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I5TH YEAR OBSERVANCE: REMEMBERING OUR USAWC GRADUATES KILLED ON SEPTEMBER 11, 2001







LTG Timothy J. Maude, RES '90; COL (Ret) C. Richard 'Rick' Rescorla, DCS '88; and COL Canfield D. Boone, DDE '02. See page 2.

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FALL 2016

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Mission of the Army War College Foundation

ENRICH . . . . . the College's academic environment, ENHANCE . . . . research and outreach, FOSTER . . . . . fraternity among alumni, ENCOURAGE . . excellence in faculty and students, ENSURE . . . . preparation of outstanding leaders for the U.S. military, other government agencies, and our international allies.

# Message from the Chairman

Greetings to all USAWC graduates and friends of the Foundation,

On behalf of our Foundation Board of Trustees, it is a privilege to share this magazine with you containing the latest news of our Foundation and of the U.S. Army War College (USAWC) and its graduates.

Our Board met in Carlisle in early September for a very productive Annual Meeting, focusing on ways to continue increasing support for much-needed programs across the College. Our substantive support to USAWC is possible because of *your* generous support for our mission, so *thank you very much*.

As you know, a successful non-profit organization must continually renew its Board membership to keep current and involved. We are blessed with a terrific Board of Trustees that adheres to high standards and excellent stewardship. It is never easy to say "farewell" to Trustees who have completed two full terms on the Board, but we must. We thank each of these five Trustees who worked tirelessly on behalf of the Foundation for six years on various committees and a wide range of events:











**Buddy Beck** 

Ron Blanck

**Jessica Mitchell** 

Iim Peake

Mike Rochelle

In our last magazine, I announced the names of our five new Trustees and I'm proud to welcome them officially now: LTG (Ret) Jim Huggins, RES '99; LTG (Ret) Ken Keen, RES '98; MG (Ret) Yves Fontaine, RES '97; MG (Ret) Luis Visot, DDE '01; and Mr. Chris Pohanka, NSS '14. All but one attended our September meeting and are shown in the Board of Trustees photo you see on the back cover of this magazine.



We also welcome **COL** (**Ret**) **Ben Prescott**, **RES** '10, into our new Corporate Development Officer position. Ben joins Ruth Collins and Harry Leach and of course, our Board, in the effort to raise support for our programs. If you are a grad working in a corporation or organization, or are connected to one that might be able to help us, please reach out to Ben at ben.prescott@usawc.org.

The **cover photo** has great meaning to all of us. The featured ceremony marked the 15th anniversary of the tragic events of September 11, 2001. We all know where we were and how we felt learning that so

many Americans had perished that day, including many we knew personally. Our Board of Trustees was able to attend this observance and help honor the three USAWC graduates killed on 9/11: LTG Timothy J. Maude, RES '90; COL (Ret) C. Richard 'Rick' Rescorla, DCS '88, and COL Canfield D. Boone, DDE '02. LTG Maude and COL Boone were killed in the Pentagon, and COL (Ret) Rescorla was killed in the World Trade Center Towers after going back in to check on his Morgan Stanley colleagues. This 15th year commemoration was hosted by the Commandant, MG William E. Rapp, RES '04, and featured remarks from the current International Fellows Class President, Colonel Susan M. Coyle, IF Australia, RES '17. She spoke eloquently as a representative of our international partners who mourned with us and still stand with us fighting terrorism around the world. The ceremony also featured representatives of all First Responders who gave so selflessly that day and always. Please join me in remembering our three USAWC grads killed on September 11, 2001, and so many more killed in hostile action fighting for our freedoms since that fateful day.



### Greetings from Carlisle Barracks!

COMMANDANT U.S. ARMY WAR COLLEGE

October 30, 2016

in South Central Pennsylvania in the fall, and with that change in weather have come the festivals and colors we love about this special place. We hope all of our "old grads" will come back to visit as have the reunion classes of 1976, 1986, and 1996.

The U.S. Army War College is most certainly living up to the vision of "producing strategic leaders and ideas invaluable to the Army, Joint Force, and Nation." Our graduates of courses we teach at every level and the fruits of their intellectual and research efforts are seen by the larger enterprise as being of tremendous value. In this short column, I can only touch on a sampling of the great work that your Army War College team is doing. Suffice it to say that, because of the value we produce in both leaders and ideas, our budgets are robust, our faculty is world class and expanding, and our written products are changing the way national and international leaders are thinking about some of the tough issues we face. It is an exciting time to be here at Carlisle!



Let me begin by introducing our new senior leaders who arrived this summer. COL Ken Adgie, RES '10 took over from Dave Funk, RES '07 as Deputy Commandant. comes to us from U.S. Africa Command in Stuttgart and is joined by his wife, Paige. COL Dan O'Grady, RES'13 took over our Outreach mission from

COL Ken Adgie Jody Petery, RES '09. Within the Schoolhouse, we have two new department Chairs in COL Tarn Warren, RES'10 (DMSPO) and COL Dale Watson, RES '12 (DCLM). We have seven Title 10 faculty searches ongoing now and come next summer, will have a new crop of civilian faculty on board, all bringing new perspectives COL Dan O'Grady and energy to the team!



How do we know we are producing value for the Army, Joint Force, and Nation? Well, first, we are producing an ever wider range of high-quality graduates who become our credentials out in the Force. We are piloting the Joint Professional Military Education II credential for some of our DDE graduates -- a huge step forward that we hope to expand soon. Next, the Chief of Staff of the Army has consolidated the design and execution of general officer education under the War College, thus bringing significantly more strategic leaders to our offerings at Carlisle. Our resident class, with its 74 International Fellows from 70 different countries, is already demonstrating learning excellence.

Second, our idea production is making a difference around the globe. Several years ago, Tony Cucolo stated as a goal that the Army War College be the "vanguard of the Army's strategic renaissance." With this renewed focus on Carlisle to help the Army think through

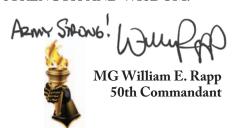
A hot and very dry summer has given way to what we all expect tough strategic problems and guide its general officer education, I am confident that we are solidly in the van. The CSA designated and helped to fund eight study topics for our teams to research on his behalf through a program of faculty and study research we call the Integrated Research Projects. Furthermore, he directed several high profile wargames and conferences to be conducted at Carlisle Barracks, thus helping to reorient the Army intellectually towards its War College.

> We completed five Integrated Research Projects last spring and rolled them out to the relevant Combatant Commands and Army entities. Our work on deterring Russia in the Baltics was discussed at the NATO Summit in Latvia. The work on General Officer attributes is redefining how we are educating strategic leaders. Similarly, the work on gray zone conflicts is helping the Army and Joint Force think about hybrid competition in coming decades. In their unique position of interface with the joint community, PKSOI has steamed forward on an impressive rewrite of joint doctrine in stability operations. Simply put, by harnessing the talents of our faculty and students on issues of importance to the Chief of Staff, we are helping to bring about the strategic renaissance that Tony Cucolo envisioned.

> Third, our practitioners and scholars are traveling the globe bringing value to Combatant Commands, domestic agencies and institutions, and partner nation militaries. In the past twelve months, we have completed 88 such support efforts outside the fenceline of Carlisle Barracks and nearly 50 inside our gates. What we bring to those hard-pressed agencies is experience, knowledge, and greatly needed expertise...and that work is making a difference.

> As I conclude this column, let me thank the Army War College Foundation for its generosity in providing for the margin of excellence that helps make the Carlisle Experience so special. This is a special place. It is the intellectual heart of the Army. It is making a positive difference and I thank all who work here for their professionalism and energy and thank all those who support what we do. Please come back and visit!

STRENGTH AND WISDOM!

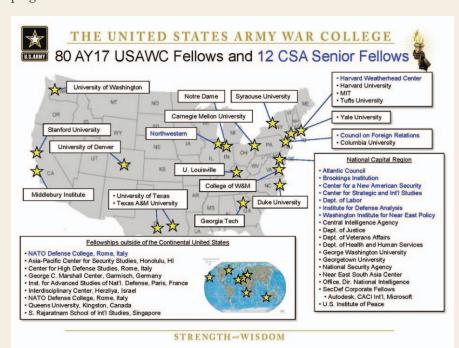




Producing Leaders and Ideas Invaluable to the Army, Joint Force, and Nation.

# U.S. ARMY WAR COLLEGE FELLOWS UPDATE

The U.S. Army War College Fellows Programs -- comprised of CSA Senior (post-MEL 1) and U.S. Army War College Fellows (MEL 1) -- are off to a fast start for AY 2017, with 92 Fellows assigned in 58 locations and in 63 separate programs in the U.S. and overseas.



The Fellows' charter is two-fold in terms of Army expectations. The main thrust is for the Fellow to take advantage of a learning environment that is separate and distinct from that which is traditionally offered by the War Colleges, and also to parlay the knowledge gained for the betterment of the Army. That said, the Fellows are also pursuing Individual Learning Plans that parallel the learning outcomes expected of their resident student peers at Carlisle Barracks. The secondary thrust is for the Fellow to represent the Army, either formally or informally, at the institutions and areas to which they are assigned. Fellowships offer the opportunity to satisfy the Army's goal of developing appropriately-educated ambassadors for the Army, who will hold positions of broad scope and great responsibility, work in highly complex, ambiguous environments, and deal with problems with no clearcut solutions.

The CSA Senior Army Fellows are more senior -- sent by the Army as seasoned ambassadors to centers of thought and influence. They assist those who would deliberate on the larger security challenges faced by the nation, and also report their findings to the appropriate





Washington, DC-based USAWC Fellows assembled at the Pentagon on September 23, 2016 to hear MG Bill Hix, USAWCF '06, Army G-3/5, describe Army and Defense equities in the current and future environment.





LTC Mike Harris, USAWC Fellow at Columbia's School of International and Public Affairs, engaged with community, First Responders, and cadets at the NYC 9/11 Memorial 5k 'Tunnel to Towers'.



Colonel Archie S. Herndon, Jr., USAWC Fellow at the University of Louisville's McConnell Center, addressed the Center's Board of Trustees, which included Sen. Mitch McConnell and Rep. Julie Adams.



COL Wayne Turnbull, USAWC Fellow at the Daniel K. Inouye Asia Pacific Center for Security Studies, helped facilitate a DKI-APCSS Maritime Security Initiative Logistics Workshop in plenary session.



LTC Urbi Lewis, COL Ingo McLean, LTC(P) Chad Campfield, and COL Harold LaRock, USAWC Fellows at Carnegie-Mellon, after attending a Cyber Law Symposium.



Promotion ceremony at the Women's Memorial at Arlington Cemetery: **Prof. Phil Evans**, USAWC Fellows Program, LTC **Jim Tuite** (USIP), **COL Craig Taylor** (newly promoted, and at HHS), LTC **Vic Suarez** (HHS), and **COL Rachele Smith** (VA).



**Prof. Jim Seevers**, Institute for the Study of Diplomacy and academic host at Georgetown University for a USAWC-administered Strategic Crisis Exercise on October 1<sup>st</sup>: **COL Shon McCormick and LTC Matt Metzel**, USAWC Fellows at Georgetown, and **Prof. Phil Evans**, USAWC Fellows Program.



LTC Jeremy Bartel, USAWC Fellow at the Interdisciplinary Center in Herzliya, Israel, which focuses on counterterrorism, made a presentation during the 9/11 observance held at the Center.



Meeting with the University of Texas President Gregory L. Fenves: USAWC Fellows COL Vanessa K. Ragsdale, LTC(P) Julie M. Rowan, LTC(P) Marne L. Sutten, LTC Marshall S. Scantlin, and LTC William L. Dionne.



CSA Senior Army Fellows at their orientation at Carlisle Barracks. Row 1. COL David Jones (NATO Defense College), Ms. Vivian McBride (IDA), and COL Garrett Heath (IDA). Row 2. COL Rick Ullian (CFR), COL Brian Michelson (Atlantic Council), COL John Delaney (WINEP), and COL Robert Carr (Kellogg School at Northwestern). Row 3. COL William Thigpen (CSIS), COL J.B. Vowell (Brookings), COL Tim Holman (CNAS), and COL Clifton Trout (Harvard Weatherhead Center).



COL Marc LaRoche, USAWC Fellow at the 53rd session of the Advanced Industrial Armaments Course at the French Institute of Higher National Defense Studies (IHEDN), during a visit to the 17th Parachute Engineer Regiment in Montauban (Tarn-et-Garonne), France, September 22, 2016.





# SCHOOL OF STRATEGIC LANDPOWER (SSL) - DEAN'S MESSAGE

It remains my great honor to serve with our all-star staff and faculty as well as our incredible student body of rising national security professionals. It's easy to be inspired by our team's tremendous dedication to society.

The rhythm of events can seem familiar without ever being routine. Every year, every course, every seminar, every forum, and every special event bends towards the obligations of national security excellence. Our dynamic world and its myriad security challenges command our attention and response—and we deliver as a team. I can bear witness to the diligence and dedication you've come to expect.

In both the Resident and Distance Education programs (REP and DEP), we have devised and refined simply marvelous capstone events. How better to send off our U.S. Army War College graduates than with a well-tailored reminder of healthy civil military relations as we bring in leaders from communities across America to bond with our students. The National Security Seminar (NSS) allowed us to integrate almost 150 civilians into our resident seminars while the Commandant's National Security Program (CNSP) added 65 community leaders to the DEP.

Distinguished speakers for our NSS theme "The Future of National Security" were: Amb. Ron Kirk, "An Economic Perspective;" Amb. Ryan Crocker, "A Diplomatic Perspective;" Dr. Daniel Drezner, "An Informational Perspective;" and the Honorable Michele Flournoy, "A Military Perspective." NSS Week also included a Gettysburg staff ride for new members and the opportunity for them to attend faculty presentations on China, WWI, Homeland Defense, the Defense Budget, US-China Relations and the Implications for Land Forces, and Grey Zone Conflict. The culmination of NSS week was the graduation of 380 students on June 9, 2016 with the Chief of Staff of the Army, General Mark Milley, as speaker.



Amb. Ryan Crocker gave one of the four keynote addresses of NSS Week 2016.



GEN Mark A. Milley, Chief of Staff of the U.S. Army, presented RES '16 graduation remarks in June.

The DEP Class of 2017 completed first-year studies in June. A portion of the class is leading a very important joint initiative. DDE has built the Joint Studies Program (JSP) for three seminars to meet Joint Professional Military Education level II (JPME II) standards. During First Resident Course (FRC), a staff assistance visit from the Joint Staff favorably reviewed the concept and helped chart a path forward that should lead to JPME II accreditation within the next two years. Other FRC highlights included national security staff rides to Antietam and Washington, DC, as well as a lineup of powerful speakers to include GEN (Ret) Carter Ham, Amb. Dan Kurtzer, Dr. Richard Betts, Dr. Monde Muyangwa, Dr. Peter Feaver, and Gen (Ret) Michael Hayden, USAF.

In July, the DEP Class of 2016 returned to Carlisle for their Second Resident Course (SRC) and graduation. Undersecretary of the Army Patrick Murphy helped kick off the course. Mr. Charlie Sennott delivered the annual lecture in honor of Mr. Danny Lewin. CNSP highlights included presentations by Amb. Patrick Duddy, GEN David



Mr. George Conrades, Chairman, Akamai Technologies, joined Mr. Charles M. Sennott, Founder/Executive Director, GroundTruth Project and Co-Founder of GlobalPost, on July 21, 2016 for the Daniel M. Lewin Memorial Lecture. Danny Lewin was killed on 9/11 aboard AA Flight 11 when it crashed into the first World Trade Center tower. This lecture in his memory is held annually during DDE 's Second Resident Course.

Perkins, Amb. James Jeffrey, and, of course, a Gettysburg staff ride for new members. The Director of the Army National Guard, LTG Timothy Kadavy, USAWCF '04, spoke at graduation and assisted in presenting diplomas to 365 graduates.



LTG Timothy J. Kadavy, USAWCF '04 & SRCOC '09, Director of the Army National Guard, presented DDE '16 graduation remarks on July 22, 2016.

Also in July, we welcomed the 381 students of the REP Class of 2017. This is our second year for the development and implementation of Integrated Research Projects (IRPs). This year we have over 75 students from both programs lined up to participate in the IRPs on such topics as East Asia, great power war, risk assessment, defense reform, the Third Offset strategy, and translating strategic direction into operational planning and execution for stability.

We have one key leadership change within the school that I'd like to note. SSL's new Deputy Dean is COL Scott Bertinetti, formerly of the Department of Military Strategy, Planning, and Operations. He takes over from COL T.J. Moffatt who filled in on an interim basis for six months following COL Randall Cheeseborough's RES '09 retirement. T.J. performed magnificently and now returns to DNSS where he is a stalwart of our Regional Studies Program.

Across the board, SSL faculty continued to set high standards in teaching, scholarship, and service. Our awards program allows us to underscore some of the very best performances.

"Excellence in Teaching" awards recognized exemplary performance by **Dr. Jim Gordon, RES '96** (DMSPO), Dr. Christian Keller (DNSS), and **COL Gregg Thompson, RES '11** (DCLM) in the resident program and by **Dr. Jeff Groh, RES '96** and **COL Karl Bopp, RES '11** in the distance program. Three SSL faculty were selected to hold academic chairs: **Dr. Chris Bolan, USAWCF '04**, Elihu Root Chair of Military Studies, **Dr. Bill Johnsen, DCS '94**, Henry L. Stimson Chair of Military Studies, and **Prof. Al Lord, RES '03**, Admiral William F. Halsey Chair of Naval Studies. Among a pool of very high quality faculty publications, several works were honored with the prestigious Madigan Award for "Excellence in Scholarship." SSL winners were: Dr. Andrew Hill (DCLM), Dr. Steve Gerras, RES '02 (DCLM), Dr. Tami Biddle (DNSS), Dr. Bill Pierce, RES '98 (DMSPO), Prof. Mike Marra, RES '04 (DMSPO), and Col Doug Douds, USMC, RES '10 (DMSPO). They were joined by other Madigan winners: Prof. W. Andrew Terrill, Jr. (SSI), Dr. Conrad C. Crane, DCS '95 (AHEC), Dr. John R. Deni (SSI), Dr. David Lai (SSI), and LTC Jason W. Warren (CSL).

Awards for excellence in service recognized Col Doug Douds, USMC, RES '10 (DMSPO), COL Bob Hamilton, USAWC '09 (DNSS), Dr. Tami Biddle (DNSS), Prof. George Teague, RES '00 (DNSS), and Dr. Jerome Sibayan, DDE '08 (DDE).

### **OTHER SSL HIGHLIGHTS:**

**COL Doug Mastriano, RES '10** (DMSPO) provided support to NATO Exercise Steadfast Pinnacle—a premier NATO event for senior leaders—in Latvia.

**Prof. Al Lord, RES '03** (DMSPO) provided valuable external service to the US Pacific Command J5 Strategy Division for four months.

**COL Bob Hamilton, USAWCF '09** (DNSS) spent several weeks in the Geneva Military Advisory Cell of the US Delegation to the Syria Cessation of Hostilities Task Force (co-chaired by the U.S. and Russia).

**COL Chris Wyatt, DDE '14** (DNSS) participated in the Africa Center for Strategic Studies' review of their "Next Generation of Africa Security Sector Leaders" strategic leadership program.

Faculty members from across SSL once again delivered a Strategic Fundamentals Course to help convey key elements of our curriculum to CYBERCOM strategic planners.

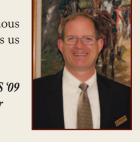
SSL faculty provided support to professional military education programs in Montenegro, Afghanistan, Latvia, and Kazakhstan.

We welcomed back **COL Jeff McDougall, RES '10** (DDE) from a year-long deployment to Kuwait where he worked as Chief of Assessments for Operation Inherent Resolve and **COL Mike Phillips, RES '09** (DNSS) from a year-long deployment to Pakistan where he worked in the Office of Defense Cooperation. **COL John Greenmyer, DDE '13** (DMSPO) is in Afghanistan supporting information operations for the NATO force and should return to Carlisle in November 2016.

SSL faculty members continue to work closely with US Army Training and Doctrine Command and to support the Defense Acquisition University to develop and deliver modules drawing from our curriculum.

Thank you for all of the tremendous support you provide that permits us to sustain excellence routinely.

Dr. Richard A. Lacquement, Jr., RES '09 Dean, School of Strategic Landpower





### **USAWC CLASS OF 2015 PLAQUE DEDICATION**

Members of the 2015 Resident and Distance Classes and 2015 USAWC Fellows gathered on August 16, 2016 for the unveiling of their plaque on the patio of Root Hall. L-R: **MG** William E. Rapp, Commandant, COL Kenneth Tauke, RES '15, COL Jack A. Otteson, Class President, DDE '15, and CSM Christopher M. Martinez, USAWC CSM.



An impromptu family reunion occurred at the Resident 2016 graduation when **COL Peter N. Benchoff, RES '12** (left), surprised his father, **LTG (Ret) Dennis L. Benchoff, RES '83** (middle) by accompanying his boss, GEN Mark A. Milley, CSA, to the event.



# U.S. ARMY HERITAGE AND EDUCATION CENTER UPDATE

This has been a great time of growth at the U.S. Army Heritage and Education Center (USAHEC) in a number of ways. We have been setting new attendance records which show increasing interest in our exhibits and programs. We have been receiving more requests for historical products from the Army's leadership in the Pentagon and commands around the world. And, we've been growing physically too.

I am happy to report that our latest expansion project, the "Hall of the American Soldier," is now complete. Thanks to the generosity of the Army Heritage Center Foundation, the USAHEC now has 1,500 square feet of new exhibit space, two additional multipurpose rooms and an expanded café seating area overlooking the Heritage Trail. We dedicated the "Hall of the American Soldier" in September and requests to use the multipurpose rooms began immediately.



Dedication Ceremony. L-R: COL Pete Crean, RES '12, Director, USAHEC; COL Ken Adgie, RES '12, Deputy Commandant; LTC Greg Ank, Garrison Commander; MG (Ret) Robert Scales, former Cmdt and current Chair, Board of Directors, Army Heritage Center Foundation, and Mr. Don Mowery, President, R.S. Mowery & Sons.

I am excited by the possibilities the new rooms afford us. The first offering in the new gallery will be a continuation of our recently opened exhibit commemorating the  $100^{\rm th}$  Anniversary of America's entry into WWI. The exhibit, "Goodbye Broadway, Hello France," combines artifacts and archival materials from our collection to tell Soldier stories in that great conflict. This exhibit also highlights our ongoing partnership with the National WWI Commemoration Committee.



This June, the Museum Division opened "Sleepless Nights," an exhibit featuring the work of artist John Cook. Mr. Cook was an infantryman in the Korean War who was haunted by his battlefield experiences for the rest of his life. Often on nights when he couldn't sleep, Mr.

Cook drew images from his nightmares. The amazing drawings are simultaneously tragic and beautiful. It is my hope that we can form a traveling exhibit around these drawings when they come off display at the USAHEC next summer.

The Museum Division is busy constructing our next exhibit, "On Patrol," due to open in December 2016. It will highlight America's most recent wars in Iraq and Afghanistan. Like our other exhibits,

"On Patrol" will combine artifacts and archival material to tell the stories of individual Soldiers during their journey through war.

If you visited the USAHEC this summer, you may have noticed we seem to be more crowded. Like many venues, we were invaded in July by the nationwide Pokémon Go craze, but the real reason for our increased attendance was due to the Visitor and Education Services' outreach efforts. By working with veterans groups, local media and online, Army Heritage Days attendance increased by more than 1,000 people this year despite poor weather. This year's focus was on the 50th Anniversary of major combat action in Vietnam and our Visitor and Education Services (VES) Branch did a wonderful job of bringing in a wide variety of events and attractions related to the war. Their efforts to reach out to area schools also resulted in 1,000 more students visiting the USAHEC.

VES' increased outreach efforts have been advancing our name throughout the wider veteran community. By attending the 82d Airborne Division Association, Lance Missile Association, and Kokomo Vietnam Veterans' reunions, we've been able to gather new oral histories for our collection and expand awareness of USAHEC's mission among veterans groups.

Historical Services Division (HSD), our smallest branch, continues to have a major impact at the senior levels of the Army. They conducted studies for the Army Chief of Staff, the Army Chief of Staff's Strategic Studies Group, the Training and Doctrine Command, and the G3 of the Army. These studies, ranging in topics from the changing nature of warfare to a historical and cultural comparison of how individual countries fight, assist senior leaders and commands in their decision–making processes.

The Military History Institute welcomed Alan Knechtmann as the new Head Archivist. Alan joins us from the Navy's archives in Washington, DC, where he was the acting Head Archivist of the Navy. He's already making his mark working with the Collections Management Branch and the Library on a project to update our processing and cataloging of archival material in order to increase visibility of our holdings for researchers.

Finally, I am pleased to announce that after an exhaustive search, we have a new Head Librarian. After a long and thorough hiring process, Greta Braungard was selected to fill the position vacated by Dr. Steve Crocco last year. Ms. Braungard is already having an impact both internally and externally at the Army War College. She has been working with the Head Librarian of the Army and the Training and Doctrine Command's Head Librarian on projects to determine the impact of recent changes to the Army's new gift regulation and changes coming as a result of the creation of the new Army University System.

Clearly, the USAHEC team has not been sitting on its hands and next year will be no different. I invite you to join us over the winter

at USAHEC's ongoing Perspectives Lectures and Strategic Arts Film Series events and in the spring for Army Heritage Days where we will focus on the use of armored vehicles in combat.

COL Peter D. Crean, Sr., RES '12 Director, U.S. Army Heritage and Education Center



# CENTER FOR STRATEGIC LEADERSHIP (CSL) UPDATE

For the past decade, the Army has been mobilizing and deploying individuals and units from the Reserve Components for contingency operations in Iraq, Afghanistan, and other operations around the world. However, current processes may not be sufficient to rapidly and fully mobilize the total force for a large, sustained contingency. Recognizing this, the Army G1 has asked us to examine the feasibility of a full mobilization, providing the Army Staff with awareness of related challenges and innovative approaches to mitigate those challenges. Within CSL, the Department of Strategic Wargaming (DSW) is taking the lead and will work with multiple partners from across the Army to take a long-term approach to evaluating this complex issue.

DSW has identified three primary objectives to this long-term study:

1) To determine the level of preparedness for the Army to conduct
a full mobilization; 2) To identify gaps and challenges associated
with it; and 3) To develop innovative approaches to addressing or
mitigating the identified gaps and challenges. The first in a series
of events to achieve these objectives was a Mobilization Workshop
conducted at the end of August 2016 to understand and depict the
current mobilization process. Experts from across the mobilization
enterprise worked together to discuss and reach consensus on the
current mobilization process and identified challenges associated with
a full mobilization.





A November 2016 wargame was conducted as a table top game to challenge players to move units through the core mobilization process by building unit readiness, allocating scarce resources, and meeting desired arrival dates in theater. Success is measured by schedule (how long it takes to complete the game), performance (how well the units are manned, trained, and equipped), and cost (how many additional resources were required). During the game, players identify areas that can be improved, followed by a facilitated discussion after each iteration to develop innovative solutions to their identified challenges. The game purposefully blurs the tactical level decisions to focus players on mobilization concepts and strategic level decisions.

Without those tactical level decisions and interactions, however, the November wargame could not fully address all three stated objectives, especially determining the level of preparedness to conduct a full mobilization. This requires an understanding of the sub-processes and their interactions – something not easily conceptualized or comprehended without detailed modeling. To model the full mobilization system, CSL has partnered with the Department of Systems Engineering at the U.S. Military Academy (USMA). The project and partnership will last at least through September 2017, culminating with a senior seminar wargame and demonstration of the USMA simulation. This event will integrate developed innovations into the simulation and will provide feedback on system improvements. The goal is to build the Army's digital mobilization proving ground and then transition ownership to the right Army organization for long term maintenance.

Through innovative approaches and solutions, the USAWC is one part of a larger Total Army effort to prepare for the core Army task of full mobilization. Examining this complex issue requires a long term

effort and will leverage all the tools at CSL's disposal, including wargames, simulations, and exercises. Establishing partnerships with other institutions ultimately will enhance the wargame capability within the USAWC and further position us to deliver value to the Army.



COL Christopher H. Beckert Director, Center for Strategic Leadership (CSL)

The Human Dimension Department (HDD) was created in CSL in June 2016 to support the Army Human Dimension Strategy published in December 2015 to assess and develop strategic leaders and ideas for optimal performance in future complex environments.

Since its creation, the HDD has become a member of the Army's Council of Colonels and has participated in several Army Community of Practice sessions, as well as Social Intelligence and Decision-Making working groups. From September 12-16, 2016, the HDD participated in the Army Requirements Capabilities and Integration Center's Unified Quest event, which examined the economic, social and political structural implications of 2030-2050 and their respective impacts on Human Performance requirements within the Army. On September 19, HDD co-sponsored an Army Assessments Roundtable, during which leaders from Army G1 Talent Management Task Force, Center for Army Leadership, Office of Economic and Manpower Assessments, Human Resources Command, and Army Research Institute gathered to define the purposes, types, and required frequencies of Army Assessments.



Prof. (COL, Ret) John M. Tisson, RES '04, reviewing leadership feedback with a War College student.

Within the College, HDD has organized Leader Resiliency Day and is facilitating research throughout all Senior Service Colleges on six topics from the Key Strategic Issues List (KSIL). HDD continues to offer the Strategic Leadership Feedback Program (SLFP), an ongoing program for seven years that provides awareness

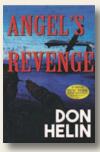
and insight to individual openness, awareness, and creative thinking through one-on-one feedback. HDD continues to co-chair the monthly Well Being Board, a forum that examines the readiness, resiliency and risk of the Carlisle Barracks community. HDD is a

member of the Futures Seminar faculty and looks forward to providing "Leveraging the Human Dimension of Warfare" as an elective in the spring. The HDD Team can be reached at 717-245-4511.

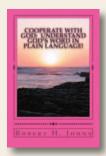
COL Matthew P. Shatzkin, Director, Human Dimension Department



# **BOOKS BY GRADS AND FACULTY**



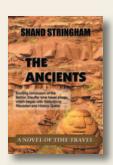












Angel's Revenge by COL (Ret) Donald Helin, RES '81. This novel starts with a phone call from the ex-wife of one of Colonel Zack Kelly's former officers. Her ex has been murdered, branded with the words 'Dark Angel,' castrated, then dumped on a beach in New Jersey. She wants Zack's help to find the killer. Meanwhile, LTC Rene Garcia uncovers a plot to hack into the Pentagon's database to steal classified material on the military drone program. Before they can confirm a whistle blower's statements, he is hit by a truck and lies near death in a hospital. When a military drone turns up missing, Zack and Garcia follow a trail of dismembered bodies from explosions at military installations. Can the murders and the effort to hack into the DoD system be related? As the investigation continues, Zack finds himself the next target, but will anyone believe him? And what about that missing drone? What is its target?

Broken Promises of the Conservatives by COL (Ret) Gene P. Abel, DCS '85. Abel's intention is to help readers understand the conservative ideology and its promises. Our country is faced with a series of very serious issues that require solutions, e.g. huge budget deficit, tax reform, immigration, background checks to purchase guns, funding shortfall of Social Security and Medicare, rebuilding of our infrastructure, educating our children, and the creation of living wage jobs. He looks at the conservative approach to these issues, using sources from U.S. Government Agencies such as the Department of the Treasury, Bureau of Public Debt, the CBO, OMB, the Department of Labor, and others such as studies from Harvard and Brown Universities and The Brookings Institute. He brings a diverse educational and professional background to his analysis of conservative policies.

Cooperate With God: Understand God's Word in Plain Language by COL (Ret) Robert H. Johns, DCS '89. Johns has written in everyday terms for those who have studied the Word but, due to the huge amount of information and language issues, still have problems with full understanding, comprehension, or retention of it; and or, for anyone who is curious to know more about how to find and meet with God to ask for answers to their innermost important questions, how to ask Him for a blessing, and how to achieve peace of mind. In plain language that facilitates easy understanding, the book addresses His valuable guidance on how to worship, live, govern, be happy, successful, even how to obtain wealth, and how to prepare for a future beyond life on earth.

Lessons Learned from a Lifetime of Leadership: Leadership Received, Given, and Coached by COL (Ret) Herbert F. Harback, RES '91 & former FAC. This book is the result of many years of critical reflections, multiple mistakes, and renewed personal effort on the part of the author to improve his own leadership skills. Closing out the military portion of his career as the USAWC Chairman of the Department of Command, Leadership, and Management, and then moving into a career of leadership consulting, he accumulated 50

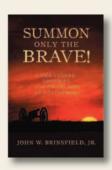
years of learning about leadership. He has written in the hopes of expressing realistic and effective ideas that are immediately applicable – whether as a leader of a team tasked with bringing about critical changes or as a senior executive redefining the strategic direction of the organization. If you have people depending on you for your leadership, regardless of the type of organization or field, you can benefit.

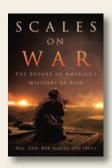
Special Forces: A Unique National Asset: "Through, With and By" by COL (Ret) Mark D. Boyatt, RES '93. A comprehensive history of one of our nation's premier military tools, this is a vibrant description of how Special Forces work and how they can and should be used by our national leadership. It has been called an invaluable teaching and reference tool for both military and civilian leaders interested in our national security. Another description is that Boyatt has produced the definitive history/text/white paper/investigative analysis/field manual/adventure story of the U.S. Special Forces and unconventional warfare.

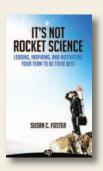
The Origins of the Grand Alliance: Anglo-American Military Collaboration from the Panay Incident to Pearl Harbor by Dr. William T. Johnsen, DCS '94 & FAC. Johnsen provides the first comprehensive analysis of military collaboration between the U.S. and Great Britain before WWII. He sets the stage by examining Anglo-French and Anglo-American coalition military planning from 1900 through WWI and the interwar years. He also considers the formulation of policy and grand strategy, operational planning, and the creation of the command structure and channels of communication. He addresses vitally important logistical and materiel issues, particularly the difficulties of war production. Drawn from extensive sources and private papers held in the U.K., Canada, and the U.S., Johnsen's exhaustively-researched study refutes the idea that America was the naive junior partner in the coalition and casts new light on the U.S.-U.K. "special relationship." Military conflicts in the early twenty-first century continue to underscore the increasing importance of coalition warfare for historian and soldier alike.

The Ancients by COL (Ret) Shand Stringham, RES '94 & former FAC. This third book in the Barton Stauffer time travel trilogy brings to a dramatic conclusion the saga of mankind's exploration of the past using temporal technology. Stauffer leads a team of intrepid time travelers and antiquarians in a top-secret research facility buried deep beneath Carlisle Barracks to survey the ancient prehistoric past. Stauffer's team is tasked with getting hard facts about this past, previously based entirely on conjecture, flavored by legend, mythology, oral history, the fossil record, and misunderstood archaeological activity. What lies hidden or lost in the prehistoric past shrouds the truth about man's ancient origins, but extensive cities built of intricately-carved monolithic stones attest to the existence of













early, advanced technologies. As Stauffer leads his team in search of proof of the great flood and the legendary Hall of Records, hostile forces attempt to obliterate all evidence of humankind's ancient past.

Cassandra in Oz: Counterinsurgency and Future War by Dr. Conrad C. Crane, DCS '95 & FAC. When Crane retired from active duty to become a research professor, he never expected to become a modern Cassandra, fated to tell truth to power without being heeded. After 9/11, he warned that the Army was not prepared to execute stability operations, counterinsurgency, and the eventual reconstruction of Iraq. His work attracted attention and he soon found himself in charge of a team tasked with creating the groundbreaking FM 3-24/Marine Corps Warfighting Pub 3-33.5 Counterinsurgency, the very counterinsurgency doctrine he had pleaded for. Crane's account of the creation and implementation of the manual addresses its many criticisms, details what went wrong in Iraq, and explains how the new doctrine was never properly applied in Afghanistan. From the debates over the content, to the ways it was used in the field, this book covers lessons that should be gleaned from years of global war.

Summon Only the Brave!: Commanders, Soldiers, and Chaplains at Gettysburg by CH (COL, Ret) John W. Brinsfield, Jr. DCS '97 & former FAC. Until now, none of the many books written about Gettysburg have included selections from the collected memoirs of the 238 chaplains, North and South, who were at the battle. Because chaplains were considered noncombatants, most, with the exception of Father William Corby of the Irish Brigade, were largely ignored. This unique study has brought to light many of the observations of clergymen, all faiths, who accompanied their regiments wherever they marched, camped, or fought. "Had Hell itself broken its boundaries," Father James Sheeran of the 14th Louisiana Infantry characterized a time when he could not have been more frightened. Some of the memoirs have never been published; others were unnoticed for a century. Rosters of Union and Confederate chaplains reportedly present at the battle are also included, as are reference points for them in the context of the three-day battle itself.

Scales on War: The Future of America's Military at Risk by MG (Ret) Robert H. Scales, Jr., Commandant '97-'00. This is a collection of Scales' ideas, concepts, and observations about contemporary war from over 30 years of research, writing, and personal experience. He utilizes contemporary military history, current events, and his philosophy of ground warfare to create a personal and expansive view of the future direction of American defense policies. Each chapter addresses a distinct topic facing the upcoming prospects of America's military, including tactical ground warfare, future gazing, the draft, and the role of women in the infantry. Fusing all of these topics together is Scales' belief that, throughout its history, the U.S. has favored a technological approach to fighting and has neglected its ground forces. As a result of this focus, he argues that enemies have

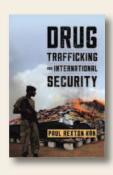
learned to win battles by defeating such technology. He advocates that only a resurgent land force of Army and Marine small units will restore America's fighting competence.

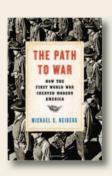
It's Not Rocket Science: Leading, Inspiring, and Motivating Your Team to Be Their Best by Susan C. Foster, RES'98. Why are some leaders more influential and inspire greater loyalty from employees than others? Have you ever wondered what sets the great leaders apart? Are you an overwhelmed leader who wants a formula to get your people to follow you anywhere? Do you wonder why you can't seem to get your employees motivated? To become "the boss" people follow because they want to, you have to lead, inspire and motivate them to be their best. Building on the ideas of such greats as Covey and Fisher, Foster uses real-life examples, facts, and data to outline steps that work. Probing follow-up questions help you build your leadership "muscles" so that they become natural to use with more confidence and less stress. The book tells you what works, what doesn't, and how to get it all done in a day's work.

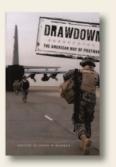
The Second World War Through Younger and Older Eyes: A Personal Journey by Dr. Davis L. Ford, NSS '98. Ford is a practicing environmental engineer with over 50 years of experience and many professional and academic credentials. He attended the National Security Seminar (NSS) at USAWC in 1998 and credits Prof. Len Fullenkamp with opening doors for him in Civil War history and other military research. His book featured here is well beyond a personal memoir. It is his collection of stories, recollections, and photos of surviving warriors he has encountered, and whose lives he wanted and needed to link for their contributions to their families, the country, and for our way of life. This book touches on many aspects of both the European and the Pacific theaters and it honors warriors from all Services and all walks of life. It is inspirational and impressive for its breadth and its genuineness in featuring both well-known and littleknown heroes and their contributions.

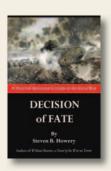
Princes of War: A Novel of America in Iraq by COL (Ret) Claude Schmid, DDE '07. Two young Army officers in the Big Red One are trying to do their duty in Iraq with at least seven fanatical insurgent groups in the aftermath of the American invasion. One officer is stationed close to the flagpole, where he quickly learns that the situation is as confusing to those who wear stars as it is to the rest of them. The other leads a platoon of Wolfhounds, young soldiers struggling to understand the situation and their place in it as they patrol a Northern Iraqi city infested with tribes, factions, and shooters who want to kill them. They desperately try to help their soldiers stay motivated and alive, struggling to deal with a growing insurgency and improvised explosive devices. As the platoon is visiting a school construction project, a sniper's bullet sends them on pursuit where the enemy is elusive and danger stalks constantly.

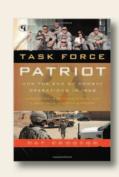












Sting of the Bee: A Day-By-Day Account of Wounded Knee And The Sioux Outbreak of 1890-1891 as Recorded in the Omaha Bee, COL Samuel L. Russell, RES '12 & FAC (Compiler, Introduction). Step back 125 years when news unfolded on the front pages of papers from the Atlantic to the Pacific surrounding the Sioux outbreak of 1890 and 1891 that violently climaxed at Wounded Knee, South Dakota. To be sure, Omaha Bee articles and Will Cressey's specials were both criticized and acclaimed, but were widely read during that troubled time. Returning to the pages of the newspapers of the day provides a valuable perspective of the events, and until now, Cressey's on-scene dispatches have never appeared under a single cover. The language of the day was harsh and reflected the strong views that many Americans held of the native tribes following persistent conflict, so much of the commentary is offensive to our contemporary sensibilities, but this provides reflection of those events and their impact on a nation progressing toward the twentieth century.

Drug Trafficking and International Security by Dr. Paul Rexton Kan, FAC. Global drug trafficking intersects with a vast array of international security issues ranging from war and terrorism to migration and state stability. More than just another item on the international security agenda, drug trafficking exacerbates threats to national and international security. In this light, the book argues that global drug trafficking should not be treated as one international security issue among many. Rather, due to the unique nature of the trade, illegal drugs have made national and international security threats more complex, durable, and acute. Each chapter examines how drug trafficking affects a particular security issue, such as rogue nations, weak and failing states, protracted intrastate conflicts, terrorism, transnational crime, public health, and cyber security – resulting in a better understanding of how the vast array of security threats are exacerbated by drug trafficking.

The Path to War: How the First World War Created Modern America by Dr. Michael S. Neiberg, USAWC Chair of War Studies. When war broke out in Europe in August of 1914, it seemed the height of madness to observers in the U.S. The Old World and its empires were tearing each other apart, and while most Americans blamed the Germans, pitied the Belgians, and felt kinship with the Allies, they wanted no part in the carnage. Two years into war, President Wilson won re-election by pledging to keep out of the conflict. Yet by the spring of 1917, the fervor to head "Over There" swept the country. As we approach the centenary of the war, Neiberg shows us how that happened, examining the social, political, and financial forces at work. He follows American reaction to such events as the sinking of the Lusitania, German terrorism, and the incriminating Zimmermann telegram, shedding light on the dilemmas and crises the country faced as it moved from ambivalence to belligerence.

Drawdown: The American Way of Postwar, edited by LTC Jason W. Warren, PhD, FAC. Traditionally, Americans increase their military capabilities at the beginning of conflicts only to decrease them at the apparent conclusion of hostilities. In this book, a stellar team of military historians argue that the U.S. sometimes managed effective drawdowns, sowing the seeds of future victory that Americans eventually reaped. Yet at other times, the drawdowns undermined readiness and flexibility, leading to more costly wars and perhaps defeat. These political choices are influenced by Anglo-American pecuniary decisions and traditional fears of government oppression, haphazard at best. These factors form the basic "liberty dilemma," the vexed relationship between the nation and its military. The current political and military debates around on-going drawdowns continue to lack a proper historical perspective. This volume informs this dialogue with analysis of cultural attitudes, political decisions, and institutions surrounding the maintenance of armed forces.

Decision of Fate: A Novel of Armoured Combat in the Great War by LTC Steven B. Howery, DDE '17. World War I was the first truly industrialized conflict; it sprang from the misjudgments of failing empires and engulfed a generation eager to fight for King and Country. Amid the resulting carnage, concepts of chivalry and élan were quickly overwhelmed by the effects of machineguns, aircraft, artillery and mud. But a handful of visionaries realized that to overcome the stalemate, they must break with tradition and push the boundaries of technology - and forever changed the face of war.

Task Force Patriot and the End of Combat Operations in Iraq by COL Patrick Proctor, RES '17. This is the story of an artillery-turned-infantry battalion that arrived in Iraq in late summer 2009 to take over as the last U.S. combat force to occupy Tikrit. Iraq teetered on the threshold of great change--the impending national elections and the promised withdrawal of all U.S. combat forces. These changes would usher in either an era of irreversible stability or a return to the sectarian carnage that nearly destroyed Iraq in 2006. Along with great promise, TF Patriot faced determined resistance on the battlefield, including a shadowy order of Sufi militants that fought to restore Saddam's Ba'ath Party and the still very dangerous remnants of al Qaeda in Iraq. They also faced resistance from squabbling Sunni politicians and Ba'ath Party subversives operating from within the Iraqi government, and had to navigate the competing military and State Department visions for the endgame in Iraq.

### 2017 ALUMNI SCHOLARSHIP DATES TO NOTE

Our 2017 Scholarship application will be available online as of Wednesday, January 4, 2017 at www.usawc.org. Scholarship applications must be submitted by Thursday, March 2, 2017. Program is open to high school seniors and college undergraduate children (freshmen thru juniors) of Life Members.

# **NEW AWCF LIFE MEMBERS**

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course
CNSP – Commandant's National Security Program

DSC – Defense Strategy Course SLS – Senior Leader Seminar RCNSIS – Reserve Component National Security Issues Seminar

The following individuals became Life Members of the Foundation from May 10, 2016 through October 28, 2016. Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

The following individuals became Life Members of the Foundation	from May 1	0, 2016 through October 28, 2016. Membershi	ps AND donations are both tax	deductible to the full extent of the law based on our 501(c)(3) status.
COL Kenneth Paul AdgieRE	S'10	LTC Patrick M. Costello	RES '16	LTC Paul Carl Gresens DDE '16
LTC Esther Joan Cruz Aguigui RE		LTC Lisa K. Courtney	USAWCF '14	LTC Arnold Jason Griffin DDE '16
LTC Stephanie Rochelle Ahern		COL David E. Covolesky		Mr. Tom Grilk
COL Jennifer Marie Ahrens DD		LtCol David C. Cox		Mr. George F. Grode
LTC Michael Aaron Ake		COL Susan M. Coyle		COL James Randal Groves DDE 17
Mr. Richard Curtis Allen		LTC (Ret) Conrad C. Crane, Ph.D		LTC Anna Maria Haberzettl
LTC Stephen David Allen, JrDD		LTC John C. Crawson		LTC George Christopher Hackler
Dr. Ali A. Alley, M.D		LTC Jeffrey Randall Cree		Mr. Matthew Nelson Haerter
COL Thorsten Alme		Col Richard James Crevier		LTC David Alan Hagler
LTC Moctar Amadou Mounkaila		COL Rory A. Crooks		COL Dean Edward Hale
LTC Wesley James Loyde Anderson DD		CH (COL) Keith N. Croom		LTC David Lloyd Hall
Mr. Michael Angelaras		Mr. Elver Sherrell Crow		LTC Robert Douglas Halvorson
LTC Mario Avila, Jr		COL Gary L. Cunningham		LTC Kimberly K. Hamilton DDE '16
Mr. Walter Brent Bailey		LTC Daphne Darlene Davis		Mr. Mark M. Hamilton
LTC Kevin M. Baird		LTC John David Dement		LTC Steven D. Hankins
LTC Richard R. Balestri		Dr. John R. Deni, Ph.D.		COL (Ret) Herbert F. Harback
BG (Ret) Edward H. BallardDD		COL Thomas Edwin Dickerhoof		Mr. Edward Gordon Harshfield
LTC Clifton Leon Barger, JrRE		LTC Sarah Elizabeth Dicks		CH(COL) Billy Norris Hawkins, Jr DDE '16
Mr. Paul Stryker BarrettNS		COL James Edward Dimon		LTC Steven D. Hayden
LTC Jeremy Allen Bartel USAWC		LTC William Louis Dionne		COL David Lloyd Hayes
COL Kord H. BasnightDD		COL Robert Christopher Donnelly		Mr. Jeffrey Wade HayesDDE '16
COL Johnny Ray Bass		LtCol William Patrick Donnelly, III	RES '17	COL Cindy Hayes HaygoodDDE '16
COL Leslie Dean Begley		COL Fred Marvin Dorsey, Jr	DDE '16	LTC William E. Haygood DDE '17
COL Bryan Gene Bell DD	E'16	Lt Col Douglas David Downey	DDE 17	LTC James Brandon Haynie DDE '17
COL William J. Benner, III DD	E'17	LTC(P) Jonathan H. Doyle	RES '17	COL Timothy Patrick HealyDDE '16
COL Thomas B. Bennett	S '02	LTC Gail Ann Dreitzler	DDE '16	COL (Ret) Herman Stanley Heath RES '89
Lt Col John Raymond Beurer RE	S '17	COL (Ret) Robert S. Driscoll	DDE '08	LTC Paul Robert Helten
COL Kimberlie Ann Biever DD		COL Mark Douglas Drown		COL Paul Joseph Hettich
COL James C. Bliss		COL Marc R. Duchette		COL Edward Jay Hlopak, II DDE 17
COL Daniel Frederick BohmerDD		LTC Gary A. Duff		LTC Noel Andrew Hoback DDE 17
COL Charles V. Bolles, II		LTC Skye D. Duncan		COL Craig A. Holan
LTC Ronald Wayne Bonesz DD		COL Brian Richard Dunmire		COL John C. Hopkins USAWCF '17
COL Ralph T. Borja		COL (Ret) Hugh F. Eads		LTC Christopher Gerry Hossfeld
CH (LTC) David August Bowlus		LTC Jonathan Samuel Ebbert		COL (Ret) Marc S. Howard
MG (Ret) George F. Bowman		LTC Robert Lee Edwards		COL Paul Douglas Howard
COL Adam J. Boyd		COL James D. Eisenhart.		LTC Andrew Robert Howes
LTC Judith BoydDD		COL Michael Allen Elliott		COL Jackie Ann Huber
COL Michael Dillon Brennan, Ph.DDD		COL Patrick James Ellis		LTC Herold J. Hudson, Jr
LTC Olen Chad Bridges		COL Elizabeth A. English		LTC Peter Davis Hudspeth DDE '16
COL Joseph M. Brocato, III		LTC Jeffrey William Erdley		COL Kimberly Jean Huhta
Mr. John Michael Broda		BG Raul E. Escribano		Mrs. Barbara Humpton
COL (Ret) Robert Keith Brower		LTC Jeffrey Michael Farris		LTC Michael Joseph Hunt
COL George Vaughn Brown, Jr		COL Ryan Fayrweather		LTC Joseph Michael Huss
LTC Jonathan Edward Brown		Lt Col Peter Pei-Yin Feng		COL Darren D. Huxley
LTC Randall S. Brown		LTC Thomas Dwayne Fillgrove		LTC Victor Shawn Ingram
LTC Victor Raymond Brown		LtCol Ryan M. Finn		LTC(P) Mark C. Johnson
LTC Brian Edwin Burk		COL Johnny Fisher		LTC Andrew W. Jones
LTC(P) Curtis R. Burns USAWC		Ms. Catherine R. Fitch		COL Benjamin Charlton Jones
Mr. Jorge A. Caballero		LTC Charles Thomas Fleetwood, III.		CDR Daniel Christopher Jones
Lt Col Charles B. Cain		Mr. James E. Ford		LTC Marvin A. Jones, Ph.D
LTC Hollis S. Cantrell		COL Brian Ray Formy-Duval COL Sandra L.E. Forrest		COL Patricia Martin Jones
LTC Barry Robert Carlson				
COL Steven Nicholas Carozza		COL David A. Frience		Mr. Brian A. Jost
COL Perry Allen Carter		COL David A. Frisone		COL Wolfgang Emil Junge
COL John Patrick Castillo		COL Matthew W. Fryman		COL Petteri Kajanmaa
COL Frazariel Inta Castro		LTC Timothy R. Fuller		Mr. Kevin C. Kakac
Ms. Ida L. Castro		LTC Angela Lee Funaro		LTC Ruth Deborah Kane
LTC Angelo N. Catalano		Col Daniel Lawrence Gable		LTC Mark G. Kappelmann
COL Andrew D. Centineo		LTC Eric Lewis Gagnon		LTC Vahur Karus
Lt Col Patricia Nicole Chavez		Mr. Fred E. Gantzler, III		LTC Brian A. Kastning
COL Shawn Richard CheneyDD		LTC Rogelio J. Garcia		COL Kapeh Kabaju Alwali Kazir
LTC Bryan J. Chivers		LTC Stanley Taylor Garcia		COL Robert Clifton Keating
LTC Marc A. Cloutier		COL (Ret) Deborah Louise Geiger.		Mrs. Sharon M. Kelley
COL Frances Elizabeth CoffeyDD	E'17	LTC Rodney M. Gibson		Mr. Peter B. Kellner
COL Theresa Kay CogswellDD		Col (P) Kristofer William Gifford		COL Charles G. Kemper, IV
COL Rolanda D. ColbertRE		COL Kennon Shane Gilliam		LTC Joshua Casey Kennedy
Mr. Michael E. Collins		COL Wesley R. Golden	DDE'17	Mr. Thomas T. Kern
COL Raymond Kent Compton RE		COL Leonard Anthony Gratteri		COL Don Alex King, Jr
LTC(P) James Lee ConnerRE		LTC Robert Andrew Graves	DDE'16	BG (Ret) John Thomas King, Jr DCS '96
COL Derek Colin Cooper DD	E'17	Ms. Lee Cuthbert Green	RES '16	LTC William Laughlin Kirby

# **NEW AWCF LIFE MEMBERS** continued

LTC Sheila Gwyn Kolbe					
	DDE '17	LTC Matthew Lee Nelson	DDE 17	LTC Stanley Yoshikazu Seo	RES'17
LTC Garrett R. Kolo, P.E	DDE '16	COL Neil I. Nelson	RES '17	LTC Warren G. Seymour, Jr	DDE'16
Mr. Konrad R. Kruger	NSS '16	COL Shawn C. Nessen	DDE 17	COL Connie Renee Shank	
LTC Kevin John Kruse		Dr. Bradley C. Nindl		COL (Ret) Donna L. Shaw	
LTC Christopher Thomas Kuhn		COL Anthony Frank Noll		Col (Ret) James W. Shaw	
COL Susie S. Kuilan, Ph.D		LTC Jeffrey Allen Norris		. , ,	
				Mr. Leon R. Shearer	
COL Stephanie A. Kwortnik		COL (Ret) Robert K. Nye, Ph.D		LTC Leland Tony Shepherd	
Dr. David Lai, Ph.D		LTC Patricia Ann Olson		COL Gakji Goshwe Shipi	
CH(COL) John D. Laing	RES '17	LTC Mark Patrick Ott	RES '17	COL Wayne D. Siebert	DDE'17
COL (Ret) John F. Laganelli	RES '09	COL Darcy L. Overbey	RES '17	COL Scott H. Sinkular	RES'17
LTC James Galen Lake		COL (Ret) Augustus L. Owens, II		COL Zorn Tepfer Sliman	
Ms. Kimball Ann Lane		LTC Christopher M. Panzer		COL Stanley John Sliwinski, Jr	
COL Valerio Luiz Lange		LTC Robert Anthony Paolucci			
		,		COL Christopher Lee Smith	
COL Marc V. LaRoche		LTC Alfonso Pardo de Santayana		LTC Isabel R. Smith	
COL Bart Lawrence, Jr		COL Barrett Kennedy Parker		LTC Kelsey A. Smith	
LTC Young Chan Lee	DDE '16	LTC(P) William M. Parker		Ms. Theresa A. Smith	DDE'17
COL Lawrence David Leon	DDE '17	COL John D. Patterson	DDE 17	CDR Joseph Walter Smotherman	RES'16
COL Jeffrey Howard LeRoy	DDE 17	LTC Kimberly Anne Peeples		COL Randall A. Snow	DDE 16
COL Jean-Pascal Levasseur		LTC Loren D. Penney		LTC Kathleen Gale Spangler	
LTC Danial Lister		Ms. Karen M. Perkins		LTC Howard Frank Stanley	
LTC Dolly Rosemary Livingston		COL Andrew E. Petretti		LtCol Ronald D. Storer	
LTC Asariel Loria		COL Thomas Christopher Petty		COL John Jerome Strange, Jr	
COL Langdon John Lucas		COL Douglas Anthony Phillips		Ms. Mary Beth Sullivan	NSS '16
COL Tommie Joe Lucius	RES '16	LTC(P) Robert Lee Phillips, III	RES '17	COL Michael Patrick Sullivan	RES '17
Dr. Lon J. Lutz, M.D		COL Timothy U. Phillips	DDE '16	LTC (P) Patrick James Sullivan	
COL (Ret) Arthur F. Lykke, Jr		Col Karl Douglas Pierson		LTC Mabry Adam Sumner	
Mr. James Owen McCay Lyttle		COL Andre R. Pippen		LTC Timothy Scott Sumovich	
LTC Thomas William Mackey		LTC John Rattaporn Pippy		Lt Col Rashone J.Tate	
Mr. Joseph J. Maglione		LtCol Richard Hunter Pitchford		Dr. Wallace Andrew Terrill, Jr	
LTC Tobin Andrew Magsig		COL (Ret) Ernest M. Pitt, Jr		LTC Christopher C.Thiel	
LTC Joseph John Malizia, Jr		Mr. Christopher Pohanka	NSS '14	LTC Derek K.Thomson	RES '17
LTC Pershing William Markle, Jr	DDE '17	LTC Tracey Lorraine Poirier	RES '17	COL Ronald Lynn Tillotson	DDE'16
LTC Daniel P. Martin		LTC Matthew N. Porter	USAWCF '17	COL Renea Lynn Timko	
LTC Shane Michael Martin		COL Luigi Postiglione		COL Richard Charles Toye	
LTC Steve Louis Martinelli		COL William John Potterton		LTC Carmen M.Tucker	
LTC Robert M. Martinez		COL Patrick E. Proctor		COL Michael James Turley	
LTC Richard Ray Massengale		COL Jeffrey Dean Pugh		COL Paul Wayne Turnbull	
Mr.W. Kenny Massey		LTC Darren K. Purcell		LTC David Allan Updegraff	
COL Robert Simon Mathews, Jr		COL Michael K. Pyle		COL (Ret) Charles Wayne Van Bebber	
COL Joseph Glenn Matthews		COL (Ret) Gene H. Rafanelli		Mr. Thomas Van Buren	NSS '16
Mr. Mark Charles Matthews	DDE '16	COL Vanessa Kay Ragsdale	USAWCF 17	Col Stephen K. Van Riper	RES'14
COL Eric D. Maxon	DDE '16	COL Robert L. Ralston		LTC Nestoras Vargemezis	
LTC Peter Alexander McBride		Col Lendy Gray Renegar		LTC Gregory John Venvertloh	
LTC Paul J. McCarthy		MG (Ret) Michael S. Repass	RES '03	LTC Dickie Joe Vest	
COL Reuben L. McCoy					DDE 17
COL Reubell L. McCoy		COL Vince A Bice			
		COL Vince A. Rice		Lt Col Steven Eric Vilpors	RES'17
LTC Donna A. McDermott	DDE '16	LTC (P) Ned C. Ritzmann	DDE 16	Lt Col Steven Eric Vilpors	RES '17
	DDE '16	LTC (P) Ned C. Ritzmann	DDE '16	Lt Col Steven Eric Vilpors	RES '17 DDE '17 RES '17
LTC Donna A. McDermott	DDE '16 RES '17	LTC (P) Ned C. Ritzmann	DDE '16	Lt Col Steven Eric Vilpors	RES '17 DDE '17 RES '17
LTC Donna A. McDermott LTC(P) William J. McKnight		LTC (P) Ned C. Ritzmann	DDE '16 RES '17 RES '17	Lt Col Steven Eric Vilpors	RES '17 DDE '17 RES '17 DDE '17
LTC Donna A. McDermott LTC(P) William J. McKnight Ms. Denise McLaughlin LTC Juanita C. McLaughlin		LTC (P) Ned C. Ritzmann	DDE '16 RES '17 RES '17	Lt Col Steven Eric Vilpors COL Alvin Perry Wadsworth, Jr. COL Brittian Allan Walker Mr. Phillip Alan Walter LTC Jason William Warren, Ph.D.	RES '17 DDE '17 RES '17 DDE '17 FAC
LTC Donna A. McDermott LTC(P) William J. McKnight Ms. Denise McLaughlin LTC Juanita C. McLaughlin Ms. Deborah Ann McLemore-Baugh		LTC (P) Ned C. Ritzmann	DDE '16 RES '17 RES '17 RES '17	Lt Col Steven Eric Vilpors COL Alvin Perry Wadsworth, Jr. COL Brittian Allan Walker Mr. Phillip Alan Walter LTC Jason William Warren, Ph.D. Col Michael Paul Wastila	RES '17 DDE '17 RES '17 DDE '17 FAC DDE '16
LTC Donna A. McDermott LTC(P) William J. McKnight Ms. Denise McLaughlin LTC Juanita C. McLaughlin Ms. Deborah Ann McLemore-Baugh COL Thomas Adam McMahan	DDE '16 RES '17 NSS '16 DDE '17 RES '17 DDE '16	LTC (P) Ned C. Ritzmann	DDE'16RES'17RES'17RES'17RES'17DDE'17	Lt Col Steven Eric Vilpors COL Alvin Perry Wadsworth, Jr. COL Brittian Allan Walker Mr. Phillip Alan Walter LTC Jason William Warren, Ph.D. Col Michael Paul Wastila COL Michael Anthony Weber	
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LTC Donna A. McDermott LTC(P) William J. McKnight Ms. Denise McLaughlin LTC Juanita C. McLaughlin Ms. Deborah Ann McLemore-Baugh COL Thomas Adam McMahan COL Brian J. Melton LTC Matthew Neal Metzel COL (Ret) Paul L. Miles, Jr.	DDE '16 RES '17 NSS '16 DDE '17 RES '17 DDE '16 DDE '17 DDE '16 DDE '17 USAWCF '17 RES '77	LTC (P) Ned C. Ritzmann COL Arvesta Paul Roberson, II LtCol Christopher Derek Roberson COL Chandra Michelle Roberts COL Joseph W. Roberts Mr. Robert Martin Roche. LTC Ricardo R. Roig. COL Joseph D. Roller Lt Col Leonard T. Rose	DDE '16 RES '17 RES '17 RES '17 RES '17 DDE '17 DDE '17 RES '16 RES '17	Lt Col Steven Eric Vilpors COL Alvin Perry Wadsworth, Jr. COL Brittian Allan Walker Mr. Phillip Alan Walter LTC Jason William Warren, Ph.D. Col Michael Paul Wastila COL Michael Anthony Weber LTC Matthew Robert Weinshel COL Melinda Lesh Wellborn COL Joseph C. Weller	
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# RECENT CLASS REUNIONS

We had the pleasure of hosting a class reunion at USAWC each of the last three months: the 40-year Class of 1976, the 30-year Class of 1986, and the 20-year Class of 1996. The three reunions weren't held in that order but we will feature them in that order, from "oldest" to "youngest."

The three reunion schedules shared a few commonalities so we won't repeat those in each summary below and on the next few pages. The commonalities were: a welcome event at the LeTortView Community Center (LVCC, formerly the Officers Club); a "Then and Now" briefing from the Dean (or former Corresponding Studies Department Chair for the Nonresident grads); a tour of the many new and refurbished

facilities in Root Hall that accommodate much larger class sizes and a more than doubling of international students; a windshield tour of the Barracks; a visit inside one of the new sets of quarters (with 2-car garages yet); a tour of the U.S. Army Heritage and Education Center (USAHEC); a memorial service for deceased classmates; and a reunion dinner. The 20- and the 30-year class reunions also had optional Gettysburg Staff Rides led by USAWC historians, golf outings, and seminar dinners. The unique aspects of each reunion are described and pictured in the following pages.

Enjoy the three great "reports" and photos that follow. The had a terrisic time up all three! That he Alumini Team



(1) Bill Johnson, (2) Arch Ely, (3) Ken Morrison, (4) Tom Boyd, (5) Jack King, (6) Bill Lee, (7) Luke Lloyd, (8) June Davis, (9) Jeff Davis, (10) Donna Henry, (11) Ron Fogleman, (12) Jane Fogleman, (13) Stan Pearson, (14) Brenda Boyd, (15) Giac Modica, (16) Amber King, (17) Mim Patten, (18) John Patten, (19) Jeanne Lloyd, and (20) Rolly Koreski. Not Shown: Larry & Cathy Hoffman

# CLASS OF 1976 REUNION, SEPTEMBER 29-30, 2016

In College memory, there have been no 40th year reunions prior to ours. (The most senior class reunion prior to this one was a 37-year reunion in 2015 for the Class of 1978.) As a matter of fact, the reaction of many of our classmates themselves was something to the effect, "You gotta be kidding! Why, we're 75-80 years old!" An additional complication was that 87 of our 228 members of the class have passed away. Actually, when the subject of a 40th year reunion was broached early in the year, many members could not travel in September but did want to participate in a 40th year observance. With that in mind, the class opted to raise \$25,000 for a "Class of 1976" alcove at the National Museum of the U.S. Army, in addition to holding a reunion at the College. In total, over 60 class members participated through one or

both of these great initiatives. Referred to as the "Bicentennial Class" and coined the "Unity Class" by our Commandant, MG DeWitt C. Smith, Jr., we previously raised funds to sponsor the DeWitt C. Smith, Jr. Lecture. This lecture is about the role of the media in a democracy and is presented to incoming IFs each summer during their orientation. The Class selected this tribute to MG Smith because we loved him and he started the IF program. Our Class of 1976 was also the first to commission a stained glass window (the Revolutionary Soldier) for Bliss Hall foyer. To commemorate that, we invited Dean Hankinson, son of Joe Hankinson who created and installed the window, to speak at our reunion dinner, ably organized by our classmate John Patten. It was under our window that we

had a moving memorial service organized by Arch Ely to honor classmates, spouses and children of our classmates who had passed, and deceased faculty members. Our own classmate, Chaplain Kermit Johnson, wrote and sent an opening prayer read by College Chaplain COL John Kallerson, USAWCF '14; Prof. (LtCol, Ret) Bert Tussing, USMC, DDE '03, sang Mansions of the Lord; and COL (Ret) Jim Shufelt, RES '01 played Taps. Our Class of 1976 is a viable, involved class, and we are proud to carry on the "Unity Class" qualities of cheerful and willing generosity to one another, to the College, and to the Army.

COL (Ret) Jack King, Class of 1976 Reunion Coordinator

# CLASS OF 1986 REUNION, AUGUST 18-20, 2016

Our 30th reunion included both the Resident and Nonresident Classes of 1986. The Resident class had enjoyed six reunions before this one (some overseas hosted by their IFs) but this was the first time for a joint reunion with our Nonresident counterparts. The group included four IFs who returned to Carlisle to be with their classmates and to visit their sponsors and friends in the Carlisle area. This 30th reunion started uniquely on August 18th with a "welcome center" set up in the breakfast room of the IHG Army Hotel on post where some resident and nonresident students met for the first time. Also a departure from the normal location, this group held a luncheon the following day at the Army Heritage and Education Center (AHEC). After a welcome by the Commandant and a lively question and answer period featuring the two class "spring-butts" who shall go nameless, there was a memorial service held for the 36 classmates, 21 spouses, and 3 children from the Resident Class, 38 members of the Non-Res Class, and 15 faculty members. On Friday evening, while many seminar dinners were taking place across Carlisle and Boiling Springs, a small group of reunion attendees joined Ruth Collins outdoors on Indian Field for a picnic supper and summer showing of the classic film "Jim Thorpe: All-American." This is a relatively new Carlisle Barracks tradition each August as a community event to help welcome the incoming families. Being on the same field where Jim Thorpe and his Indian School teammates competed was special for the small reunion

group that attended. Saturday had a well-attended Gettysburg tour and a small but enthusiastic group of golfers before everyone attended the final event of the Reunion, a gala dinner in the LVCC, where the two Class Presidents, LTG (Ret) Ron Blanck (RES) and MG (Ret) Mark Tenney (DCS), gave meaningful remarks.



Bill Huff surprises Ruth Collins

LTG Blanck also surprised Ruth that evening by inviting Bill Huff to present her a pillow cover of an *Elvis on Velvet*. This was the perfect gag gift to thank her for sharing the hilarious story of the Class of 1992 practical joke devised by the late Shack Robinson when he substituted an *Elvis on Velvet* in place of the class painting at the Army Ball.

A 2017 Tokyo Reunion was discussed and more info will follow.

COL (Ret) Jerry Sharpe, Class of 1986 Reunion Coordinator



(1) Ruth Collins, (2) Jerry Sharpe, (3) Jose Nunez (Honduras), (4) Mark Tenney (DCS Pres), (5) MG Bill Rapp (Comdt), (6) Ron Blanck (RES Pres), (7) Tack Yasumura (Japan), (8) Nils Rosenqvist (Sweden), (9) Maria Browne, (10) Ramona Holland, (11) Diann Manning, (12) Madelyn Windmiller, (13) Dave Windmiller, (14) Jane Tenney, (15) Herb Koger (DCS), (16) Donna Blanck, (17) Masako Yasumura, (18) Nancy Smith, (19) Gunnis Rosenqvist, (20) Carol Fitz-Enz, (21) Bobby Sue Silvey, (22) Jan Bohm, (23) Joe Browne, (24) Bernie Lieving, (25) Cindy Lieving, (26) Lydia Castle (Hidden), (27) John Holland, (28) Jim Manning, (29) Kathy Megyeri, (30) Don Boose (DCS), (31) Leo Kennedy, (32) Glen Bartsch (DCS), (33) Charlotte Jones, (34) Herman Jones, (35) Dick Smith (FAC), (36) David Fitz-Enz, (37) Bob Zoglman, (38) Tonu Toomepuu (DCS), (39) Ed Hamilton (FAC), (40) Jane Hamilton, (41) Bill Huff, (42) Doug Dearth, (43) Dale Craig, (44) Nikki Craig, (45) Les Megyeri, (DCS) (46) Steve Kempf, (47) Barbara Kempf, (48) Roger Bultman, (49) Sandra Scobie, (50) Jeanne Goodwin, (51) Tim Scobie, (52) Tracie Kutter, (53) Wolf Kutter, (54) Ji Agena, (55) Mert Agena, (56) Charlene Collins, (57) Dave Collins, (58) Virginia Butler, (59) Gordon Butler, (60) Tom Ross, (61) Eleanor Gentilini, (62) Ray Gentilini, (63) Trang Moore, (64) Mike Rosenfeld, (65) Linda Rosenfeld, (66) Dale Krueger, and (67) Linda Muzzy-Krueger. Not shown: Uzy & Ronit Bentzhak, (Israel), Joe & Carolyn Gaddis, Mike & Linda Jorgensen.

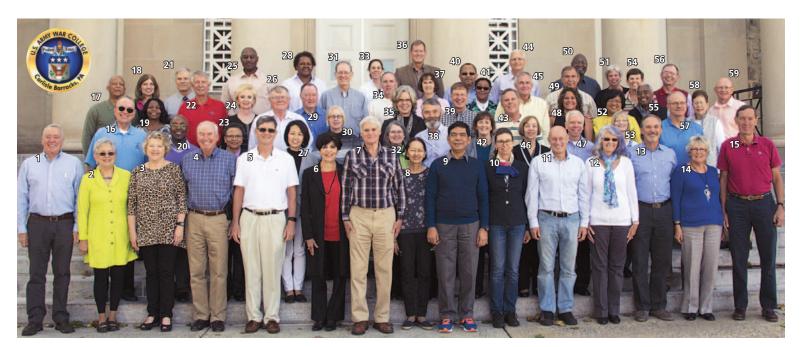
# CLASS OF 1996 REUNION, OCTOBER 13-15, 2016

The Resident and Corresponding Studies Classes of 1996 took the opportunity to renew friendships, to honor classmates who had passed since graduation, and to thoroughly enjoy catching up on the past 20 years. We spent some time at our welcome dinner buffet at the Letort View Community Center re-introducing ourselves and meeting our non-resident counterparts. We immediately wished more of our classmates had attended, but we found ourselves thankful for the chance to better know classmates from other seminars since so often we were "seminarcentric" when we were here. By the time we gathered for our group photograph at Upton Hall the next day (by the way, testing our ability to fall-in formation and follow directions), we were laughing and reminiscing with

classmates we barely knew the day before. We all had in common the great Blizzard of 1996 which remains in the history books and in our memories as one for the ages. We had in common two Don Stivers' class gifts that attempted to highlight the more human sacrifices of war, "An Act of Compassion" and "A Hard Day for Mother." Our special memorial honoring our deceased friends in Bliss Hall fover was marked with sadness on the one hand, but sadness somewhat softened by the fond memories we have of these superb people on the other. Of course, no reunion would be complete without taking the time to visit the Alumni Gift Shop to buy mementos and to replace the USAWC clothing we had been wearing for two decades. Our great dinner at the Army Heritage and Education

Center was capped off by remarks from MG (Ret) Dan Colglazier on behalf of the Corresponding Studies attendees, and Dr. (COL, Ret) Jeff McCausland on behalf of the 1996 Staff and Faculty. On Saturday, those of us who opted for the Gettysburg staff ride were pleased to tour the new Visitors Center with the restored cyclorama, in addition to reliving the battle with our outstanding faculty historian. The reunion was a rousing success and we were pleased to have three of our International Fellows from their countries. The Class of 1996 rekindled its spirit and intends to maintain contact and to re-connect with classmates who were unable to attend.

> COL (Ret) Bill Taylor, 1996 Resident Class President



(1) Ed Baisden (RES 1983), (2) Jeri Graham (DCS), (3) Mary Anne Adkins, (4) Jim Adkins (DCS), (5) Steve Roop, (6) Cecile Solomon, (7) Buzz Solomon (DCS 1980), (8) Beth Adan, (9) Eddie Adan (Philippines), (10) Sabine Commenda, (11) Othmar Commenda (Austria), (12) Trish Dickman, (13) Cliff Dickman, (14) Therese Rice, (15) Tony Rice (UK), (16) Stan Remer (DCS), (17) David Walls, (18) Nancy Johnson, (19) Van Walls, (20) Jim Gordon, (21) Jerry Johnson, (22) Dan Colglazier (DCS), (23) Ruthie Gordon, (24) Wendy Colglazier, (25) Walt Holton, (26) Dennis Bryant (DCS), (27) Leigh Roop, (28) Deborah Holton, (29) Jerry Griffin (DCS), (30) Cynthia Bryant, (31) Cloyd Gatrell, (32) Ann Hauser, (33) Eileen Barac, (34) Marc Howard, (35) Miriam Shambach, (36) Greg Barac, (37) Paula Howard, (38) Bob Hauser, (39) Steve Shambach, (40) Greg Walker, (41) Robbin Walker, (42) Ann Yingling, (43) Jay Yingling, (44) Don Yates, (45) Harold Cooney, (46) Vicki Taylor, (47) Bill Taylor (1996 RES Pres), (48) Carmen Munoz, (49) Tony Cobian, (50) Sir Walter Scott, (51) Barbara Fast, (52) Sheila Little, (53) LaVonne Menefee, (54) Becky Hooper, (55) Bobby Little, (56) Lee Hooper, (57) Denny Menefee, (58) Bev Moore, and (59) George Moore. Not Shown: Bill Barko (DCS), Tom Gannon

### 2017 CLASS REUNION DATES

If you are a 1997 USAWC graduate (Resident, Distance, or Fellow), please plan on coming back to Carlisle Barracks for your 20th year reunion tentatively scheduled for October 12-14, 2017. Other classes interested in scheduling reunions in 2017, please contact Linda Caton at <a href="mailto:alumni@usawc.org">alumni@usawc.org</a> for assistance.

## **NEWS AND EVENTS**

### **IOWA NSS ALUMNI EVENT**

MG Tim Orr, RES '03, Adjutant General of Iowa, hosted the annual NSS Reception at Camp Dodge on September 22, 2016, and invited **Dr. Chris Bolan, USAWCF '04 & FAC**, to provide an update on national security challenges in the Middle East. In attendance were Iowa NSS alums back to the early 1990s up to this most recent NSS 2016.





# **AUSA PARTNERSHIP**

GEN (Ret) Gordon R. Sullivan, RES '78, received the highest award of the Association of the U.S. Army (AUSA), the George Catlett Marshall Medal, for his lifetime of selfless service. The medal was presented at the most recent AUSA Annual Meeting on October 5, 2016.



**Dr. Jerry Comello**, former FAC and current President of the AUSA Carlisle Barracks and Cumberland Valley Chapter, represented GEN Sullivan earlier this year in presenting support to the Army War College Foundation for key USAWC programs.



# Coming soon -



WAR ROOM launches in early 2017. In development now, it's an online journal *by* and *for* Army War College students, alumni, and guest contributors. War Room will offer high quality content on a range of topics associated with national security and the Army.

**WAR ROOM** editors Dr. Andrew Hill and Dr. Tom Galvin are committed to a neutral, independent editorial policy -- open to all responsible, critical points of view.

What to expect of War Room? High-quality, concise, attention-grabbing articles covering any topic of strategic relevance to the U.S. Army, the DoD, and the Joint Force. "War Room" articles will encourage debate on complex matters and offer actionable recommendations that senior military and civilian leaders can use now or in the future. War Room will rely on a "crowdsourcing" model for content development, created to give current and former USAWC students a forum for sharing their best insights and analysis.

To support War Room's launch, we are developing a strong inventory of content that will be emblematic of the quality of thought and writing that we wish to sustain in the future. A new journal cannot sustain itself solely through unsolicited articles. We must have great content ready to go in advance of the launch, and enough of it to maintain a regular publishing schedule. We invite any interested member of the USAWC community to email us expressing his or her interest in contributing an article. Articles accepted pre-launch would be inserted into the publishing schedule for release after the launch. Obviously, pre-launch submissions should be less tied to the news cycle (timely) and more focused on enduring challenges and opportunities (timeless).

We encourage you to challenge conventional wisdom. Be interesting. War Room will take no editorial position on these matters. War Room is an Army War College platform, but we will not exclude articles critical of the Army, nor will we screen articles for their political leanings. We want to encourage a lively and critical dialogue. Quality is our standard.

Mark your calendars: You'll find a link from <u>www.armywarcollege.edu</u> in early 2017.

War Room will publish articles of 1000-2000 words on any topic connected to defense or national security. Content must be accessible to intelligent civilian and military readers. We want to build a strong following of readers not only from the USAWC community, but also from congressional staffs, think tanks, and the staffs of OSD, the services, and the combatant commands. Send submissions or other inquiries to: Andrew.a.hill13.civ@mail.mil

# INTERNATIONAL FELLOWS UPDATE





For the first time, thanks to a very generous donation, IFs and their families were able to enjoy a luncheon cruise on the *Spirit* of *Philadelphia* at the conclusion of their orientation trip to Philadelphia.





IF Class Wreath Laying Ceremony at Arlington National Cemetery. IF Class President, COL Susan Coyle, Australia, and VP BG Abudulraheem Alalaween, Jordan, placed the wreath at the Tomb of the Unknowns in July 2016.





The IF Orientation schedule includes American baseball at the Harrisburg Senators Park.



Two group suites of IFs were able to attend a professional soccer game (Real Madrid vs. Bayern Munich) at METLIFE Stadium in New Jersey on August 3, 2016, again thanks to a very generous donation.



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MG (Ret) Craig A. Hagan

Mr. Brien Hallett

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# TAPS FALL 2016

COL (Ret) William H. Culton, RES '72. . . . . July 15, 2016

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(ICS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS – Strategy Implementation Seminar CNSP – Commandant's National Security Program DSC – Defense Strategy Course SLS – Senior Leader Seminar RCNSIS – Reserve Component National Security Issues Seminar

	I SRCOC – Senior Reserve Component Officers Course CN	SP — Commandant's National Security Program
Name & Class	Col (Ret) Thomas W. McGuire, Jr., USAF, RES '72 October 9, 2015	COL (Ret) Richard A. Garrity, RES '79 July 29, 2016
	COL (Ret) Robert W. Moore, P.E., DCS '72 February 15, 2016	COL (Ret) Theodore Gaydos, RES '79 July 28, 2016
1950s	COL (Ret) Harry W. Nagel, DCS '72January 13, 2016	COL (Ret) Richard 'Dick' Kaufman, RES '79 February 19, 2015
MG (Ret) William 'Bill' Enemark, RES '54 April 17, 2016	COL (Ret) Roland D.Tausch, RES '72	COL (Ret) Gordon A. Kemp, Ph.D., DCS '79June 14, 2016
MG (Ret) Lloyd B. Ramsey, RES '54 February 23, 2016	COL (Ret) Eric H.Vieler, Ph.D., RES '72 August 7, 2015	COL (Ret) Joseph E. Krebs, Jr., DCS '79 July 30, 2016
LTC (Ret) Eugene 'Gene' Egg, FAC '55- '56 February 22, 2016	COL (Ret) Kenneth H. White, Jr., RES '72, FAC '72 - '75 April 19, 2016	BG (Ret) Dean L. Linscott, Ph.D., DCS '79, SRCOC '86 July 19, 2014
COL (Ret) George C. Clowes, RES '58 September 25, 2016	COL (Ret) William E. Gregerson, RES '73 March 22, 2016	COL (Ret) David Roche, DCS '79 October 25, 2004
Mr. Stephen J. O'Toole, RES '58	COL (Ret) Albert F. Paul Jones, DCS '73 August 21, 2016	COL (Ret) Otis H. Saunders, Sr., RES '79 December 15, 2005
COL (Ret) Robert 'Bob' Spilman, RES '59 June 5, 2016	COL (Ret) William J. Lawrence, RES '73	COL (Ret) Richard 'Dick' Scott, RES '79 July 6, 2016
1960s	MG (Ret) Warren 'Bud' Lawson, RES '73 August 10, 2016	COL (Ret) Russell E. Sweetman, Sr., DCS '79 February 17, 2016
BG (Ret) William W. Stone, Jr., RES '60June 16, 2013	MG (Ret) A. M. 'Buddy' Stroud, Jr., DCS '73, SRCOC '73 July 1, 2016 Col (Ret) Carl F. Bergstrom, Jr., USMC, RES '74 March 25, 2016	1980s
MajGen (Ret) Carl W. Hoffman, USMC, RES '61, FAC '61-'63. May 31, 2016	COL (Ret) Milton Bogolub, DCS '74 September 5, 2016	Mr. Alois M. Holts, Sr., DCS '80
BG (Ret) Edmund 'Ted' DuBois, RES '62 August 13, 2016	BG (Ret) William G. Cave, DCS '74	MG (Ret) Dennis P. Malcor, RES '80
COL (Ret) Charles D. Maynard, P.E., RES '62 October 24, 2005	COL (Ret) Alvern C. Condon, DCS '74 December 27, 2011	COL (Ret) Louis A. Marhefsky, DCS '80 August 11, 2016
COL (Ret) Philip H. Riedel, Jr., RES '62 September 12, 2007	COL (Ret) James A. Evrard, DCS '74	COL (Ret) Ronald K. Sprague, DCS '80, FAC '81-'83 July 11, 2016
COL (Ret) Robert T. Blake, RES '63 November 30, 2005	COL (Ret) John 'Jack' Fust, Jr., RES '74 August 28, 2016	LTG (Ret) Billy M.Thomas, RES '80 July 20, 2016
COL (Ret) James W. Butler, RES '63July 26, 2016	COL (Ret) J. Wesley Gheen, Jr., RES '74	BG (Ret) Thomas J. Cordner, Jr., SRCOC '81 December 8, 2010
COL (Ret) John M. Shaw, RES '63 July 19, 2016	COL (Ret) George R. Giles, RES '74 March 12, 2016	BG (Ret) Robert 'Bobby' Howell III, SRCOC '81  uly 26, 2005
COL (Ret) Ronald F. Fraser, RES '64 May 30, 2016	COL (Ret) Lloyd J. Matthews, Ph.D.,	Mr. Charles John Lawson, Jr., DCS '81
Col (Ret) John Riley 'J.R.' Johnson, Jr., USAF, RES '64 February 5, 2016	RES '74, FAC '79-'81, '86-'93 September 19, 2016	COL (Ret) Philip C. Medenbach, RES '81 July 23, 2013
COL (Ret) Ray J. Yantis, RES '64February 13, 2016	COL (Ret) Russell M. McGraw, RES '74January 19, 2016	MG (Ret) Robert M. Morgan, SRCOC '81 July 2, 2008
COL (Ret) Neil M. Chapin, RES '65 April 14, 2016	COL (Ret) Robert D. Porter, RES '74 October 31, 2010	COL (Ret) Clemon H. Wesley, Jr., DCS '81 April 20, 2009
COL (Ret) Warren 'Metz' Metzner, RES '65 October 1, 2016	MG (Ret) Frank J. Schober, Jr., RES '74, FAC '74-'75 Sept. 27, 2016	Col (Ret) Jean R.Whittenberg, USAF, RES '81 January 6, 2016
COL (Ret) Nicholson 'Nick' Parker, RES '65 July 11, 2016	COL (Ret) Richard P.Torp, M.D., RES '74 January 23, 2016	COL (Ret) Sterling P. Bassett, RES '82 July 28, 2016
COL (Ret) Kendrick B. Barlow, RES '66, FAC '67 - '69 . May 23, 2016	COL (Ret) Richard L.Tripp, RES '74 July 20, 2006	COL (Ret) David P. Holmes, Ph.D., DCS '82 August 7, 2016
BG (Ret) William R. Bigler, Sr., RES '66 June 21, 2016	COL (Ret) William L.Waugh, DCS '74May 18, 2005	COL (Ret) Robert J. Lilley, Jr., DCS '82, FAC '79-'90 July 24, 2016
CAPT (Ret) John R. Dewenter, Jr., USN, RES '66 October 14, 2016	COL (Ret) William 'Bill' Adams, RES '75	Brig Gen (Ret) Ben L. Patterson, Jr., SRCOC '82 August 8, 2016
Maj Gen (Ret) R.William 'Bill' Clement, USAF, RES '67 July 22, 2016	BG (Ret) Phillips N. Gordon, Ph.D., DCS '75, SRCOC '78 Jan. 14, 2016	BG (Ret) Elmus S. Ussery, SRCOC '82 February 11, 2006
COL (Ret) W. Kenneth Jordan, RES '67	COL (Ret) Gerald S. Griffith, RES '75	COL (Ret) George L. Crowder, DCS '83 August 6, 2016
COL (Ret) Harold 'Hal' Kinne, Jr., Ph.D., RES '67 April 1, 2016	COL (Ret) William T. Kaser, RES '75 July 11, 2016	Mr. George W. Daneker, Sr., RES '83 September 15, 2016
COL (Ret) John J. Saalberg, RES '67	LTG (Ret) Allen K. Ono, RES '75 August 1, 2016	COL (Ret) Wesley W. Ford, J.D., DCS '83 July 7, 2016
COL (Ret) Jere O.Whittington, RES '67	COL (Ret) George E. Peters, Jr., DCS '75 July 15, 2005	COL (Ret) Gerald 'Jerry' Lazzaro, DCS '83 April 14, 2016
BG (Ret) John W. Currier, RES '68	COL (Ret) Robert L. Peters, DCS '75	COL (Ret) W. David Hardin, Ph.D., DCS '84 September 12, 2016
Maj Gen (Ret) Don H. Payne, USAF, RES '68 July 15, 2016	COL (Ret) Cyrus Q. Shelton, Jr., DCS '75 January 26, 2015	COL (Ret) Paul H. Lauer, DCS '84
Col (Ret) Thomas J. Ross, USAF, RES '68	COL (Ret) Anthony Suso, DCS '75	COL (Ret) Lawrence F. McBee, DCS '84 December 17, 2007
MG (Ret) Richard W.Anson, RES '69 August 15, 2016	Col (Ret) David 'Bert' Underwood, USAF, RES '75 Sept. 8, 2016 BG (Ret) Russell C. Wright, DCS '75 October 21, 2011	Maj Gen (Ret) Devpal Singh Raghuvanshi, IF India, RES '84 Sept. 12, 2016
COL (Ret) Frances 'Ginny' Chaffin, RES '69 July 18, 2016	Mr. Douglas A. Zischke, RES '75	COL (Ret) Joseph R. Regelski, DCS '84 November 8, 2006 CH (MG, Ret) Donald W. Shea, RES '84
BG (Ret) James C. Donovan, RES '69 April 29, 2016	COL (Ret) Robert L. Bass, DCS '76	GEN (Ret) John W.Vessey, Jr., Honorary Graduate '84 August 18, 2016
COL (Ret) Glenn W. Ison, RES '69 December 10, 2015	COL (Ret) Fred A. Darden, DCS '76	COL (Ret) Joel H.Ward, RES '84
GEN (Ret) William J. Livsey, RES '69 June 18, 2016	COL (Ret) Thomas G. Evans, DCS '76	COL (Ret) John 'Jack' McGuinness, Jr., RES '85 May 21, 2016
COL (Ret) James H. Nix, RES '69 September 12, 2010	COL (Ret) James E. Graves III, DCS '76October 19, 2016	COL (Ret) Kenneth M. Mitchell, DCS '85 November 30, 2015
	COL (Ret) Edward P. Hart, DCS '76	COL (Ret) Robert A. Reynolds, D.O., DCS '85 January 30, 2016
1970s	COL (Ret) Robert B. Henry, DCS '76 August 28, 2016	COL (Ret) Robert 'Bob' Tonsetic, Ph.D., DCS '85 April 3, 2016
COL (Ret) Robert H. Brigham, DCS '70 April 2, 2016	COL (Ret) Richard H. Lewandowski, DCS '76 April 3, 2015	Col (Ret) Paul L.Wilke, USAF, RES '85February 1, 2016
Col (Ret) Richard C. Browning, Sr., USMC, FAC '70-'74 Feb. 5, 2016	COL (Ret) Ralph A. Matthews, Jr., DCS '76 April 29, 2005	LTC (Ret) Charles 'Charlie' Aycock, DCS '86 October 24, 2016
COL (Ret) Lewis P. Elbinger, DCS '70 September 20, 1994	COL (Ret) John 'Jack' McCarthy, DCS '76June 10, 2006	MG (Ret) John 'Jack' Kane, RES '86
BG (Ret) James W. Hoerner, DCS '70, SRCOC '74 June 9, 2016	COL (Ret) Robert E. McNemar, Ph.D., DCS '76 August 20, 2005	BG (Ret) Gary E. LeBlanc, DCS '86 March 25, 2016
COL (Ret) Howard 'Jelly' Jelinek, RES '70, FAC '70-'72 May 18, 2016	COL (Ret) Frank S. Mendez, DCS '76	BG (Ret) Claude H. McLeod, SRCOC '86 January 16, 2016
COL (Ret) Edward P. Lukert, Jr., RES '70, FAC '73-'78 August 5, 2004	CDR (Ret) Albert 'Bill' Olson, USN, RES '76 April 28, 2016	Col (Ret) Michael I.Wheeler, USAF, RES '86 September 18, 2016
COL (Ret) Theodore R. Simmons, DCS '70 April 3, 2003	COL (Ret) Joseph Ostrowidzki, RES '76 June 21, 2016	LTC (Ret) Robert 'Jack' Whitfield, DCS '86February 2016
BG (Ret) Ben L. Upchurch, DCS '70 December 12, 2012	COL (Ret) Danny L. Romig, RES '76 June 2, 2016	COL (Ret) Robert 'Bob' Howard, DCS '87February 24, 2016
LTG (Ret) John B. Blount, RES '71 August 23, 2016	COL (Ret) Joseph H. Slaymaker, DCS '76 December 10, 2015	COL (Ret) R. William Sweeney, Jr., RES '87 May 17, 2016
COL (Ret) Rodney E. Cox, RES '71 August 16, 2014	COL (Ret) Warren R. Stumpe, P.E., DCS '76 July 24, 2016	BG (Ret) John W. Carlson, SRCOC '88 April 5, 2016
COL (Ret) Richard 'Dick' Evers, RES '71 April 15, 2016	COL (Ret) Conrad H.Yarmoff, DCS '76 September 6, 2016	COL (Ret) James 'Jim' Gallivan, RES '88 September 20, 2015
COL (Ret) Ernest A. Hinojosa, Jr., RES '71 April 22, 2016	MG (Ret) Dionel E.Avilés, Ph.D., DCS '77 March 13, 2016	COL (Ret) David W.Arthur, RES '89 August 3, 2016
COL (Ret) Tenho R. Hukkala, RES '71	COL (Ret) John R. Breitlow, Ph.D., DCS '77	COL (Ret) James R. Fay, D.M.D., DCS '89
BG (Ret) William D. Lewis, RES '71	COL (Ret) Alexander M. S. McColl, DCS '77	CH (MG, Ret) Gaylord T. Gunhus, RES '89 May 27, 2016
COL (Ret) Stephen G. Martin, DCS 71 October 17, 2013 COL (Ret) Clarence E. Metz, DCS 71 November 10, 2010	COL (Ret) Alexander M. S. McColl, DCS '77 October 23, 2002 COL (Ret) Tommy R. Palmertree, DCS '77 March 23, 2016	LTG (Ret) Ruurd Reitsma, IF Netherlands,
COL (Ret) Robert C. Orr, DCS '71	COL (Ret) C. Douglas Smith, RES '77	RES '89, IHOF '96
CAPT (Ret) William J. Quirk, USN, RES '71 August 27, 2008	BG (Ret) Stanley W.Wisnioski, Jr., DCS '77	1990s
COL (Ret) C.A. 'Pete' Selleck, Jr.,	COL (Ret) Will B. Allanson, DCS '78	Dr. Regina C. Gaillard, Ph.D., DCS '90, FAC '87-'90 March 8, 2015
RES '71, FAC '72-'73	COL (Ret) Frederick E. Bittl, RES '78 August 2, 2016	LTC (Ret) Roy W.Turgeon, Jr., DCS '90 March 29, 2001
COL (Ret) Joseph F. Bellochi, RES '72 June 24, 2015	COL (Ret) Thomas R. Bochniak, DCS '78 July 6, 2016	MG (Ret) Roger L. Brautigan, DCS '91,
BG (Ret) Carl V. Cash, DCS '72	COL (Ret) Rex V. N. Perkins, RES '78 June 30, 2016	SRCOC '94, SRCOC '00 September 26, 2016
COL (Ret) William 'Bill' Ciccolo, Jr., RES '72 August 21, 2016	COL (Ret) Robert A. Plant, RES '78	·
COL (Ret) Robert B. Clarke, J.D., RES '72 July 14, 2016	COL (Ret) Ezra 'Chopper' Cummings, Jr., RES '79 May 7, 2016	continued

COL (Ret) Donald M. Damkaer, DCS '79 . . . . . July 1, 2016

# TAPS FALL 2016 continued

17703 (Continued)
Dr. (LTC, Ret) Kent H. Butts, Ph.D., DCS '92, FAC '89-'13,
USAWC Distinguished Fellow August 15, 2016
COL (Ret) William 'Bill' Saunders, Jr.,
RES '92, FAC '92-'97
COL (Ret) Judith 'Judy' Welker, DCS '92 July 12, 2016
COL (Ret) John W. Reitz, DCS '93 August 1, 2016
Mr. Walter T. Morrison, RES '95 August 27, 2007
BG (Ret) Dallas W. Fanning, RES '96 September 26, 2016
COL (Ret) Howard I. Harmatz, RES '96 June 23, 2016
LTC (Ret) James L. Burson, DCS '97 May 6, 2016
Lt Col (Ret) Edward J. Madden, USAF, RES '97 September 21, 2014
MG (Ret) Jeff W. Mathis III, RES '99 June 3, 2016
COL (Ret) William R. Sandel, Ph.D., DDE '99 August 5, 2016

COL (Ret) Jettaka M. Gammon, USAWCF '02 August 27, 2016
COL (Ret) James D. Noteboom, DDE '02 November 27, 2008
COL Clifford L.Walker, D.V.M., RES '02May 28, 2007
COL (Ret) James T. Brown, DDE '03 April 8, 2016
COL (Ret) Sherry Lynn Davenport, DDE '04 May 5, 2016
COL (Ret) Timothy F. O'Hara, RES '04 April 11, 2016
Mr. Michael J. Beaulieu, DDE '09 January 15, 2016
COL Hugh D. Shoults, RES '13
Spouses
Mrs. Elizabeth Stuart Rousek, June 9, 2016
widow of COL (Ret) Charles Rousek, RES '55, FAC '55-'56
Mrs. Doris E. Dohleman, March 17, 2016
wife of MG (Ret) Kenneth E. Dohleman, RES '67
Mrs. Patricia Ann Anderson, October 8, 2016
wife of COL (Ret) Thomas E. Anderson, RES '71

Mrs. Lucy S. Bellochi, . . . . . . . . . September 1, 201

Mrs. Ada Joan Ent, ..... October 9, 201

wife of COL (Ret) Joseph F. Bellochi, RES '72

widow of BG (Ret) Uzal W. Ent, DCS '73

6	Mrs. Mitsu 'Teddy' Bartron,
7	Mrs. Dorothy Ann 'Dottie' Steverson,
6	Mrs. Virginia 'Ginger' Llewellyn, August 12, 2016 wife of COL (Ret) Marvin 'Dave' Llewellyn, RES '76
6	Mrs. Bernice 'Bonnie' Morrison,
6	Mrs. Diana 'Nan' Blackledge,
6	Mrs. Rosemary 'Stormy' Moore, August 2016 widow of Col (Ret) Brian D. Moore, USMC, FAC '83-'03
6	Mrs.Theresa 'Terry' Keane,
6	Mrs. Sue Bridgewater,
5	Mrs. Esta K. Brayton,
5	Mrs. Linda Ann Gibbs,



# TRIBUTE DONATIONS

Since Spring 2016 Magazine through October 25, 2016



### Please consider our Foundation for your tribute donations.



### 1960s

MG (Ret) William B. Steele, RES '67 from COL (Ret) Robert S. Poydasheff, RES '76 MG (Ret) Edward 'Ted' Atkeson, RES '69, FAC '74-'76 & BOT '98-'01 from COL (Ret) Robert S. Poydasheff, RES '76

LTG (Ret) David E. Grange, Jr., RES '70 from COL (Ret) Robert S. Poydasheff, RES '76 MG (Ret) Robert C. Gaskill, Sr., RES '72, FAC '72-'74 & '77-'78

from COL (Ret) Robert S. Poydasheff, RES '76

LTG (Ret) Clarence E. McKnight, Jr., RES '72

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Buddy Beck, RES '76, BOT '11-'16

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) and Mrs. G. 'Mal' Hunt, RES '76

from COL (Ret) Robert S. Poydasheff, RES '76

CH (MG, Ret) Kermit D. Johnson, RES '76

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Jack E. King, RES '76 from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) William 'Bill' Lee, RES '76, FAC '76-'79

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Theodore 'Ted' Voorhees, RES '76

from COL (Ret) Robert S. Poydasheff, RES '76

LTC (Ret) Donald C. Bowman, DCS '77 from COL (Ret) Robert S. Poydasheff, RES '76 LTG (Ret) Donald W. Jones, RES '78 from COL (Ret) Robert S. Poydasheff, RES '76

### 1980s

The Class of 1980 from COL (Ret) Donald L. Woodhouse, RES '80 MG (Ret) R. Cliffton Gibbs, DCS '80, BOT '06-'12

from Mr. and Mrs. John W. Wright, Jr.

COL (Ret) Robert D. Offer, Jr., RES '84 from COL (Ret) Robert S. Poydasheff, RES '76 USAWC Class of 1986 on the occasion of its 30th Reunion

from BG (Ret) Clarence M. Agena, RES '86

from COL (Ret) Buford R. Koehler, Jr., DCS '86

LTC (Ret) Mayo A. Hadden III, DCS '88 from COL (Ret) Robert S. Poydasheff, RES '76 Amb (MG, Ret) Robert M. Kimmitt, DCS '89

from COL (Ret) Robert S. Poydasheff, RES '76

### 1990s

COL (Ret) Ronald A. Grubb, RES '91 from COL (Ret) R. Christion Brewer, RES '04 COL (Ret) Jef Troxell, RES '97, FAC '99-present from Mr. Jeff Volk, NSS '09 Army Civilian Students from Ms. Maureen O. Viall, SES (Ret), RES '97

30 Foundation & Alumni News Fall 2016

COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO from COL (Ret) R. Christion Brewer, RES '04, FAC '06-'09

from Mr. Jeff Volk, NSS '09

### 2000s

BG Stephen Bucaria, NYG, NSS '00

from The Natalie Bailey & Herbert J. Kirshner Foundation (MG (Ret) George J. Liebner, NYG) COL (Ret) Paul C. Jussel, Ph.D., RES '00, FAC '02-present

from Gettysburg College

from Next Century Corporation

from Candi and Steve Krug

Dr. Andrew P. Whipple from his wife, COL (Ret) You-Ying W. Whipple, RES '00

COL (Ret) Mark J. Eshelman, RES '01, FAC '03-present

from COL (Ret) R. Christion Brewer, RES '04, FAC '06-'09

Dr. Larry P. Goodson, Ph.D., FAC '02-present from Mr. Jeff Volk, NSS '09

Mr. George W. Schiele, NSS '03 from The Lauder Foundation

USAWC Class of 2003 from COL (Ret) Chun Wang Chiang, IF Taiwan, RES '03

Ms. Jessica R. Mitchell, NSS '04, BOT '10-'16

from Janine Farson, Linda Caton, Nancy Johnson, Donna Bullis, & Donna Gellert, AWCF

Col Robert L. Macho, USAFR, DDE '09 from Neville and Cindy Johnson

Mr. Kevin Dixon, DDE '10, FAC '07-present from APR Supply Co.

Mr. Perry Ball, FAC '12-'14, and Sgt Roach's Story from Mr. Keith R. Hayes, NSS '15

Seminar 5, Class of 2013 from COL Bogdan Cernat, IF Romania, RES'13

COL Charles 'Chuck' Freeman, RES '14 from COL (Ret) Robert S. Poydasheff, RES '76

LTC Kelvin L. Brown, DDE '15 from COL (Ret) Robert S. Poydasheff, RES '76

Col Patrick S. Houlahan, USMC, DDE '15 from COL (Ret) Robert S. Poydasheff, RES '76

COL and Mrs. Jason G. Riley, RES '15 from Dr. and Mrs. Daniel V. Schidlow, M.D., NSS '15

COL David A. Rosenblum, DDE '15 from COL (Ret) Robert S. Poydasheff, RES '76

LTC James E. Simpson, Jr., DDE '15 from COL (Ret) Robert S. Poydasheff, RES '76

### Other

AWCF Staff from COL (Ret) Robert S. Poydasheff, RES '76

Mr. Joe Biddle, Tennessee Sports Hall of Fame inductee,

from COL (Ret) Ralph E. Cross, DCS '93

Mr. and Mrs. Russell T. Bundy, BOT '04-present

from WWII Sgt Richard D. Ellsworth, NSS '02

Mr. Jack Giblin and USAHEC Visitor and Education Services from AWCF

Dr. Michael S. Neiberg, Chair of War Studies

from Col (Ret) Harry Leach, USAF, RES '05

Everal Schnobrich from Mr. Forrest P. Schnobrich, NSS '16

Special Opns in Iraq, Syria, and Afghanistan from LTC (Ret) J. F. Carter, DCS '88

Col. Robin Stillwell from Mr. Roger Widmann, CNSP '16

DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98) SRCOC - Senior Reserve Component Officers Course

USAWCF - U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS – Strategy Implementation Seminar CNSP – Commandant's National Security Program DSC - Defense Strategy Course SLS – Senior Leader Seminar RCNSIS – Reserve Component National Security Issues Seminar

MG (Ret) Sidney P. Spalding, RES '36 from COL (Ret) Peter A. Arntson, DCS '82

In Memory Of:

### 1950s

LTG (Ret) William J. McCaffrey, RES '53, USAWC Cmdt '67-'69

from COL (Ret) John A. Noble, RES '82, FAC '68-'69

MG (Ret) Lloyd B. Ramsey, RES '54 from his daughter, Lloyd Ann and Kyle Wallace

LTC (Ret) Frank Colacicco, RES '59 from his son, COL (Ret) Michael F. Colacicco, DCS '92

### 1960s

COL (Ret) Roy Strong, RES '66 from his widow, Mrs. Kathering 'Kay' Strong

COL (Ret) Robert F. Litle, Jr., RES '68 from MG (Ret) Clyde W. Spence, RES '68

COL (Ret) Glenn W. Ison, RES '69 from his widow, Mrs. Dorothy Ison

### 1970s

COL (Ret) Addison D. Davis III, RES '70

from COL (Ret) Earle F. Lasseter, DCS '83

from LTG (Ret) David E. Grange, Jr., RES '70

GEN (Ret) Maxwell R. Thurman, RES '70

from LTG (Ret) Dennis L. Benchoff, RES '83, BOT '13 - present

COL (Ret) Alfred R. Kitts, DCS '71 from MG (Ret) Lyle C. Doerr, DCS '75

COL (Ret) Peter J. Hino, RES '72 from COL (Ret) Peter J. Stelmachowicz, DCS '74

GEN (Ret) John R. Galvin, RES '73 from COL (Ret) Robert S. Poydasheff, RES '76

Col (Ret) Carl F. Bergstrom, Jr., USMC, RES '74 from his widow, Mrs. Carole L. Bergstrom

Mrs. Rosemary H. Hertel from her widower, COL (Ret) Robert G. Hertel, RES '74

COL (Ret) Lloyd J. Matthews, Ph.D., RES '74, FAC '79-'93

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

from COL (Ret) John M. Daley, FAC '82-'85

COL (Ret) Russell M. McGraw, RES '74 from his widow, Mrs. Lynn McGraw

Mrs. Retha Joyce Stelmachowicz from her widower, COL (Ret) Peter J. Stelmachowicz, DCS '74

Mrs. Lois H. Carr, wife of COL (Ret) John M. Carr, Jr., RES '76

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Edward Perry Hart, DCS '76 from his widow, Mrs. Joan E. Hart

COL (Ret) Edward C. Kielkopf, Jr., RES '76, FAC '60-'62 & '84-'87

from his widow, Mrs. Lois H. Kielkopf

Mrs. Ginger Llewellyn, wife of COL (Ret) M. David Llewellyn, RES '76

from COL (Ret) Robert S. Poydasheff, RES '76

Mrs. Bernice F. 'Bonnie' Morrison

from her widower, COL (Ret) Kenneth L. Morrison, RES '76

COL (Ret) Joseph Ostrowidzki, RES '76 from COL (Ret) Robert S. Poydasheff, RES '76

MG (Ret) Willard M. Burleson, Jr., RES '77 from his widow, Mrs. Marlene T. Burleson

LTG (Ret) Howard D. Graves, RES '79, USAWC Cmdt '87-'89

from BG (Ret) Dennis A. Wilkie, RES '79, SRCOC '83

COL (Ret) Raymond A. Kolin, RES '79 from COL (Ret) Peter J. Stelmachowicz, DCS '74

COL (Ret) William J. McCarthy, RES '79 from COL (Ret) and Mrs. Alan D. Hobson, RES '84

### 1980s

COL (Ret) James A. Anderson, DCS '80 from his widow, Mrs. Joan L. Anderson

Deceased Members of the Class of 1980 from COL (Ret) Charles A. White, Jr., RES '80

MG (Ret) Dennis P. Malcor, RES '80 from his widow, Mrs. Scott Brown Malcor

COL (Ret) Charles A. P. Woodbeck, J.D., RES '80, FAC '84-'88

from Cindy and Tom Stone, RES '79, FAC '79-'88

BG (Ret) James M. Chatfield, RES '82 from COL James M. Chatfield, Jr., DDE '14

COL (Ret) Robert J. Lilley, Jr., DCS '82, FAC '79-'90

from COL (Ret) Jerome J. Comello, Ph.D., FAC '88 - '10

COL (Ret) Morten 'Jay' Luvaas, FAC '83-'95

from CAPT (Ret) Allyn S. Norton, Jr., USCGR, SRCOC '89

CH (MG, Ret) Donald W. Shea, RES '84

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

COL (Ret) John 'Jack' McGuinness, RES '85 from his widow, Mrs. Joan A. McGuinness

COL (Ret) Kenneth M. Mitchell, DCS '85 from his widow, Mrs. Cecilian S. Mitchell

COL (Ret) John T. 'Tom' Nettling, RES '85, FAC '85-'89

from Illinois Patriot Education Fund (Dana Nettling-Slaby)

Mr. Claude R. Thorpe, CIA, FAC '85 - '87 from Mr. Douglass C. Henry

BG (Ret) Gary E. LeBlanc, DCS '86 from his widow, Mrs. Anita M. LeBlanc

Mrs. Esta K. Brayton from her widower, Dr. (COL, Ret) Abbott A. Brayton, DCS '87

COL (Ret) Terry L. Wagner, RES '88, FAC '90-'92 from his widow, Mrs. Susan Wagner

CH (MG, Ret) Gaylord T. Gunhus, RES '89

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

### LTG (Ret) Ruurd Reitsma, IF Netherlands, RES '89, IHOF '96

from his widow, drs. Mieke Reitsma - van Bodegom

### 1990s

Mrs. Doris S. Mallard

from her widower, The Rev. Dr. Charles E. Mallard, CH (COL, Ret), DCS '90

Dr. (LTC, Ret) Kent H. Butts, Ph.D., DCS '92, FAC '89-'13, USAWC Distinguished Fellow

from Ms. Mary C. Ardise

from LTC (Ret) Brent C. Bankus, DDE '04, FAC '02 - present

from COL Laureen M. Barone, RES '08

from LTC (Ret) and Mrs. Samuel J. Butler, FAC '91-'97

from Ms. Holly E. Cohick

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

from Dr. Jerry R. Croteau, M.D.

from Mr. Francis V. Crupi, RES '05

from COL (Ret) and Mrs. Bernard F. Griffard, DCS '87, FAC '93-'15

from Ms. Macil lean Homza

from COL (Ret) and Mrs. Jerry Johnson, RES '96, FAC 04-present

from COL (Ret) Brooke Myers

from Ms. Jane Rigler

from Ms. Rachel Ross

from Diane and Steven Schrader

from LTC (Ret) Wayne A. Silkett, DCS '91, FAC '89-'93

from LTC (Ret) and Mrs. James B. Simms, FAC '89-'12

from Dr. Richard P. Stewart, M.D.

from Mr. Glenn Thulin

from Mrs. June B. Trinnaman

from COL (Ret) Roy D. Williams II, DCS '92

COL (Ret) William A. Saunders, RES '92, FAC '92-'97

from COL (Ret) Everette L. Roper, Jr., RES '87, FAC '95-'98

Sarah Catherine Cross, daughter of COL (Ret) and Mrs. Ralph E. Cross, Jr., DCS '93

from Mr. Jimmy B. Gill

COL (Ret) Howard I. Harmatz, RES '96

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

Col (Ret) John H. Broujos, USMC, BOT '01-'05

from Mrs. Louise Broujos and the Broujos Children

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

Dr. Sara L. Morgan, FAC '06-'11

from her family including husband, Larry; daughter, Stephanie; sister, Dorothy; and brother, James

COL Jerry D. Cashion, RES '08, FAC '09-'12

from the family of Dr. Sara L. Morgan, FAC '06-'11

COL Hugh D. Shoults, RES '13

from COL and Mrs. Gerald A. Boston, RES '13

from Mr. and Mrs. John J. Hill, RES '13

from Col and Mrs. Michael E. Kensick, USAF, RES '13

from CAPT and Mrs. Grant S. Staats, USN, RES '13

### Other

LTC (Ret) Howard M. Belinsky from COL (Ret) Hector R. Ponton, RES '77

CPO Joe Catone, WWII from his brother, COL (Ret) Charles M. Andrean, DCS '86

COL (Ret) William Clingempeel, USA Signal Corps

from COL (Ret) Kenneth P. Davis, Ph.D., DCS '93

Mrs. Harriet Atkins Hager from COL (Ret) Ralph E. Cross, DCS '93

SSG (Ret) Matthew L. Hearon from his son, COL (Ret) Matthew J. Hearon, DDE '11

Raymond C. Heron, USN from his son, COL (Ret) Paddy Heron, DDE '99

Mrs. Mary Carol McCrea Hunter

from her brother, MG (Ret) J. Hollis V. McCrea, Jr., RES '74

Mrs. Glenda Kelly, late wife of SP5 Charles Kelly, 2/94 FA, Vietnam '67-'68

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

Mr. Danny Lewin from Mr. Marco Greenberg, SIS 'II

MAJ Edward Stuart, Sr., WWI from COL (Ret) Edward Stuart III, DCS '87

Those Who Served from MG (Ret) Pat M. Stevens IV, RES '83

Rev. Dr. and Mrs. A. W. Watkins

from their son, COL (Ret) Dwight D. Watkins, RES '05

Hon. Lorraine Weil from The Honorable John des Groseilliers, SRCOC '12

# SPECIAL TRIBUTES

# COL Hugh D. Shoults, RES '13 | January 1, 1967 – August 27, 2016



It was with great sadness in late August that Seminar 8, Class of 2013, learned of Hugh Shoults' passing in a road accident. Since his tragic death, our seminar has reflected on Hugh's life and legacy, recalling a quote by him in our 2013 War College yearbook attesting to being "a man of action." Indeed he was. He was the type of seminar-mate we all strived to be. He would give you the shirt off his back and never had a bad word to say about anyone. We fondly

remember him sitting outside Young Hall or at King's Gap with a cigar in one hand, a scotch in the other, and of course with his beloved wife, Jen, by his side. He was a wonderful, dedicated husband and father who loved his family deeply, always eager to support his son, Nick, and daughter, Shelly, in their school and life endeavors. Hugh had many hobbies as well. He loved all things Italian (he met Jen in Italy after all), motorcycles, and his Pittsburgh Steelers. He was a master storyteller, proudly recounting episodes from his family's long tradition of military service to our nation. We recall hearing about his cherished family bugle, which had been carried throughout most major conflicts since WWI. Hugh carried it himself to at least five combat tours of his own, in both Iraq and Afghanistan, and would play Taps on it at some of the memorial services he attended for his fallen comrades. In Carlisle, both Hugh and Jen were very active in our seminar, graciously opening their home to us on many occasions to celebrate, including for a Boatyard War victory, a pre-mixer ahead of the Air Shipwreck Ball, a Super Bowl party, and for our final farewell during NSS week. Little could any of us know it would be the last time we would see him. Seminar 8 will deeply miss Hugh, one of its finest, and will do its best to keep his memory alive.

- Seminar 8, Class of 2013







Hugh with his seminar's winning Boatyard Wars team.

The COL Hugh D. Shoults Alumni Scholarship has been established at the Army War College Foundation to honor Hugh's memory. It will be awarded the first time in April 2017 to the son or daughter (high school senior or undergraduate college student) of a U.S. Army War College graduate as part of the Scholarship Program managed by the Foundation. The first year's scholarship is sponsored by members of Hugh's Seminar 8, Class of 2013. Additional contributions will extend the Shoults Scholarship for future years. Donate online at <a href="https://www.usawc.org">www.usawc.org</a> or by check made to Army War College Foundation and annotate "Shoults Scholarship." Thank you.

# COL (Ret) Lloyd J. Matthews, Ph.D., RES '74 & FAC '79-'93 November 25, 1929 – September 19, 2016



With the deepest sense of loss, we at the U.S. Army War College mark the passing of a genuine soldier-scholar, Lloyd Matthews. He was best known as the Editor of *Parameters*, the College's quarterly, but he was an exceptionally accomplished national security strategist and author in his own right. He was the editor or co-editor of seven books and over 100 articles, features, reviews, and monographs on military topics in such journals as *Parameters*, *ARMY* 

Magazine, *Military Review*, and *Airpower Journal*. His many Strategic Studies Institute monographs were extraordinarily influential.

The Political-Military Rivalry for Operational Control in U.S. Military Actions: A Soldier's Perspective, deserves special recognition. In it Lloyd described in painful detail episode after episode in which professional Soldiers and civilian leaders clashed over operational control of military actions. Lloyd's analysis took clear cognizance of the principle of civilian control, but contrasted it with the often ignorant amateurism of some politicians. His conclusions and recommendations were, as he knew all too well, idealistic, but like the Ten Commandments, were targets toward which the profession should aim. Although somewhat dated, the monograph is still worth reading.

All of us who had the good fortune of working with Lloyd recognized him as a master of his craft and fearless in the application of its principles. As an author, his writings always reflected careful analysis whatever the issue, and he chose issues of critical importance, reflecting his own deep convictions. If you were brave enough to submit a manuscript to Lloyd for publication in *Parameters*, you could be certain he would help you make it far better than when you first submitted it. That might not always have been a pleasurable experience, as Lloyd was loathe to coddle or patronize. Not only was his sometimes firm guidance always technically correct, but he would draw upon his vast knowledge and clear understanding of national security to challenge authors to reconsider their thought processes and the efficacy of their argumentation. Little escaped his eye, and he was never too shy to let authors know how they could improve their works.

Lloyd was a superb colleague who was admired not only by the faculty but also by the College's leadership. Even after his final retirement, he still made time to mentor his successors to ensure *Parameters* continued to maintain the high standards he had set for it. Lloyd's presence at the USAWC will continue to be felt and we will miss him dearly, better for having known him.

- from Prof. Douglas C. Lovelace, Jr., and Dr. Douglas V. Johnson II, SSI Colleagues

# COL (Ret) Frances Virginia Chaffin Gannon



May 10, 1929 – July 18, 2016

Sadly, the second of the first two USAWC women graduates died this summer. "Ginny" as she was known, graduated as a member of the Class of 1969 with COL Shirley R. Heinze who died in 2015 (featured in our Spring 2015 magazine). Ginny succumbed to a massive stroke, totally unexpected as she had just enjoyed a meal and fun at Veteran's

Memorial Park the evening before in Sierra Vista where she lived. We are proud of her accomplishments and will miss her.

USAWCF - U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS – Strategy Implementation Seminar CNSP - Commandant's National Security Program DSC - Defense Strategy Course SLS – Senior Leader Seminar RCNSIS – Reserve Component National Security Issues Seminar AGNSS – Adjutant General's National Security Seminar













'68 celebrated his 91st birthday. Airborne!

COL (Ret) Howard M. Steele, Jr., RES'69 reports that he and Dotsy are still living in their home and are in reasonably good health for their age.

1 LTG (Ret) David E. Grange, Jr., RES '70 was honored in October as the second Honorary Sergeant Major of the Army for his demonstrated lifelong support and commitment to NCOs, Soldiers, and their families. The title is bestowed once a year and only with the approval of three acting or former SMAs. The first honorary SMA title was awarded last year to GEN (Ret) Gordon R. Sullivan, RES '78.

2MG (Ret) James L. Dozier, RES '74 received the Outstanding Civilian Service Award, the thirdhighest award given to civilians, in May 2016 at the annual Lee County JROTC Award Ceremony at Harborside Event Center, Fort Myers, Florida. The award was from the U.S. Army Cadet Command and was presented by LTG (Ret) Gary D. Speer, RES '91 for Dozier's three decades of service to area youth and veterans.

COL (Ret) Robert S. Poydasheff, RES '76 was inducted as an Honorary Member of the Ranger Hall of Fame on July 14, 2016.

COL (Ret) Gary D. Jackson, RES '79 was elected to the Board of Directors of the Officer Candidate School Alumni Association on April 27, 2016.

3COL (Ret) George F. Qua, DCS '79 caught up on USAWC news when visited recently by COL (Ret) Charles 'Chuck' Allen, RES '01 & FAC in Cleveland, Ohio.

4 COL (Ret) John A. MacIntyre, Jr., RES '80 is MG (Ret) Wesley E. Craig, DCS '93, pictured at a recent half-marathon in San Antonio. SRCOC '02, AGNSS '12, & former AWCF Since he is not a golfer, he took up distance running as a sport when he retired from his second career in 2005.

COL (Ret) Herbert F. Ryan, DCS '80 reported that his son, LTC Stephen J. Ryan, took command of the 440th CA Bn at Fort Carson, Colorado in June 2016.

5COL (Ret) Donald G. Patton, RES '85 received one of Minnesota Humanities Center's 2016 Veterans' Voices Awards for organizing, with Dr. Harold Deutsch, the WWII History Round Table, which includes oral histories from WWII Veterans. Don works tirelessly to preserve the factual history and study of WWII. He is currently serving on the Committee for Commemoration of the 75th anniversary of Pearl Harbor.

MG (Ret) John A. Hoefling, RES '65, FAC '65- COL (Ret) Bernard 'Bernie' Griffard, DCS '87, FAC '93-'15 has relocated to Homer, Alaska to pursue his third career as a resident grandfather, with some salmon and halibut fishing on the side. He retired last year after his second career of 22 years as an Associate Professor with the USAWC's Center for Strategic Leadership.

> 6 Judge (BG, Ret) T. Patt Maney, DCS '87, SRCOC '01, Okaloosa County Court of Florida, explains the U.S. justice system to Building Partnership Aviation Capacity Seminar attendees at Fort Walton Beach, Florida four times a year during the two-week long event which brings aviation-minded foreign military personnel together with U.S. civilians and military members to learn about aviation enterprise and security.

> OCOL (Ret) and Mrs. Edward 'Ted' Stuart III, DCS '87 visited Root Hall in September 2016 to see what had changed and what had not. They saw their class gift, the stained glass window commemorating the 200th anniversary of the U.S. Constitution in Bliss Hall foyer, surrounded by many others now. Memories galore!

> **8**COL (Ret) Paul E. Zigo, DCS '89 retired as an Associate Professor of History from Brookdale Community College in December 2015. He is now the Director of the WWII Era Studies Institute, and has authored several books and presented programs.

> COL (Ret) Victor G. Raphael, Jr., DCS '92 is serving as the Deputy Assistant Secretary of State for Analysis and Production, Bureau of Intelligence and Research, Department of State since June 2015.

> Trustee, received the AUSA First Region Mary G. Roebling Award on May 15, 2015, presented by Jim Donahue (left), President of the William Penn Chapter, and Hank Zollers (right), President of AUSA Region 1. He was also inducted in June 2016 into the U.S. Army ROTC National Hall of Fame at Fort Knox, Kentucky and said, "To be inducted along with leaders like GEN George Marshall, John Pershing, Mark Miley, Gordon Sullivan, and Larry Ellis was quite humbling indeed.'

> OCOL (Ret) Michael 'Mike' Metcalf, DCS '94 and COL (Ret) James 'Jim' Hayes, DCS '94, visited the Audie Murphy Memorial outside Colmar, France where Murphy earned the Medal

























- OCOL (Ret) Edward J. Filiberti, COL (Ret) John B. 'Jay' Tisserand, and COL (Ret) Kevin J. Cogan, represented their RES '95 class at the RES '16 graduation.
- **10**COL (Ret) James G. Perlmutter, RES '95 and COL (Ret) Gregory D. Gibbons, RES '95 Class President, attended an Army Historical Foundation Staff Ride of the Appomattox Campaign.
- BLTG (Ret) David H. Huntoon, Jr., USAWCF '95 & former Cmdt, received the prestigious 2016 Robert M. Yerkes Award from Ann Landes, Ph.D., President of the Society for Military Psychology, American Psychological Association (ASA). This award is presented at the ASA Annual Convention in recognition of extraordinary contributions by a non-psychologist to military psychology. The Northeast in Reading, Pennsylvania. award to Huntoon was based principally on his contributions to military psychology as the USAWC Commandant from 2003-2008 where he significantly expanded the work of the Army Physical Fitness Research Institute (APFRI) in holistic fitness and psychological resilience programs across leader development programs. COL (Ret) Thomas J. Williams, Ph.D., DDE '02, FAC '01-'15 is also pictured in the LTG Paul M. Nakasone, RES '07 will soon take background.
- 4 COL(Ret) Jim Gordon, Ph.D., RES '96, FAC '96-16 retired from the U.S. Army War College on 30 June 2016, after 42 years of federal service.
- **GEN** (Ret) Dennis L. Via, RES '99 retired on September 30, 2016. Pictured are Chief of Staff of the Army GEN Mark Milley, Via, and incoming 22Mr. Jim Ewart, NSS '08, reported a successful Army Materiel Commander GEN Gustave Perna as they salute the colors during the changeof-command ceremony at Redstone Arsenal, Alabama.
- **6**COL (Ret) Jeanette S. James, DDE '00 received the Freedom Award, one of The Military Coalition's highest awards, for her work in support of military compensation and benefits issues for Personnel Subcommittee.
- COL (Ret) Marcus A. Brinks, DDE '02 was Meinhart, Professor Frank Jones, COL (Ret) sworn in as the new General District Court judge John Tisson, RES '04, and COL (Ret) George for Virginia's 21st Judicial District on June 24, 2016 and assumed new judicial duties on July 1, 2016. He and his wife reside on their small horse farm in Patrick County.
- **18**COL (Ret) Marc Anthony Garcia, Ph.D., RCNIS '03 was awarded his Doctorate in May 2016 from Philander Smith College in Little Rock. In July 2016, he became a Defense Industry Fellow at the National Defense University's (NDU) Reserve Component National Security Course. Upon completion, he returned to his Senior Army Instructor duties and Camp Commander for eighteen (18) different Army JROTC Battalions. His command initiative of and Mathematics (STEM) at JCLC 2016 resulted in four successful Cadet rocket launches under the expert guidance of COL Gilbert Lozano, a retired Air Defense Artillery Officer and former Director of Army Instruction for MDCPS.

- Col (Ret) W. Preston McLaughlin, USMC, RES '03 is the Chief Operating Officer of Aquilae Consulting Services, LLC of Thurmont, Maryland. He is also Adjunct Professor of Military Strategy for The Daniel Morgan Academy, a new graduate school serving the national security community in the Washington, DC area.
- Ocol (Ret) Keith B. Snyder, USAF, RES '03 retired on May 15th after more than 40 years of active and Air National Guard service. His last assignment was as the 167th Airlift Wing's Maintenance Group Commander. He will continue his career as the Chief of Resource Education and Visitor Services at Antietam National Battlefield.
- MG (Ret) Peter C. Bayer, Jr., RES '04 has returned to Lancaster, Pennsylvania and is working for Penske Logistics as Area Vice President,
- OClassmates MG Mary E. Link, DDE '05, SRCOC '13 (left) and CAPT Ariel C. Nagales, DDE '05 (right), reunited with their Seminar 8 faculty instructor from 11 years earlier, COL (Ret) Ruth Collins, RES '98, AWCF President and CEO, at the DDE '16 graduation on July 22, 2016. Ruth is really proud of both!
- the reins as commander of Army Cyber Command and Second Army.
- 21 MG Byung-hyuk Choi, IF Korea, RES '08 currently serves as the Republic of Korea Army Inspector General. He recently visited the USAWC and his son, Battalion Commander at the nearby Carson Long Military Academy.
- hunting trip with friends this fall in South Dakota. COL (Ret) Bob Hervey, RES '85 & former FAC, Richard Jackson, NSS '14, Randy Snow, NSS '09, Joe Blanchard, NSS '14, Rusty McClam, BG Kevin Griese, RES '08, and Jim Ewart, NSS '08.
- Brig-Gen (Ret) Benny Z. Mehr, IF Israel, RES '08 and his wife Ronit visited USAWC while military families and veterans. She is the Staff in the U.S. enjoying a motorcycle vacation during Director for the House Armed Services Military the beautiful fall season. They were able to visit with many old friends and faculty members, to include USAWC faculty members Col (Ret) Rich Woods, RES '02.
  - 20BG (Ret) Richard C. Gross, RES '09 retired in December 2015. The former Legal Counsel to the Chairman of the Joint Chiefs of Staff enjoyed several months of (blissful) time off before joining the law firm of FH+H (www.fhhfirm.com) as a partner in late July 2016.
- 25 Gen-maj Ihor Vladimirovich Hordiichuk, IF Ukraine, RES '09 began his duties as the Chief of Ukraine Military Lyceum in Kiev in April 2016. He was seriously wounded in August 2014 in combat with Russian troops near Saur-Tomb. After months of treatment and rehabilitation in the U.S. and elsewhere, he has recovered and returned introducing Science, Technology, Engineering to duty. The Hero of Ukraine, Order of Gold Star, was conferred on then-Colonel Hordiichuk in October 2014 for exceptional courage and heroism in defending the national sovereignty and territorial integrity of Ukraine, and for loyalty to the military oath.

Combined Joint Operations Command-Baghdad. He advises senior Iraqi general officers on planning and carrying out operations and recommends to the Iraqis whether targets should be struck by coalition aircraft or artillery.

recently accepted as a member of the US Air Force Academy Class of 2020. From 2009-2010 Eugeniu was a student in the Cumberland Valley School District. The photo was taken on 16 June 2016, the day that Eugeniu was sworn into the Army of the Republic of Moldova, with USAWC faculty member COL (Ret) Jef Troxell, RES '97 (left) also present. That weekend Eugeniu departed for Colorado and, in July, took the oath as a cadet at the USAFA. Colonel Cernenchi is the Senior Consultant, Supreme Security Council Service, Office of the President of the Republic of Moldova (similar to our National Security Council).

**10** COL Michael "Mick" Fleetwood, RES '10 was among the initial 326 distinguished ROTC graduates inducted into the ROTC National Hall of Fame on June 13, 2016 at Fort Knox, Kentucky commemorating the centennial anniversary of the establishment of Army ROTC. Mick is currently serving as the State Inspector General for the Washington National Guard.

BG Shawn M. O'Brien, RES'10 was promoted to Brigadier General and appointed the Director of the Joint Staff, New Hampshire National Guard Joint Force Headquarters. One of his primary Hawkins, LTC Rick Pelham, and COL J. R. Bass. duties is the execution of DOMOPS, which is job number one for the National Guard.

20 Col Samuel C. Cook, USMC, RES '11, Commander, Task Force Al Taqaddum, which advises Iraqi forces on how to reclaim territory held by the Islamic State, met in Iraq with LTG R. Neugebauer, and LTC Thomas B. Pickle, Jr. Stephen J. Townsend, RES '03, commander of U.S. troops in Iraq.

OCL (Ret) Harold 'Hal' Hinton, Jr., RES'12 joined Peduzzi Associates Ltd. as the Director of their Aviation and Tactical Systems Business Unit. on July 28, 2016 at the Chinese Embassy. Peduzzi provides business development services for companies currently doing, or wanting to do, business with government agencies.

is a bandleader, featured soloist, internationally football player. acclaimed jazz vocalist, and recording artist. 'Sweet Lu' Olutosin, as he is known, embarked on a solo career in 2002 and was joined in 2008 by a tremendously talented quartet of musicians to form the "Sweet Lu Quintet." His debut release afforded him placement on the CMJ Top 40 (American Chart) Jazz Chart. Sweet Lu's latest effort entitled Sweet Lou's Blues rode the Top 20 Jazz charts for 12 weeks straight. When not touring Lu is mentoring others or recording new music.

🔞 BGen Rick A. Uribe, USMC, RES '09 is 🔞 BG Anthony 'Tony' DiGiacomo II, RES '13 the Combined Joint Forces Land Component was promoted to Brigadier General by MG John Command Deputy Commanding General to C. Harris, Jr. DDE'06, AGNSS'12, SRCOC'13.

33 Colonel Richard Karemire, IF Uganda, RES '14 was promoted to the rank of Brig General on June 16, 2016. He and Colonel Oug Sang Yoo, IF South Korea, RES '14 had a small reunion in Seoul in June 2016 while on a military-to-military **OCOL** (Ret) Ilie Cernenchi, IF Moldova, engagement. They took time to reminisce on their RES'10 is proud that his older son, Eugeniu, was great USAWC experience, reflecting on the fact that USAWC remains a place for making friends who will be strategic partners dealing with the VUCA global environment.

> Ms. Whitney Grespin, NSS '15 has been named to the Foreign Policy Initiative's (FPI) Future Leaders Program. The purpose of this program is to cultivate the next generation of foreign policy leaders in Washington, D.C. The program identifies young professionals who share FPI's commitment to international engagement, support for America's allies, expanding political and economic freedom, and a strong military. FPI connects these young leaders with foreign policy experts and former senior government officials, while offering networking, education, and training opportunities with FPI experts and program alumni, as well as media personalities.

> Pictured at graduation for the Distance Class of 2016 (from left to right) are Alabama Army National Guard members LTC Leah Compton, COL Mike Rowland, COL Terry Meyer, BG Michael A. Mitchell, DDE '12 (Assistant Adjutant General – Army), MG Reynold N. Hoover, DDE '03, LTC Jason Griffin, COL Jim

> 35 Pictured at graduation for the Distance Class of 2016 (from left to right) are Arkansas Army National Guard members BG Kirk E. Van Pelt, DDE '11 (ATAG - Operations) with graduates LTC Robert K. Lashbrook, COL Kevin L. Vines, LTC Derald

> 36 BG Andres Aguirre, DDE '17, Mexico Attaché; LTC Jerome Sibayan, DDE '08 & FAC; and COL Bruce Thobane, DDE '17, Botswana Attaché at the PLA's 89th anniversary celebration

**TTC Mike Baker, USAWCF '17**, is a Fellow with the Fletcher School of Law and Diplomacy at Tufts University in Medford, Massachusetts. He is **10**COL (Ret) Lutalo O. Olutosin, DDE '12 shown here with his son who is a Needham junior

> 33LTC(P) Curtis R. Burns, USAWCF '17 at Stanford University, Freeman Spogli Institute for International Studies (FSI), Center for International Security and Cooperation (CISAC), before the Stanford - Kansas State game.

> 39 COL John 'Jay' Hopkins, USAWCF '17 at University of Notre Dame, with LTC Doug Walter, preparing to "square away" the Irish defense.































Army war College Foundati 122 Forbes Avenue Carlisle, PA 17013-5248

# ARMY WAR COLLEGE FOUNDATION BOARD OF TRUSTEES SEPTEMBER 2016



Seated L-R: MG (Ret) Mari K. Eder, DDE '01; Col (Ret) Mike Marra, RES '04 (Faculty Liaison); Ms. Jo Dutcher, NSS '08; Mrs. Charlotte de Serio Watts; MG Wm. E. Rapp, RES '04 & Cmdt; LTG (Ret) Tom Rhame, RES '81, Chair; Ms. Jessica Mitchell, NSS '04; COL (Ret) Ruth Collins, RES '98 & Pres/CEO; and MG (Ret) Luis Visot, DDE '01. Middle Row: COL (Ret) Peter Langenus, DCS '88; Mr. Bill Summers, NSS '16; Mr. Chris Pohanka, NSS '14; Mr. Rich Pattarozzi, NSS '10; LTG (Ret) Jim Peake, RES '88; MG (Ret) "Duz" Packett, USAWCF '93; Mr. Steve Linehan, NSS '11; Mr. Hans Christensen, NSS '16; MG (Ret) Yves Fontaine, RES '97; LTG (Ret) Dennis Benchoff, RES '83; and Mr. Jack Nicklaus II, NSS '14. Back row: COL (Ret) Phil Evans (Faculty Liaison), Mr. Mark Muedeking, NSS '14; CSM Christopher Martinez (USAWC CSM); BG (Ret) Hal Nelson, RES '84; LTG (Ret) Roger Schultz, RES '92; LTG (Ret) Ron Blanck, RES '86; LTG (Ret) Ken Keen, RES '98; Col (Ret) Harry Leach, RES '05 & Dir for Development; COL (Ret) Ben Prescott, RES '10 & Corporate Development Officer; and Dr. Lance Betros (Provost). Not pictured: Mr. Frank Sullivan, Vice Chair; Ms. Susan Finco, NSS '10; COL (Ret) Buddy Beck, RES '76; Mr. Steve Biondolillo, NSS '12; LTG (Ret) Jim Huggins, RES '99; and LTG (Ret) Mike Rochelle, RES '94.