011  
 LTG (Ret) Arthur J. Gregg . . . . . Class of 1968, Awarded 12 December 2011  
 LTG (Ret) Theodore G. Stroup . . . . . Class of 1981, Awarded 12 December 2011  
 MG (Ret) Edward B. Atkeson . . . . . Class of 1969, Awarded 12 December 2011  
 LTG (Ret) Clarence E. McKnight, Jr. . . . . Class of 1972, Awarded 11 December 2012  
 LTG (Ret) Donald W. Jones . . . . . Class of 1978, Awarded 11 December 2012  
 MG (Ret) Robert C. Gaskill, Sr. . . . . Class of 1972, Awarded 11 December 2012  
 COL (Ret) Robert S. Poydasheff. . . . . Class of 1976, Awarded 11 December 2012

As part of the celebration of the USAWC “birthday,” with its legacy of educating and developing strategic leaders beginning 112 years ago, four outstanding Army War College grads were honored December 9, 2013 for their continued service after retirement. MG Anthony A. Cucolo III, 49th Commandant, hosted the ceremony and emphasized that service does not end when you take off the uniform. He noted that these four exceptional officers took their talents and energies to new levels after their military service, dedicating themselves to multiple communities and making our nation better for their efforts.

## LTG (Ret) Richard G. Trefry

USAWC Class of 1969; Retired 1983



*Last military assignment:* The Inspector General, HQ, Department of the U.S. Army

*Examples of “retirement” service:* Led key studies, to include the Study on Offline Logistics System, Worldwide Study on Army Clubs, Air Defense Functional Area Analysis and Combat Development Study, Personnel Security Issues, and Force Management processes;

Member of the Army Science Board, the Defense Science Board, and the Special Operations Policy Advisory Group; Military Assistant to the President and Director of the White House Military Office; Director, Force Management School; Board Member/Officer of Army/Navy Club, Sr. Associate of AUSA’s Institute of Land Warfare; Army Historical Foundation; Museum of American Wars; Army Emergency Relief; and the American Military University/American Public University System; Past President, Army War College Alumni Association and Vice President, Army War College Foundation.

## LTG (Ret) Robert Arter

USAWC Class of 1971; Retired 1986



*LTG (Ret) Arter was honored in absentia due to a family illness.*

*Last military assignment:* CG, Sixth U.S. Army

*Examples of “retirement” service:* Chairman, Governor’s Military Advisory Board, Chairman, Emergency Preparedness Task Force, and Member, Governor’s Military Affairs Coordinating Council (all Kansas); Chairman, Armed Forces Committee, Greater Kansas City Chamber of Commerce; Member and Chairman of the Saint Mary’s College (now University) Board of Trustees; Member, Kansas City Chapter of Business Executives for National Security “Partnership with Industry

Program”; Member of Ohio University Foundation Board of Trustees; Co-Founder and Chairman, U.S. Army Command and General Staff College Foundation; Civilian Aide to the Secretary of the Army, Kansas East; President, Frontier Army Museum Association; President, Leavenworth Chapter, AUSA; Member, International Relations Council, Kansas City; Member, Eisenhower Foundation; Board of Directors, Ft. Leavenworth Hall of Fame; and Member, Advisory Board of Directors, AUSA.

## BG (Ret) Clara L. Adams-Ender

USAWC Class of 1982 (Non-Resident); Retired 1993



*Last military assignment:* CG, Ft. Belvoir, VA and dual-hatted as DCG, Military District of Washington

*Examples of “retirement” service:* Founded Caring about People with Enthusiasm (CAPE), Inc.; Member, Board of Visitors, North Carolina Agricultural & Technical State University and Chair of its Student Leadership Development Committee; Member, Board of Visitors, University of Minnesota School of Nursing; established CAPE Legacy Fund Foundation to help students with college expenses; established a Chair of Nursing at NC A & T State University and one at NC State University to promote Global Understanding; Member of Virginia State Board of Medicine; Election Board official in Prince William County, VA; Life member and past Chairman of THE ROCKS, Inc.; Life member of the Council on Foreign Relations and frequent worldwide traveler to advise on community health and health care systems.

## Dr. (COL, Ret) Sharon I. Richie

USAWC Class of 1988; Retired 1996



*Last military assignment:* Chief Nurse, U.S. Health Services Support Area SE and triple-hatted as Chief Nurse, DoD Region III and Chief, Department of Nursing, Dwight D. Eisenhower Army Medical Center, Ft. Gordon, GA

*Examples of “retirement” service:* International health care leader and nurse educator; assisted in the upgrade of military health services for Soldiers and families in UAE; Chief Nurse for Zayed Military Hospital, Abu Dhabi; collaborated on *Angel Walk: Nurses at War in Iraq and Afghanistan*; Member, 5th Congressional District Military Academy Selection Board; Member, National Board of the Military Officers Association of America; Board Chair for Voices for American Troops; Founding Member, Florida Veterans Foundation and its Director of Emergency Mental Health Services and Women Veterans Support; Board of Trustees, Excelsior College; Life member of THE ROCKS, Inc.; Certified Rapid Resolution Therapist to help victims of PTSD, military sexual trauma, grief, and cravings; conducts oral histories, mentors, and advises nurses, medics, and veterans on life and transition issues of many types.

## OUTSTANDING ALUMNUS PROGRAM

Please consider nominating a graduate who you know is giving back to the nation in a major way following “retirement.” Nomination procedures and format can be found on the Alumni page on the Foundation website at [www.usawc.org](http://www.usawc.org).

# SSI Strategy Conference – A Silver Event

Senior military practitioners, leading civilian and academic strategic thinkers, and U.S. Army War College students and faculty exchanged ideas on the theme “Balancing the Joint Force to Meet Future Security Challenges” April 8-10, 2014, during the 25th Annual Strategy Conference at Carlisle Barracks.



With a global live-webcast virtual audience that topped 1,570, viewing 58,800 minutes and closing an additional 1,500 views of the panel videos on YouTube, this “silver anniversary” conference reached far beyond the USAWC faculty and staff, the entire Resident class (380+), the 270 registered participants and panelists who physically attended the conference, and 8 returning IF alums. From the Garand Room in the Pentagon, Army and Joint Staff officers watched panels of interest and submitted questions as well as participating in USAWC faculty facilitated discussion; while at the U.S. Institute of Peace, two USAWC Fellows facilitated in-room discussions for Department of State colleagues and George Washington University students who took advantage of the remote-site location there on Constitution Avenue.



The draw? A conference developed in partnership with the Joint Staff Joint Force Development Directorate (J-7) that brought into one venue competing ideas on two important questions. First, what are the most important military demands for U.S. and allied and joint forces through the current decade? Second, how should they prepare to meet them? The overarching conference objective was to tackle the most important questions impacting the capability and capacity of future U.S. and allied military forces worldwide.



This year’s conference featured four keynote addresses by prominent national security leaders from the U.S. and abroad. Robert D. Kaplan’s opening keynote on April 9th was the first of the four. Kaplan noted that the U.S. is nearing the end of a relatively easy couple of years in the Asia-Pacific as zero-sum territorial competition comes to the fore at the same time China is about to undergo a tumultuous transition period in its internal economy. Russia is acting to restore the buffer zones it believes are vital to it with few natural boundaries, a massive but depopulating territory and the states of the European Union addicted to its natural gas. There are too many places in the world where “governments” are a euphemism: Libya, Syria, Iraq, Yemen, Central African Republic, South Sudan, etc. Religion is now forming populations’ primary identity in many places, filling the political void in the absence of imperialism and even post-colonial strongmen being unseated in places where institutions do not exist and technologies such as social media can topple dictators but cannot establish replacement institutions. How does the U.S. adapt its armed forces to meet the challenges ahead?

At Wednesday’s luncheon, Admiral Dennis Blair (USN, Ret) built upon Mr. Kaplan’s insights by noting that the international security environment and technological advancements are the two most important factors impacting future force planning. He remarked that our future security challenges are an impressionist painting rather than a map, where the U.S. will seek to maintain its global position while China, Russia, and Al Qaeda seek to establish dominance within their own neighborhoods. The result: persisting military requirements for prevention and defense in the Asia-Pacific, the Middle East, and Europe, but never certainty about where the U.S. will need to apply force, nor what kinds of operations will be necessary. With regard to technology, Blair observed that the U.S. needs to be smarter about how it networks its warriors, platforms, and systems; and that it must be the first nation to field rail guns, directed energy weapons, better missiles, and more advanced sensors.



The President of the Council on Foreign Relations, Dr. Richard Haass, presented his April 10th morning keynote address from New York City, both reinforcing and defining differently the security challenges. He noted that traditionalism has begun emerging as high economic growth rates lose influence as a lubricant in Asian international relations, the commonality of perception necessary for alliances has become unlikely, and coalitions of the willing increasingly significant in the future. In answering a question, Dr. Haass noted that the top three challenges for the U.S. military to focus on are adjusting to a world (1) in which Asia is the principal strategic challenge, (2) in which weak states are as much a challenge as strong states—especially in the Middle-East and in Africa, and (3) with distributed technology.

# SSI Strategy Conference – A Silver Event

Lieutenant General Sir Graeme Lamb KBE CMG DSO (UK) closed the conference with an inspiring message for the coming decades' military Senior Leaders before him in the audience. It is time for them to face the music and dance. "U.S. and British history is littered with instances where it was clear what we should have done, but did not." He gave them a poignant challenge to lead the U.S. military in "making reply" and "reasoning why" in the national discussion on the size and shape of the future Joint Force, or risk undermining U.S. defense and peace. Lamb concluded his remarks by making a graphic case—literally, the intersection of and divergence of curves—for early engagement to forestall the collapse of weakening states: intervention is most effective and least costly when it occurs while governments and societies are still functioning, and most costly and least effective as they are failing or have failed.

These four speakers perfectly complemented the mix of three practitioner panels organized by the Joint Staff J-7 and five academic

panels. The academic panels resulted from the College's collaboration with five notable institutions representing a wide spectrum of perspectives on American national security affairs: the National Intelligence Council, the Atlantic Council's Brent Scowcroft Center on International Security, the University of Pittsburgh's Matthew B. Ridgway Center for International Security Studies, the Center for Strategic and International Studies, and the Center for Naval Analyses.



## WATCH THE KEYNOTE AND PANEL VIDEOS:

<http://www.strategicstudiesinstitute.army.mil/conf/2014video.cfm>

or go to

<http://www.youtube.com> and search for "2014 USAWC Strategy Conference"

## New AWCF Life Members

As you know, in each Fall edition of our magazine, we publish the "Donor Honor Roll" which lists donors who have contributed to the Foundation from August 1 to July 31. Beginning with this Spring 2014 edition, we will also publicly thank new Life Members of the Foundation, whose support is just as important as donors'. Memberships and donations are both tax deductible to the full extent of

the law based on our 501(c)(3) status. We need members to make donations and we also need donors to become members, if eligible. Both types of support are critical to the U.S. Army War College and its graduates. We will publish the list of new Life Members twice a year. Below is a listing of new Life Members from August 1, 2013 to April 30, 2014.

LTC Anthony W. Adams.....DDE '14  
 LTC Miguel Aguilar.....DDE '14  
 LTC Mark John Aitken.....RES '14  
 COL (Ret) Edward G. Alexander.....RES '86  
 COL (Ret) Amanda L. Anderson.....RES '05  
 COL (Ret) Martin S. Anderson.....RES '87  
 COL Matthew D. Anderson.....RES '14  
 Mrs. Nancy Bargo Anthony.....NSS '08  
 LTC (Ret) Martin Robert Apprigh.....DDE '08  
 COL Daniel M. Arkins, Jr.....DDE '14  
 Mr. Gregory Attorri.....CNSP '13  
 LTC Anthony James Audrey.....RES '14  
 LTC Amanda I. Azubuike.....RES '14  
 CH (BG) Charles R. Bailey.....RES '03  
 Dr. David W. Baker.....CNSP '13  
 COL Donald Ray Baker.....DDE '14  
 Mr. Marshall M. Baker.....NSS '06  
 COL Mickey W. Baker.....DDE '14  
 COL Robert M. Balcavage, Jr.....RES '11  
 Dr. Richard H. Bard.....NSS '02  
 LTC Christopher Steven Baril.....RES '14  
 COL (Ret) James W. Barnett, Jr.....RES '66  
 LTC Chadwick T. Bauld.....RES '14  
 BG (Ret) Robert H. Beahm.....DCS '87  
 COL Beverly Ann Beavers.....DDE '14  
 COL James R. Becker.....USAWCF '14  
 LTC Steven R. Berger.....USAWCF '14  
 MAJ Joseph Lawrence Billingsley.....BSAP '14  
 BG Michael A. Bills.....RES '04  
 COL Brian R. Bisacre.....RES '14  
 Lt Col Ricardo J. Blanco.....DDE '00  
 COL (Ret) Andrew R. Bland, Jr.....RES '79  
 COL James Michael Bledsoe.....DDE '13  
 LTC Julian Bond.....USAWCF '14  
 COL Wallace S. Bonds.....DDE '13  
 LTC Joe D. Bookard.....RES '14

COL Anthony Christopher Bostick.....USAWCF '14  
 LTG Thomas P. Bostick.....RES '97  
 COL James Bryan Botters.....RES '14  
 LTC (P) Jimmy David Bowie.....RES '14  
 Mr. Robert A. Boynton.....NSS '08  
 LTC Kenneth Ed Brandt.....RES '14  
 LTC Charles Earnel Branson.....RES '14  
 COL (Ret) Leslie M. Brehm.....RES '04  
 Mr. Louis B. Bresee, Jr.....NSS '96  
 COL Frank Wayne Brewster II.....RES '14  
 LTC Teresa L. Bringer.....RES '14  
 MajGen John J. Broadmeadow.....RES '01  
 COL Paul Timothy Brooks.....RES '14  
 LTC Jeffrey Lance Brown.....DDE '14  
 COL Xavier Tonnell Brunson.....RES '14  
 COL (Ret) Andrew C. Burton.....DDE '01  
 Ms. Melinda W. Busansky.....RES '14  
 COL (Ret) Melvin L. Butler.....RES '86  
 Dr. Kent Hughes Butts.....DCS '92  
 LTC David Brian Byers.....RES '14  
 LTC Wendell Louis Calhoun.....DDE '13  
 COL Douglas Ray Campbell.....RES '14  
 BG Robert David Carlson.....RES '06  
 Ms. Cynthia C. Carnahan.....NSS '95  
 COL (Ret) Robert G. Carne.....DCS '78  
 LTC Vivian L. Caruolo.....DDE '13  
 LTC Dexter Ervin Caston.....DDE '14  
 COL Phillip Allen Chambers.....RES '14  
 COL (Ret) Richard G. Chapman, Jr.....RES '84  
 COL Janice H. Chen.....RES '14  
 COL (Ret) Timothy D. Cherry.....RES '00  
 COL Marilyn Sue Chiafullo.....USAWCF '09  
 COL (Ret) Paul W. Child, Jr.....DCS '77  
 Mr. Bruce D. Classon.....NSS '08  
 LTC Damon Neil Cluck.....DDE '14  
 COL (Ret) George P. Coan, Jr.....RES '89

Lt Gen Noel A. Coballes.....RES '07  
 COL Jeffrey Clyde Coggin.....DDE '13  
 Mr. Guy D. Colado.....NSS '02  
 LTC Mark Albert Colbrook.....RES '14  
 COL Christopher J. Cole.....DDE '14  
 Prof. James J. Coleman.....NSS '13  
 COL (Ret) Edgar G. Colinsky.....DCS '90  
 Lt Col Stephen Paul Colvin.....RES '14  
 COL Mark W. Colvis.....USAWCF '14  
 LTC (Ret) Gilbert N. Conforti.....RES '79  
 Dr. John D. Conroy, Jr.....NSS '08  
 COL John Allen Conway.....RES '13  
 Mr. William S. Conway, Jr.....NSS '01  
 COL (Ret) Charles B. Cook.....DCS '92  
 LTC Samuel Ray Cook.....RES '13  
 LtCol (Ret) Matthew David Cooper.....DDE '13  
 COL Michael Duane Copenhaver.....USAWCF '14  
 COL Michael A. Cortez, Jr.....RES '14  
 Ms. Patricia Cownie.....NSS '13  
 COL William York Craven.....DDE '14  
 LTC Robert Anthony Crisostomo.....RES '13  
 CAPT David A. Crouse.....RES '14  
 Lt Col Andrew Arvisu Cruz.....DDE '14  
 Ms. Victoria Anne Cundiff.....NSS '07  
 LTC Patrick E. Curry.....FAC  
 COL Kenneth Leroy Cypher.....RES '14  
 COL Charles Jimmy Dalcourt, Jr.....USAWCF '14  
 COL Michael James Daniels.....RES '14  
 LTC Bradford John Davis.....USAWCF '14  
 LTC Timothy Carlton Davis.....RES '14  
 MGEN (Ret) Elmir S. De La Cruz.....DDE '04  
 BG (Ret) John F. De Pue.....DCS '89  
 BG Arlan Michael DeBleck.....DDE '10  
 BG (Ret) Annette M. Deener.....DDE '98  
 COL (Ret) Vincent P. DeFatta.....RES '74  
 COL (Ret) Brandon F. Denecke.....RES '05

# New AWCf Life Members

LTC (P) Robert Joseph DeSousa..... RES '14  
 COL (Ret) George E. Dexter..... RES '67  
 Dr. Ouida W. Dickey..... NSS '00  
 LTC Dallis A. Dillard..... DDE '14  
 Mr. Edward John Dillenschneider..... RES '13  
 LTC Paul Daniel Dismer..... RES '14  
 LTC John Joseph Doran..... RES '14  
 Col Donald R. Drechsler..... RES '09  
 COL Duane M. Dreesen..... DDE '14  
 LTC John Joseph Driscoll..... DDE '14  
 COL Dwaine E. Drummond..... USAWCF '14  
 LTC Nick Duchich..... DDE '14  
 Mr. John P. Dugan..... NSS '12  
 LTC Lawrence Dugan..... USAWCF '14  
 COL (Ret) Paul C. Duttge III..... DCS '97  
 LTC Arthur M. Elbthal..... DDE '13  
 COL David J. Ell..... RES '14  
 LTC Deborah Marie Ellis..... USAWCF '14  
 Mr. Harvey B. Erenberg..... NSS '06  
 COL (Ret) Russell S. Estey..... DCS '94  
 Lt Col Matthew Charles Finnegan..... RES '13  
 Mr. James A. Fisher..... NSS '07  
 COL (Ret) Daniel E. Fleming..... RES '95  
 COL Karen Gardner Fleming..... RES '14  
 Mr. Andrew J. Flynn..... NSS '13  
 COL (Ret) William H. Foy..... RES '80  
 Ms. Staci K. Frantz..... NSS '12  
 LTC Charles David Freeman..... RES '14  
 Mr. (Ret) Wesley J. Fudger, Jr..... DDE '99  
 LTC David Arthur Gagnon..... DDE '14  
 LTC Pablo Roberto Gahal..... DDE '14  
 COL (Ret) Morris L. Gardner..... DCS '73  
 LTC Sean E. Gavan..... RES '14  
 LTC Clifford D. Gehrke..... RES '14  
 Mr. James W. Gerard..... NSS '12  
 COL Pierre D. Gervais..... RES '14  
 Ms. Lisa Dianne Gilley..... RES '14  
 COL Karl Ginter..... RES '07  
 Mr. Brian A. Gouker..... RES '03  
 BG Timothy E. Gowen..... RES '05  
 COL (Ret) David L. Gray..... DCS '96  
 BG (Ret) George H. Gray..... DCS '75  
 LTC Scott A. Green..... RES '14  
 BG Ralph H. Groover III..... RES '04  
 COL John David Haas..... DDE '14  
 COL Jay D. Haden..... DDE '06  
 COL (Ret) Kenneth E. Halloway..... DCS '80  
 COL Scott William Halstead..... RES '14  
 COL (Ret) John Paul Halvorsen..... DCS '95  
 COL Gregory Owen Hapgood, Jr..... DDE '14  
 Mr. Gurnee F. Hart..... NSS '99  
 COL Patrick Lawrence Harvey..... RES '14  
 LTC Thomas C. Hawn..... RES '14  
 Lt Col Trevor D. Hazen..... RES '13  
 LTC (Ret) Paul T. Hengst..... RES '97  
 Dr. Gregory L. Henry, M.D..... NSS '96  
 LTC (Ret) James H. Herhusky..... DCS '93  
 LTC Ernest C. Hernandez, Sr..... DDE '13  
 COL Sean M. Herron..... RES '14  
 COL Michael Jay Hertzendorf..... RES '14  
 Dr. W. Bartley Hildreth..... NSS '08  
 COL (Ret) William J. Hindman, Jr..... DCS '88  
 LTC Christine L. Hoffmann..... DDE '14  
 COL Edward Hriczov, Jr..... DDE '14  
 COL Peter S. Im..... DDE '14  
 COL Erik E. Imajo..... DDE '13  
 Mr. Stephen James Jaskoski..... RES '14  
 COL (Ret) Karen Lee Jennings..... RES '01  
 LTC George John Jicha..... DDE '14  
 LTC Daniel M. Johnson..... DDE '13  
 LTC Nick Johnson..... RES '14  
 COL (Ret) Ronnie D. Johnson..... DDE '02  
 LTC Elmore Junious Jones, Jr..... USAWCF '14  
 Mr. Frank L. Jones, Jr..... FAC  
 BG Kaffia Jones..... DDE '01  
 LTC Nicole Stewart Jones..... RES '14  
 LTC Steven Kyle Jones..... RES '14  
 COL Joyce B. Junior..... RES '11  
 COL John E. Justice..... USAWCF '95  
 CH (LTC) John Leonard Kallerson..... USAWCF '14  
 COL Kenneth Kamper..... RES '14  
 COL (Ret) James R. Kane..... DCS '91  
 COL Richard Karemire..... RES '14  
 Col (Ret) David A. Kelley..... RES '01  
 BG (Ret) Joseph P. Kelly..... DDE '03  
 COL (Ret) Ronald F. Kelly, Sr..... RES '88  
 COL Patrick K. Keough..... USAWCF '05  
 GEN (Ret) William F. Kernan..... RES '87  
 COL (Ret) Myung H. Kim..... RES '90

COL (Ret) Michael W. King..... RES '02  
 LTG (Ret) Joseph W. Kinzer..... RES '84  
 Col (Ret) Forrest E. Kissinger..... FAC  
 Mr. Gregory A. Kleva, Jr..... NSS '05  
 LTC Charles Herbert Koehler III..... RES '14  
 Mr. Larry J. Koshire..... NSS '00  
 MG (Ret) George Kuttas..... RES '72  
 COL Abiodun Lagbaja..... RES '14  
 Dr. Peter G. Laky..... RES '14  
 COL (Ret) Timothy J. Lamb..... RES '98  
 COL (Ret) Steven F. Lancaster..... RES '88  
 COL (Ret) Walter P. Lang, Jr..... RES '85  
 COL (Ret) David L. Lawrence..... RES '00  
 COL (Ret) James J. Leech..... RES '04  
 CDR Bryan Henry Leese..... RES '14  
 COL Stephen Anthony Letcher..... DDE '13  
 BG (Ret) Joseph S. Levine..... NSS '89  
 Mr. Kenneth J. Levine..... NSS '05  
 LTC Todd Justin Liebman..... DDE '14  
 COL Rodney Leroy Lightfoot..... USAWCF '14  
 Brig Gen Stephen J. Linsenmeyer..... SRCOC '13  
 LTC Scott Laurence Linton..... RES '13  
 COL John Thomas Listermann..... DDE '14  
 COL (Ret) Albert J. Lopes..... DDE '98  
 COL Wyatt Andrew Lowery..... RES '14  
 Lt Col Edwin H. Lowsma..... DDE '13  
 Ms. Kathryn Lu..... NSS '06  
 COL Kevin Dean Lyons..... DDE '13  
 CDR Gregory Hathaway Magee, Jr..... RES '14  
 Lt Col Rogelio Maldonado, Jr..... RES '14  
 CH (COL, Ret) Charles E. Mallard..... DCS '90  
 CH (COL) Timothy S. Mallard..... RES '14  
 LTC Thomas H. Mancino..... USAWCF '14  
 Mr. Michael G. Manes..... NSS '06  
 LTC Barry Wayne Manley..... DDE '13  
 COL David Allen Markowski..... USAWCF '14  
 BG Todd Bullard McCaffrey..... RES '07  
 COL Eric Michael McFadden..... RES '14  
 LTC James M. McGovern..... RES '14  
 Mr. Desmond F. McGowan..... NSS '01  
 LTC John Michael McNealy..... USAWCF '14  
 LTC John Joseph Melvin..... DDE '14  
 COL Richard Lee Menhart..... USAWCF '14  
 COL Ronald Scott Meredith..... DDE '14  
 LTC Brian E. Miller..... DDE '14  
 COL Jeremy Brian Miller..... RES '14  
 COL Gary Phillip Miskovsky, Jr..... RES '14  
 LTC Neal Sunao Mitsuyoshi..... USAWCF '14  
 LTC Maximo Alberto Moore III..... RES '14  
 COL Christopher Scott Moretti, Sr..... RES '14  
 LTC Stephen Scott Morris..... DDE '13  
 BG Stephen Mundaw..... RES '14  
 LTC Thomas E. Munsey..... RES '14  
 COL Roger Dean Murdock..... DDE '14  
 LTC Michael S. Murphy..... RES '14  
 COL Jonah Maina Mwangi..... RES '14  
 COL (Ret) Mary L. Myers..... DDE '00  
 Lt Col Jodi Ann Neff..... RES '14  
 COL Joshua Y. Noble..... RES '14  
 LTC Joseph M. Nolan..... USAWCF '14  
 COL (Ret) James R. Norris..... DDE '09  
 Mr. John C. Novograd..... NSS '06  
 COL John Michael Oberkirsch..... DDE '13  
 LTC Robert Anthony O'Brien IV..... RES '14  
 COL Carl Joseph Packer..... RES '14  
 LTC Mark Bennett Parker..... RES '14  
 LTC Frederick Doni Pasley..... USAWCF '14  
 BG (Ret) Jude W. P. Patin..... RES '84  
 LTC Ann M. Pellien..... DDE '14  
 Mr. Karl Pelverts..... RES '02  
 COL William Byron Penland..... RES '14  
 LTC Michael John Perry..... DDE '14  
 Ms. Patricia Perry..... CNSP '13  
 Ms. Jeanne M. Picht..... NSS '12  
 LTG (Ret) John M. Pickler..... RES '84  
 COL (Ret) Hector R. Ponton..... RES '77  
 COL (Ret) William T. Poor..... DCS '74  
 Mr. Herbert N. Posner..... NSS '12  
 COL (Ret) James F. Powers, Jr..... RES '96  
 LTC Mark Christopher Quander..... RES '14  
 COL (Ret) Charles R. Rash..... RES '95  
 Ms. Miriam Ortega Ray..... RES '14  
 COL Larry Joe Redmon..... DDE '12  
 LTC Kenneth Darryl Reid..... DDE '13  
 Mr. Donald H. Reimann..... NSS '91  
 COL (Ret) Jerry D. Reynolds..... RES '89  
 COL (Ret) William E. Ridder..... DCS '90  
 MG Ross E. Ridge..... RES '02  
 COL Charles Colt Rimbey, Sr..... RES '13

Mr. Ronald A. Rittenmeyer..... Friend of Foundation  
 COL (Ret) Charles W. Roberts..... RES '77  
 LTC Maurice Eugene Rochelle..... DDE '14  
 LTC(P) Stephen Christopher Rogers..... RES '14  
 BG A. C. Roper, Jr..... DDE '10  
 LTC Gary Allen Ropers..... RES '14  
 COL Michelle Mills Rose..... DDE '14  
 LTC John Frederick Rosnow..... DDE '14  
 COL (Ret) James R. Rowan..... RES '00  
 COL James C. Royle..... RES '14  
 Mr. Jeffrey C. Rubenstein..... NSS '01  
 Mr. and Mrs. Michael J. Rubino..... NSS '01  
 LTC Erik Gordon Rude..... USAWCF '14  
 COL (Ret) Matthew Henry Russell..... RES '11  
 CAPT (Ret) Frank R. Russo, Jr..... DDE '05  
 COL Romulus Ruszin..... RES '14  
 COL Diane M. Ryan..... DDE '14  
 The Honorable Barry Salman..... NSS '02  
 COL (Ret) Steven C. Schrum..... DDE '98  
 LTC Michael P. Seine..... DDE '13  
 Lt Col Mark Alan Sexton..... RES '14  
 Lt Col Eric K. Shafa..... RES '14  
 LTC Adam Siegler..... DDE '13  
 GEN Bikram Singh..... RES '04  
 CDR Thomas Wade Singleton..... RES '14  
 Col Michael L. Sloskowski..... FAC  
 Col David C. Smith..... RES '14  
 LTC Matthew Dalton Smith..... DDE '14  
 LTC Michael David Smith..... USAWCF '14  
 LTC Tyler Bert Smith..... DDE '14  
 COL Kelly Jay Smothers..... DDE '14  
 CH (COL) Peter Raymond Sniffin..... DDE '14  
 Dr. Richard J. Sommers..... FAC  
 LTC (Ret) Scott Soracco..... DDE '10  
 Mr. Gary S. Sosniecki..... NSS '00  
 COL Dean T. Spenzos..... DDE '12  
 Mr. James N. Stanard..... NSS '13  
 COL William Manuel Steinkirchner..... DDE '13  
 Mr. J. J. Stevenson III..... NSS '00  
 LTC Mark A. Stiefbold..... DDE '14  
 LTC Donald W. Stoner III..... RES '14  
 LTC John F. Sullivan..... RES '14  
 COL (Ret) Larry L. Sutton..... DCS '73  
 COL Walter Scott Sweetser..... DDE '11  
 CDR Renee Christine Tanaka..... RES '14  
 COL (Ret) John B. Tanzer..... RES '73  
 COL Brian Edward Tate..... DDE '14  
 LTC Roland Michael Tetreault..... DDE '14  
 COL Deydre Smyth Teyhen..... RES '14  
 Mr. Frank E. Thomas..... NSS '98  
 LTG (Ret) James M. Thompson..... RES '68  
 COL (Ret) Harry A. Tomlin..... RES '98  
 Ms. Tracy G. Toutant..... DDE '14  
 COL James Harral Treece..... DDE '13  
 COL Laura R. Trinkle..... DDE '14  
 COL (Ret) Mark D. Troutman, Ph.D..... RES '06  
 LTC Doyle Robert Tuisl..... RES '14  
 LTC John Nunzio Tumino..... RES '14  
 Mr. Stanley James Underdahl, Jr..... RES '14  
 COL Craig Steven Unrath..... RES '14  
 COL Douglas Michael Vallejo..... RES '14  
 Prof Eddie James Varon..... Friend of Foundation  
 Col (Ret) John O. Verling..... RES '94  
 COL (Ret) John R. Vilas..... RES '73  
 COL (Ret) Joseph M. Wade..... DDE '03  
 Lt Col Bennett William Walsh..... DDE '13  
 COL Tarn Derek Warren..... RES '10  
 LTC Jeffrey Watkins..... RES '14  
 LTC Rolf Hedrick Watts..... RES '14  
 COL Gary A. Wheeler..... RES '14  
 COL Howard E. Wheeler..... DDE '13  
 LTC Katherine Elizabeth White..... DDE '14  
 LTC Barry C. Whiney..... DDE '13  
 Maj Gen Brett T. Williams..... RES '02  
 CH (LTC) Wiley Raymond Williams, Jr..... DDE '14  
 COL (Ret) Walter R. Willms..... DCS '85  
 COL Richard Dwayne Wilson..... RES '14  
 COL George D. Wingfield..... RES '14  
 COL Thomas Henry Womble..... USAWCF '14  
 Ms. Ann M. Wood..... RES '14  
 COL David Ernest Wood..... DDE '13  
 LTC Douglas R. Woodall..... USAWCF '14  
 Mr. David B. Woronoff..... NSS '08  
 COL John Frederick Woyte..... DDE '14  
 LTC David Sing Yuen..... DDE '14  
 Mr. Michael G. Ziga, Jr..... NSS '01  
 Mr. John M. Zurisko..... NSS '03



## Former PKSOI Directors Celebrate the Institute's 20 Years

*L- R: COL (Ret) John F. Agoglia, MG Tony Cucolo, RES '98 & Commandant, COL (Ret) John Kardos (rear), GEN Gordon Sullivan, RES '78 & President of AUSA, COL Jody L. Petery, RES '09, COL (Ret) Larry M. Forster, RES '93, and COL (Ret) George F. Oliver, III.*

In 1993, then Chief of Staff of the Army **GEN Gordon Sullivan, RES '78 & 2011 Outstanding Alum**, created the Peacekeeping Institute (PKI) and co-located it with the U.S. Army War College at Carlisle Barracks. This past November 25, 2013, GEN (Ret) Sullivan presided over an interagency and international gathering to celebrate 20 years of contributions by the **Peacekeeping and Stability Operations Institute (PKSOI)**, the expansion and evolution of PKI. This special event, hosted by the Association of the United States Army (AUSA) in Arlington, Virginia, featured a panel on *The Future of Peace and Stability: PKSOI's Role* chaired by **Dr. Richard Lacquement, Jr., RES '09**, Dean of the USAWC's School of Strategic Landpower. GEN Sullivan and Ambassador (Ret) John Herbst were keynote speakers, and both underscored trends of relevance for future peacekeeping and stability operations.

At its inception, GEN Sullivan envisioned that PKI would fill an under-represented, but increasingly important, field of study and doctrine in the complex post-Cold War international environment with greater challenges for global stability. Through two decades, the Institute grew in importance to the DoD and beyond, providing expertise and contributions and cultivating a significant network of collaborative relationships across the government, academic, military, civilian, domestic and international communities. In the aftermath of our initial entries into Operations Enduring and Iraqi Freedom, PKI was renamed PKSOI and encompassed a more robust mission with a joint, interagency, and international staff.

PKSOI continues to evolve as a premier institution, influencing the national and international communities of interest. In June 2013, the Secretary of Defense designated the Army as the Joint Proponent for peacekeeping and stability operations, noting that the U.S. Army War

College's PKSOI is the Army's leading expert in this field and is uniquely qualified to lead these efforts. In October 2013, the Army subsequently designated PKSOI as the Army and Joint lead for peacekeeping and stability operations. PKSOI now exercises coordinating authority to lead the collaborative development and integration of joint capabilities across the joint, interagency, intergovernmental, and multinational community.

For over 20 years, PKSOI has served to educate – and now collaboratively lead – initiatives in the following areas: Peacekeeping Operations; Stability Operations; Security, Reconstruction, and Transition to include Civil Affairs; Security Policing; Rule of Law; Civ-Mil Integration; Security Sector Reform; Economic Infrastructure; Health Services; Strategic Planning; Strategic Logistics; and Strategic Intelligence and Humanitarian Assistance and Disaster Relief. Its outreach to U.S. government agencies, Army organizations and commands, and assistance/development to organizations fosters a greater exchange of intellectual capacity, teaching, and partnership. With an increasingly fiscally-constrained foreign policy, a collaborative

approach to addressing challenges may prove more attractive for the U.S. and its partners. Today, more than ever, PKSOI is inimitably positioned to lead and inform domestic and international peacekeeping and stability operations capacity, capabilities, and expertise.



**COL Daniel A. Pinnell, RES '09**, is PKSOI's new Director, effective April 2014.

# News and Events

## FIRST INTERNATIONAL ALUMNI PEACE AND SECURITY COURSE (IAPSC), APRIL 7-11, 2014

L-R: MG Tony Cucolo, 49th Commandant, Maj Gen Joarez Ales Pereira, Jr., RES '03 (Brazil), Amb. Helen Reed-Rowe, Brig Ian Rigden, RES '08 (UK), Maj Gen Kristin Lund, RES '07 (Norway), Brig Gen Pietro Tornabene, RES '09 (Italy), Lt Gen (Ret) Raza Khan, RES '99 (Pakistan), Maj Gen Isfandiyar Patudi, RES '01 (Pakistan), and Maj Gen Javier Fernandez-Leal, RES '05 (Colombia), and Dr. Lance Betros, USAWC Provost. COL Klaus Finck, RES '10 (Germany), is not pictured.



## De Serio Lecture

The outstanding AY14 lecture on Strategic and Theatre Intelligence was presented by the U.S. Army G-2, LTG Mary A. Legere, RES '02, on December 11, 2013. The lecture is named for the late Mr. Francis W. De Serio, RES '72.



L-R: Dr. Richard Immerman, current De Serio Chair of Strategic Intelligence, Mrs. Charlotte H. Watts, widow of Francis De Serio, and LTG Legere.

## Presentation of Academic Chairs, January 21, 2014



L-R: Mr. William Waddell, CSLD, General George S. Patton Chair of Operational Research & Analysis; Dr. Michael S. Neiberg, DNSS, Henry L. Stimson Chair of Military Studies; Dr. R. Craig Bullis, DCLM, General Matthew B. Ridgway Chair of Leadership; Dr. Richard Immerman, NSS '02, Francis W. De Serio Chair of Strategic and Theater Intelligence; COL Tarn D. Warren, RES '10, DMSPO, General George C. Marshall Chair of Military Studies; Prof. Brian A. Gouker, RES '03, National Security Agency Chair for Cyber Studies; Prof. Edward Filiberti, RES '95, DCLM, General Brehon Burke Somervell Chair of Management; Dr. Larry P. Goodson, DNSS, General Dwight D. Eisenhower Chair of National Security; Prof. Michael A. Marra, RES '04, DMSPO, General Hoyt S. Vandenberg Chair of Aerospace Studies, and LTC Jerome T. Sibayan, DDE '08, DDE, General Colin Powell Chair of Military and Strategic Studies. RADM (Ret) Joseph A. Sestak, the General Omar N. Bradley Chair of Strategic Leadership, could not attend the ceremony.



## GREAT BOOK CONNECTION!

Mr. Jeff Swope, Executive Director of the Bosler Memorial Library in Carlisle, was pleased to receive a copy of the *Class Gift History* book recently published by the Foundation. COL (Ret) Ruth Collins, RES '98 & CEO, AWCF, presented it to Mr. Swope and described the many connections of USAWC class gifts to the local area. One is the Vietnam stained glass window behind Mr. Swope, created in 1979 by Joe and Dean Hankinson in Carlisle, the creators of nine of the 14 beautiful stained glass windows commissioned and donated by USAWC classes. The USAWC windows and all other Resident and Distance class gifts are featured in the book.



## DR. RICHARD SOMMERS RETIRES

Dr. Richard J. "Dick" Sommers, Senior Historian for the Army Heritage and Education Center and a charter member of the Military History Institute, retired on January 9, 2014, after four decades of service. **GEN (Ret) Gordon R. Sullivan, RES '78**, former CSA and current President of AUSA, officiated at the ceremony and told of the impact Dr. Sommers has had on his service and his life. Historians and friends from across the country came to do the same and to celebrate the legendary prominence and contributions of Dr. Sommers. He and his wife Tracy remain active in the Carlisle community.

*Several former Directors of the Military History Institute (MHI) attended Dr. Sommers' retirement. L-R: LTC (Ret) Tom Hendrix, RES '84, Hal Nelson, RES '84, Dr. Sommers, COL (Ret) Tom Sweeney, DCS '87, LTC (Ret) Jim Shepard, and COL (Ret) Con Crane, DCS '95. Other Directors, LTC (Ret) Marty Andresen, and COL (Ret) Tom Vossler, RES '89, were also at the retirement ceremony but are not in the photo.*



## USAWC WINS THE 2014 JIM THORPE SPORTS TROPHY

After 2½ days of great competition from the National War College and the Eisenhower School (formerly ICAF), the USAWC Class of 2014 kept the Jim Thorpe Sports Day trophy in Carlisle! **COL Ken Kamper, RES '14 Class President**, and **BGen Stephen Mundaw, IF Class President**, hold the trophy while MG Tony Cucolo, 49th Commandant, and representatives from the various sports teams, proudly look on.



## 2014 Industry Day, December 4, 2013

Another outstanding group of industry representatives came to share their insights and experiences with the Class of 2014. The two keynote speakers this year were LTG (Ret) David F. Melcher, RES '96 (seated third from the right) and Ms. Helen Greiner (seated third from the left). Thanks to all!

# Seminar 16, RES '02, Reunion



## DINNER IN THE WINE ROOM

*L-R Front: COL (Ret) Wayne Garcia, Col (Ret) "Donster" Gleason (USAF), Pam Jackson (Ret Defense Intel Senior Level), and COL (Ret) John Ives. Back: Dr. Herb Barber (Faculty), CDR (Ret) Art Galpin (USN), MG Megan Tatu (USAR), and COL (Ret) Jim Boling.*

## SEMINAR 16 REUNION – THIRTEEN YEARS OF FRIENDSHIP AND SERVICE

After more than a decade of emails, news flashes, facebook, and Christmas letters, the members of Seminar 16, USAWC Centennial Class of 2002, came together for a "truly awesome" first-ever reunion in the jazz city of New Orleans, Louisiana, October 25-27, 2013.

Traveling from across the Southeast and Mid-Atlantic and from California, as well, 16 (there's that number again!) members and their spouses linked-up and quickly discovered that the miles and years may have been hard on waistlines and hairlines, but had not dimmed the light of friendship or their easygoing camaraderie. Wasting no time, Seminar 16 hit the town for super dinners, an incredible night walking tour of Bourbon Street (perhaps best seen, as they did, on the eve of a Halloween/Saint's home game weekend!), the obligatory post-party beignets and lattes at the world famous Café du Monde, and the quieter charms of the French Quarter and the river walk in this most famous (and infamous) of American cities.

In the 13 years since graduation, some seminar and faculty members have retired, some have moved on to other careers, some have lost touch, and a few (MG Megan Tatu (USAR), MG Kurt Stein, and LTG Ray Palumbo) continue to serve. Sadly, classmate COL Brian D. Allgood was killed in Iraq in 2007 while serving as the USCENTCOM Command Surgeon when insurgent fire downed his helicopter as he was returning from a visit to an Iraqi hospital. The USAWC Alumni Memorial at Carlisle Barracks permanently honors Brian's sacrifice, as does the Brian Allgood Army Community Hospital in Yongsan, Korea. Brian's friends and classmates fondly recall his professionalism and sense of humor, and his family remains in their prayers always.

COL BRIAN D. ALLGOOD USA



In the end, family needs and work demands brought a spectacular weekend to a close. Packed and ready, with custom souvenir reunion polo shirts and Hurricane glasses in hand, the friends waved their last goodbyes and returned to tamer pursuits. But the momentum of good times carries forward and plans are in the works for another reunion... where they'll try to beat morning beignets and lattes on the square!



## BEIGNETS AND LATTES.

*L-R: "Donster" Gleason, Karen Gleason, Art Galpin, Sandy Galpin, Diana Ives, Megan Tatu, Mike Tatu, Susan Boling, and John Ives.*

# IF Class of 1997 Reunion

Thirteen International Fellows (IFs) of our USAWC 'Great Class' of 1997 traveled to Doha, Qatar, to celebrate our 16th anniversary. This is our 4th reunion and the best attended, to date. We were generously hosted by H.E. Sheikh Abdullah bin Mohammed Bin Saud Al Thani.



We arrived in style on Qatar Airways on December 5, 2013. Most, sensibly, had a quiet evening to prepare for an action-packed program, but a few had a high-spirited, spontaneous informal dinner in the Oryx Rotana Hotel. The following morning at an emotional breakfast, the group became reacquainted, many for the first time since USAWC graduation.

We first headed for a Beach Resort on the West Coast. A fleet of 4x4 SUVs transported us on a wild rollercoaster ride through the stunning sand dunes of SW Qatar. Savouring magnificent views across the sea to Saudi Arabia, we participated in the exciting Qatari sport of 'dune bashing' and witnessed Qataris at play in their beautiful desert. After lunch, we were honoured to visit Abdullah's home and meet his family and his falcon, on our way back to Doha.



L-R Front: Willem Bek (The Netherlands), Martin Vine (United Kingdom), Nick Tay (Singapore), John Vaagland (Norway), Lars Fagerberg (Sweden). L-R Back: Halil Aslantas (Turkey), Prince Fahad Bin Abdullah Al-Thani, Mohammed Abo-Sak (Saudi Arabia), Joseph Nkaiserry (Kenya), Sheikh Abdullah Al-Thani (Qatar), Pyar Thapa (Nepal), Yacoub Haddad (Jordan) Missing in this picture: Aftab Haseeb (Pakistan)

At our first dinner with all IFs, we sailed out to sea in a traditional Arabic sailing vessel, the Dhow. The night skyline of Doha was beautiful and our group continued to bond and relive old days together. Standing on the top deck, Abdullah pointed out the masterpieces of architecture in his capital city.

We sailed along Katara Beach and entered 'The Pearl,' or Porto Arabia, impressed by the many opportunities this island offers. Completely indulged by so many impressions, we returned to our hotel, still enjoying the clear, dark, star-studded sky and the warm temperature of the Arabic winter night.



Saturday, December 7th, we had a genuine Arabic breakfast in the Souq Waqif and learned how the Emir of Qatar maintained, supported, and promoted the ancient handicraft skills in his country. The private tour in the Museum of Islamic Art was hardly long enough for us to get a glimpse of all the treasures and many of us undertook to return to this icon of art, culture, and heritage, with precious works from hundreds of years of Islamic civilization.

Another unique experience, the Al Wabra Wildlife Preservation Institute (a sort of Noah's ark), is not open to the public and even our host had never before visited this precious resource. Astonishingly, a part of the desert had been transformed into a tropical forest with a breeding and research centre for endangered wildlife and rare plants from parts of South America, Africa, and Asia. We saw hundreds of species of antelopes, oryx, gazelles, wild cats, parrots and birds of paradise and great indoor glass houses full of countless species of tropical plants.

The day concluded with a tour and dinner in the cultural village of Katara with its immense amphitheatre, concert halls, and exhibition



areas. A meticulous scale model showed ambitious plans for the future and made us keen to return.

On Sunday came a highlight, a visit to Ooredoo Tower. Here Abdullah showed us how he had applied the skills and wisdom gained at the USAWC, to transform Qatar Telecom (Qtel) into a leading global company with a vision to enrich people's lives. The IFs relished the discussion, by videoconference, with the CEO of Ooredoo in Indonesia. From the balcony of this most impressive building, the city of Doha looked dazzling.

The day concluded with 'retail therapy' in the exquisite Vilaggio Mall. On our way there, we made a flying visit to the Qatar Islamic Cultural Centre Fanar, which aims to educate non-Islamic visitors. We had a final dinner back at the hotel to say our goodbyes and get a few hours sleep before our flights home.

We left Qatar enriched in so many ways and highly impressed with the vision and energy we witnessed. All send heartfelt thanks to our host Abdullah and his magnificent executive team. Our host went to great pains to ensure that all were welcomed and made to feel totally relaxed and at home. They produced an experience which we will always treasure – a GREAT reunion of a GREAT class in a GREAT country!

Looking ahead, we are already looking forward to our next reunion, to be held in Nepal in 2015. This will be hosted by our colleague, General (Ret) Pyar Thapa, former Chief of Army Staff of the Nepali Army. And we are making plans for future reunions in Carlisle and Kenya, to continue our ongoing War College experience!

**by Brig (Ret) Martin Vine, IF, UK,  
and Brig (Ret) Willem Bek, IF Netherlands**

# Senior Leader Seminar - Phase II Pilot Course

The Center for Strategic Leadership and Development (CSLD) launched a pilot course March 2-28, 2014 under the supervision of the Chief of Staff of the Army (CSA), **GEN Ray Odierno, RES '95**. This Senior Leader Seminar Phase II (SLS II) Pilot course is an integral part of his Army Leader Development Strategy (ALDS) to enhance the strategic development of select promotable Army Colonels and Brigadier Generals. The course was based at Carlisle Barracks, but included key off-site engagements in Washington, D.C. and New York City. A total of seven Army leaders attended the pilot course.

The primary objective of the course is to educate senior officers to improve their strategic-mindedness and their oral and written communication skills. It provided a learning experience focused on thinking, leading, and communicating with the following four themes: 1) Understand the Army's role in national security; 2) Strategic leadership; 3) Principles of strategic communication; and 4) Writing for publication and speaking publicly on issues of strategic Landpower.

Each week of the four-week pilot course focused on a specific theme and included graded work. Woven throughout was a Resiliency and Self-Awareness (RSA) analysis conducted by **Dr. Tom Williams, DDE '02**, and his RSA team, combining Executive Fitness instruction with personality and leadership evaluations to help students "see themselves" and address gaps.

The course employed an adult education model, offering 32 keynote presentations, historic vignette/case studies, and panels by a total of 40 subject matter experts. After most sessions, students participated in a dialogue facilitated by a retired four star Strategic Facilitator and/or a retired three star Strategic Coach. **GEN (Ret) John Abizaid, USAWCF '93** and **GEN (Ret) Michael Carns (USAF)** served as the Strategic Facilitators and **LTG (Ret) David Huntoon, USAWCF '95** and **LTG (Ret) Bill Troy** as Strategic Coaches. In addition to helping establish relevance and expand selected points, they also provided unique insights on the role, mindset, and attributes of strategic leaders. Strategic Coaches evaluated the student's participation, understanding of the strategic issues, and their oral and written work. These sessions helped identify their "strategic gaps" and aided in the design of individual learning plans applicable to their future roles at the national level.

The course leveraged periods of diverse high-level thought, discussion, and performance with rigor, realism, and professional risk through actual engagement with defense industry experts, Congress, think tanks, universities, media members, noted scholars, national security practitioners and other strategic actors. Both the Army's Office of the Chief of Legislative Liaison (OCLL) and the Office of the Chief of Public Affairs (OCPA) played pivotal roles in the development and execution of these key engagements. They included meetings



*SLS II students at the Atlantic Council.*

with members of Congress and the Pentagon press pool, the Atlantic Council, and the Council on Foreign Relations.

The national leaders who addressed the group focused on expanding the strategic view of each student. They shared personal insights on a wide range of topics that included: America's Grand Strategy; National and Defense Economics; Civil Military Relations; Strategic Character; Persuasion; "How Washington Really Works"; Communicating Strategically; Leading a Strategic JIIM Command; Building a Strategic Team; and "How to Provide Best Military Advice" at the national level.



*GEN (Ret) Abizaid and GEN (Ret) Cartwright lead a discussion on providing best military advice.*

Experts provided guidance about the high-visibility, high-expectation world of strategic leadership, including: **GEN Ray Odierno, RES '95**; **GEN Lloyd Austin, RES '97**; **GEN Dan Allyn**; **GEN James Cartwright**; **GEN (Ret) Gordon Sullivan, RES '78**; **GEN (Ret) JD Thurman, RES '95**; **GEN (Ret) Ron Griffith, RES '80**; **Gen (Ret) John Allen (USMC)**; **Gen (Ret) James Mattis (USMC)**; **LTG Tom Bostick, RES '97**; former **SECARMY Tom White, RES '84**; former Under SECDEF for Policy **Michele Flournoy**; **Mr. Jeremy Bash (Former Chief of Staff to the SECDEF)**; **Mr. Chris Chadwick (President and CEO of Boeing Defense, Space & Security)** and the highlight of the course, a private meeting with former SECSTATE, **Dr. Henry Kissinger**.



*SLS II Students meet with Dr. Henry Kissinger to discuss America's Grand Strategy.*

The course required publication of an op-ed piece, the execution of a personal meeting with a member of Congress to discuss Landpower and the CSA's pending testimony, a stand up media interview, and external engagements with think tanks and academic audiences on topics relating to Strategic Landpower. The course concluded with an oral defense of the student's op-ed topic to a board of distinguished leaders and experts. Extensive assessments were conducted at the end of the pilot program, indicating it provides a viable way to meet the developmental needs of the Army's brigadier generals and adding to the CSA's ability to develop strategic leaders to lead the Army into the future.

*by COL (Ret) Alan G. Bourque, RES '04,  
Asst. Prof. of Senior Leader Development*



## Joint Land, Air and Sea Strategic Exercise Program is 31 years old and remains the only Joint Elective conducted by all of the Senior Level War Colleges

While April 2014 was a tumultuous month in the real world – Russian intrigues in Ukraine, civil war in Syria, failing Israeli-Palestinian peace talks, a mysterious airline disappearance, the capsizing of a South Korean ferry – many USAWC students dealt with challenges in a “world on the brink” of 2024.

From April 12-16, 43 USAWC students and 97 colleagues from their sister war colleges and the National Intelligence University, gathered at the Curtis E. LeMay Wargaming Institute, Maxwell Air Force Base, Alabama, to culminate their participation in the 31st annual Joint Land, Air and Sea Strategic Exercise, or JCLASS-EX. As the only major educational experience that integrates students from all of the war colleges, the JCLASS-EX program focuses on key strategic issues in a complex and realistic world set ten years in the future. The students’ challenges, to name a few, ranged from government implosion in North Korea, an act of war by Iran, Russian adventurism in the Baltics, a conflict in the South Caucasus, floods in the homeland, and terrorist attacks across the globe.

The JCLASS-EX program began in 1983 as the Carlisle-Maxwell (CARMAX) series of computer-assisted exercises. In 1986, CARMAX was expanded to include the Naval War College, the Industrial College of the Armed Forces (now Eisenhower School), and the National War College. Because of its greatly broadened scope, the series was redesignated as the Joint Land, Air and Sea Simulation, or JCLASS. By 1992, all Senior Level Colleges (SLCs) were participating.



**COL (Ret) Jim Shufelt, RES '01 & FAC** (center), role-playing the President of the U.S., holds a meeting with his cabinet during JCLASS-EX at Maxwell Air Force Base.

With all the SLCs on board, the program needed to transition from its essentially operational nature to a strategic exercise with global scope, which meant that each school would assume responsibility for one or more combatant commands. Presently, the USAWC is responsible for USAFRICOM, USEUCOM, Department of Homeland Security, and the Joint Staff. The Marine Corps War College portrays USNORTHCOM,

USSOUTHCOM and USSOCOM. The Air War College portrays USCENTCOM and the Naval War College USPACOM. The National War College replicates the Interagency, with students portraying the National Security Advisor, Secretary of State, Secretary of Defense, etc. What has developed is a strategic-level game of greatly increased complexity. Recognizing this, the program assumed its present name in 2010 – Joint Land, Air and Sea Strategic Exercise (JCLASS-EX).

A two-phased special program elective, JCLASS-EX is an experiential learning opportunity that allows students to enhance their knowledge and understanding of operational and strategic concepts taught in the core curriculum. During the first phase, students interact to develop and coordinate U.S. policies, strategies, and plans in order to achieve national objectives in the fictitious global environment of 2024. During the collective Maxwell phase, scenarios culminate with several



**COL Robert Bland, RES '14** (at the podium), in his role as the Chairman of the Joint Chiefs of Staff, addresses the press during JCLASS-EX.

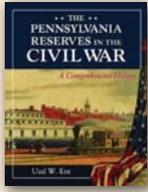
domestic and regional crises that allow students to make strategic decisions, evaluate the impact of those decisions, and then adjust course in a fully-adjudicated “free-play” exercise environment. This collective phase is run by a Council of Elders supported by approximately 100 faculty, controllers, media, and technical support staff. Exercise teams monitor real-world developments to ensure effective scenarios, tailored to emphasize tough issues that students will face as senior leaders.

The exercise environment is not limited to adaptive mission planning; students are faced with simulated real-world challenges such as media interaction and public pressure. These are integrated continually, and simulated press conferences expose students to external pressures leaders face while responding to complex situations.

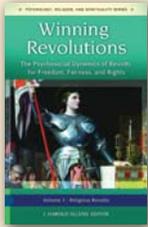
Throughout its 31-year history, JCLASS-EX has continued to expand upon the educational objectives first established for CARMAX in 1983, while adapting to meet the educational needs of today’s strategic decision-maker. The program has graduated nearly 3,000 senior leaders across all services since its inception, with over 40 of those officers attaining flag rank, including our current Chairman of the Joint Chiefs of Staff, General Martin Dempsey.

*by Mr. Ritchie L. Dion,  
Center for Strategic Leadership and Development*

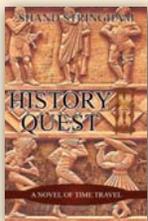
# Books by Grads and Faculty



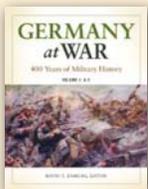
***The Pennsylvania Reserves in the Civil War: A Comprehensive History*** by BG (Ret) Uzal W. Ent, DCS '73. Until its soldiers mustered out of service in mid-1864, the Pennsylvania Reserve Division was one of only a few one-state divisions in the Union army. Known as the Pennsylvania Reserves, or simply the Reserves, the division saw action in most of the major battles of the Civil War, including Mechanicsville, New Market Crossroads, Second Bull Run, Fredericksburg, Gettysburg, the Wilderness, and Spotsylvania Court House. This history chronicles the division's service from its organization in May 1861 through June 1864, when most of its soldiers reached the end of their service commitment. Short biographical sketches, most accompanied by photographs, introduce the Reserves' leadership. Throughout, excerpts from letters, journals, diaries, and books from more than 150 members of the Reserves provide a personal perspective on the action and reveal the human side of battle.



***Winning Revolutions: The Psychosocial Dynamics of Revolts for Freedom, Fairness, and Rights, 3 volumes*** by COL (Ret) Jay H. Ellens, DCS '77. Religious, political, and economic revolts have defined the human experience throughout history, continuing to cause human suffering and perplexity during the first decade of the 21st century. This work examines the spectrum of cultural and social eruptions from ancient Jewish, Christian, and Muslim revolutions to the modern day economic and political turbulence in Eastern Europe, the Near East, and Latin America. The breadth of this three-volume set ranges from the 12th century BCE to the current struggles in Iraq, Afghanistan, and Syria; and from the French Revolution to the American Revolution and the Singing Revolutions in the Baltic States in recent decades. Each volume is introduced with a description of its philosophical perspective and concludes with a brief summarization of the takeaways of the research presented.

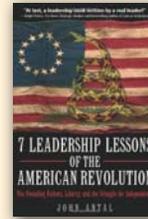


***History Quest: A Novel of Time Travel*** by COL (Ret) Shand Stringham, RES '94. In Stringham's sequel to his earlier time-travel novel *Gettysburg Revisited*, Colonel Barton Stauffer is assigned to lead an elite team on a parallel mission in pursuit of humanity's lost history. The backdrop remains a top-secret research facility deep beneath Carlisle Barracks with a Defense capability for time travel, and the project's primary purpose is to defend against a hostile power that could also develop time travel and use it against the U.S. As they research the past, the team makes startling discoveries about the extent to which the history of mankind is filled with holes, gaps, and distortions, some elements of the human experience and of conquered peoples having been deliberately excised. While their mission is undistorted history, the team faces a gut-wrenching dilemma as it attempts to balance their noble history quest with the painful discovery of proof of mankind's past inhumanity to man.

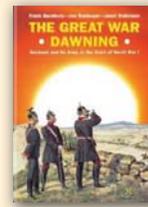


***Germany at War: 400 Years of Military History, 4 volumes*** translated by MG (Ret) David T. Zabecki, Ph.D., DCS '95. Despite having superior military forces, some of the most advanced weapons, and unparalleled tactical proficiency, Germany still lost both World Wars. This landmark, four-volume encyclopedia explores how and why that happened, at

the same time examining Germany as a military power from the start of the Thirty Years' War in 1618 to the present day. Coverage includes the Federal Republic of Germany, its predecessor states, and the kingdoms and principalities that combined to form Imperial Germany in 1871. In all, more than 1,000 entries illuminate battles, organizations, leaders, armies, weapons, and other aspects of war and military life. This comprehensive overview of German military history, now in English, will enable students and others interested in military history to better understand the sociopolitical history of Germany, the complex role conflict has played in that nation's history, and why Germany continues to be an important player on the European continent.



***7 Leadership Lessons of the American Revolution: The Founding Fathers, Liberty, and the Struggle for Independence*** by COL (Ret) John Antal, RES '98. This book tells the dramatic story of seven defining leadership moments from the American Revolution -- real people facing historic challenges and overcoming what reasonable observers believed were insurmountable odds. These leadership stories tell of the birth of the U.S., as well as provide case studies that can improve leadership at home, business, community, in the military, or in government. Leadership is not about position; it is about influence and it can be improved through study, reflection, and practice. This book is about leaders who were challenged at all corners, adapted, improvised, and overcame to win. The stories will come alive to fuel "leadership fire" and improve leadership in any endeavor. Antal describes how leadership works in clear, concise, jargon-free terms that make discussing the art of leadership both engaging and accessible.



***The Great War Dawning: Germany and its Army at the Start of World War I*** by Frank Buchholz, COL (Ret) Joe Robinson, RES '98 & former FAC, and COL (Ret) Janet Robinson, RES '01. The Imperial German army in 1914 was not the juggernaut that many presumed; rather, it was a force mired in tradition that had developed many structural weaknesses. Most English-language histories of the Great War's battles are based on British sources; the authors of this book based their analyses on many original German sources. With an extensive bibliography that includes these sources (many unpublished), the reader is presented with a different view of the conflict, explaining the social, political, and economic structure of the country as it relates to the German military. It addresses both the active and reserve German forces, their training and doctrine, leadership and logistical issues, and other factors leading to the failure at the Battle of the Marne and the downfall of Imperial Germany's plans in 1914. The book also contains two fold-out maps.



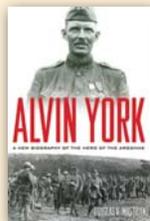
***Pressure Plate: A Perspective on Counter IED Operations in Southern Afghanistan 2008-2009*** by COL Ed Toy, RES '05. This book provides one perspective on the operational activities associated with executing offensive counter-IED operations in Southern Afghanistan during 2008-2009. This period of the war experienced more IED attacks on U.S. and coalition forces than any other time during the war. The comments and observations made by the author are drawn from his personal experience while serving as the Chief of Counter-IED operations in Regional Command-South and the Deputy Commander

## CLASS CODES

RES – Resident  
DCS – Department of Corresponding Studies  
DDE – Department of Distance Education  
(DCS renamed as of 1 Jun 98)  
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow  
FAC – Faculty  
NSS – National Security Seminar  
SIS – Strategy Implementation Seminar  
CNSP – Commandant's National Security Program

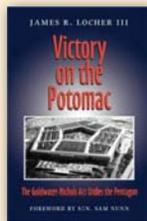
for Joint Task Force Paladin at Kandahar Airfield. COL Toy's perspective is not necessarily the official viewpoint of the U.S. military or the contributing nations to the International Security Assistance Forces (ISAF). However, much of the research and commentary are taken from actual events either drawn from the author's personal experience or directly from U.S. and ISAF forces conducting C-IED operations during the bloodiest year of the Afghan war.



***Alvin York: A New Biography of the Hero of the Argonne*** by COL Douglas V. Mastriano, RES '10 & FAC. York (1887-1964), devout Christian, conscientious objector, and reluctant WWI hero, is credited with the capture of 132 German soldiers on October 8, 1918, in the Meuse-Argonne region of France, for which he was awarded the Medal of Honor.

The media glorified York's bravery, but some in the German military and a soldier from his own unit cast doubt on his heroics. A fierce disagreement about the location of the battle in the Argonne forest was further complicated the soldier's legacy. Mastriano sorts fact from myth in the first full-length biography of York in decades, examining York's youth in east Tennessee, his WWI service, and his return to a quiet civilian life dedicated to charity. By reviewing artifacts recovered

from the battlefield with terrain analysis, forensic study, and research in both German and American archives, Mastriano reconstructs the events of October 8th in this WWI centennial year.



***Victory on the Potomac: The Goldwater-Nichols Act Unifies the Pentagon*** by Prof. James R. Locher III, FAC. War is waged not only on battlefields. In the mid-1980s, a high-stakes political struggle to redesign the relationships among the President, SECDEF, Chairman of the Joint Chiefs of Staff, and warfighting commanders resulted in the Goldwater-Nichols Act of 1986. Locher played a key role in the Congressional

effort to repair a dysfunctional military whose inter-service squabbling had cost American taxpayers billions of dollars and put thousands at risk. Victory on this front helped make possible the military successes since the passage of the bill, and set up conditions for future challenges. This insider's account follows the bill through committees to final passage, and vividly describes the real-life cast, political maneuvering, and infighting that is fascinating to all interested in how government works. The stakes in military reorganization will make clear why this legislative victory meant so much to American military capability.

***Leadership: The Warrior's Art***, edited by COL (Ret) Christopher D. Kolenda, is now available in audiobook narrated by Corey Snow.

## USAWC Fellows Update

The U.S. Army War College Fellows (USAWCs) have had a successful academic year representing the Army and USAWC at their hosting institutions.

Fellows produced at least two written products of research conducted through host institution holdings, USAWC assets, and via interviews conducted remotely or on-site during research visits funded variously by USAWC, hosting institutions, and senior Army mentors and their commands. Fellows were also ably assisted by advisors at their Fellowships, USAWC faculty mentors, and their general officer-level senior Army mentors. Their outstanding work is intended to inform and empower interested audiences that include members of the Army Staff and other parties concerned with defense and security matters.

A few examples of how Fellows at 23 separate universities gained invaluable experiences for future service as senior strategic leaders include:

**COL J.B. Becker** at MIT studied supply chain logistics with strategic applications in the following courses: Supply Chain

Leadership; Case Studies in Logistics; Global Supply Chain Management; and Humanitarian Logistics. He also attended a four-day MIT Center for Transportation and Logistics Executive Education Seminar on Supply Chain Management (SCM), along with 28 other business professionals. He was selected to lead a combined group of 30 students from the four MIT SCM programs to Winchester, Connecticut, to tour the Walgreens Distribution Center. He also traveled, as part of his coursework, to examine the expansion of the Panama Canal, including the northern and southern canal entrances/ports, to consider the worldwide container shipping implications of this action. JB was joined by two other Fellows within the supply chain program at MIT, **COL Deacon Maddox** and **LTC (P) Mark Colvis**.

Also at MIT, **COL Jayson Gilberti** focused on Security Studies and **LTC (P) Deborah Ellis** on the Lincoln Lab Emerging Technology Program. All of the MIT Fellows have latitude to study outside of their concentrations. For example, in addition to her technical discipline, LTC Ellis studied Great Power Military Intervention and Introduction to International

Development Planning. **COLs Joe Ryan and Rodney Lightfoot** at Columbia University studied leadership, ethics, and organizational behavior and ethics at Teacher's College, but also audited relevant courses at the School of International and Public Affairs.

Not all of the Fellows are university-assigned. **LTC (P) Larry Dugan**, serving as a SECDEF Corporate Fellow with the consulting firm McKinsey and Company, spent weeks at a time as a member of tailored problem-solving teams addressing public and private sector clients. His lessons from the exposure to multiple corporate environments are being shared appropriately. By the end of the academic year, he and his joint service counterparts, plus his two Army peers in the Corporate Fellows Program, will have briefed the OSD, Joint Staff, and Service leadership on two occasions with lessons learned from their respective Fellowships on overall direction, human resource administration, budgeting, operations, and research and development.

USAWC Fellows and CSA Senior Army Fellows have brokered and helped host numerous visits to their institutions by the

# USAWC Fellows Update

Army's senior leadership. For example, Fellows supported separate presentations by GEN Odierno at Tufts, Harvard, and Stanford Universities, and at the Center for Strategic and International Studies. **COL Tom Nelson** at Stanford assisted his host institution project advisor, Dr. William Perry, on a significant project as Perry and GEN (Ret) Abizaid co-directed a panel assessing the current QDR. **COL Randy Bagwell** at ODNI assisted Director James Clapper with a holistic review of the national security clearance process.

Fellows have also actively helped in the conduct of several International Strategic Crisis Negotiation Exercises at their universities. These simulations, jointly run by teams from the USAWC's Center for Strategic Leader Development, host academics, and the Fellows themselves, are very popular. The learning audience predominantly consists of graduate students studying international relations, government, and national security strategy and policy. This year, the exercises have already been conducted at Georgetown, Duke

(in conjunction with UNC Chapel Hill), the University of Texas, Texas A&M (which was conducted with both sets of Fellows from Austin and College Station), and Syracuse. Next year should see the University of Denver and Columbia University host their first iterations.

In summary, Fellows are achieving quality research, study, and engagement, across the nation and overseas.

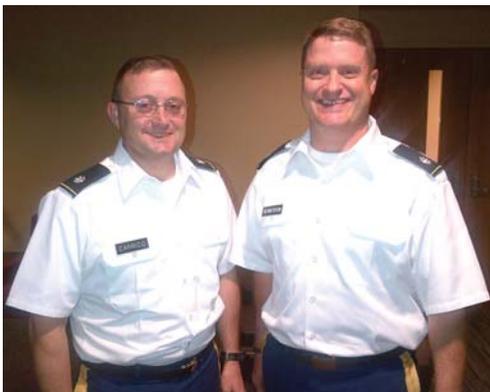
*by COL (Ret) Phil Evans,  
Fellows Program*



USAWC Fellows at UNC Chapel Hill attend the Ambassador Davis and Kay Phillips Family International Lectureship and the Duke Program in American Grand Strategy. L-R with leadership presenter GEN (Ret) David Petraeus, USAWCF '95 are COL Rich Menhart, COL Chuck Masaracchia, LTC Bob Curris, and COL Mike Copenhaver.



MIT Fellows gathered in one place, although they study in three specialized programs on a day-to-day basis. L-R: LTC(P) Deb Ellis (MIT Lincoln Lab - Biometrics and Forensics Program); COL JB Becker, LTC(P) Mark Colvis, and COL Ed Maddox (all three pursuing studies in the MIT Supply Chain Logistics Program); and COL Jayson Gilberti (MIT Security Studies Program).



LTC(P) Jake Carrico and LTC(P) Mike Henderson at Texas A&M University, during the February 2014 Student Conference on National Affairs. The conference, which drew students from around the country interested in the study of national and global security interests, involved large scale presentations, seminar sessions administered in part by the Fellows, and a strategic crisis negotiation administered by the USAWC. For that event, the five University of Texas Fellows also assisted. The conference culminated with an address by the Commandant, MG Cucolo.



SECDEF Corporate Fellows in Arlington, Oregon, after a ScanEagle UAS Flight Demo hosted by the Insitu Corporation. USAWC Fellows are LTC (P) Larry Dugan (left), who serves at McKinsey and Co., and COL Jay Kaine (second from right) serving at Northrup Grumman. The remaining Fellows are from other services.



USAWC Fellows at Tuft's Fletcher School assisted the host institution and USAWC with a geopolitical exercise for over 100 Boston-area graduate students held in late November. L-R: COL Charles Dalcourt, Prof Phil Evans, LTC Shannon Sentell, LTC Dwaine Drummond, LTC Mike Smith, and COL Brent Cummings



COL Tom Nelson on the day of his recent promotion, standing with his parents. The presiding official was Dr. William J. Perry, former SECDEF, who is Tom's host institution faculty mentor at Stanford's Center for International Security and Cooperation.

# U.S. Army Heritage and Education Center Update



A significant change to our organization occurred in December when we started to merge the USAHEC and USAWC libraries. This is a great initiative to ensure that researchers – using our “one library, two locations” concept – can soon see the library and archival holdings of both the USAWC and USAHEC library locations.



*USAWC library is now part of the USAHEC library/archives.*

The Military History Institute (MHI) team continues to maintain world-class customer service support of researchers from around the world, answering requests for information and linking people and resources. In January alone, the team handled over 1,400 actions, supporting off-site inquiries and requests for information and assistance; roughly 30% of those were official assists for government customers. The cataloging team also set a productivity record this past year.



*Prof. Brent Bankus, DDE '04 & FAC, Chief, Oral History Branch, USAHEC, and COL (Ret) Charles D. "Chuck" Allen, RES '01 & FAC, interview Former Chief of Staff of the U.S. Army, General George Casey.*

Processing collections – paper, audio-visual, and photo – remains a priority. The Oral History team is working **GEN (Ret) George Casey's, USAWCF '88**, oral history and will also be collecting **GEN (Ret) Robert Cone's** papers.

Our digital archives are up and running, with material being added routinely.

The ultimate goal is to digitize all relevant holdings so materials are available for people who may not be able to visit. Digitization also serves to conserve materials because it will reduce the amount of handling and exposure. This will take years, but it is worth the effort.

Another effort requiring extensive time and attention is re-looking how we store museum artifacts. Our “Tiger Team” has already relocated over 10,000 items. In the end, this will help us acquire the right collections, outline needed conservation work, and save space in the storage areas for new items.

Exhibit work continues at USAHEC. Last November, our art curators and graphic design team opened an exhibit “**Kriegie Life: The Words and Artwork of Lieutenant Carl H. Holmstrom, Prisoner of War.**” Holmstrom was an Army Air Corps bombardier on a B-24 in 1943 when his plane crashed in Tunisia. Captured by the Germans, he was eventually sent to Stalag Luft III, the POW camp made famous in the movie *The Great Escape*. While assigned to the camp, Holmstrom drew and sketched amazing pieces of art focused on camp life and people.



*The inaugural exhibit in the new General Omar N. Bradley Art Gallery, "Kriegie Life: The Words and Artwork of Lieutenant Carl H. Holmstrom, Prisoner of War."*

The exhibits team is working on a couple of Improvised Explosive Device (IED) exhibits to be ready soon. These IEDs are realistic and

informative. We are looking forward to putting them on the Army Heritage Trail and inside the Soldier Experience Gallery. The great skills of our conservators and acquisitions teammates are also worthy of mention. They continue to ensure the availability of priceless artifacts and papers for years to come, as well as the acquisition of new items of value for the Army's history program.

Historical Services (HSD) has been busy working our “50-in-50” project, which is this: Staff members pick a state, find a Soldier Story in our collection tied to that State, and write a short article on the Soldier in question. We recently got our first article published and are hopeful this will lead to publication in several states, as well as increased awareness about the Center in all states. The HSD team, in concert with MHI and the Library, also provided numerous reference bibliographies and scanned materials to the Chief of Staff of the Army's Special Study Group. We continue to actively support the important work of our Army in several areas, providing analysis and historically significant materials to decision makers.

The HSD team also continues to fill numerous roles – seminar historian duties for the USAWC resident course, teaching for the Basic and Advanced Strategic Art Programs, panel membership for the Air Command and Staff College, seminar leadership for general officer courses, and teaching part of the Military History Detachment Course at Fort Knox, Kentucky for the Center of Military History (CMH).



*A video journalist from CSPAN's American History TV films USAHEC staff member Karl Warner, as he explains key materials from the USAHEC archive.*

Visits from Congressional Staff members, senior foreign dignitaries, retired and serving senior civilian and military leaders, and many more enable us to raise awareness about the Center, in and out of the Army. An example was a visit from a video journalist with CSPAN American History TV. They taped one of our lectures, and have committed to producing two features about USAHEC's mission, functions, and exhibits. A Pittsburgh reporter will do an in-depth story on USAHEC for readers in western Pennsylvania.

Perspectives Lectures, the Kleber Readings, and now USAWC's Strategic Art Film Program, continue with great support. Our veteran ambassador program is up and running, and we support staff rides, official and public educational programs, Army History Program, veterans, private researchers, visitors, and anyone interested in learning more about the history and heritage of our great Army. In the next edition, we will cover Army Heritage Days, one of the largest public events of its kind.



*Living historians, veterans, and visitors fill the USAHEC's Army Heritage Trail for Army Heritage Days.*

Please visit our website, [www.usahec.org](http://www.usahec.org), and check us out on social media. We appreciate your help in building our online presence and reach.

**COL Matthew Dawson,  
Director, USAHEC**

RES – Resident  
 DCS – Department of Corresponding Studies  
 DDE – Department of Distance Education  
 (DCS renamed as of 1 Jun 98)  
 SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow  
 FAC – Faculty  
 NSS – National Security Seminar  
 SIS – Strategy Implementation Seminar  
 CNSP – Commandant's National Security Program

### Name & Class ..... Date of Death 1950s

BG (Ret) George W. Coolidge, RES '51	January 20, 1996
COL (Ret) Eugene E. Lockhart, RES '53	September 02, 2003
COL (Ret) Guy C. Lothrop, RES '53	October 22, 1994
CAPT (Ret) Dewitt C. McIver, Jr., USN, RES '53	October 29, 1991
BG (Ret) John B. Sullivan, RES '53	September 19, 1989
COL (Ret) Gardner A. Williams, RES '53, FAC '53-'56	May 09, 2011
COL (Ret) John T. Williamson, RES '53	December 18, 1992
COL (Ret) Robert C. Works, RES '53	October 25, 2003
COL (Ret) Burton B. Bruce, RES '54	March 18, 1998
RADM (Ret) Charles E. Brunton, RES '54	January 07, 1993
COL (Ret) Walter J. Bryde, RES '54	March 15, 2000
COL (Ret) Dale D. Dixon, RES '54	December 13, 1998
COL (Ret) James 'Johnny' Johnson, RES '54	September 16, 1995
BG (Ret) Melvin D. Losey, RES '54	January 20, 1997
COL (Ret) Thomas L. Mann, RES '54	January 23, 2006
COL (Ret) Robert 'Bob' Partridge, RES '54	November 11, 2003
COL (Ret) Thomas J. Seigler, RES '54	May 22, 1992
COL (Ret) Howard 'Saint' St. Clair, RES '54	July 02, 2003
BG (Ret) John D. Stevens, RES '54	July 16, 1998
BG (Ret) James M. Worthington, RES '54	March 29, 2002
COL (Ret) Emory S. Adams, Jr., RES '55	August 06, 2006
COL (Ret) Edwin S. Chapman, RES '55	October 18, 2001
COL (Ret) Theodore 'Ted' Janof, RES '55	November 06, 2007
MG (Ret) Herbert J. McChrystal, Jr., FAC '55-'57	December 10, 2013
COL (Ret) John 'Jack' Rhoades, RES '55	September 22, 2005
COL (Ret) William W. Smith, Jr., RES '55	October 27, 2013
COL (Ret) Maurice D. Stratta, RES '55	December 02, 1989
MG (Ret) John C. F. Tillson III, RES '55	June 06, 2001
BG (Ret) Ellis E. Wilhoyt, Jr., RES '55	October 10, 1996
COL (Ret) Robert 'Bob' Barry, Jr., RES '56	July 09, 2007
COL (Ret) Glenn T. Beelman, RES '56	December 13, 2009
COL (Ret) Laurence C. Brown, RES '56	November 05, 1988
COL (Ret) Robert C. Cameron, RES '56	August 07, 1997
Col (Ret) Lucian 'Pete' Dade, USAF, RES '56	August 01, 1983
COL (Ret) Everett G. Hahney, RES '56	March 15, 1995
COL (Ret) William F. Kramer, RES '56	January 30, 1996
COL (Ret) Donald 'Sandy' MacGrain, RES '56	February 02, 2002
RADM (Ret) Charles E. Perkins, USN, RES '56	October 24, 1989
Mr. Hubert J. Plumpe, RES '56	January 18, 2004
COL (Ret) Marshall Wallach, RES '56	December 29, 2004
Mr. Frank C. Bolser, Ph.D., RES '57	June 28, 1999
COL (Ret) William C. Gee, RES '57	December 23, 1988
COL (Ret) Robert W. Grote, RES '57	May 10, 2006
COL (Ret) Frank R. Harrison, RES '57	September 08, 1988
COL (Ret) Phillip A. Hatten, RES '57	July 01, 1982
COL (Ret) Eugene A. Trahan, RES '57	November 19, 2003
COL (Ret) Robert E. Tucker, RES '57	December 25, 1996
COL (Ret) Lloyd P. Vancourt, RES '57	April 19, 1995
COL (Ret) Robert C. Williams, Jr., RES '57	June 15, 2000
COL (Ret) Malcolm F. Gilchrist, Jr., RES '58	November 14, 1991
BG (Ret) Frank H. Linnell, RES '58	December 21, 1988
LTG (Ret) Fillmore K. Mearns, RES '58	November 18, 1997
Col (Ret) Thomas G. Roe, USMC, RES '58	August 02, 1985
COL (Ret) Emmett R. White, Jr., RES '58	June 04, 1991
COL (Ret) Robert B. Cobb, RES '59	December 07, 2004
LTG (Ret) Richard "Dick" Knowles, RES '59	September 18, 2013
COL (Ret) Niram L. Sauls, RES '59	March 27, 1990
COL (Ret) Arthur D. Vonrohr, RES '59	August 11, 1990
BG (Ret) William W. Watkins, Jr., RES '59	March 01, 2001

### 1960s

COL (Ret) Francis S. Conaty, Jr., RES '60	September 23, 2013
Col (Ret) George W. Franklin, USAF, RES '60	August 28, 2009
COL (Ret) Edward O. Logan, RES '60	November 27, 2006
Mr. Oliver L. Troxel, Jr., RES '60	June 12, 2013
COL (Ret) George F. Carter, RES '61	February 24, 2014
MajGen (Ret) Lowell E. English, USMC, RES '61	September 26, 2005
COL (Ret) Richard 'Dick' Batson, RES '62	March 10, 2014
Col (Ret) James R. Gilmore, USAF, RES '62	July 02, 2008
COL (Ret) Paul J. McClure, Jr., Esq., RES '62	November 06, 2013
COL (Ret) John H. Hoye, RES '63	May 05, 1999
COL (Ret) Charles K. Blum, RES '64	August 07, 2010
BGen (Ret) James A. Feeley, Jr., USMC, RES '64	December 06, 1998
COL (Ret) William N. Martasin, RES '64	October 21, 2008
MG (Ret) Charles 'Pete' Spragins, RES '64	January 29, 2014
BG (Ret) Philip 'Pete' Boergers, RES '65	March 25, 2014
COL (Ret) Dan D. Jennings, Jr., RES '65	January 19, 2007
Maj Gen (Ret) Cuthbert 'Bill' Pattillo, USAF, RES '65	February 20, 2014
COL (Ret) Robert M. Rose, RES '65	October 25, 2013
COL (Ret) Robert H. Siegrist, RES '65	June 16, 2009
Col (Ret) Donald I. Hackney, USAF, RES '66	April 03, 2002
COL (Ret) Joseph N. Hearin, RES '67	August 18, 2006
MG (Ret) Nicholas P. Kafkalas, RES '67	December 31, 2013
LTC (Ret) George L. Harman, RES '69	April 28, 2014
COL (Ret) Richard H. Nordin, RES '69	February 21, 2014
COL (Ret) Harvey H. Perritt, Jr., RES '69	February 13, 2014
COL (Ret) Charles R. Roberts, RES '69	December 06, 2013

### 1970s

COL (Ret) Leslie S. Ayers, DCS '70	October 23, 2011
COL (Ret) Edward P. Davis, RES '70	May 08, 2013
COL (Ret) Christos J. Evangelos, RES '70	October 05, 2013
COL (Ret) Glen A. Hill, RES '70	April 24, 2000
COL (Ret) Marvis F. Lynes, DCS '70	March 26, 2014
CAPT (Ret) George R. Robey, Jr., USN, RES '70	January 27, 2014
COL (Ret) William W. Taylor, Jr., RES '70	September 23, 2013
COL (Ret) Ferd E. Anderson, Jr., DCS '71	November 09, 2013
COL (Ret) James G. Campbell, Jr., RES '71	November 11, 2013
COL (Ret) Edwin F. Cavaleri, Jr., RES '71	November 14, 2013
COL (Ret) Edward F. Corcoran, RES '71	April 08, 2014
MG (Ret) Niles J. Fulwyler, RES '71	January 11, 2014
COL (Ret) Donald C. Shuffstall, RES '71	January 18, 2014
COL (Ret) Nelson L. Thompson, RES '71	March 07, 2014
COL (Ret) Joseph H. Masterson, Sr., RES '72	November 27, 2013
COL (Ret) Theodore H. Schmidt, RES '72	November 22, 2004
COL (Ret) Samuel A. Walker, Jr., DCS '72	March 14, 2012
COL (Ret) Peter F. Witteritz, RES '72	January 29, 2014
COL (Ret) Mims C. Aultman, M.D., RES '73	December 11, 2013
COL (Ret) William P. Boyd, RES '73, FAC '80-'85	November 19, 2013
COL (Ret) Robert F. Hume, DCS '73	December 27, 2013
COL (Ret) Max B. Scheider, DCS '73	January 31, 2014
COL (Ret) Robert L. Vidrick, RES '73	January 08, 2014
MG (Ret) William R. Berkman, DCS '74	January 15, 2014
Col (Ret) Daniel F. Blake, Jr., USAF, RES '74	December 14, 2009
BG (Ret) John S. D. Eisenhower, SRCOC '74	December 21, 2013
MG (Ret) Howard G. Garrison, SRCOC '74	September 14, 2007
COL (Ret) Theodore O. Gregory, RES '74	February 17, 2014
Dr. (MG) Ret) John H. Neiler, DCS '74, SRCOC '77	September 16, 2012
BGen (Ret) Lloyd W. Smith, Jr., USMC, FAC '74-'77	March 06, 2006
COL (Ret) Ralph T. Churchill, RES '75	April 05, 2006
MajGen (Ret) Clayton L. Comfort, USMC, RES '75	October 14, 2004
COL (Ret) Jerry L. Denman, RES '75	December 23, 2013
BG (Ret) Hal L. Hefner, RES '75	November 21, 2013
COL (Ret) Charles F. Kraak, RES '75	February 16, 2014
COL (Ret) Watha James 'Jim' Eddins, Jr., RES '76	November 21, 2013
COL (Ret) Wade Hampton, DCS '76	March 30, 2014
MajGen (Ret) Hugh W. Hardy, USMC, SRCOC '76	April 03, 2003
COL (Ret) Thomas A. Miller, Jr., DCS '76	December 01, 2013
BG (Ret) William J. Mullins, Jr., JD., SRCOC '76	December 29, 2013
COL (Ret) James J. Waldeck, Jr., RES '76	November 15, 2013
BG (Ret) Guy P. Bowen, RES '77	October 26, 2013
BG (Ret) William P. Cody, DCS '77	November 21, 2013
COL (Ret) Melville A. Drisko, Jr., RES '77	June 23, 2005
COL (Ret) John M. Hamilton, Jr., DCS '77	November 20, 2013
COL (Ret) Charles C. Moses, RES '77	December 08, 2013
MajGen (Ret) John B. Hirt, Ph.D., USMC, SRCOC '78	March 18, 2012
COL (Ret) Robert E. Moss, RES '78, FAC '78-'84	December 04, 2013
LTG (Ret) Wilson 'Dutch' Shoffner, RES '78	January 03, 2014
COL (Ret) Walter D. Smith, RES '78	December 01, 2002
COL (Ret) George W. Tate, Sr., RES '78	November 02, 2013
COL (Ret) David E. Thompson, DCS '78	November 10, 2013
BG (Ret) Guthrie L. Turner, DCS '78	January 09, 2014
COL (Ret) Carroll R. Wilson, RES '78	November 01, 2008
COL (Ret) Benjamin B. Beasley, DCS '79	December 03, 2013
COL (Ret) Herman L. Brooks, RES '79	July 01, 2000
BG (Ret) Louis Duckett, SRCOC '79	March 07, 1999
CH (COL) Ret) Hugh 'Mickey' Grubb, DCS '79	April 22, 2013
COL (Ret) Wilson A. Heefner, M.D., DCS '79	February 16, 2013
COL (Ret) Frederick J. Siebert, DCS '79	April 14, 2014

### 1980s

COL (Ret) Don T. Adams, DCS '80	November 03, 1989
CH (COL) Ret) Alfred E. Brough, DCS '80	December 22, 2013
COL (Ret) Robert T. Haller, DCS '80	June 15, 2011
Col (Ret) Charles R. McGregor, Sr., USAF, RES '80	February 28, 2013
COL (Ret) Robert W. Salley, RES '80	June 04, 2009
CDR (Ret) Phillip V. Starnes, USN, RES '80	April 28, 2004
COL (Ret) Frank E. Yon, DCS '80	January 22, 1997
COL (Ret) John A. Cash, DCS '81	August 24, 1998
LTC (Ret) Richard A. Clark, DCS '81	March 28, 2005
Col (Ret) Henry 'Jack' Cochran, USAF, RES '81	March 12, 2014
BG (Ret) Frank Cunningham III, RES '81	December 19, 2013
COL (Ret) David J. Drew, Jr., DCS '81	March 05, 2014
COL (Ret) Darrold D. Garrison, DCS '81	November 20, 1997
COL (Ret) Earl S. Greason III, RES '81	April 07, 1996
Mr. John E. Hanna, Jr., RES '81	February 22, 2010
MG (Ret) Charles M. Kiefner, SRCOC '81	January 27, 2007
BGen (Ret) John J. Krasovich, USMC, SRCOC '81	March 01, 2013
COL (Ret) Stanley A. Maxson, Jr., RES '81	January 05, 1985
COL (Ret) Harvey J. Reynolds, RES '81	June 01, 1997
BG (Ret) Duane R. Smith, SRCOC '81	April 08, 2014
LtGen (Ret) Duane A. Wills, USMC, RES '81	May 21, 2007
COL (Ret) Leon E. Dixon, DCS '82	February 01, 1987
COL (Ret) Florian J. Gies III, DCS '82	November 22, 2004
COL (Ret) Wayne G. Janssen, DCS '82	December 26, 2007
BG (Ret) Jan H. Paynton, DCS '82	December 10, 1999
COL (Ret) Herbert F. Wickham III, RES '82	March 12, 2014

LTC (Ret) John H. Wittschen, Jr., DCS '82	August 17, 2002
COL (Ret) Earl F. Cephas, DCS '83	January 30, 2013
COL (Ret) Frank W. Klein, Jr., RES '83	March 30, 2005
COL (Ret) Herbert E. Koeningbauer, RES '83	November 02, 2002
COL (Ret) Milton E. Turner, RES '83	November 01, 2012
COL (Ret) Allan R. Wetzel, RES '83	May 09, 2006
COL (Ret) Robert N. Bailey, DCS '84	April 13, 2007
Col (Ret) Robert D. Becker, USMC, DCS '84	July 08, 1999
Col (Ret) Jerry C. Black, Sr., USMC, RES '84	February 20, 2014
COL (Ret) Thomas M. Herrick, DCS '84	October 30, 2004
COL (Ret) Lewis 'Ed' Kauffman, DCS '84	May 26, 2000
COL (Ret) William A. Hall III, RES '85	May 29, 2002
LTC (Ret) William T. Hicok, DCS '85	November 25, 2012
Brig Gen (Ret) Albert 'Don' Jensen, USAF, RES '85	November 05, 1999
COL (Ret) Wendell O. Jones, RES '85	September 21, 2013
COL (Ret) William F. Kelly, DCS '85	June 19, 2012
LTC (Ret) Thomas J. Kochaniewicz, DCS '85	June 01, 1989
Maj Gen (Ret) Clark O. Olander, USAF, SRCOC '85	January 03, 2003
COL (Ret) Jimmie B. Quinn, RES '85	October 22, 2013
LTC (Ret) James C. Cannon, DCS '86	September 25, 2010
LTC (Ret) Samuel W. Garraway, RES '86	March 04, 2014
COL (Ret) Douglas H. Rutledge, Jr., DCS '86	March 10, 2001
LTC (Ret) Douglas H. Cobb, RES '87	September 19, 2008
LTC (Ret) Maurice A. DeMoor, DCS '87	April 26, 2006
COL (Ret) James A. Hopper, DCS '87	September 10, 2012
CDR (Ret) William T. Rice, USN, SRCOC '87	April 18, 2007
MajGen (Ret) Mitchell J. Waters, USMC, SRCOC '87	January 27, 2005
MG (Ret) James G. Browder, Jr., DCS '88	October 02, 2013
COL (Ret) Albert R. Brownfield III, DCS '88	February 18, 2014
COL (Ret) Robert Grubenmann, DCS '88	May 29, 2007
LTC (Ret) Allen P. Mauldin, DCS '88	February 22, 2000
LTC (Ret) Dean House Nichols, RES '88	June 06, 2010
COL (Ret) Thomas L. Poche, RES '88	October 05, 2005
LTC (Ret) Thomas L. Sicking, DCS '88	February 05, 2003
COL (Ret) Powell M. Smith II, DCS '89	March 12, 2012

### 1990s

LTC (Ret) Robert P. Lech, DCS '90	August 30, 2009
MG (Ret) Fred H. Casey, SRCOC '91	March 08, 2012
COL (Ret) Gerald J. Molnar, DCS '91	April 27, 2014
COL (Ret) Lynn B. Stull, DCS '91	February 16, 2014
COL (Ret) Billy F. Caudill, RES '92	April 23, 2013
Mr. Augustine W. Wise, RES '94	January 09, 2014
COL Bernard A. Pfeiffer, DCS '96	August 11, 2006
BG (Ret) James E. Payne III, DDE '99	September 24, 2013

### 2000s

COL (Ret) John R. Chambers, RES '00	October 30, 2006
COL David A. Lewis, DDE '01	May 17, 2007
COL John B. O'Dowd, USAWCF '01	January 26, 2010
COL (Ret) Douglas H. Rabren, RES '01	December 23, 2012
COL (Ret) Gary F. Herchenroeder, RES '04	October 17, 2012
COL (Ret) Alexander D. Davis, Jr., RES '05	September 06, 2013
CDR (Ret) Glen 'Lefty' Hansen, USN, RES '05	June 22, 2007
Mr. Joseph M. Proctor, NSS '07	January 10, 2014
Mr. Paul A. Wescott, NSS '07	August 13, 2013
Ms. Janet M. Jarsyniawic, RES '10	October 13, 2013
Mr. Jeffrey J. Myrvik, RES '11	January 04, 2014

### Spouses

Mrs. Gloria Donna Hill	February 17, 2014
(wife of COL (Ret) Glen A. Hill, RES '70)	
Mrs. Dorothy Taylor	March 14, 2014
(wife of COL (Ret) William W. Taylor, RES '70)	
Mrs. Sally L. Gregerson	June 06, 2013
(wife of COL (Ret) William E. Gregerson, RES '73)	
Mrs. Juanita 'Nita' McNider	February 08, 2014
(wife of COL (Ret) Henry B. McNider III, RES '76)	
Mrs. Pearl Stewart	August 29, 2013
(wife of MG (Ret) Bob Stewart, RES '80 (If, Canada))	
Mrs. Nancy L. Wickham	March 19, 2014
(wife of COL (Ret) Herbert F. Wickham III, RES '82)	
Mrs. Elizabeth 'Bette' Williams	February 10, 2014
(wife of COL (Ret) David 'Kirk' Williams, RES '83)	
Mrs. Jeneane Campbell King	September 23, 2013
(wife of LTG (Ret) James C. King, RES '88)	
Mrs. Sara A. Pierson	February 5, 2013
(wife of BG (Ret) Jeffrey L. Pierson, DCS '89, SRCOC '00)	
Mrs. Tena Manning	June 10, 2008
(wife of COL (Ret) Robert L. Manning, RES '05)	
Mrs. Heike Juzukonis	December 02, 2013
(wife of COL Walter A. Juzukonis, RES '09)	
Colonel Hector H. Henry II	November 28, 2013
(husband of Dr. Marjorie Benbow, NSS '13)	
Mr. Robert L. Stettenbauer	March 04, 2014
(husband of Ms. Grace Carolyn Stettenbauer, Current Faculty)	



# Tribute Donations

Since Fall 2013 Magazine through May 10, 2014

## In Memory Of:

### 1920s

LTG (Ret) Troy H. Middleton, RES '29, Cdr, VIII Corps, U.S. Army, 1944-1945  
from COL (Ret) Robert D. Middleton, RES '80

### 1950s

COL (Ret) Mario J. Zecca, RES '59 from his daughter, Ms. Yvonne L. Zecca

### 1960s

COL (Ret) Francis S. Conaty, Jr., RES '60 from Col (Ret) Mark K. Hayden, USMC, RES '91  
Mr. Oliver L. Troxel, Jr., RES '60 from his wife, Mrs. Marguerite B. Troxel  
Lt Gen (Ret) Joseph G. Wilson, USAF, RES '60 from COL (Ret) Charles T. Myers III, RES '82  
LTG (Ret) Sidney B. Berry, RES '65 from COL (Ret) Harold L. Miller, RES '75  
COL (Ret) LeRoy Strong, RES '66 from his son, Dr. Robert A. Strong  
CAPT Harry Post, USN, RES '67 from CDR (Ret) George W. Govan, USN, RES '67

### 1970s

Deceased members of the Class of 1970 from COL (Ret) Eugene F. Crooks, RES '70  
COL (Ret) Zane E. Finkelstein, RES '70 from Ambassador Harvey F. Nelson, Jr., Former FAC  
COL (Ret) Zane E. Finkelstein, RES '70 from COL (Ret) Paul Sposito, RES '81  
COL (Ret) Angelo 'Jim' Harageones, RES '70 from his wife, Mrs. Helen Harageones  
COL (Ret) Ron Jedavy from LTG (Ret) Robert "Sam" Wetzell, RES '70  
GEN (Ret) Glenn K. Otis, RES '70

from COL (Ret) and Mrs. Buddy G. Beck, RES '76 & the Beck Foundation, Inc.,  
from LTG (Ret) David E. Grange, Jr., RES '70  
from COL (Ret) James G. Hattersley, RES '75  
from COL (Ret) Jack A. Neuberger, DCS '74  
from LTC (Ret) Sava M. Stepanovitch, FAC '76 - '79  
from COL (Ret) Robert H. Taylor, former FAC

COL (Ret) John F. Burst, DCS '71 from his wife, Mrs. Mary Anne Burst  
COL (Ret) Alfred R. Kitts, DCS '71 from his wife, Mrs. Gretchen D. Kitts  
COL (Ret) Donald 'Don' Shuffstall, RES '71 from his wife, Mrs. Louella 'Lou' Shuffstall  
COL (Ret) Russell Weathersby, RES '71

from his daughter, COL (Ret) Margaret P. Applewhite, USAWCF '94  
BG (Ret) Joseph E. McCarthy from COL (Ret) Sherman Weisinger, DCS '71  
COL Ralph J. Hippert, RES '72 from his wife, Mrs. Betty J. Hippert  
Mrs. Georgelyn C. Rogerson from her husband, COL (Ret) William T. Rogerson, RES '72  
MG (Ret) Forrest A. Abbott, DCS '73, SRCOC '77

from Piedmont Chapter 009 Reserve Officers Association League of the U.S. (ROAL)  
All men killed or wounded while members of 1st Plat, B/29th Inf, July '50-May '51  
(his rifle platoon in Korea) from BG (Ret) Uzal W. Ent, DCS '73

Mrs. Sally L. Gregerson from her husband, COL (Ret) William E. Gregerson, RES '73  
COL (Ret) Charles M. Hunter, DCS '73 from COL (Ret) Bruce E. Patterson, DCS '73  
COL (Ret) Richard L. Jepsen, DCS '73 from his wife, Mrs. Wanda Jepsen  
COL (Ret) Benjamin H. Purcell, Jr., RES '74 from COL (Ret) Carl W. Hance, Sr., RES '74  
COL Robert C. Turner, RES '74 from COL (Ret) James M. Compton, RES '75  
COL Fred R. Doran, DCS '75 from his son, Mr. Mitchell A. Doran  
BG (Ret) Hal L. Hefner, RES '75 from his wife, Mrs. Anna S. Hefner  
COL (Ret) Edward C. Kielkopf, Jr., RES '76 from his wife, Mrs. Lois H. Kielkopf  
The Hon. Howard Hollis 'Bo' Callaway, Sr., SECARMY 1973-1975

from COL (Ret) Robert S. Poydasheff, RES '76  
MG (Ret) Willard M. Burleson, Jr., RES '77 from COL (P) Willard M. Burleson III, RES '08  
MG (Ret) Willard M. Burleson, Jr., RES '77 from COL (Ret) Donald E. Gauntner, RES '77  
Mrs. Ellen I. Fretterd from her husband, LTG (Md.) (Ret) James F. Fretterd, DCS '77, SRCOC '82  
Medal of Honor Recipient Captain Euripides Rubio from COL (Ret) Hector R. Ponton, RES '77  
COL (Ret) Eugene P. Smith, DCS '77 from his wife, Mrs. Elizabeth C. Smith  
COL (Ret) Charles W. Stover, Jr., RES '77 from COL (Ret) Donald E. Gauntner, RES '77  
BG (Ret) Peter D. Hidalgo, RES '78 from COL (Ret) John A. Mojecki, DCS '76  
MG (Ret) Theodore W. Paulson, DCS '78 from Anonymous  
MG (Ret) Theodore W. Paulson, DCS '78 from COL (Ret) Robert G. Carne, DCS '78  
GEN (Ret) John M. Shalikhshvili, RES '78 from his wife, Mrs. Joan Shalikhshvili  
GEN (Ret) John M. Shalikhshvili, RES '78 from LTC (Ret) Sava M. Stepanovitch, FAC '76 - '79  
LTG Howard D. Graves, RES '79 & former Cmdt  
from BG (Ret) Dennis A. Wilkie, RES '79, SRCOC '83

### 1980s

COL (Ret) James A. Anderson, DCS '80 from his wife, Mrs. Joan L. Anderson  
COL David E. Baeb, DCS '80 from Mr. Thomas A. Shambeau, NSS '92  
Mrs. Miriam Brailey Hubbard from her husband, COL (Ret) Jerry A. Hubbard, RES '80  
Deceased members of the Resident Class of 1980 from BG (Ret) Thomas C. Jones, RES '80  
COL Andrew 'John' Miller, Jr., RES '80 from MG (Ret) Peter Berry, RES '80  
Mr. Robert Stone Saulnier from his parents, COL (Ret) and Mrs. Phillip J. Saulnier, RES '80  
BG David H. Stem, RES '80 from MG (Ret) Peter Berry, RES '80  
LTG (Ret) Paul G. Cerjan, RES '81 & former Cmdt from MG (Ret) Milton Hunter, RES '86  
COL (Ret) Robert D. Green, DCS '81  
from his daughter, MG Deborah A. Ashenurst, DDE '99, SRCOC '12  
BG (Ret) John L. Kotcho, DCS '81 from MG (Ret) James C. McElroy, SRCOC, '78 and '85  
Our fallen soldiers from COL (Ret) Raymond Leahey, RES '81  
Colonel Godehand Schell, IF Germany, RES '81 from COL (Ret) Carl B. Sciple, RES '81

BG (Ret) Duane R. Smith, D.Ed., SRCOC '81 from his wife, Mrs. Duane R. Smith  
COL (Ret) James Stone from COL (Ret) Steve and Leigh Roop (RES '96)  
COL (Ret) Sanford A. Hepps, M.D., DCS '85 from his wife, Mrs. Kassy Hepps  
Mrs. Barbara Lee Roddis Hervey, wife of COL (Ret) Robert 'Bob' F. Hervey, RES '85 &  
former Trustee from COL (Ret) Herbert E. Segal, RES '87  
LTC (Ret) William T. Hicok, DCS '85 from his wife, Mrs. Marilyn Nilson Hicok  
COL (Ret) John T. "Tom" Nettling, RES '85 & former FAC  
from Mr. and Mrs. James J. DiLorenzo  
from his wife, Mrs. Linda Lou Nettling  
from 1SG (Ret) Penny Sorenson  
COL (Ret) Jack D. Rives, RES '85 from his wife, Mrs. Dagmar Rives  
Mrs. Juanita McLeod Williams from her brother, Mr. Bruce E. McLeod, Jr., RES '87  
Mrs. Marith Willis from her husband, COL (Ret) Richard C. Willis, DCS '87  
COL (Ret) Terry L. Wagner, RES '88 from COL (Ret) Robert J. Familetti, RES '88  
COL (Ret) Terry L. Wagner, RES '88 from his wife, Mrs. Susan K. Wagner  
George W. Castka from COL (Ret) Bruce W. Castka, DCS '89  
COL (Ret) Robert 'Bob' Edwards, RES '89 from COL (Ret) James D. Moore, RES '89  
COL (Ret) Robert 'Bob' Ellis, RES '89 from COL (Ret) James D. Moore, RES '89  
1SG Archie O. Jones from MG (Ret) Raymond F. Rees, SRCOC '89  
COL (Ret) Powell M. Smith II, DCS '89 from his wife, Mrs. Powell M. Smith II

### 1990s

CAPT Larry McCants from COL (Ret) Dennis A. Bassett, DCS '90  
Mrs. Georgene Frego from her husband, COL (Ret) James P. Frego, DCS '90  
Emmaline Jankowski from COL (Ret) Margaret J. McGee, RES '90  
Colonel Art Richards from COL (Ret) Thomas R. Mann, DCS '91  
COL (Ret) Joseph C. Bowen, RES '92 from COL (Ret) Thomas G. Harrison, RES '92  
COL (Ret) Billy F. Caudill, RES '92 from his wife, Mrs. Billie Jo Caudill  
Seaman John Rice (WWII) from COL (Ret) Terry L. Rice, USAWCF '92  
Mrs. Constance S. Young from her husband, COL (Ret) Terry J. Young, RES '92  
Sarah Cross, daughter of COL (Ret) and Mrs. Ralph E. Cross, Jr., DCS '93  
from Mr. Jimmy B. Gill  
Mrs. Ida Cowell from COL (Ret) Ralph E. Cross, DCS '93  
Mr. Michael Dickson from COL (Ret) Ralph E. Cross, DCS '93  
Mrs. Laura Gill from COL (Ret) Ralph E. Cross, DCS '93  
Mrs. Margaret Houtz from COL (Ret) Ralph E. Cross, DCS '93  
Major Kent D. Miller, Sr. from COL (Ret) Kent D. Miller, Jr., DCS '93  
COL Peter F. Cohen, DCS '94 from COL (Ret) Richard W. Dillon, DCS '04  
COL (Ret) Dennis E. Matthews, DCS '94 from Mrs. Patricia M. Matthews  
COL (Ret) Dennis E. Matthews, DCS '94 from Kelly and Chris Ulrich  
Mrs. Janice Q. Hess from her husband, Mr. Gary L. Hess, RES '95  
Tech Sgt Fred Ebert, Jr. from COL (Ret) Donald 'Don' Ebert, RES '97  
COL (Ret) Randy L. Garner, RES '98 from COL (Ret) Earl 'Sandy' Harter, RES '98  
COL Thomas P. Kelly, RES '98 from Dr. Anthony A. Vasile, NSS '98  
Dr. Michael C. Robinson, RES '98 from COL (Ret) Earl 'Sandy' Harter, RES '98  
First Lieutenant Melvin R. Van Dyke from COL (Ret) Melvin Ray Van Dyke, RES '98  
MG Robert Mackinnon (USA) from LTC (Ret) Gary W. Allen, Ph.D., DDE '99  
BG (Ret) James E. Payne III, DDE '99 from his wife, Mrs. Betsy K. Payne  
Mrs. Kay L. Russell from her husband, COL (Ret) Ronald C. Russell, RES '99

### 2000s

COL Kevin R. Cunningham, RES '00 & former Dean from COL (Ret) Robert A. Watson, DDE '03  
Mrs. Sara A. Pierson from her husband, BG (Ret) Jeffrey L. Pierson, DCS '89 & SRCOC '00  
COL Daniel Marks Reyna, DDE '00 from his wife, Mrs. Rebecca S. Reyna  
COL Frank Wismer from COL Edgar C. Seely II, DDE '00  
Former U.S. Rep Isaac Newton 'Ike' Skelton IV, Missouri's 4th Congressional District  
from Gary (NSS '10) and Helen Sosniecki  
MAJ Fabian Novak from COL (Ret) Michael C. Doherty, DDE '01  
COL (Ret) Robert 'Bruce' Haverty, RES '01 from COL John C. Burns, RES '01  
SSG Paul A. Bloomer from COL (Ret) Stephen M. Bloomer, RES '04  
Mrs. Stacie Hillison, wife of COL (Ret) Joel R. Hillison, RES '04 & FAC  
from COL (Ret) Ron D. Dupree, DDE '10  
Mrs. Virginia Stiles Leech from her son, COL (Ret) James J. Leech, RES '04  
CW3 Billy A. Carrington from COL (Ret) Steven G. Woods, RES '04  
COL (Ret) Alexander D. Davis, Jr., RES '05  
from his Seminar 18 classmate COL Valerie Border, RES '05  
Mr. Donald W. Grosz, RES '05 from his Seminar 18 classmate COL Valerie Border, RES '05  
CDR (Ret) Glen 'Lefty' Hansen, RES '05 from his wife, Ms. Melinda A. Suzsan  
Mr. Fred E. Hunneke, NSS '05 from The Domestic Industries Foundation  
Mrs. Tena Manning from her husband, COL (Ret) Robert L. Manning, RES '05  
MAJ Doug La Bouff and MAJ Alan Rogers from COL (Ret) David J. Clark, RES '06  
LT Joseph S. Bravin, USA, KIA, Vietnam, Sept 1968 from Mr. Harvey B. Erenberg, NSS '06  
Dr. Sara L. Morgan, FAC '06-'11 from Mr. Larry Morgan and Ms. Stephanie Morgan,  
her husband and daughter  
Dr. Sara L. Morgan, FAC '06-'11 from Ms. Beth A. Williams, RES '11  
Mr. Michael A. Bricker, DDE '07 from COL Robert T. Durbin, Jr., DDE '07  
Col. E. V. Bargo, Jr. from Mrs. Nancy Bargo Anthony, NSS '08



# Tribute Donations

Since Fall 2013 Magazine through May 10, 2014

## In Memory Of: continued

COL Jerry D. Cashion, RES '08 & FAC '09-'12  
 from COL (Ret) James Larsen, RES '08  
 from Col (Ret) Michael A. Marra, USAF, RES '04  
 from Mr. Larry Morgan and Ms. Stephanie Morgan  
 from Ms. Beth A. Williams, RES '11  
 from Ms. Debra Young, RES '08

CW4 (Ret) Robert J. Rea from BG Maria R. Gervais, RES '08  
 LTC Robert Newberry from Dr. W. Bartley Hildreth, NSS '08  
 Mrs. Heike Juzukonis from her husband, COL Walter A. Juzukonis, RES '09  
 COL John M. McHugh, RES '09 from his wife, Mrs. Connie McHugh  
 Major Steve Hayes, USAF from Col Gordon Niebergall, RES '09  
 Col Adrian 'Kermit' Pone, USAF, RES '09 from Col (Ret) Mitch L. Berger, USAF, RES '09  
 Col Adrian 'Kermit' Pone, USAF, RES '09 from COL John W. Van De Loop, RES '09  
 USS Worden (DD 352), lost 1943 from Mr. Walter R. Baranger, NSS '10  
 1SG Philip Martocci from COL John Edward Halvorson, DDE '11  
 SSG Matthew L. Hearon from COL Matthew J. Hearon, DDE '11  
 LTC (Ret) Lewis E. "Buck" Buchanan from BG Janice M. Haigler, SRCOC '12  
 Mr. Frank J. Antolec, Sr. from Col William Ratledge, RES '12

COL Edward K. Thode from Lt Col Michael C. Thode, RES '12  
 COL Hector H. Henry II from his wife, Dr. Marjorie Benbow, NSS '13  
 Robert R. Farrell from Dr. Patricia Farrell-Cole, NSS '13  
 Joanne M. Wilson from LTC Paul K. Wilson, DDE '13

### OTHERS

Department of the Army civilians, as well as other Services' and contractor civilians, who have made the ultimate sacrifice in defense of our Nation from Army Management Staff College Alumni Association

Mr. Richard A. Gold, proud of the U.S. Army to the end  
 from The Hollanders  
 from Ms. Manette Klein  
 from Ms. Margot Klein  
 from Mr. Kenneth W. Mahrle  
 from Ms. Claudia J. Nickel

Lt Col Clarence J. Lauer from Mr. John N. Lauer  
 SSG Joseph Ruffin Moore, killed 1944 in the Battle of the Bulge, buried at Henri-Chapelle Cemetery from Mr. Anthony R. Williams, former FAC

MG (Ret) Gerald T. Sajer, former TAG of Pennsylvania  
 from Mr. Keith B. Quigley, friend of AWCF

## In Honor Of:

**1960s**  
 GEN (Ret) Frederick J. Kroesen Jr., RES '62 from COL (Ret) Earle F. Lasseter, DCS '83  
 MG (Ret) Wm. B. Steele, RES '67 from COL (Ret) Robert S. Poydasheff, RES '76  
 LTG (Ret) Richard G. Trefry, RES '69 & former AWCF Trustee  
 from Ms. Jessica Mitchell, NSS '04  
 LTG (Ret) Richard G. Trefry, RES '69 & former AWCF Trustee  
 from COL (Ret) Calvin G. Lyons, DCS '78

**1970s**  
 CSM Robert H. Campitell from COL (Ret) Harry W. Nagel, DCS '72  
 LTC (Ret) John 'Jack' W. Ent from his brother, BG (Ret) Uzal W. Ent, DCS '73  
 COL (Ret) Buddy Beck, RES '76 & AWCF Trustee from Dr. Susan N. Hanrahan, Ph.D., NSS '11  
 MG (Ret) George M. Bush from COL (Ret) Warren R. Stumpe, DCS '76  
 MG (Ret) George E. Barker, DCS '77 & former AWCF Trustee  
 from Dr. Susan N. Hanrahan, Ph.D., NSS '11  
 MG (Ret) George E. Barker, DCS '77 & former AWCF Trustee  
 from Judge Barry Salzman, NSS '02  
 GEN (Ret) Gordon R. Sullivan, RES '78 and Pres, AUSA  
 from BG (Ret) Gerald D. Griffin, M.D., SRCOC '98  
 CAPT (Ret) Jack R. Greenwood, USN, RES '79 & former FAC  
 from COL (Ret) and Mrs. William S. Orlov, RES '80 & former FAC

**1980s**  
 Mr. Richard C. Soares from COL (Ret) William H. Foy, RES '80  
 LTG (Ret) James 'Terry' Scott, RES '80 from Mr. Timothy C. Thompson, Sr., NSS '12  
 Eva W. and Joel E. McLeod, Sr. from their son, COL (Ret) Joel E. McLeod, Jr., RES '81  
 BG (Ret) Richard W. Potter, Jr., RES '81 from COL (Ret) Earnest W. Dill, DCS '81  
 LTG (Ret) Thomas G. Rhame, RES '81, and AWCF Trustees  
 from COL (Ret) Robert S. Poydasheff, RES '76  
 COL (Ret) James C. Peterson, DCS '81 & former FAC  
 from Dr. Richard J. Kossman, M.D., NSS '99  
 Friends who served in WWII from COL (Ret) Paul M. Fleenor, DCS '83  
 CH (COL, Ret) Gil A. Stricklin, Sr., DCS '83 from MG (Ret) Elmer L. Stephens, DCS '71  
 COL (Ret) James H. Joy, Ph.D., RES '84 from his wife, Mrs. Sandra Joy  
 PFC Christopher C. Case, USA, for his March 2014 deployment to Afghanistan  
 from COL (Ret) and Mrs. Paul W. Phillips, RES '87  
 CPT Daniel G. Monahan, USA, from Col (Ret) J. Rodney Walton, USMC, DCS '87  
 COL (Ret) Ernest A. Levasseur, DCS '88 & former FAC from COL (Ret) Ruth B. Collins, RES '98  
 Major Paul M. Lee III, USMCR from MajGen (Ret) Paul M. Lee, Jr., RES '88  
 CH (MG, Ret) Gaylord T. Gunhus, RES '89 from CH (COL, Ret) Jack N. Anderson, DDE '00

**1990s**  
 COL (Ret) Leonard J. Fullenkamp, RES '90 & FAC, from Dr. Robert E. Millward, NSS '01  
 COL (Ret) Leonard J. Fullenkamp, RES '90 & FAC, from Mr. John Hensel, NSS '11  
 MG (Ret) Robert R. Ivany, Ph.D., RES '90 & former Cmdt, from Mr. Charles W. Hall, NSS '10  
 BG (Ret) Roger W. Scarce, RES '90 from Ms. Debra S. DelMar, NSS '07  
 COL (Ret) Bill Lord, Jr., RES '91 & FAC, from COL (Ret) Bill Keyes, RES '08  
 The Class of 1993 from COL (Ret) N. Glenn Blackburn, Sr., RES '93  
 Dr. Clayton Oliphant on being named 2014 Citizen of the Year by the City of Richardson, Texas from COL (Ret) and Mrs. Ralph E. Cross, Jr., DCS '93  
 MG (Ret) Walter Wojdakowski, RES '93 from COL (Ret) Robert S. Poydasheff, RES '76  
 Ms. Suzanne Reynolds, USAWC PAO from LTC (Ret) John W. Falkenbury, FAC '94 - '98  
 COL (Ret) James G. Perlmutter, RES '95 from Mr. Marshall M. Baker, NSS '06  
 Rudy Mello (WWII Veteran) from COL (Ret) and Mrs. James J. Bondi, RES '97  
 All Veterans of our Nation's Wars from MG (Ret) Meredith W. B. Temple, RES '98

**2000s**  
 COL (Ret) and Mrs. Thomas G. Torrance, RES '01 & former DCmdt, from Shelley and Bucky Cook, NSS '09  
 Mr. Jeffrey Seal from his younger brother, Col (Ret) Jason C. Seal, USMC, RES '02  
 USAWC Class of 2003 from COL Chun-Wang Chiang, RES '03  
 Mr. George W. Schiele, NSS '03  
 from The Leonard & Evelyn Lauder Foundation  
 CAPT (Ret) Steven Knott, RES '04 & FAC  
 from Mr. Steve Linehan, NSS '11  
 from Luthercare  
 from Mr. Brodie Johnson  
 Col (Ret) and Mrs. Harry Leach, USAF, RES '05 from Ms. Catherine S. Michaelson, NSS '10  
 Mr. John S. McAuley from his wife, Ms. Cheryl D. McAuley, RES '05  
 MG (Ret) Richard A. Stone, DDE '05 & SRCOC '10 on his recent retirement  
 from BG and Mrs. James H. Mason, DDE '08  
 Dr. Charles Krupnick, former FAC from COL (Ret) James M. Houseworth IV, DDE '06  
 COL (Ret) and Mrs. Bobby Towery, RES '06 & former DCmdt  
 from COL (Ret) Thomas G. Torrance, RES '01  
 Col (Ret) Cliff Acree, USMC from COL (Ret) Jeffrey Stolrow, DDE '07  
 COL Bart E. Stovicek, RES '07 from COL Allen L. Meyer, RES '07  
 MG Rafael Melara Rivera, RES '07, for his induction to the IF Hall of Fame  
 from COL and Mrs. Allen L. Meyer, RES '07  
 The Great 8 - DDE Class of 2009 from COL Kathleen M. Herberger, R.N., DDE '09  
 BG Wayne L. Black, DDE '09 from COL (Ret) Michael B. Montgomery, DCS '95  
 Mr. Mark Call from his wife, Ms. Donna M. Call, DDE '09  
 Dr. Richard J. Sommers, Military History Institute from LTG (Ret) Richard G. Trefry, RES '69  
 Dr. Richard J. Sommers, Senior Historian from CDR Albert Angel, RES '10  
 Mr. Kevin Dixon, DDE '10 & FAC from Luthercare  
 Dr. J. Sherwood McGinnis, former FAC from Mr. Roland D. Wussow, NSS '10  
 Staff Sgt Michele Labant from Bob and Christine Perneski, NSS '10  
 COL John Salvetti, RES '11 & former FAC from Luthercare  
 COL Mark E. Johnson, DDE '11 from COL John W. Felleisen, DDE '08  
 Ms. Beth A. Williams, RES '11 from Mrs. Emmanuella Habsburg, NSS '11  
 COL Harry R. Culclasure, RES '12 from Mr. Randell E. Gelzer, Jr., NSS '04  
 COL (Ret) Peter Zamarchi from The Honorable John des Groseilliers, SRCOC '12  
 COL (Ret) Michael J. Pasquarett, FAC from COL (Ret) Jerome J. Comello, FAC '88 - '10  
 CH (LTC) Claude A. Crisp, RES '14 for a Veteran's Day speaking engagement  
 from Red Lion VFW Post 1446  
 Mrs. Chris Cummings, RES '14 for a Veteran's Day speaking engagement  
 from Curran-Shaffer Funeral Home & Crematory, Inc.

### OTHER

Col (Ret) John H. Broujos, USMC from Mr. Keith B. Quigley, friend of AWCF  
 Mr. and Mrs. Russell T. Bundy, AWCF Trustee from Mr. Richard D. Ellsworth  
 Staff and students of USAWC from Mr. Ronald A. Rittenmeyer, former Pres, Board of Visitors



Please consider our Foundation for your tribute donations.

**LTG (Ret) John A. Kjellstrom, RES '65** sends his regards as he approaches his 91<sup>st</sup> birthday at a "super home for the aged."

**CAPT (Ret) Peter B. Easton, USN, RES '72** says he and his wife are still in a lovely Continuing Care Retirement Community in Naples, Florida and have just had classmate **COL (Ret) Jim Hays, RES '72** and his wife join them in enjoying all the great amenities.

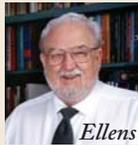


**BG (Ret) Uzal W. Ent, DCS '73** celebrated with Mr. Rich Baker at AHEC after finally getting his book *The Pennsylvania Reserves in the Civil War* published. He says, "It took 16 years of research and writing but I did it!"

**MG (Ret) Robert G. Lynn, RES '73**, and his wife Janet celebrated their 60th wedding anniversary on a cruise to the Hawaiian Islands.



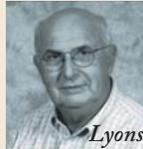
**COL (Ret) Richard 'Dick' Meyer, RES '74** is proud of being appointed an Honorary Colonel of the 77th Armor Regiment in 1973.



**COL (Ret) Jay H. Ellens, DCS '77** recently published *Winning Revolutions: The Psychosocial Dynamics of Revolts for Freedom, Fairness, and Rights* (see p. 18). He has published 251 volumes of scholarly research, mainly on the issue of the interface between Psychology, Ethics, and Religion. His email is jharoldellens@juno.com and his website is www.jharoldellens.com and he welcomes direct communication from colleagues at either site.

**COL (Ret) Robert L. Hill, DCS '78** is serving as the VP, Connecticut State Reserve Officers Assn; VP of Military Officers Assn State Council; Member, Army Reserve Council; and is the Former President, CT AARP.

**COL (Ret) Calvin 'Jerry' Lyons, DCS '78** is the author of *If These Stones Could Talk*, a book about WWII veterans buried overseas or MIA.



**Dr. (COL, Ret) Robert P. Schloesser, RES '78** is still the Director of Family, Morale, Welfare, & Recreation at USAG Wiesbaden, the new home of U.S. Army Europe.

**Amb. James R. Bullington, RES '79** was recalled to active duty in 2012 by the State Department's Bureau of Conflict and Stabilization Operations and spent a year in Senegal as a special envoy to help resolve that country's 30-year Casamance conflict.

**COL (Ret) Clifford M. Kurrus, DCS '79** was featured in the Member Profile section of the March 2014 newsletter of the Greater St. Louis Chapter of the MOAA.



**BG (Ret) Dennis A. Wilkie, RES '79 & SRCOC '83**, told us that this past year, **MG (Ret) Sidney Shachnow, RES '79** completed a term as the Honorary Colonel of the Special Forces Regiment. General Wilkie is currently the Honorary Colonel of the Civil Affairs Regiment.



**COL (Ret) Raymond S. Hawthorne, RES '80** serves as President, Ft. Indiantown Gap (FITG) Military Post Chapel Protestant Congregation. He says the retirees maintain the Post Chapel for Active Duty, Guard, and Reserve Soldiers and Marines who come to FITG.



**Mrs. Jane M. McGregor, widow of Col (Ret) Chuck McGregor, USAF, RES '80** recalls their year at Carlisle as wonderful. She looks at the yearbook often since Chuck died last February. She loved her 48 years with him and being in the military family. She has sold their home and settled in an "over 55" community. Contact info for her is available through the Foundation office for friends from the Class of 1980.

**COL (Ret) Ronald H. Averill, DCS '81** has retired after 54 years of public service in the Army, higher education, and elective office, but continues to serve on various Boards, Commissions, and Committees in his home state of Washington.

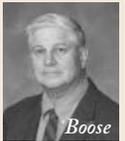


**BG (Ret) Clara L. Adams-Ender, DCS '82** was honored by the American Academy of Nursing as a 2013 Living Legend. She is also shown here at the 2012 ROCKS of the Year event with fellow 2013 Outstanding Alum, **LTG (Ret) Robert Arter, RES '71**, and other graduates. L-R: **MG Dana Pittard, USAWCF '02**, **BG Adams-Ender**, **LTG Arter**, **COL (Ret) Charles D. "Chuck" Allen, RES '01**, and **LTC (Ret) Elgin Allmond**.

**COL (Ret) James G. Kalanges, RES '82** has completed the first two years of a four-year appointment on the Chesterfield County, Virginia Health Care Commission.

**COL (Ret) Catherine H. T. Foster, Ph.D., RES '83** received the New York University College of Nursing's Humanitarian Award on behalf of professional nursing on May 20, 2013 during its graduation ceremony. Another USAWC graduate, **BG (Ret) William T. Bester, RES '98, RN, MSN, NEA-BC**, Senior Advisor, Jonas Veterans Healthcare Program, was the keynote speaker at that graduation ceremony.

**COL (Ret) Donald W. Boose, Jr., DCS '86 & FAC** is co-editing *The Ashgate Research Companion to the Korean War* with James I. Matray, due to be published in June 2014. Don continues to teach as a USAWC contract faculty instructor.

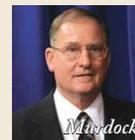


**COL (Ret) Robert F. Schlegel, DCS '86** served on the High Adventure Staff Safety Corps at the 2013 Boy Scouts of America National Jamboree in West Virginia. Zip lining, canopy touring, shooting sports, and lots of fun for the Scouts and Venturers in attendance!!



**BG (Ret) James W. Boddie, Jr., RES '87** sends greetings and says life continues to be good.

**COL (Ret) Joseph T. Cox, RES '88** retired in July 2013 from the position of Headmaster of The Haverford School in Haverford, Pennsylvania and moved to Lake Forest, Illinois. He still teaches part-time in the Penn Graduate School of Education. He will spend time between Lake Forest and Useppa Island, Florida. His daughter is an engineer in Philadelphia and his son is a Major serving in the 82nd Airborne Division.



**BG (Ret) Robert 'Bob' Murdock, RES '88** continues to serve as the Director of the Office of Military Affairs for the city of San Antonio, Texas.

**COL (Ret) Paul E. Zigo, DCS '89** is a tenured Associate Professor of History and the founder/former director of the Center for WWII Studies and Conflict Resolution – an educational resource open to all interested in studying the historical impact and significance of the WWII era. This center is at Brookdale Community College in Lincroft, New Jersey where Paul teaches Recent American History and WWII History.



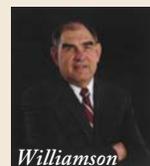
**Mr. Steven C. Hall, RES '90** was inducted into the National Geospatial Intelligence Agency (NGA) Hall of Fame on 6 May 2014 for significant contributions to NGA and its predecessor organizations. He helped lead an effort to digitize NGA's maritime safety of navigation charts and maritime publications. He is shown here (center) with fellow honorees Fiona Schiano-Yacopino representing the late Marie Tharp and Steven P. Wallach.

**Mr. Mark R. Perry, RES '91** is now fully retired and living in Alexandria, Virginia.

**COL (Ret) Carl A. Singer, Ph.D., DCS '92** has been busy with various activities, such as the Executive Committee of the IEEE Software and Systems Engineering Standards Committee and as the VP of Operations. He is also 1<sup>st</sup> VP of a local not-for-profit funeral home and National Quartermaster of the Jewish War Veterans. He has gone back to school, too, pursuing a MS in Homeland Security at Fairleigh Dickinson University. Since his wife teaches there, he didn't need a football scholarship.



**COL (Ret) Michael N. Schlepner, Jr., DCS '93** is now semi-retired and of counsel at the law firm of Frank, Frank & Scherr, LLC, in Lutherville, Maryland.



**COL (Ret) Norman L. Williamson, RES '93** was inducted into the Mississippi State University ROTC Hall of Fame in November 2012.

**COL (Ret) William A. Van Horn, RES '94** was elected Chairman of the Appalachian Trail Conservancy's (ATC) Southern Regional Partnership Committee (2013-2015) and for a 2nd term on the ATC's Stewardship Council (2013-2015). He finished a section hike of the 2185-mile Appalachian Trail in September 2013.

**BGen (Ret) Charles Wm. Dorman, USMC, DCS '95** retired in 2006 after his final billet as Chief Judge, U.S. Navy-U.S. Marine Corps Criminal Court of Appeals. He has worked for a multi-state insurance defense litigation law firm to handle all of the firm's appellate litigation in Florida. In 2008, he accepted the position of Deputy Assistant Director, National Appeals Division, U.S. Dept. of Agriculture and in July 2009, he was appointed a U.S. Administrative Law Judge.





**BG (Ret) Bernd Otto Hogrefe, IF, Germany, RES '95** and his wife Manuela send greetings to the entire USAWC and add a high-five from their son Frederick, who was born in Carlisle.



**General David J. Hurley, IF Australia, RES '97**, and Chief of the Australian Defense Force, recently hosted his newly appointed New Zealand counterpart, **Lt. Gen Timothy J. Keating, IF New Zealand, RES '04**, and New Zealand Chief of Defence. Hurley and Keating are both members of the USAWC IF Hall of Fame.



**LTG (Ret) William E. Ingram, Jr., DCS '97 & AGNSS '09**, retired as Director of the Army National Guard in January 2014 after more than 40 years in uniform. **MG Judd H. Lyons, DDE '05 & AGNSS '09**, will serve as Acting Director of the Army National Guard pending selection of a permanent replacement.



**MG (Ret) Walter A. Paulson II, DCS '97** retired from his executive position with Entergy and moved from New Orleans to Little Rock, where he consults in labor relations matters and proudly follows the various activities of his five grandchildren.



**BG (Ret) Jose 'Joe' Riojas, RES '97**, Chief of Staff of the Department of Veterans Affairs, served as the guest speaker at the West Point Society of Central Pennsylvania's Founders Day celebration at Carlisle Barracks. He, along with the oldest (COL (Ret) Bill Bamber), and the youngest (LTC Mark Quander, RES '14) USMA grads in attendance, cut the cake.

**Mr. InSung Oaks Lee, RES '98** was inducted on 8 February 2013 into the Central Michigan University ROTC Hall of Fame in recognition of his outstanding service to Central Michigan University and the nation.

**BG Coral C. Pietsch, DDE '98** was one of 10 Women Veteran Leader Champions of Change honored in March 2014 at the White House. Appointed in July 2012, BG Pietsch serves as a Judge on the U.S. Court of Appeals for Veterans Claims and has had a lifetime of distinguished public service at the state, national, and international levels. (See also COL Mary Forbes, DDE '06)



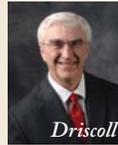
**Lt Gen (Ret) Peter A. Blay, IF Ghana, RES '00** retired effective 5 April 2013 at the end of a successful four-year duty term as the Chief of the Defence Staff of the Ghana Armed Forces and 43 years active service. He was inducted into the USAWC IF Hall of Fame in 2011. He will be establishing a consultancy service in security and operations after a well-deserved rest.

**CAPT (Ret) Vincent J. van Joolen, RES '00** retired from the U.S. Navy on December 1, 2013 after 30 years of service.

**COL (Ret) Michael J. Barron, RES '01** made a career change and left private industry with Boeing in April of 2013, becoming the new Deputy Director of Government Relations for the Military Officers Association of America (MOAA).



**COL (Ret) Andrew C. Burton, DDE '01** retired from the Army last year. Having spent his career as a Special Forces officer with four trips to Afghanistan, he went back to his civilian occupation in law enforcement and is now serving as the Chief of Police of the Saratoga Springs (Utah) Police Department. It's a small department, 31 officers and a small support staff.



**COL (Ret) Michael 'Mike' Doherty, DDE '01** is Team Leader for Environmental Planning at Naval Facilities Engineering Command at the Washington Navy Yard.



**MG (Ret) Mari K. Eder, Ph.D., DDE '01 & SRCOC '12** received an honorary Doctorate of Humane Letters from her alma mater, Edinboro University of Pennsylvania. She also served as the undergraduate commencement speaker, giving the keynote to 316 graduates and their families. Over 2,000 attended the December 14, 2013 event in Edinboro, Pennsylvania.



**MG Allen W. Batschelet, RES '02**, CG, U.S. Army Recruiting Command, briefed USAWC students in the Resident Class of 2014 on Recruiting Command's efforts.



**COL (Ret) Mark H. Johnson, USAWCF '02** is now an Associate Professor of Practice in Industrial Distribution at Texas A&M University.

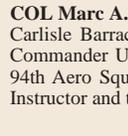
**MG Marcia M. Anderson, DDE '03 & SRCOC '10**, Acting Assistant Chief and Deputy Chief, Army Reserve, served as the guest speaker at the USAR 106<sup>th</sup> Birthday Celebration at Carlisle Barracks on April 23, 2014.



**CH (BG) Charles 'Ray' Bailey, RES '03**, Deputy Chief of Chaplains, U.S. Army, was the guest speaker at the USAWC and Carlisle Barracks National Prayer Breakfast on February 27, 2014.



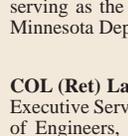
**COL (Ret) Frank Blakely, RES '03 & FAC**, and **COL (Ret) 'Zak' Grogan, FAC '06-'10**, both supported a recent Northrop Grumman exercise at Fort Leavenworth.



**COL (Ret) Darrel R. Branhagen, DDE '03** announced in January 2014 he will seek election to the Iowa House District 55, which includes portions of Fayette, Clayton, and Winneshiek counties.



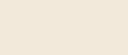
**COL (Ret) Michael 'Mike' Courts, RES '03 & FAC '03-'04** was featured in a February 19, 2014 ArmyTimes.com article titled *Job Reboot: Retired Colonel Indulges his Passion as a Ski Instructor*. After retiring in 2011, his son convinced him to give ski instructing a try and he was hooked. Mike recently earned his Professional Ski Instructors of America Level I Certification and started his second season as an instructor in Snoqualmie, Washington.



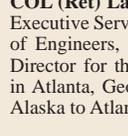
**COL Marc A. Garcia, RCNSIS '03** was presented Legions of Merit from Carlisle Barracks and Ft. Leonard Wood by MG Ricky Waddell, Deputy Commander USSOUTHCOM. The ceremony was held at the famed HQ, 94th Aero Squadron in Miami, Florida. Colonel Garcia is a Senior Army Instructor and the incoming Camp Commander for MDCPS' JCLC.



**MG Harold J. Greene, RES '03** enjoyed a mini-reunion with Seminar 7 classmate **BG Erhan Uzun, IF Turkey, RES '03**. They sat next to one another for their year at USAWC. MG Greene is now in Afghanistan as the DCG for the Combined Security Transition Command-Afghanistan. BG Erhan is the CG of the Regional Command-Capital in the ISAF Joint Command in Kabul. War College connections pay dividends again!!



**BG (Ret) Joseph 'Joe' Kelly, DDE '03 & SRCOC '09**, retired in 2011 and is currently serving as the Deputy Director of Homeland Security and Emergency Management for the Minnesota Department of Public Safety.



**COL (Ret) Larry D. McCallister, RES '03** was inducted into the Senior Executive Service (SES) ranks on 30 January 2014 at HQ, U.S. Army Corps of Engineers, Washington, DC. He is currently the Regional Business Director for the South Atlantic Division, U.S. Army Corps of Engineers in Atlanta, Georgia. He and his wife, Dr. Lynn, moved from Anchorage, Alaska to Atlanta in September of 2013.



**MG Stephen J. Townsend, RES '03**, commander of the International Security Assistance Force's Regional Command East and of the Army's 10th Mountain Division, met with GEN Martin E. Dempsey, Chairman of the Joint Chiefs of Staff, upon his arrival on Bagram Airfield, Afghanistan, May 1, 2014. Dempsey was in Afghanistan to visit troops and commanders.



**COL (Ret) Bert B. Tussing, USMC, DDE '03 & CSL Faculty** (Director of Homeland Defense and Security Issues Group), was awarded an Honorary Doctorate of Humane Letters by Northwestern State University of Louisiana in Natchitoches, Louisiana.

**COL (Ret) R. Christian Brewer, RES '04** spent Christmas in Colorado Springs this year with friends and kids and had a great visit and lunch with **Col (Ret) Gregory S. "Ratt" Ratterree, RES '04**.



**CAPT (Ret) Craig R. Swierczek, NSS '05** is currently employed as a Senior OSHA Consultant for the State of Wyoming OSHA program. He has been with the program for eight years and was promoted to his current position, senior ranking, two years ago. He is assigned to the Rock Springs, Wyoming field office in Southwestern Wyoming.

**COL (Ret) Mary J. Forbes, DDE '06** was one of 10 Women Veteran Leader Champions of Change honored in March 2014 at the White House. As the Assistant Director for Veterans Services for the Washington State Department of Veterans Affairs, Forbes champions the federal and state initiatives to end veteran homelessness. (See also **BG Coral Pietsch, DDE '98**)



**COL David A. Bitterman, DDE '07**, Chief of Staff, Southern Regional Medical Command, JBSA-FSH, Texas, received the American College of Healthcare Executives (ACHE) Senior-Level Healthcare Executive Regent's Award. The award recognizes ACHE members who are experienced in the field and have made significant contributions to the advancement of healthcare management excellence and the achievement of ACHE's goals. **MG Jimmie O. Keenan, RES '06**, CG, Southern Regional Medical Command, is congratulating Dave.



**BG Peggy Combs, RES '07** succeeded **MG Jeff Smith, RES '03** as CG of Fort Knox, Kentucky. BG Combs is the first woman to command Fort Knox. MG Smith will be Deputy Chief of Staff of Operations at the International Security Assistance Force in Afghanistan.



**BG Jeffrey A. Farnsworth, RES '07**, was promoted March 13, 2014. He is DCG for Operations at U.S. Army Space and Missile Defense Command/Army Forces Strategic Command, Peterson Air Force Base, Colorado, and provides oversight of the Army's operational space and ballistic missile defense forces, Army astronaut detachment, and other special operating units.



**BG Barbara Holcomb, DDE '07**, will be taking command of Brooke Army Medical Center, Ft. Sam Houston, San Antonio, TX, the Army's (and the DoD's) largest medical center.

**COL (Ret) John E. Walsh, RES '07**, was recently appointed to the U.S. Senate by Montana's Governor. Walsh was serving as Lt. Governor at the time and is a former TAG of the Montana National Guard.



**MG Johan 'Hans' van der Louw, IF, Netherlands, DDE '08** was appointed on January 1, 2014, Chief Military Household and Adjutant General to His Majesty King William Alexander of The Netherlands. On the same date, he was promoted from BG to MG. The photo depicts his promotion, showing also his spouse Yoka; in the background is a painting of the 1st Commander of the Royal Netherlands Army, LTG Jean Victor de Constant Rebecque.

**Brig Gen Indrek Sirel, IF, Estonia, RES '09** was inducted into the U.S. Army Command and General Staff College (CGSC) International Hall of Fame on May 1, 2014. He is currently the Director, J-7, NATO Joint Forces Command in Brunssum, the Netherlands. He is the first Estonian officer to be inducted into the CGSC Hall of Fame.



**COL Alberto 'Al' Higuera, DDE '10** gave up command of the 143rd Regional Support Group, Connecticut National Guard, and is now the J4 of CTNG.



**Dr. J. Sherwood McGinnis, FAC '10-'13** works with the Financial Services Volunteer Corps -- a U.S. public-private NGO that assists developing countries in establishing sound financial institutions. He works part time as the Senior Advisor for the Middle East, based in Amman, and does some travelling within the region. Sherwood has seen USAWC folks in Amman on several occasions (**Bob Coon, Jim Scudieri, Mark Haseman, and Jim Embrey**). This photo was taken in Jerusalem.

**Mr. John Hensel, NSS '11** sends greetings to his Seminar 4 classmates and wants to know when the first reunion will be. He also shared that he was able to attend the 2014 Best Ranger Competition at Ft. Benning April 11-14, 2014 and talk with **LTG (Ret) David E. Grange, Jr. RES '70**, for whom the Ranger Competition is named. Shown here are John, LTG Grange, and LTG Grange's grandson.



**COL William A. Woods, DDE '11** has been selected to command 2nd Bde, 86th Training Division, Milwaukee, Wisconsin. He will replace outgoing fellow USAWC alum **COL Richard Unda, DDE '09**.



**BG Hector Lopez, DDE '12** was confirmed for promotion to BG and assignment as Chief of Staff (Individual Mobilization Augmentee), Eighth U.S. Army, Republic of Korea.

**Lt Col Michael C. Thode, USAF, RES '12**. "Thud" is back on the line at Delta and flying F16s at Hill AFB. Look him up if passing through Salt Lake City. Snowbasin and Powder Mountain are nearby.

**COL Godfrey P. Buluma, IF Kenya, RES '13** and his wife, Winnie, hosted **COL (Ret) Bill Blankmeyer, Jr., RES '98 & FAC** during his recent visit to Kenya. COL Buluma says he proudly displays his USAWC mementoes in his home.



**COL Jeffrey M. Terrill, DDE '14**, Commander of the Michigan Army National Guard 272nd Regional Support Group, was promoted to the rank of colonel in December. Michigan TAG, MG Vadnais, and Colonel Terrill's wife, Becky, conducted the pinning at the St. Barbara's Dining-In.



On the occasion of his last visit to the U.S. on May 6, 2014, Chief of Defense of Lithuania **Lt Gen Arvydas Pocius, RES '04** and IF Hall of Fame inductee, accompanied by his wife Namida, gave a presentation at the Luvian Embassy in Washington, DC. Lt Gen Pocius discussed a book recently published describing his nation's famous battles and military operations dating from the 13th Century to the present times when Lithuania recovered its independence from the Soviet Union.

Members of Lt Gen Pocius' seminar from the Class of 2004 attended the presentation. L-R: **Dr. (COL Ret) Paul Jussel (faculty), COL (Ret) Steve Smith, Lt Gen and Mrs. Pocius, COL (Ret) and Mrs. James Barrineau, and Col (Ret) and Mrs. Robin Gentry.**

Lt Gen Pocius will retire from the Lithuanian Armed Forces in July 2014.

How many of you have noticed that **COL (Ret) Jim Hayes, MG (Ret) Bob Lee, and COL (Ret) Mike Metcalf, all DCS '94**, have been "regulars" in our Mailbag section for the past several issues, shown playing golf somewhere around the world together in their USAWC shirts? Last Fall, they were shown in Garmisch; before that, in Hawaii. This time... back in Hawaii.... The bonds formed during their Corresponding Studies '94 seminar are binding and we celebrate them, as they help spread USAWC news around the world! Where will they golf together next?



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