

FOUNDATION AND *Alumni* NEWS



MG Bill Rapp, RES '04
50th Commandant

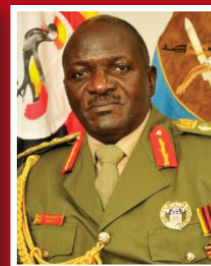


Fall 2014

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New International Fellows Hall of Fame Inductees



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Mission of the Army War College Foundation

ENRICHthe College's academic environment,
ENHANCEresearch and outreach,
FOSTERfraternity among alumni,
ENCOURAGE . . .excellence in faculty and students,
ENSUREpreparation of outstanding leaders
 for the U.S. military, other government agencies, and
 our international allies.



Message from the President



Greetings to all USAWC graduates and friends of the Foundation,

Welcome to the 50th Commandant of the U.S. Army War College, **MG Bill Rapp, RES '04**.

We are very impressed with his readiness to take on the great privilege of leading this exceptional institution. Our Foundation Board of Trustees is proud to partner with him to help make senior leader education as effective as it can be for the challenges ahead, not only for our Nation's security, but that of our Allies, as well.



MG Wm. E. Rapp, RES '04

Your Foundation has been productive this year, as you'll see throughout this magazine. At our recent meeting in September, we brought five new Trustees on the Board to help us with our important mission. Welcome to **LTG (Ret) Roger Schultz, RES '92**, **MG (Ret) "Duz" Packett, USAWCF '93**, **MG (Ret) Mari K. Eder, DDE '01**, **Mr. Jack Nicklaus II, NSS '14**, and **Mr. Mark Muedeking, NSS '14**. We appreciate their willingness to join our exceptional group of professional and dedicated volunteers who serve our Foundation and you.



MG Wes Craig, DCS '93

Two of our great Trustees completed their second and final terms at our September meeting. We had to say goodbye to **MG Wes Craig, DCS '93**, and **Mr. Norm Blake, NSS '07**. Wes chaired our Alumni Affairs Committee and Norm chaired our Finance and Audit Committee. Wes had transferred to the Foundation Board from the Alumni Association Board in 2008 when the merger was approved, so he had a combined service of 10 years between those two Boards. We cannot thank both enough for their contributions.



Mr. Norm Blake, NSS '07

We also said goodbye in September to **Dan Monken**, our long-time Director for Development. He and his wife Justine both retired this year to have more time for family, travel, community service, and hobbies. Dan is well known in the Carlisle area for historic restoration of antique trunks and he tells us he has enough of that "work" to last a lifetime. Dan has been outstanding and has ensured the Foundation had the funds it needed to increase direct support to \$1,000,000 this past year for the College's approved programs.



Dan and Justine Monken



Dawn and Harry Leach

It is a pleasure to introduce our new Director for Development, **Col (Ret) Harry Leach, USAF, RES '05**. Harry was a USAWC faculty member for six years, four of those also as Director of the National Security Seminar (NSS) Program. Harry is well known to the College and to us, and we couldn't be more pleased to welcome him and his wife Dawn.

Thanks always to the College Public Affairs Office and the Photo Lab for their continued support through many courtesy photos and stories.

LTG (Ret) Thomas G. Rhame, RES '81, President



COMMANDANT
U.S. ARMY WAR COLLEGE

From MG Bill Rapp, 50th Commandant

October 30, 2014



MG Bill and Debbie Rapp

As I begin my tenure, I can think of no better place to serve at this time in our Army's history. The US Army War College is an institution of vital importance to our Army and Nation. It is the gold standard for strategic leader development, home to an amazingly talented faculty and staff, vanguard of the Army's strategic renaissance, and a place where leaders and families thrive. General Odierno has charged us to educate and develop innovative strategic leaders who are immediately value-added to the force, while advancing strategic thought on the global application of landpower. As such, we must guide the next set of strategic leaders and strategists to intellectually explore the big strategic ideas and prepare to help resolve the major issues facing our military and our nation in a world that is hugely complex and uncertain.

As President Barack Obama noted in May, America must always lead on the world stage and the military will always be the backbone of that leadership. How, when, and where we shape security

environments, prevent wars around the globe, and if necessary, fight and win in an increasingly complex environment and era of declining resources, are the preeminent strategic questions facing our military today. The Army War College faculty, resources, and curriculum represent an unwavering dedication to educate and develop strategic leaders and to think through creative ways of employing the joint, interagency, and multinational force to influence the human domain that is integral to concepts of strategic landpower.

Our graduates are our credentials. After refining their professional identity and critical thinking skills at the strategic level, these graduates will take on the toughest problems and will build options for decision-makers. This "movement to contact" in the arena of strategic ideas is extremely timely and important. Our faculty will arm and inspire them for this quest.

The Army War College has a vital mission at a critical time for our Army! My family and I are thrilled to be part of this great community and endeavor. Strength and Wisdom!

Army Strong! Bill Rapp



Army War College Foundation Board of Trustees

L-R front row: Col (Ret) Harry Leach, USAF (Incoming Director for Development), COL (Ret) Peter Langenus, Mr. Steve Biondolillo, Ms. Susan Finco, Mr. Chuck Donabedian, MG (Ret) Mari K. Eder, LTG (Ret) Tom Rhame (President), MG Bill Rapp (Commandant), Ms. Jo Dutcher, Mr. Norm Blake, Ms. Jessica Mitchell, and COL (Ret) Ruth Collins (CEO.) **2nd row:** LTG (Ret) Dennis Benchoff, Ms. Judi Victor, Mr. Rich Pattarozzi, MG (Ret) Bill Burns (President Emeritus), MG Wes Craig, Mr. Amir Lear, and COL (Ret) Phil Evans (Faculty Liaison). **Back row:** LTG (Ret) Roger Schultz, LTC (Ret) Dan Monken (Outgoing Director for Development), Mr. Mark Muedeking, BG (Ret) Hal Nelson, MG (Ret) "Duz" Packett, COL (Ret) Buddy Beck, Mr. Frank Sullivan (Vice President), LTG (Ret) Mike Rochelle, Mr. Jack Nicklaus II, and Dr. Lance Betros (Provost). *Not pictured:* LTG (Ret) Jim Peake, LTG (Ret) Ron Blanck, and Col (Ret) Mike Marra, USAF (Faculty Liaison).

International Fellows Hall of Fame



Since our Spring 2014 magazine, four graduates have been welcomed into the U.S. Army War College International Fellows Hall of Fame. Each returned to Carlisle Barracks for his induction ceremony and for reunions with seminar-mates, sponsors, faculty members, and other friends and colleagues. Each expressed appreciation for the role of the College in helping to frame and tackle strategic issues at the international level and for the productive partnerships that have endured.

Congratulations to all!



MG Matar Salim Al Balushi, IF Oman, Class of 2007, and GEN Seung Jo Jung, IF Korea, Class of 1996, were inducted on August 27, 2014 as the 49th and 50th members of the USAWC IF Hall of Fame.



MG Al Balushi with good friends and seminar sponsors, COL (Ret) and Mrs. Armon A. Cioppa, RES '07.

GEN Edward Katumba Wamala, IF Uganda, Class of 2000, was inducted on September 18, 2014 as the 51st member of the IF Hall of Fame. He and his wife are shown here being escorted through the Hall of Flags by MG William E. Rapp, RES '04, Commandant.



GEN and Mrs. Jung after the induction ceremony in Wil Waschoe Auditorium.



GEN Wamala was pleased to see good friends and sponsors, Dr. (COL, Ret) and Mrs. Jerome J. "Jerry" Comello, former FAC.



GEN Knud Bartels, IF Denmark, Class of 1994, was inducted on October 1, 2014 as the 52nd member. He is shown here with MG Rapp and CSM Malcolm B. "Dwayne" Parrish, USAWC Command Sergeant Major.

GEN and Mrs. Bartels enjoyed seeing many good friends, sponsors, and faculty members.



School of Strategic Landpower – Dean's Message

It's always good to reflect on the magnificent events that bring students, faculty and community together to serve society. I can assure you that professional excellence in meeting national security obligations remains at the center of all we do.

Recent highlights for the School of Strategic Landpower (SSL) center on the crescendo of activities leading to the Class of 2014 Resident and Distance Education Program graduations. For both programs, the run up to graduation included wrapping up academic studies with an array of electives and the opportunity to host civilians from a broad swath of American society during the National Security Seminar (June 2014) and the Commandant's National Security Program (July 2014).

On June 6th, 385 members of the Resident Education Program (REP) graduated. Among the graduates were 77 International Fellows. We also recognized 64 members of the class as distinguished graduates based upon superlative academic performance during the core curriculum, oral comprehensive exams, and the Strategy Research Project. **GEN John F. Campbell, RES '99**, the Vice Chief of Staff of the Army at that time, was the graduation speaker. On July 25th, 368 members of the Distance Education Program (DEP) graduated, and there were six International Fellows in that class. (DEP distinguished graduates will first be recognized for the Class of 2015.) **MG Timothy J. Kadavy, USAWCF '04 & SRCOC '09**, Special Assistant to the Vice Chief of the National Guard Bureau, was the graduation speaker.

The National Security Seminar (NSS) incorporated 160 guests into the REP the week before graduation in June while the Commandant's National Security Program (CNSP) incorporated over 60 guests into

the DEP before graduation in July. These national security attendees brought valuable perspectives from local government, non-profit activities, academia, media, business, and other walks of life into our seminars. The programs included fascinating presentations by prominent speakers such as **GEN (Ret) Barry R. McCaffrey, RES '82**, Dr. Rachel Maddow, and Dr. Peter Singer for NSS and **GEN Daniel B. Allyn, Mr. Dean Cheng, and LTG (Ret) David H. Huntoon, Jr., USAWCF '95**, for CNSP. Our NSS and CNSP attendees also enjoyed battlefield staff rides to Gettysburg—an iconic event brought into focus as a crucible of strategic leadership by outstanding faculty guides.



NSS 2014 Seminar Discussion

The DEP Class of 2015 capped off their first year of studies with the two-week First Resident Course (FRC) in June. Taking full advantage of their two weeks in Carlisle, the class threw themselves into lectures and follow-on seminar discussions, a battlefield staff ride to Antietam, and a one-day visit to Washington DC to include visits to embassies of Australia, Vietnam, Ukraine, People's Republic of China, and India.

The REP Class of 2015 and the DEP Class of 2016 are off to strong starts. The REP class is our largest ever with 387 students, and includes more International Fellows (79) than any previous class. Over 400 students in the DEP Class of 2016 just completed their first academic course, Strategic Leadership.

For the REP Class of 2015, we are piloting an innovative effort titled the "Carlisle Scholars Program." Competitively selected students form one resident seminar to complete an accelerated version of the core curriculum. They will then dive into a series of policy-relevant research and publication projects to support the Army and other organizations in the national security community.

As we look to the future, we continue to refine the curriculum of our programs to best prepare our graduates for a wide array of national security challenges. Economics of national security, emerging cyber challenges, and the rebalance to the Asia-Pacific are issues to which we're giving particular attention as we strengthen how we educate and develop strategic leaders.

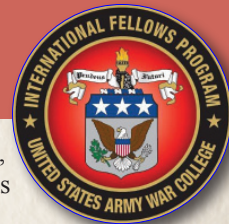
Strength and Wisdom!

Dr. (COL, Ret) Richard A. Lacquement, Jr., RES '09, Dean, School of Strategic Landpower



Photos from both 2014 Graduations

U.S. Army War College Fellows Update



The U.S. Army War College-administered Fellows Programs -- comprised of CSA Senior Fellows (post-MEL 1) and U.S. Army War College Fellows (MEL 1) -- are off to a fast start this Academic Year, with 104 Fellows assigned in 49 locations and in 56 separate programs around the country and overseas. The Fellows' charter is two-fold in terms of Army expectations. The main thrust is for Fellows to take advantage of a learning environment that is separate and distinct from that which is traditionally offered by the war colleges, and also parlay knowledge gained for the betterment of the Army. The secondary thrust is for Fellows to represent the Army, either formally or informally, at the institutions and areas to which they are assigned. Fellowships offer the opportunity to develop appropriately-educated ambassadors for the Army, who will hold positions of broad scope

and great responsibility, work in highly complex, ambiguous environments, and deal with problems which have no clear-cut solutions.

The CSA Senior Fellows are sent by the Army as seasoned ambassadors to centers of thought and influence. Once there, they assist those who would deliberate on the larger security challenges faced by the nation, and also report back their findings to the senior Army leadership.

The Fellows are now at their hosting institutions, learning and engaging with the general public, and representing the USAWC and the Army on a daily basis.



GEN Vincent K. Brooks, USAWCF '99, U.S. Army Pacific (USARPAC), hosts the promotion to COL of Madalyn S. Gainey at the Pentagon's Joint Staff Flag room in Washington D.C., in September (U.S. Army photo by Ebony Everson-Myart). COL Gainey is a USAWC Fellow with the Institute of Peace.



The 10 USAWC Fellows at Harvard this year on their first day of orientation at the John F. Kennedy School of Government. They were joined by Fellows from the Navy, Air Force, Marine Corps, Coast Guard, Department of State, National Counter-Terrorism Center, and Sandia Laboratories.



University of North Carolina at Chapel Hill and Duke University-assigned USAWC Fellows with VA Secretary Robert McDonald. (L-R: COL Colin Tuley, LTC(P) Todd Turner, COL Dave Shafer, COL John Reim, Secretary McDonald, LCDR Chavious Lewis, COL Josh Rudd, and COL Kevin Leahy).



USAWC Fellows at the University of Texas meet with President William Powers. L-R: LTC Chad M. Harris, LTC (P) Michelle M. Letcher, President Powers, COL Theresa J. Walsh, and LTC Richard A. Wholey.



2015 U.S. Army War College Fellows

International Strategic Crisis Negotiation Exercise Expands and Adapts

Since its 2003 introduction to graduate students at the Edmund A. Walsh School of Foreign Affairs, Georgetown University, the International Strategic Crisis Negotiation Exercise, or ISCNE, program has continued to grow in popularity. As part of its outreach mission, the U.S. Army War College has increased its efforts to partner with civilian academic institutions, and this program has become a mainstay of that effort. The ISCNE program, executed by the College's Center for Strategic Leadership and Development (CSLD), is or has been conducted for masters' degree programs at universities such as Princeton, Syracuse, Kentucky, Texas, Texas A&M, Penn State; and at organizations such as the Triangle Institute for Security Studies (TISS), a joint effort by Duke University, the University of North Carolina, and North Carolina State University; and the Center for Strategic and International Studies (CSIS), the largest and most prolific of the Washington DC area think-tanks. The most recent additions have been the Josef Korbel School of International Studies, University of Denver, and the Heinz School of Public Policy and Management, Carnegie Mellon University.



The Greek delegation in discussion over the Cyprus question at the University of Kentucky.

The reason for the program's popularity and continued expansion can be seen in the uniqueness of the event. It presents a rare opportunity for participants to engage in an open-ended exercise in the conduct of high-level, formal negotiations regarding a seemingly intransigent real-world crisis where the participants drive the exercise and determine its outcome. Participants are assigned to country teams and charged to negotiate with the other nations within the context of a UN Security Council mandated peace conference under constraints presented within the confidential instructions provided by their governments. These instructions provide each team with their nation's fundamental principles, desired end states, negotiation positions, red lines, and negotiation instructions under which each delegation must operate. Guided by their confidential instructions, participants must protect their national interests while working to find common ground amongst all parties across all major issues, a near impossible task.

The most recent expansion of the program has been within an older outreach program, the Strategic Leader Staff Ride (SLSR) Program, and a new internal education program known as the Senior Leader Seminar Phase II (SLS II). Both of these programs utilize a trimmed down version of the ISCNE. The SLSR is offered to corporations and other groups from government and academia seeking to bring their best



A multilateral negotiation session led by the UN special Representative, Ambassador Carey Cavanaugh, at the University of Kentucky.

and brightest to the College for interactive sessions that seek to look at strategic issues from different perspectives. The ISCNE offers a half-day challenge to SLSR participants that forces them to work in teams in order to think and address problems of a strategic nature.

SLS II is a new course developed by CSLD at the request of the Army Chief of Staff, **GEN Ray Odierno, RES '95**, for select Brigadier Generals and promotable Colonels who are seen as the future leaders of the Army. A small portion of that 30-day course, the ISCNE is meant to expose these officers to the challenges inherent in the art of international diplomacy. It is conducted over the course of a single day, with no more than ten participants. Each of the teams is mentored by a retired U.S. Ambassador, with another serving as the UN Special Representative. Despite the abbreviated length and structure, this version has once again proven quite effective, with the officers involved commenting that it should be retained and perhaps broadened.



Prof. (COL, Ret) Alan G. Bourque, RES '04, CSLD, mentoring the Ugandan delegation at CSIS.

What began in 2000 as an educational vehicle for the IF class, and then a single exercise at Georgetown University, has grown into one of the best, most enduring, and now most flexible and adaptive, educational programs developed by the Army War College. The timeless nature of the strategic issues that this exercise forces participants to deal with offers significant and timely lessons for an increasingly varied range of participants, from foreign military officers, to young professionals, to college students, and now to rising Army general officers.

*by Mr. Ritchie L. Dion,
Center for Strategic Leadership and Development (CSLD)*

Books by Grads and Faculty

Against the Odds: Health & Hope in South Africa: The Story of Medical Education for South African Blacks (MESAB) by Mr. Herb Kaiser RES '69 & Joy Kaiser. This is a history of MESAB, a non-profit organization founded by Herb and Joy Kaiser that operated from 1985 to 2007. It chronicles the turbulent events, politics, and personalities that surrounded the creation and operation of the NGO that supported the training of black South Africans in the health professions. At that time, apartheid dictated separate health facilities for blacks, which were underfunded, underequipped, and understaffed in contrast to the facilities provided to whites. There were fewer than 350 black doctors for a population of over 20 million blacks. Over two decades, MESAB helped some 10,000 blacks become health professionals or enhance their skills. It also promoted palliative care training of caregivers for the millions stricken by the HIV/AIDS pandemic sweeping South Africa. The book does not shirk from recounting the structural and management problems that kept MESAB from achieving its full potential, carefully weighing its successes against its failures. It helps illuminate the practical path that other idealists are pursuing to make a lasting difference despite challenges.

General Henry Lockwood of Delaware: Shipmate of Melville, Co-builder of the Naval Academy, Civil War Commander, by COL (Ret) Lloyd J. Matthews, RES '74 & former FAC. This book, 33 years in the making, depicts the fascinating life of Brig. Gen. Henry Lockwood, who sailed aboard the U.S. Navy frigate *United States*, participating in Commodore Thomas Jones' seizure of Monterey from Mexico and figuring importantly in shipmate Herman Melville's novel *White-Jacket*. Later, he was a co-builder of the U.S. Naval Academy at Annapolis. During the Civil War, he pacified the slavery-bound Delmarva Peninsula, and commanded a brigade at Gettysburg, the Maryland Heights at Harper's Ferry, the Middle Department/8th Corps, and a division at Cold Harbor. All these accomplishments occurred in the face of a tendency to stutter that afflicted him throughout his life. Several pivotal events in Lockwood's life have unjustly led to his historical neglect. Lockwood finally receives his due in this book.

The Ashgate Research Companion to the Korean War, edited by James I. Matray and COL (Ret) Donald W. Boose, Jr., DCS '86 & FAC. This is a comprehensive study of the literature on the causes, course, and consequences of the Korean War, 1950-1953. Aimed primarily at readers with a special interest in military history and contemporary conflict studies, the authors summarize and analyze the background, history, conduct, tactics, clashes, and outcome of the 'Forgotten War.' The book has three main parts. The first sets the historical stage, with chapters focusing on the main participants. The second part provides details on the tactics, equipment, and logistics of the belligerents. Part III covers the course of the war, with each chapter addressing a key stage of the fighting in chronological order. The enormous increase in writings on the Korean War during the last 30 years, following the release of key primary source documents, has revived and energized the interest of scholars. This essential reference work provides an overview of recent research, and assesses what impact this has had on understanding the war.

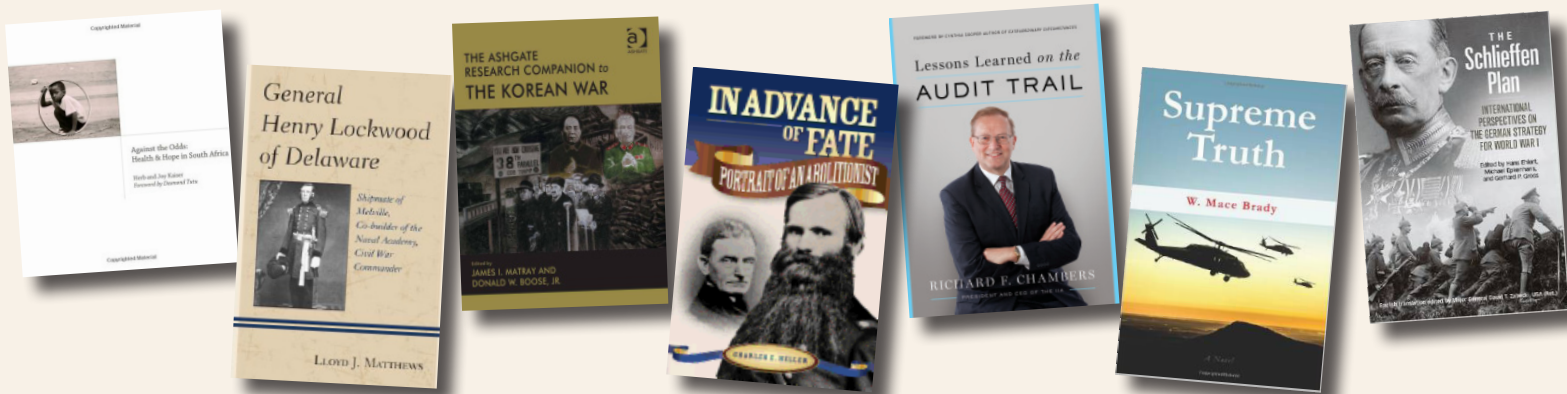
In Advance of Fate: Portrait of an Abolitionist, by COL (Ret) Charles E. Heller, RES '90 & former FAC. This impressively researched work tells the story of the transformation of Boston industrialist George Luther Stearns from an apolitical citizen with only sympathetic leanings against slavery to a radical abolitionist. As one of Massachusetts' abolitionists, Stearns lived

a remarkable life and deserves a remarkable biography such as this one. This is a work that will be of value to anyone with an interest in Civil War America and the men who fought against slavery. Through Heller's tracing of Stearns' largely forgotten contributions, we gain important insights into and understandings of the broader trajectory of America's violent confrontation with racial slavery.

Lessons Learned on the Audit Trail by Mr. Richard F. Chambers, RES '92. Chambers' journey on the audit trail spans nearly 40 years with stops in both government and the corporate sector and, since 2009, as President and CEO of The Institute of Internal Auditors. In this book, he shares many of the key events and insights gained during his impressive career, as well as valuable lessons he learned along the way. Chambers, CIA, CGAP, CCSA, CRMA, candidly recounts personal experiences to illustrate critical lessons that all internal auditors will likely learn during their own journeys in the profession. He covers vital topics, such as the importance of: 1) Building and sustaining relationships with internal audit stakeholders; 2) Demonstrating value; 3) Deploying risk-based audit planning and the dynamic nature of risk; and 4) Achieving and sustaining a "seat at the table." Chambers' career across public, private, and not-for-profit sectors provides key takeaways for new and seasoned practitioners alike.

Supreme Truth by COL (Ret) W. Mace Brady, RES '94. In this novel, determined to make her mark in the male-dominated world of the Army, Captain Kelly Byrnes is gearing up for a new assignment at the U.S. Embassy in Japan. But while she's enjoying a last-minute vacation in the Japanese Alps, she witnesses a startling attack, one that the authorities are calling an accident, but that she recognizes as something more. Despite strict orders to keep her nose out of it, she finds herself driven to uncover the truth behind this suspicious event, and find justice for a man wrongly arrested for the crime. Undeterred by potential risks, she boldly delves into a secretive new world, joining forces with a cohort from the Japanese Ground Defense Forces, as well as a reservist from Seattle. Together, the team acts on information that reveals the work of a powerful religious cult, as well as an even bigger threat from outside Japan's borders. In order to protect the country from these potential terrors, they must work quickly to uncover the truth before it is too late, risking everything to stop a power-hungry cult leader in his tracks.

The Schlieffen Plan: International Perspectives on the German Strategy for World War I. English translation edited by MG (Ret) David T. Zabecki, PhD, DCS '95. With the creation of the Franco-Russian Alliance and the failure of the Reinsurance Treaty in the late nineteenth century, Germany needed a strategy for fighting a two-front war. In response, Field Marshal Count Alfred von Schlieffen produced a study that represented the apex of modern military planning. His Memorandum for a War against France, which incorporated a mechanized cavalry as well as new technologies in weaponry, advocated that Germany concentrate its field army to the west and annihilate the French army within a few weeks. For generations, historians have considered Schlieffen's writings to be the foundation of Germany's military strategy in WWI and have hotly debated the reasons why the plan, as executed, failed. In this important volume, international scholars reassess Schlieffen's work for the first time in decades, offering new insights into the renowned general's impact not only on WWI, but also on nearly a century of military historiography. The contributors draw on newly available source



materials from European and Russian archives. They rigorously examine the operational planning of relevant European states and provide a broad, comparative historical context that other studies lack.

***Growing Mentor Intelligence™: A Field Guide to Mentoring* by COL (Ret) Alan D. Landry, RES '97.** This book is about living a purposeful life, strategically aligned with your goals and connecting through mutually beneficial mentoring relationships. Whether you're a young professional or a seasoned veteran, cultivating your Mentor Intelligence™ is a skill that once developed, can yield immeasurable reward. Landry uses his more than four decades of mentoring experience in military, government, and corporate organizations to provide a unique approach, focusing on: Creating the mentoring relationship and defining expectations; Creating self-awareness through a Personal Asset Inventory; Building a Personal Development Timeline; Developing Personal Life Strategies using an incremental approach that minimizes risk and increases opportunities; and Executing Life Strategies while staying connected to your own unique skills, talents and passions. He also offers "four critical behaviors for mentees" and "10 critical practices for mentors" for both sides of the mentor relationship. He infuses meaning, hope, and practical stewardship into the art and science of mentoring.

***Strategic Leadership: Leading Change in a New Age* by Dr. Joseph King, Jr., RES '99.** The basis for this book is King's Strategy Research Project that addresses the strategic art of leadership, using the military's ends, ways, and means concept framework. The application of theory to a case study helps one understand how and why the concepts are important in real-time. The study sets out the Baldrige performance excellence criteria to use as a means of assessing an organization's performance to improve national competitiveness and innovation. The application and integration of both concepts of strategic art and performance effectiveness addresses a broad strategy that leads organizational change in a new economic age.

***Surge: My Journey with General David Petraeus and the Remaking of the Iraq War* by COL (Ret) Peter R. Mansoor, RES '03.** *Surge* is an insider's view of the most decisive phase of the Iraq War. After exploring the dynamics of the war during its first three years, the book takes the reader on a journey to Ft. Leavenworth, Kansas, where the controversial new U.S. Army and Marine Corps counterinsurgency doctrine was developed; to Washington, D.C. and the halls of the Pentagon, where the Joint Chiefs of Staff struggled to understand the conflict; to the streets of Baghdad, where soldiers worked to implement the surge and reenergize the flagging war effort before the Iraqi state splintered; and to the halls of Congress, where Ambassador Ryan Crocker and General David Petraeus testified in some of the most contentious hearings in recent memory. Using newly declassified documents, unpublished manuscripts, interviews, author notes, and published sources, *Surge* explains how President George W. Bush, Prime Minister Nouri al-Maliki, Ambassador Crocker, General Petraeus, and other U.S. and Iraqi political and military leaders shaped the surge from the center of the maelstrom in Baghdad and Washington.

***Winning the Customer: Turn Consumers into Fans and Get Them to Spend More* by Mr. Lou Imbriano, CNSP '14, and Elizabeth King.** During his nine years in senior marketing positions with the New England Patriots, Lou Imbriano laid the foundation and marketing vision for the football

team that led to its astronomical growth and explosive revenue. Now CEO of TrinityOne, a strategic marketing firm, he has an outstanding record of showing all types of companies how to tackle customer relationships and convert them into tangible revenue. In this book, he delivers his original strategies for both short- and long-term financial success to identify those who are dying to spend money with you, how to connect with customers in meaningful ways, and how to build revenue instead of selling concepts. Using dynamic personal stories from his years of real-world business experience, he shows how to turn customers into fans and coax them to spend freely using the Three Tiers of Customer Relationships and his innovative DELIVERS system: Dedication, Entertainment, Loyalty, Investment, Vision, Energy, Responsibility, and Sacrifice.

***War without Fighting? The Reintegration of Former Combatants in Afghanistan seen through the Lens of Strategic Thought* by COL Uwe Hartmann, IF Germany, RES '14.** Afghanistan will be facing the challenges of reintegration for many years to come. This requires not only the long-term financial commitment of the international community, but also the consistent political will of the Afghan government, the continuous improvement of administrative capacities, constant support provided by the security institutions, and the enduring commitment of the people to live together with former adversaries. This book examines the strategic implications of reintegration in wartime. What intellectual concepts and tools do theories of war and strategy contain to better understand reintegration? The primacy of policies, war as a paradoxical trinity, peace as the ultimate objective of war, the impact of culture on strategies, and the concept of limited war are propositions of strategic thought that critically enlighten the phenomenon of reintegration in times of war. Reintegration should not be seen as the sole realm of counterinsurgency; it must be regarded as an essential, even supreme, element in the development of strategies. The assessment of the feasibility, acceptability, and suitability of reintegration should not start when a military phase is close to termination. Ends, ways, and means must be adjusted to better support of reintegration programs.

***The Wehrmacht Retreats: Fighting a Lost War, 1943* by Mr. Robert M. Citino, FAC.** Throughout 1943, the German army, with a military tradition that demanded and perfected relentless offensive operations, encountered new realities. In this new study, Citino offers fresh, vivid, and detailed treatments of key campaigns during this fateful year: the Allied landings in North Africa, General von Manstein's great counterstroke in front of Kharkov, the German attack at Kasserine Pass, the titanic engagement of tanks and men at Kursk, the Soviet counteroffensives at Orel and Belgorod, and the Allied landings in Sicily and Italy. He reveals how a military establishment historically configured for violent aggression reacted when the tables were turned; how German commanders viewed their newest enemy, the U.S. Army, after brutal fighting against the British and Soviets; and why, despite their superiority in materiel and manpower, the Allies were unable to turn 1943 into a much more decisive year. Citino contends that virtually every flawed German decision had strong supporters among the army's officer corps. He looks at all of these engagements from the perspective of each combatant nation and establishes the interplay between the fronts. Ultimately, he produces a grim portrait of the German officer corps, dispelling the longstanding tendency to blame every bad decision on Hitler.





McConnell Youth Center Dedicated

The Andrew McConnell Youth Center was opened on Carlisle Barracks this September, just behind the Child Development Center off Bouquet Rd. This new youth center provides military children on post a place of their own for homework, help, sports, classes, activities, etc. It is a lasting tribute to the life of SGT Andrew McConnell who was killed in Afghanistan in 2009, son of COL (Ret) and Mrs. G. Scott McConnell, RES '06.



RES '01 Grad Leads USSOCOM

GEN Joseph L. Votel III, RES '01, was promoted to take over U.S. Special Operations Command on August 28, 2014. He replaced ADM William McRaven.

Strategic Leadership Development and Resiliency



USAWC was well represented at the 3rd International Congress of Soldier Physical Performance in Boston in August 2014 involving representatives from 30 nations around the world. COL (Ret) Thomas R. Williams, DDE '02 & FAC, put together a symposium on "Senior Leader Physical Performance in Joint Professional and International Military Education Settings" and included two Chilean IF alums, COL Cristian Vial, RES '12 and COL Jean Pierre Iribarra, RES '13, as well as Anders Sookermy from the Norwegian Ministry of Defense (MOD). The Norwegian MOD approach to physical fitness changed after their visit to the USAWC and what was then APFRI in 2008. The two Chileans leveraged their USAWC SRPs and are proud that GEN Humberto Oviedo, RES '00 and recent USAWC IHOF inductee, is directing the standup of an APFRI-like program for the Chilean War College. This is a great example of the importance of the SRPs and how they can be used to influence JPMI and JIIM environments that help shape strategic end-states related to senior leader development and education. Dr. Brad Nindl (not pictured), RES '12, was the co-chair of this international congress.

FACULTY AWARDS

Members of the faculty received awards for excellence in teaching and service at both graduation ceremonies.



Resident 2014 Graduation

L-R: Prof. Frank L. Jones, Col Timothy C. Frantz, USMC, Dr. R. Craig Bullis, Dr. Conrad C. Crane, Ms. Jeanette Moyer, Prof. Stephen D. Kidder, Dr. John A. Bonin, Prof. Bernard F. Griffard, COL Thomas E. Sheperd, and COL (Ret) Ruth B. Collins, AWCF CEO. Not pictured: Col (Ret) Michael A. Marra, USAF, COL (Ret) Allen Dwight Raymond, COL Gregory L. Cantwell, and COL (Ret) Michael R. Matheny.



COL (Ret) James F. Holcomb

Distance 2014 Graduation

COL (Ret) James F. Holcomb, COL North K. Charles, and COL (Ret) Robert E. Smith were recognized for Distance Education Program teaching excellence.



COL North K. Charles



COL (Ret) Robert E. Smith



Resident Class 2014 Donation

Thanks to the **Resident Class of 2014** for its generous donation to the Foundation. **LTG (Ret) Thomas G. Rhame, RES '81, AWCF President**, is shown here accepting the check from **CDR Jeffrey T. Grant, the RES 14 Class Treasurer**.



USAWC Grad New Commandant of the Marine Corps

Gen Joseph F. Dunford, Jr., USMC, RES '99, became the 36th Commandant of the U.S. Marine Corps on October 17, 2014. Gen Dunford had most recently been commanding coalition troops in Afghanistan as head of the International Security Assistance Force.

IF Spouses Tour Governor's



As part of the IF Conversations and Culture Program each year, the IF spouses tour the PA Governor's Mansion. Here are the AY 15 spouses on September 9, 2014.

2014 STUDENT WRITING AWARDS

The Foundation was proud to sponsor these student writing awards presented at the two 2014 Graduations.



Resident 2014 Graduation L-R: **COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO**, **Lt Col Mark E. Blomme, USAF**, **COL Kevin J. Quarles**, **Col William B. Mosle III, USAF**, **Col Michael Robert Butterwick, IF U.K.**, **LTC Michael D. Smith, Tufts Fellow**, **COL Kenneth L. Kamper, Class President**, **BG Ahsan Gulrez, IF Pakistan**, **COL Stephen C. Rogers**, **LTC Robert A. O'Brien IV**, and **LTC Kevin J. Lambert (MOAA Award)**. Not pictured: **LTC Steven A. Berger, Fellow**, and **COL Michael J. Daniels (MOAA Award)**.



Distance 2014 Graduation L-R: **COL Kevin R. Kick**, **COL Gregory E. Maggs**, **LTC Mark A. Siefbold**, **Col Michael C. Griffin, USMC**, **LTC Dennis J. Humphrey**, and **COL (Ret) Ruth B. Collins, AWCF CEO**.



COL Marti J. Bissell, Class President, DDE '14

"EITC" Donation Benefits IF Families

COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO, was delighted to meet **Mr. Brian M. Fuhrman, Public Sector Solutions, Waste Management Corp.** His company donated in September under Pennsylvania's Educational Improvement Tax Credit (EITC) program. This program gives Pennsylvania companies 75-90% tax credit if they donate to approved organizations, such as the Foundation. The Foundation supports the orientation program for the children of International Fellows, which exposes them to the history and culture of the U.S., better preparing them for Pennsylvania public schools. **Universal Health Services, Inc. (UHS)** is another generous supporter of the Foundation's EITC mission.



IF Wreath Laying at Arlington

Each year, the USAWC class of International Fellows lays a wreath at the Tomb of the Unknowns at Arlington National Cemetery with the assistance of Soldiers from the Old Guard. Participants this past July from the current AY15 class are **COL Eirik Kristoffersen (Norway)**, **BG Apollo Kasiita-Gowa (Uganda)**, **LTC Raul Torres (El Salvador)**, and **Serdari Amarsaikhan (Mongolia)**.





This past July, USAHEC welcomed its sixth Director, COL Rick Harney. Rick came from Ft. Lee where he served in consecutive assignments as the Assistant Commandant, U.S. Army Quartermaster School; and Commandant, U.S. Army Logistics University.

The USAHEC has had a number of recent accomplishments. One of the notables is the opening of the Nina Talbot Veterans Art Exhibit. Ms. Talbot's portraits depict the unseen and rarely told personal stories of American veterans from WWII to present. They will be on display in USAHEC's General Omar Nelson Bradley Memorial Art Gallery until April 2015.



A survey of archival collections is on-going, where experts from the Corps of Engineers are reviewing holdings to develop comprehensive information concerning historical content, condition, state of organization, and historical value. There is another page-by-page review of collections to identify

any items that present information security or personally identifiable concerns. Ten contractors are on site for this work under the supervision of the vault and archives processing staff. More than 150,000 pages of material have already been cleared for release to researchers.

The Oral History Branch continues to conduct interviews of senior U.S. Army leaders as both biographical and specified topics. Recent projects include interviews with **GEN (Ret) Richard A. Cody, RES '94** and former Vice Chief of Staff, Army; **GEN (Ret) Robert M. Shoemaker, RES '67** and former Forces Command Commander; and LTG Donald Kerrick, who served as President Clinton's Deputy National Security Advisor. The Team also hosted the Sergeant Major of the Army, SMA Chandler; and the 38th Chief of Staff, Army, **GEN Raymond Odierno, RES '95**, for USAHEC tours.



Mr. Jack Leighow, AHEC, with SMA Chandler and USAWC CSM and Mrs. Parrish

In September, the American Association of State and Local History (AASLH) awarded the National Award of Merit for the Civil War 1863 exhibit currently in the Soldier Experience Gallery. This award recognizes the quality of museum exhibits in terms of design, development, historical research and educational



Mr. Jay Graybeal, AHEC, describes GEN Omar Bradley's "Class A" jacket to GEN Odierno. COL Harney, USAHEC Director, looks on.

value and has helped to catapult USAHEC into the national spotlight. Congratulations are in order for the entire team!



Donated service coat from the Washington Territory Militia that belonged to Henry Elliot Holmes.

LTG (Ret) David H. Huntoon, Jr., USAWCF '95 & former Commandant, donated a Service coat that once belonged to Henry Elliot Holmes. Mr. Holmes was involved in the Nez Perce Indian War of 1877 as part of the Washington Territorial Militia. LTG (Ret) John H. Cushman added manuscripts and documents to his existing USAHEC holdings. In June, **MG (Ret) Robert H. Scales**, another former Commandant, donated a large collection of research material and personal papers relating to artillery effects on the battlefield, close air support, and other related topics.

The May 2014 Army Heritage Day was also a complete success. On Armed Forces Day Weekend, the USAHEC Visitors and Education Services (VES) hosted the campus-wide Army Heritage Days event, attracting over 500 re-enactors, and over 6,000 visitors to experience living history demonstrations and displays, and lectures from all eras of U.S. Army history.

Between April and August 2014, the VES Team conducted staff rides and hosted roughly 3,000 school-aged children for hands-on, interactive field trips to the Army Heritage Trail. K-12 students from regional schools and summer camps interacted with living historians representing each era of U.S. Army history, reinforcing classroom lessons and increasing knowledge of the Army's rich heritage.



Army Heritage Day re-enactors with a World War II veteran.

The USAHEC continues to host impressive educational lectures to USAWC personnel and the public. Recent events featured TRADOC's chief historian, Dr. J. Britt McCarley; and Mr. Sebastian Junger, noted author and director of the Academy Award nominated documentary "Restrepo," who unveiled his new documentary entitled "Korengal."

Dr. Conrad Crane, DCS '95 deployed to Nigeria as part of a USAWC team to assist the Nigerian War College in the on-going development of doctrine. The USAHEC collected books and documents from all over the Army to send to Kazakhstan when the Kazakhstan National Defense University requested assistance to develop an "American Way of War" Reading Room to showcase U.S. strategy and doctrine.

Visit www.usahec.org to check out USAHEC's great programs. Please help build their online reach, "telling the Army story, one Soldier at a time"...across all formations, worldwide!

New AWCf Life Members

The following individuals became Life Members of the Foundation since our Spring 2014 magazine through October 10, 2014.

Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

COL Jeffrey M. Abel DDE '14
 CDR Philip John Abeldt DDE '14
 LTC Jeffrey Alan Abele DDE '15
 COL Celestia Michelle Abner-Wise DDE '14
 Ms. Charisse A. Adamson RES '15
 LTC Timothy Daniel Aiken DDE '14
 MG Matar S. Al-Balushi RES '07
 COL Joel O'Brien Alexander RES '15
 COL Fawaz Mohammed Alfawaz RES '15
 COL (Ret) Charles B. Allen DCS '79
 COL Robin B. Allen DDE '14
 Mr. Bryan Anderson NSS '14
 COL Cornell Etter Anderton RES '14
 COL Michael A. Arizmendi DDE '15
 COL (Ret) Raymond F. Arment DCS '93
 COL Michael J. Arnold USAWCF '15
 COL Shan Kevin Bagby, D.M.D. RES '15
 COL (Ret) Arthur W. Bailey DCS '90
 LTC James J. Bailey RES '14
 LTC Kevin R. Barnes DDE '14
 LTC Christopher Zigmund Barra DDE '15
 COL Gregory Mark Barrow DDE '14
 Mr. Peter F. Barry, J.D. NSS '14
 GEN Knud Bartels RES '94
 LTC Andrew W. Batten DDE '15
 COL Mark Darrell Baxter RES '15
 LTC Guillaume N. Beaurpere USAWCF '15
 LTC Shawn Patrick Bell, Sr. RES '15
 COL Iulian Berdila RES '14
 COL Roman O. Bilynsky DDE '15
 COL James D. Bischoff DDE '14
 Mr. Joseph R. Blanchard NSS '14
 LTC Douglas Wayne Bogenhagen DDE '15
 COL (Ret) David J. Bong USAWCF '01
 LTC Clarence Bowser DDE '14
 LTC Alan Jeffrey Boyer USAWCF '15
 COL Daryl Patrick Brach DDE '15
 COL Omasanjwa Elijah Bratte RES '15
 Lt Col Scott D. Brodeur RES '15
 Mr. Dan Brouillette CNSP '14
 LTC Kelvin L. Brown DDE '15
 LTC Robert K. Bryan DDE '14
 Col (Ret) Budd H. Butcher RES '69
 LTC Chris Alan Byler RES '15
 LTC Thomas Patrick Caldwell DDE '14
 COL Earl D. Caleb, Jr. RES '14
 LTC Keith Allen Calhoun DDE '15
 LTC Chris Francis Callen DDE '14
 GEN John F. Campbell RES '99
 LTC Ilker Can RES '14
 LTC Stanley Allan Carignan DDE '15
 LTC Randall Scott Cartmill DDE '14
 LTC Edward Pye Chamberlayne USAWCF '15
 LTC Clayton W. Chappell DDE '14
 COL James Martin Chatfield, Jr. DDE '14
 LTC Patrick C. Chavez RES '15
 Ms. Lisa G. Churchville NSS '14
 COL Carmine Cicalese DDE '14
 LTC Christopher George Ciccone DDE '15
 LTC Michael C. Clay DDE '14
 LTC Cheryl Ann Clement DDE '15
 COL Elizabeth Louise Coffman DDE '14
 Dr. Henry B. Cohen, M.D. NSS '14
 COL Gregory Hampton Coile RES '15
 LTC(P) Christopher Henry Colavita RES '15
 COL John R. Cook RES '14
 Mr. James Cooper CNSP '14
 LtCol Bryan C. Corcoran RES '14
 COL Kevin Timothy Countie DDE '15
 COL Christopher J. Cox USAWCF '15
 LTC Frederick Louis Crist USAWCF '15
 LTC Tonia M. Crowley DDE '14
 COL Thomas Andrew Crowson USAWCF '15
 Mr. Christopher Matthew Cummings RES '14
 LTC John Robert Cunliffe DDE '15
 LTC James Yuhr Daffron DDE '15
 LTC Troy Alexander D'Agostino DDE '15
 COL Abbas K. Dahouk DDE '14
 COL Wendy Pelc Daknis USAWCF '15
 COL (Ret) Addison D. Davis, IV USAWCF '99
 COL Charles E. Davis USAWCF '15
 COL Robert Andrew Dawson RES '14
 COL Bryan Donald DeCoster RES '11

LTC Daniel A. Degelow DDE '15
 COL William Del Castillo DDE '15
 LTC Luis A. Del Rio Sola DDE '15
 COL (Ret) Barry Di Ruzza FAC
 LTC Andrew Charles Diefenthaler DDE '14
 LTC Joseph Anthony DiNonno RES '15
 LTC Robert G. Dixon RES '15
 COL Robert Shaw Dixon DDE '14
 LtCol Jonathan M. Donigan DDE '14
 COL John Robert Doolittle, II DDE '14
 COL (Ret) David Robert Draeger RES '04
 LTC Richard Fred Drew USAWCF '14
 COL Judith Ann Driscoll DDE '14
 Col Shannon N. Driscoll RES '14
 COL Charles W. Durr, Sr. DDE '15
 Mr. Kenneth E. Dutcher NSS '14
 CDR William Gamble Dwyer, III RES '15
 Dr. Matthew P. Easley, Ph.D. DDE '15
 LTC Billy Andrew Easterly DDE '14
 CH(LTC) Barth Gregory Edison DDE '15
 COL (Ret) Howard C. Eggers DCS '91
 COL Douglas J. Eisenschenk DDE '15
 CAPT (Ret) Rudolph F. Falkenstein RES '70
 COL Cheryn Lee Fasano DDE '15
 LTC Jeffery James Files, Sr. DDE '14
 LTC Calvin Eugene Fish RES '15
 LTC Maurice Hunter Floyd, II DDE '15
 COL Christopher Scot Forbes CSASF '15
 LTC Jeanne Faye Forgey DDE '15
 COL Jeffrey W. French RES '13
 MG Chagie Pamoda Gallage RES '14
 COL Joe Dewayne Gann RES '15
 LTC John Thornton Gentry, Jr. DDE '15
 LTC Raul E. Gierbolini DDE '14
 LTC Joel Thomas Gilbert RES '15
 COL Timothy Allen Glynn DDE '15
 LTC Jason Kenneth Graaf DDE '14
 LTC (P) Susie J. Granger RES '14
 Mr. Jay E. Grenig NSS '14
 Col Michael Casin Griffin DDE '14
 COL Robert Alain Grumberg DDE '15
 COL Justin D. Hadley RES '15
 BG (Ret) Richard W. Hammond DCS '94
 LTC Thomas William Hanley DDE '14
 COL John Nickolas Haramalis DDE '15
 LTC Alexandru Tudor Harea DDE '15
 COL Garrick Michael Harmon DDE '15
 LTC Marcus William Harring DDE '14
 LTC Chad M. Harris USAWCF '15
 LTC Kenneth Dean Harrison USAWCF '15
 COL (Ret) Timothy D. Harrod RES '98
 COL Ashton L. Hayes RES '09
 LTC Robert Shelton Heath USAWCF '15
 Mr. Brad Hegeman CNSP '14
 COL Jean Elizabeth Henderson DDE '15
 LTC Robert F. Hepner, Jr. DDE '15
 BGen Simon Charles Hetherington RES '14
 COL Jon Allen Hewitt DDE '15
 Lt Col Matthew W. Higer RES '15
 LTC John David Hixson RES '14
 LTC Michael K. Hoblin DDE '14
 CDR Paul Andrew Hockran RES '15
 MajGen (Ret) Carl W. Hoffman RES '61
 LTC (P) Melissa J. Hoffman DDE '15
 COL Marc Frederick Hoffmeister RES '15
 Mr. Paul Hogan CNSP '14
 LTC Michael Allen Holland DDE '15
 Mr. Arthur Holst CNSP '14
 COL Matthew John Holt USAWCF '15
 Dr. Richard Holzman CNSP '14
 COL Johannes Hoogstraten RES '14
 COL (Ret) Ruth Lynn Hooper, Ph.D. .. Friend of Foundation
 COL James E. Huber RES '15
 Mr. Paul J. Hutter DDE '14
 LTC Frank Peter Intini, III RES '15
 Mr. Richard Jackson NSS '14
 Mr. Vernon Jacob NSS '09
 Brig Benjamin Nicholas James RES '14
 LTC Manley James, Sr. RES '14
 COL (Ret) Guy E. Jester, Ph.D. RES '68
 COL David Edward Morgan Jones USAWCF '15
 COL Jean M. Jones DDE '15
 LTC Leonard Warren Jones DDE '15

LTC Aaron Clell Jordan RES '14
 LTC John W. Joseph DDE '14
 COL Kevin John Kaley DDE '15
 LTC Kelly D. Kendrick RES '15
 LTC John D. Kenkel USAWCF '15
 Ms. Celeste S. Kennamer RES '15
 Ms. Angela M. Kerwin RES '15
 LTC Norman Bruce Kirby, Jr. RES '15
 CAPT James P. Kitzmiller DDE '08
 LTC David Matthew Knych RES '15
 LTC David Martin Kobs USAWCF '15
 Mr. John T. Komeiji, Esq. NSS '14
 Mr. Kirk Kordeleski NSS '14
 CH (COL) Bert S. Kozen USAWCF '06
 LTC Keith Allan Krajewski DDE '15
 COL Markus T. Kreitmayer DDE '15
 COL Eirik J. Kristoffersen RES '15
 LTC(P) Christopher Joseph Lackovic RES '15
 COL (Ret) Alan Dale Landry RES '97
 COL Ruby Renee Lardent DDE '15
 BG (Ret) Frank S. Laudano DDE '06
 LTC John David Lawrence RES '15
 LTC Kenneth L. Lawrence USAWCF '15
 Lt Col Christopher Thomas Lay RES '15
 COL Rick S. Lear DDE '15
 COL Mark Schiller Levine RES '14
 COL Claes H. Lewenhaupt USAWCF '15
 Mr. Kenneth Bradley Looney RES '15
 COL (Ret) Robert D. Lowry RES '87
 CH(LTC) Michael Lynn Lozano DDE '15
 Mr. Patrick T. Lung NSS '14
 COL William Scott Lynn DDE '14
 LTC Philip H. Macchi DDE '15
 LTC Donald Alexander MacCuish, III RES '15
 LTC Michael Anthony Magliocco RES '15
 LTC Latonia M. Mahnke DDE '14
 LTC Shawn Paul Manke DDE '14
 LTC John Robert Mann DDE '14
 LtCol Thomas F. Marble RES '15
 COL Vener Odilon Decena Mariano RES '14
 LTC Marlene Kay Markotan DDE '15
 LTC Linda Marie Martin DDE '14
 COL Anita S. Massey DDE '14
 LTC Walter Christian Mattil DDE '14
 LTC Thomas William McBroom, Sr. DDE '15
 LTC Kevin John McCann RES '15
 COL Juliana Kay McCauslin DDE '15
 COL Shannon James McCoy RES '14
 COL Francesca Melinda McFadden DDE '14
 LTC Sean T. McGann DDE '14
 LTC Timothy Eugene McGowan DDE '15
 LTC Laura A. McHugh DDE '15
 COL Paul Joseph McKenney DDE '15
 LTC Erin K. McMahon DDE '15
 Mr. Michael B. McMains NSS '14
 Dr. James C. McNaughton RES '15
 COL Kevin Frederick Meisler DDE '15
 Ms. Traci Lynn Mell DDE '15
 LTC (P) John Joseph Melton DDE '15
 Ms. Trinidad Mendenhall NSS '14
 COL Jeffrey Alan Merenkov RES '14
 Lt Col Carlos Richard Messer, Jr. RES '15
 COL Harold Edward Middleton RES '15
 COL Joseph George Miller DDE '15
 LTC Paul Joseph Mocarski DDE '14
 COL (Ret) John A. Mojecki DCS '76
 COL Craig David Morrow, Ph.D. USAWCF '14
 Mr. Mark Muedeking NSS '14
 COL Kevin Joseph Mulvihill DDE '15
 BG Stephen Mundaw RES '14
 LTC Michael Thomas Murphy DDE '15
 COL Robert M. Murray RES '15
 LTC April Denise Myrick DDE '15
 COL Michel A. Natali DDE '14
 LTC David Navratil DDE '14
 COL Charles Edward Newbegin DDE '14
 LTC David D. Newsome DDE '14
 LTC Randall D. Newton DDE '14
 Mr. Jack Nicklaus, II NSS '14
 LTC Kerry Elizabeth Norman DDE '14
 LTC John Thomas Novak DDE '14
 LTC Bidemi Yemi Olaniyi-Leyimu RES '15
 COL Morgan Daniel O'Rourke RES '15

New AWCf Life Members (continued from previous page)

COL William F. Osburn, II DDE '15
 COL Jack A. Otteson DDE '15
 LTC Bryan K. Ouellette DDE '14
 Mr. George F. Paik NSS '14
 Lt Col John Phillip Pantleo RES '15
 CSM Malcolm D. Parrish FAC
 LTC Nancy Elaine Parson DDE '15
 COL Christopher John Parsons RES '15
 Lt Col Jeffery Scott Patton RES '15
 COL Brian Andrew Payne RES '15
 Mr. Richard S. Pechter NSS '14
 LTC Kenneth Pedersen RES '15
 COL (Ret) Stephen O. Perry, Jr. RES '80
 COL John Kenneth Pettera DDE '15
 COL Scott Thomas Petrik DDE '14
 LTC Charles Ray Phariss, II RES '15
 The Honorable Charles R. Previti CNRP '14
 LTC David K. Pritchett DDE '15
 COL Stephanie Ann Purgerson DDE '15
 COL (Ret) Earl L. Putnam RES '74
 Lt Col Laura J. Radley RES '15
 MG William E. Rapp RES '04
 COL David George Ray RES '14
 LTC (Ret) Garland Ray Rhyne DCS '87
 LTC Kenneth John Richards DDE '15
 COL Kyle Marvin Riedel RES '14
 COL Jackie Ray Ritter RES '15
 LTC Steven John Robertson DDE '15
 LTC Lori Lynn Robinson RES '15
 LTC Andrew J. Rochstein DDE '14
 COL Michael Anthony Rodriguez DDE '15
 COL (Ret) Cranston R. Rogers DCS '73
 LTC Andrew Mark Roman DDE '15
 COL Collin D. Rose DDE '14
 COL (Ret) Louis Rose RES '82
 COL David A. Rosenblum DDE '15

COL Michael D. Runey RES '15
 LTC Edith Corrinne Sailor DDE '15
 LtCol Kenneth Mitchell Sandler RES '15
 COL (Ret) Manuel F. Santiago DDE '06
 LTC Shannon Douglas Saucy DDE '14
 LTC John Todd Schulte DDE '15
 COL (Ret) Brooke Schumm, Jr. DCS '76
 Lt Col Mark Andrew Schutta RES '14
 LTC Charles Christopher Scott, IV DDE '15
 LTC Cameron Song Sellers DDE '15
 LTC Timothy Thomas Sellers DDE '15
 Lt Col Jeffrey Robert Sgarlata RES '15
 COL (Ret) Len D. Shartzer DDE '00
 LTC Eulys Berton Shell, II RES '15
 LTC Scott Marshall Sherman DDE '14
 LTC William Arthur Shomento RES '14
 COL Daniel M. Shrimpton RES '14
 COL Randy R. Sikowski DDE '13
 COL Holly Craig Silkman RES '14
 COL John Silva DDE '15
 Mr. Mark Slaby NSS '14
 LTC Kimberly DeRouen Slaven DDE '14
 LTC (Ret) William Zehring Slider RES '95
 COL Rodney Lawrence Smart DDE '15
 LTC Edward Scott Smith RES '12
 LTC Elizabeth R. Smith RES '15
 COL Gregory William Smith RES '14
 LTC Jeffery M. Smith DDE '15
 LTC Howard Frank Stanley DDE '15
 LTC Michael John Stella DDE '14
 LTC Barry M. Stentiford DDE '15
 LTC Jonathan L. Stephenson DDE '14
 LTC Richard L. Stitzer, Jr. USAWCF '15
 COL Simon Andrew Stuart RES '15
 LTC Ronald Donel Sullivan DDE '15
 COL William Gordon Suver DDE '13

LTC Justin Mark Swanson DDE '14
 COL Brett G. Sylvia USAWCF '15
 BG Gaurab Tandul RES '14
 Mr. Ivery Joe Taylor RES '15
 LTC Eric John Teegerstrom RES '15
 COL Jeffrey Michael Terrill DDE '14
 BG (Ret) Robert F. Thomas DDE '02
 LTC Jose Raul Torres Ardon RES '15
 COL Craig T. Trebilcock RES '15
 LTC Joel Todd Turner USAWCF '15
 LTC David Eric Tuttle DDE '14
 COL Ioannis Tzanetakis RES '14
 LTC Janice A. Van Alstine DDE '15
 COL Douglas C. Van Weelden, III RES '14
 COL (Ret) Michael B. Vath, J.D. DCS '91
 COL Beniamino Vergori RES '15
 LTC Thomas E. Vern, Jr. DDE '15
 Lt Col Matthew C. Villella RES '14
 MG (Ret) William H. Wade, II DCS '96
 GEN Edward Katumba Wamala RES '00
 COL Joel D. Weeks DDE '14
 LTC David A. Weisberg DDE '14
 Col Donald L. Weiss DDE '02
 LTC Thomas Carl Westen DDE '15
 LTC Niclas Johan Wetterberg RES '15
 LTC Peter Jerome Whalen RES '14
 LTC Richard A. Wholey, Jr. USAWCF '15
 COL Kevin Philip Wolfla RES '15
 LTC Brian Patrick Wolhaupter DDE '14
 COL Robert B. Worsham DDE '15
 Mr. Kenneth N. Wycoff RES '15
 COL Chris Von Wynder USAWCF '15
 LTC David Allen Yaegers, Jr. DDE '15
 Mr. Joseph E. Zadrozny DDE '15
 LTC James Melvin Zepp, III DDE '14
 LTC Ryan Michael Zipf DDE '14

Legacy of Giving

Please meet **Ralph Cross, Corresponding Studies graduate of the Class of 1993.**



**COL (Ret) Ralph E. Cross,
DCS '93**

Like many of you, Ralph has been a faithful Foundation donor and member since he graduated from USAWC. What is unique

about Ralph is that he has established an extraordinary record of honoring others. Since he graduated in 1993, Ralph has donated on 80 separate occasions, or an average of approximately four times every year. That's extraordinary in itself, but a special aspect is that most of those gifts were either "in honor of" or "in memory of" a special person. For example, Ralph has honored many in various communities for their accomplishments, some for their military service, and others simply for the ways in which they lived their lives. Ralph's purposeful giving helped inspire our Tribute Program! He showed us time and again that a donation, no matter the size, was powerful when shared sincerely with the honoree or their family.

Ralph has served since 1999 as Senior Vice President and Chief Operating Officer of the Patient-Physician Network in Plano, Texas, a management services organization that supports the Plano Physicians Group. During his tenure, the organization has grown from 330 to over 680 physicians in all medical and surgical specialties, and is generally recognized as the preeminent physician

organization in North Texas. He is editor of the text *Working Effectively With Managed Care Plans – Strategies for Success*, co-editor of the text *The Hospital's Role in Emergency Medical Services Systems*, and author of twenty articles in professional healthcare journals.

Ralph served on active duty as a Medical Service Corps officer at Walter Reed Army Medical Center and as Executive Officer of the 326th Medical Battalion, 101st Airborne Division, in Viet Nam. Upon release from active duty in 1971, he completed his military career with 28 years of service in the Army Reserves, retiring at the rank of Colonel. During his Army Reserve career, he served as Commandant of the 3457th Medical Training Center, Executive Officer of the 94th General Hospital, and Chief of Staff of the 807th Medical Brigade.

We are grateful to Ralph for his sustained support of the Foundation as he continues to make a difference while also honoring others.

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MG (Ret) Charles I. McGinnis
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COL (Ret) Shand H. Stringham
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MG (Ret) Berlyn K. Sutton
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COL (P) David Scott Werner
COL (Ret) John R. Westervelt
COL (Ret) David J. Wheeler
Col Scott L. Wheeler
COL (Ret) You-Ying W. Whipple, M.S., R.D.
Ms. Joy M. Whitcomb
COL Alan V. Wilcoxson
BG (Ret) Dennis A. Wilkie
Mr. Anthony R. Williams
COL (Ret) James E. Willoughby, Jr.
COL (Ret) Kevin J. Wilson
LTC Paul Kaleokalani Wilson
COL (Ret) David M. Winkler
COL (Ret) Michael J. Winslow
BG (Ret) Brian Donald Winter
COL (Ret) James D. Wisenbaker
COL (Ret) William L. Witham, Jr.
COL (Ret) Charles A. Wokutch
Col (Ret) Kenneth W. Womack
Mr. Merrill and Mrs. Mona Wood
Dr. Robert S. Wood
COL (Ret) Sandra B. Wood
COL (Ret) Walter A. Wood III
COL (Ret) James R. Woodall, Jr.
COL (Ret) Charles A. P. Woodbeck
MG (Ret) Stephen R. Woods, Jr.
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This report serves not only as an expression of our grateful appreciation, but also as a means of helping us verify our records. We strive to be accurate and complete in all that we do. Please inform us of any inaccuracies or omissions and we will gladly correct our records. Thank you.

Name & Class Date of Death

1950s

COL (Ret) Roy S. Geiger, RES '59 January 9, 2014
COL (Ret) Charles R. Wright, RES '59 November 11, 1995

1960s

COL (Ret) Clyde H. Baden, Jr., RES '60 December 12, 1993
COL (Ret) Greg J. Brown, RES '60 May 2, 2003
MG (Ret) Edward 'Ted' deSaussure, Jr., RES '60 July 11, 2002
CAPT (Ret) Myrton T. Ebright, USN, RES '60 September 15, 1990
COL (Ret) Ernest W. Fischer, RES '60 November 3, 1996
COL (Ret) William J. Greenwalt, RES '60 August 6, 2008
COL (Ret) Harold O. Johnson, RES '60 July 2, 2007
COL (Ret) William P. Jones, Jr., RES '60 1998
Lt Col (Ret) Harold A. Kohnert, USAF, RES '60 June 10, 2006
COL (Ret) Virgil V. Laughlin, RES '60 August 25, 1982
COL (Ret) Samuel C. McAdams, RES '60 August 19, 1999
Col (Ret) Guy G. Narter, USMC, RES '60 January 18, 1999
MG (Ret) William E. Shedd III, RES '60 May 3, 2003
Col (Ret) Robert W. Siegmund, USAF, RES '60 May 6, 1989
COL (Ret) John 'Jack' Wilhm, Sr., RES '60 August 13, 2000
COL (Ret) Absalom 'Abb' Chrietzberg II, RES '61 August 25, 1999
MG (Ret) Hubert S. Cunningham, RES '61 October 17, 1996
COL (Ret) Walter Gall, USMC, RES '61 November 9, 1993
LTC (Ret) Charles M. Jones, RES '61 May 3, 2014
COL (Ret) William A. McKean, RES '61 February 15, 1989
COL (Ret) George E. Newman, RES '61 June 26, 2014
COL (Ret) Stanley Archenhold, RES '62 November 17, 2003
COL (Ret) Kenneth P. Burns, RES '62 September 30, 2006
CAPT (Ret) Charles N. Crandall, Jr., USN, RES '62 November 10, 2005
COL (Ret) Jewett A. Dix, RES '62 March 16, 1983
COL (Ret) Henry A. Grace, RES '62 October 18, 1993
COL (Ret) Hugo W. Heffelfinger, RES '62 December 7, 2004
COL (Ret) Macon A. Hipp, RES '62 October 24, 2000
COL (Ret) Lloyd G. Huggins, RES '62 December 9, 2013
Lt Col (Ret) Kenneth C. Jacobs, USAF, RES '62 August 3, 2009
COL (Ret) Joseph L. Knowlton, RES '62 May 29, 2004
COL (Ret) John D. Sapp, RES '62 June 22, 1999
COL (Ret) Jack Swaim, RES '62 April 11, 2014
COL (Ret) George A. Tuttle, RES '62 October 17, 1998
Mr. William H. Witt, RES '62 October 24, 2003
Lt Col (Ret) Kermit E. Beary, USAF, RES '63 August 30, 2008
COL (Ret) William A. Campbell, RES '63 October 31, 1994
COL (Ret) Charles L. Crain, RES '63 July 21, 2014
COL (Ret) James E. Kelleher, RES '63 December 25, 1992
COL (Ret) John E. Minahan, RES '63 July 23, 1996
COL (Ret) Artha D. Williams, Jr., RES '63 April 19, 1988
MG (Ret) James B. Adamson, RES '64 January 13, 2003
COL (Ret) Theodore 'Ted' Bell, RES '94 June 5, 2014
Col (Ret) James K. Clark, USAF, RES '64 September 5, 2012
COL (Ret) Robert J. Delaney, RES '64 April 13, 1989
Lt Col (Ret) Oscar S. Hendrickson, USAF, RES '64 February 1, 2013
COL (Ret) Dale W. Howard, RES '64 December 31, 1986
COL (Ret) John J. Powers, Jr., RES '64 May 2, 2002
COL (Ret) Carl W. Schaadt, RES '64 August 27, 2014
COL (Ret) Richard H. Schuler, RES '64 March 23, 2014
BG (Ret) Arnold T. Barber, SRCOC '65 October 18, 1998
BG (Ret) Kenneth N. Causey, RES '65 February 24, 1988
COL (Ret) John H. Cochran, Jr., RES '65 February 14, 1996
COL (Ret) Thomas H. Crowder, Jr., RES '65 September 14, 2010
MG (Ret) Ronald J. Fairfield, Jr., RES '65 September 19, 2014
COL (Ret) Charles E. Hoskin III, RES '65 July 15, 1996
COL (Ret) Peter E. Kelley, RES '65 September 5, 1987
COL (Ret) Harold M. Maness, RES '65 November 5, 2000
COL (Ret) James D. Neumann, RES '65 October 2, 1995
CH (COL, Ret) Leonard F. Stegman, RES '65 August 12, 2014
COL (Ret) Robert M. Young, RES '65 November 29, 1994
Col (Ret) Arthur 'Art' Banister, USAF, RES '66 June 14, 2014
COL (Ret) Russell J. Lamp, RES '66 May 3, 2014
COL (Ret) James A. Manning, RES '66 April 8, 2014
LTC (Ret) Allen W. Wiegand, Ph.D., RES '66 May 18, 2010
BG (Ret) Wallace K. Wittwer, RES '66 June 9, 2005
COL (Ret) Levi 'Lee' Brown, RES '67 September 3, 2004
COL (Ret) James E. Bunch, RES '67 January 25, 1996
COL (Ret) Archie E. Carpenter, RES '67 May 26, 2014
COL (Ret) John 'Jack' Clifford, RES '67 August 5, 2006
Mr. William Gordon, Sr., RES '67 June 10, 1998
COL (Ret) Frank A. LaBoon, RES '67 September 6, 2014
COL (Ret) Robert S. Powers, RES '67 June 28, 1986
COL (Ret) Arthur H. Ringle, RES '67 September 23, 2001
COL (Ret) Sam W. Sacra, RES '67 July 15, 1998
COL (Ret) John F. Sadler, Jr., RES '67 October 7, 2013

COL (Ret) Wallace W. Wilkins, Jr., RES '67 October 12, 2003
BG (Ret) Walter O. Bachus, RES '68 May 3, 2014
COL (Ret) William 'Jack' Chilcoat, RES '68 July 17, 1991
COL (Ret) Richard 'Clark' Clark, Jr., RES '68 October 19, 1996
MG (Ret) Floyd L. Edsall, SRCOC '68 January 29, 2014
COL (Ret) Charles W. Hanlon, RES '68 October 16, 1997
LTC (Ret) Charles S. Moody, Jr., FAC '68-'71 June 28, 2014
BG (Ret) Maurice 'Denny' Roush, RES '68 July 30, 2014
Mr. Philip R. Schwab, RES '68 March 7, 2008
COL (Ret) Norman E. Trask, RES '68 July 25, 2005
COL (Ret) Dennis A. York, RES '68 June 4, 2014
COL (Ret) Charles C. Allison, RES '69 May 15, 1986
COL (Ret) Jack L. Conn, RES '69 December 10, 1994
COL (Ret) William 'Bill' Davis, RES '69 August 17, 2007
CAPT (Ret) Edward R. Day, Jr., USN, RES '69 November 10, 2002
Mr. Andrew M. Denny, RES '69 September 25, 2004
LTC (Ret) Edwin M. May, Jr., RES '69 April 3, 2006
COL (Ret) John V. Parish, Jr., RES '69 August 9, 1993
COL (Ret) Byron 'Barney' Russell, Jr., RES '69 June 16, 2002
COL (Ret) Charles Rufus Smith, Jr., RES '69 June 1, 2014
COL (Ret) William C. Stephens, RES '69 January 8, 1996
COL (Ret) George M. Tronsrue, Jr., RES '69 December 30, 2013
COL (Ret) Francis 'Frank' Waldman, Jr., RES '69 July 15, 2009
BG (Ret) Roger E. Whitcomb, SRCOC '69 April 26, 2014

1970s

BG (Ret) Frank Albanese, SRCOC '70 March 3, 1997
MG (Ret) Ross Ayers, SRCOC '70 September 1, 2001
BG (Ret) Walter C. Cousland, RES '70 June 2, 1988
COL (Ret) Jamie R. Hendrix, RES '70 June 9, 2014
Col (Ret) David G. Jones, USMC, RES '70 July 31, 2014
COL (Ret) Elliott P. Sydnor, Jr., RES '70 August 15, 2014
COL (Ret) Donald J. Haibach, DCS '71 May 6, 2003
MG (Ret) Francis J. Higgins, DCS '71 December 17, 2010
COL (Ret) Michael P. Juvinal, RES '71 July 7, 2014
MG (Ret) Robert L. Meyer, RES '71, SRCOC '80 August 12, 2014
BG (Ret) William C. Rousse, RES '71 March 21, 2014
MG (Ret) Austin 'Bud' Chidester Jr., SRCOC '72 December 5, 2008
COL (Ret) Craig S. Kuhns, DCS '72 April 30, 2004
COL (Ret) David D. McConaghy, RES '72 August 8, 2006
COL (Ret) Michael B. McGraw, DCS '72 December 11, 2008
COL (Ret) Robert W. Nelson, DCS '72 August 2, 2014
COL (Ret) Lawrence J. Ogden, RES '72 April 19, 2006
COL (Ret) James 'Jim' Shaha, RES '72 May 29, 2013
COL (Ret) Arthur J. Simpson, Jr., DCS '72 May 9, 2014
BG (Ret) Arthur R. Vande Poole, RES '72 May 7, 2014
COL (Ret) Bernard 'Barney' Wheeler, RES '72 June 26, 2014
BG (Ret) Edward J. J. Breen, SRCOC '73 December 13, 1997
Dr. (BG, Ret) James R. Crites, O.D., DCS '73 March 31, 1987
COL (Ret) Donald J. Goettel, Sr., RES '73 November 10, 2013
BG (Ret) Wilbur S. Green, DCS '73 March 16, 2010
COL (Ret) Philip D. Grimm, DCS '73 April 8, 2005
LTG (Ret) Robert D. Hammond, RES '73 May 9, 2014
COL (Ret) David R. Hampton, RES '73 February 14, 2008
BG (Ret) Charles G. Prather IV, RES '73 September 23, 2004
COL (Ret) Alvin G. Rowe, RES '73 January 21, 2014
LTC (Ret) Robert P. Schmitz, RES '73 December 30, 2013
COL (Ret) Junior Henry Burkhead, DCS '74 April 15, 2014
BG (Ret) Wilson 'Bill' Dreger III, DCS '74 May 19, 1979
CAPT (Ret) Randall L. Williams, Ph.D., USN, RES '74 January 16, 2014
BG (Ret) Anthony 'Tony' Albright, RES '75 January 22, 1997
COL (Ret) Thomas N. Bentley, DCS '75 January 14, 2014
LTG (Ret) Robert J. Donahue, Sr., RES '75 May 24, 2014
COL (Ret) James 'Tony' Heiter, RES '75 July 15, 2014
COL (Ret) George A. Brown, DCS '76 September 20, 2014
COL (Ret) Camile J. Chaisson, Jr., DCS '76 June 23, 2014
CH (COL, Ret) Delbert W. Gremmels, DCS '76 October 23, 2007
BG (Ret) Phillip H. Mason, RES '76 September 30, 2014
BG (Ret) Jerold F. Pittman, Ph.D., DCS '76, SRCOC '80 November 15, 1984
MG (Ret) Harley L. Pickens, DCS '77, SRCOC '81 October 30, 2010
COL (Ret) Jack D. Wilson, DCS '77 May 11, 2014
COL (Ret) Jon E. Bokovoy, RES '78 January 1, 2002
Maj Gen (Ret) Robert E. Buechler, SRCOC '78 April 4, 2012
MG (Ret) Robert F. Ensslin, Jr., DCS '78, SRCOC '82 March 15, 2014
CAPT (Ret) Thomas W. Glickman, RES '78 August 3, 2010
CH (MG, Ret) Patrick J. Hessian, RES '78 September 8, 2007
COL (Ret) Ronald T. Kramer, Ph.D., DCS '78 October 27, 2013
CH (COL, Ret) Mark L. Money, Ph.D., DCS '78 June 24, 2014
COL (Ret) Wendell L. Pelham, RES '78 November 14, 2009
COL (Ret) Alex A. Vardamis, RES '78 and FAC '85-'86 July 9, 2014

COL (Ret) Ferrell R. Bennett, DCS '79 March 23, 2014
COL (Ret) David V. McMillan, Sr., DCS '79 July 15, 2014
COL (Ret) James M. Peterson, DCS '79 June 17, 2014
COL (Ret) Francis 'Frank' Toomey, RES '79 August 1, 2014

1980s

CH (COL, Ret) Alvin I. Lieberman, DCS '80 June 22, 2006
COL (Ret) Donald Ray McCormick, RES '80 February 2, 2014
COL (Ret) Kenneth D. Roney, RES '80 March 5, 2014
COL (Ret) William F. Manley, DCS '81 January 15, 2014
BG (Ret) Thomas E. Potter, Mr. DCS '81 September 20, 2014
MG (Ret) Michael J. Scotti, Jr., DCS '81 September 12, 2007
BG (Ret) Guillermo H. Barbosa-Costa, SRCOC '82 December 23, 2012
COL (Ret) James C. Jewell, DCS '83 September 9, 2014
COL (Ret) Clifton Arthur Potter, RES '83 May 9, 2014
COL (Ret) Richard 'Al' Sones, RES '83 May 18, 2013
Mr. Leo Ivan Barker, Jr., RES '84 2012
MG (Ret) Richard W. Tragemann, RES '84 September 4, 2014
COL (Ret) William Lee Bryan, DCS '85 March 20, 2014
COL (Ret) Willis 'Bill' Larrabee, RES '85 July 13, 2014
LTC (Ret) Jaems J. Rudy, Sr., FAC '86-'90 May 15, 2014
COL (Ret) Frank E. Gramer, DCS '87 July 3, 2014
LTC (Ret) Clare H. Stokes, DCS '87 March 21, 1995
COL (Ret) Sealon 'Doc' Wentzel, Jr., RES '87 September 24, 2014
BG Eugene M. Bass, SRCOC '88 April 27, 1988
COL (Ret) James R. Russell, RES '88 April 12, 2014
COL (Ret) John L. Sutherland, DCS '88 April 14, 2014
BG (Ret) James 'Fred' Campbell, Jr., DCS '89, SRCOC '90 February 2, 1995
COL (Ret) John C. Linley, DCS '89 June 6, 2014

1990s

COL (Ret) Eddie L. Carlisle, DCS '90 November 29, 2011
MG (Ret) Warren L. Freeman, DCS '90, SRCOC '93 and '98 May 17, 2014
COL (Ret) Wayne D. George, DCS '90 July 25, 2014
COL (Ret) Andrew A. Alston, DCS '91 February 24, 2004
LTC (Ret) George 'Larry' Brown, DCS '91 2003
COL (Ret) Charles 'Chuck' Henning, DCS '91 September 8, 2014
COL (Ret) William Allen Nunn, Ph.D., DCS '91 March 20, 2014
COL (Ret) Tom F. Ohnemus, DCS '92 December 25, 2008
COL (Ret) John A. Spears, Jr., USAWCF '92 July 22, 2014
COL (Ret) John M. Bratton, RES '93 November 7, 2013
BG (Ret) Thomas 'Tom' Deas, DCS '93 October 12, 2012
COL (Ret) Arlene F. Greenfield, USAWCF '93 August 26, 2014
COL (Ret) Michael Ray Harrison, RES '93 April 6, 2014
Mr. Thomas 'Tom' Burton, RES '94 January 11, 2011
Col (Ret) Thomas E. White, USMC, RES '94 February 9, 2009
COL (Ret) Anthony 'Tony' Baron, USAWCF '95 June 27, 2014
COL (Ret) Michael J. Leibel, RES '95 2012
COL (Ret) Richard R. Rust, DCS '96 February 12, 2008
MG (Ret) Edwin 'Eddie' Wright, DCS '96 August 12, 2014
COL (Ret) Henry 'Hank' Boese, DCS '97 October 24, 2006
COL (Ret) William J. Greiner, DCS '97 January 9, 2014
COL (Ret) Diane L. Bolton Berard, RES '99 January 26, 2014

2000s

COL (Ret) John W. Towers, RES '02 February 25, 2009
MG Harold 'Harry' Greene, RES '03 August 5, 2014
Col (Ret) Mark H. Triplett, USMC, RES '03 August 15, 2014
COL (Ret) Luis G. Santoni, DDE '04 October 4, 2008
COL (Ret) Carl A. Lipsit, RES '05 November 13, 2013
COL (Ret) Robert E. Williams, DDE '05 March 21, 2014
COL Richard L. Shepard, RES '09 September 27, 2014
COL (Ret) Gary D. Russell, DDE '10 June 6, 2014
Mr. Christopher R. Tiensch, NSS '10 September 11, 2011
COL (Ret) Steven L. Rohlena, RES '11 July 30, 2014
LTC (Ret) Fred Benson Reynolds, Jr., RES '13 April 28, 2014

Spouses

Mrs. Dorothy Kriete June 24, 2014
(wife of CH (COL, Ret) Charles F. Kriete, RES '75)
Mrs. Patricia Temple April 22, 2014
(wife of LTG (Ret) Herbert R. Temple, Jr., RES '75)
Mrs. Miriam 'Gay' Sullivan September 1, 2014
(wife of GEN (Ret) Gordon R. Sullivan, RES '78)
Mrs. Dolores 'Bunny' Drews June 10, 2014
(wife of COL (Ret) Frederick R. Drews, FAC '82-'89)
Mrs. Sandra Caryl Schumacher December 29, 2012
(wife of BG (Ret) William J. Schumacher, RES '84)
Mrs. Kris Watson August 27, 2014
(wife of MG Bryan Watson, RES '05)



Tribute Donations

Since Spring 2014 Newsletter through October 10, 2014

In Memory Of:

1960s

COL (Ret) Lloyd G. Huggins, RES '62
from his daughter, Patricia Fitzsimmons, and his sons, Steve and Robert Huggins
COL (Ret) Richard H. Schuler, RES '64 from his daughter, Ms. Alison K. Schuler
Col (Ret) Arthur W. Banister, USAF, RES '66 from his wife, Mrs. Barbara E. Banister
COL (Ret) Leroy Strong, RES '66, FAC '68-'73, & former AWCF Dir,
from BG (Ret) George B. Price, RES '71

1970s

COL (Ret) Addison D. Davis III, RES '70
from his son, COL (Ret) Addison D. Davis IV, USAWCF '99
COL (Ret) Glen A. Hill, RES '70 and Mrs. Gloria D. Hill
from their sons, COL (Ret) Michael Hill, LTC (Ret) Jeff Hill, and Mr. Kevin Hill
Col (Ret) David G. Jones, USMC, RES '70
from his nephew, Dr. and Mrs. James C. McNaughton, RES '15
GEN Maxwell R. Thurman, RES '70
from LTG (Ret) Dennis L. Benchoff, RES '83 & AWCF Trustee
COL (Ret) Alfred R. Kitts, DCS '71 from MG (Ret) Lyle C. Doerr, DCS '75
Deceased classmates from RES '71 from MG (Ret) Carl H. McNair, Jr., RES '71
COL (Ret) Bernard 'Barney' Wheeler, RES '72 from COL (Ret) Robert S. Poydasheff, RES '76
COL (Ret) Alvin G. Rowe, RES '73 from COL (Ret) S. W. Liebmann, DCS '71
LTC (Ret) Robert 'Bob' Schmitz, RES '73
from his spouse and partner of 37 years, Mr. Thomas D. Sikes
BG (Ret) John S. D. Eisenhower, SRCOC '74 from COL (Ret) Harry W. Nagel, DCS '72
COL (Ret) Edward C. Kielkopf, Jr., RES '76 from his wife, Mrs. Lois Kielkopf
MG (Ret) Robert F. Ensslin, Jr., DCS '78, SRCOC '82
from BG (Ret) Richard G. Weinberg, DCS '77
Mrs. Miriam 'Gay' Sullivan, wife of GEN (Ret) Gordon R. Sullivan, RES '78,
from COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO

1980s

COL (Ret) James A. Anderson, DCS '80 from his wife, Mrs. Joan L. Anderson
COL (Ret) Gerald Luchino, RES '80 from COL (Ret) Donald L. Woodhouse, RES '80
COL Godehard Schell, IF-Germany, RES '81
from his classmate COL (Ret) Carl B. Sciple, RES '81
COL (Ret) Willis 'Bill' Larrabee, RES '85
from COL (Ret) Robert F. Hervey, RES '85 & former AWCF Trustee
COL (Ret) John T. "Tom" Nettling, RES '85
from his classmate COL (Ret) and Mrs. Dempsey Malaney, RES '85
COL (Ret) John L. Sutherland, DCS '88 from his wife, Dr. Jo Ann Sutherland

1990s

COL (Ret) Arlene F. Greenfield, USAWCF '93
from COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO
COL Peter F. Cohen, DCS '94 & former FAC, from Mr. and Mrs. Barton Satsky

2000s

COL Daniel Marks Reyna, DDE '00 from his wife, Mrs. Rebecca S. Reyna
MG Harold J. 'Harry' Greene, RES '03, killed in Afghanistan on August 5, 2014
from Seminar 4, Army War College Class of 2003
from COL Chun-Wang Chiang, IF - Taiwan, RES '03
from COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO
from COL (Ret) Robert F. Hervey, RES '85 & former AWCF Trustee
from COL (Ret) Gregg Petersen, RES '98 and COL (Ret) Shirley Reddoch, M.D.
from Mr. David Robenolt and Mr. Nathan Imboden
Mr. Robert W. Riddle from his wife, COL (Ret) Rebecca C. Samson, RES '06
LTC (Ret) Fred Benson Reynolds, Jr., RES '13 from his wife, Mrs. Laurie Conway

OTHERS

All the men killed or wounded while members of 1st Plat, B/27th Inf, July '50-May '51 (his rifle plat in Korea) from BG (Ret) Uzal W. Ent, DCS '73
CPT Fernando A. Bruno, U.S. Army from COL (Ret) Hector R. Ponton, RES '77
Maj W. David Gray, USAF from Lt Col Eric K. Shafa, USAF, RES '14
Lt. Col. Robert E. Grenig from his son, Mr. Jay E. Grenig, NSS '14
Mrs. Harriett Atkins Hager from COL (Ret) Ralph E. Cross, DCS '93
SGT Patrick Hawkins, U.S. Army Ranger, Carlisle H.S. Class of 2007 (son of COL (Ret) and Mrs. Roy Hawkins, RES '99 & former IF Dir),
from Carlisle H.S. Class of 2007 and
Carlisle H.S. Staff and Faculty
Mr. Tim Jones from COL (Ret) Ralph E. Cross, DCS '93
Mr. Thomas M. Lancet from COL (Ret) Ralph E. Cross, DCS '93
LTC Kenneth M. Mears, Jr., WWII vet, from his nephew, COL (Ret) Kenneth P. Davis, DCS '93
MG Robert Orton from COL (Ret) John A. Mojecki, DCS '73
Dr. Robert L. Perneski from his daughter-in-law, Ms. Christine Perneski, NSS '10
Mr. Harry A. Piland from LTC (Ret) Robert L. Schwarz, DCS '79
CPT James W. Rolofson from MG (Ret) Virgil L. Packett II, USAWCF '93 & AWCF Trustee
Mr. and Mrs. William W. Scott, Sr. from Dr. John R. Deitch, NSS '14

In Honor Of:

1980s

Dr. (COL, Ret) Henry G. Gole, DCS '82 & former FAC from Dr. Henry B. Cohen, NSS '14
COL (Ret) Douglas B. Campbell, RES '87 & former FAC, on the occasion of his retirement,
from LTC (Ret) Daniel L. Monken, former AWCF Dir for Dev
COL (Ret) Gregory C. Camp, RES '89 from COL (Ret) Robert S. Poydasheff, RES '76

1990s

COL (Ret) and Mrs. Leonard J. Fullenkamp, RES '90 & former FAC,
on the occasion of Len's retirement,
from LTC (Ret) and Mrs. Daniel L. Monken, former AWCF Dir for Dev
COL (Ret) Jef Troxell, RES '97 & FAC from Mr. Jeffrey A. Volk, NSS '09
COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO, from Mr. Jeffrey A. Volk, NSS '09
MG (Ret) and Mrs. Anthony A. Cucolo III, RES '98, on the occasion of his retirement
from COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO
from COL (Ret) Robert S. Poydasheff, RES '76

2000s

Dr. (COL, Ret) Stephen J. Gerras, RES '02 & FAC,
from Col (Ret) Harry Leach, RES '05 & AWCF Dir for Dev
Dr. Larry P. Goodson, FAC, from Mr. Jeffrey A. Volk, NSS '09
USAWC Class of 2003 from COL Chun-Wang Chiang, IF - Taiwan, RES '03
CAPT (Ret) Steven W. Knott, USN, RES '04 & FAC
from Brentwood Industries, Inc.
from The Executive Committee, Inc.
from his alma mater, Hampden-Sydney College
Mr. Norman P. Blake, Jr., NSS '07 & Outgoing Trustee,
from Mr. Charles A. Donabedian, NSS '08 & AWCF Trustee
Mr. William Forrester, NSS '10, from Mr. Don M. Wilson III, NSS '14 and the New York
Community Trust (William Ross Reid Wilson Memorial Fund)
Seminar 18, NSS '13, from The Honorable Peggy D. Richardson, NSS '13

OTHERS

Mr. William and Mrs. Lilly Barton
from Lilly's cousin, Col (Ret) Jason C. Seal, USMC, RES '02
Mr. and Mrs. Russell T. Bundy, Foundation Advisor
from Mr. and Mrs. John W. Wright, Jr.
from Mr. Richard D. Ellsworth
Officer Brian Dearborn from Mr. Charles A. Donabedian, NSS '08 & AWCF Trustee
Mr. James Kathmann from Mr. Charles A. Donabedian, NSS '08 & AWCF Trustee
Mr. Horst Kent from Mr. Charles A. Donabedian, NSS '08 & AWCF Trustee
"To Great Education" from Mr. Kirk Kordeleski, NSS '14, Bethpage Federal Credit Union
MG Austin 'Scott' Miller, CG, Maneuver Center of Excellence and Ft. Benning,
from COL (Ret) Robert S. Poydasheff, RES '76
LTC (Ret) Dan and Justine Monken, for their outstanding service to AWCF
from Mr. Charles A. Donabedian, NSS '08 & AWCF Trustee
from COL (Ret) Ruth B. Collins, RES '98 & AWCF CEO
from COL (Ret) Harry Leach, RES '05 & AWCF Dir for Dev
Mr. Steven Phillips from Mr. Charles A. Donabedian, NSS '08 & AWCF Trustee
Kenneth E. Sheppard, Jr. (U.S. Army, Ret) for his 80th birthday,
from his daughter, Ms. Lisa M. Sheppard, NSS '14
Mr. Steven Stille from Mr. Charles A. Donabedian, NSS '08 & AWCF Trustee
Mr. David J. Wheel from Vermont's ESGR The Honorable John des Groseilliers, SRCOC '12
Dr. Leonard Wong, Strategic Studies Institute
from Col (Ret) Harry Leach, RES '05 & AWCF Dir for Dev

Please consider our
Foundation for your
tribute donations.



MG Harold J. "Harry" Greene: A Strategic Soldier Leader February 11, 1959 - August 5, 2014 Class of 2003

A tribute with love from his wife, Sue

Harry's most important attributes included his leadership style as a Soldier's Soldier or one who put his soldiers' needs before his own; he was kind, generous and a loving family member; and he was a gifted Engineer. Harry's friends and colleagues were part of his extended family and he found ways to integrate individual interests with strategic planning as part of the "Greene Team." He had a unique ability to showcase his teammates as he was leading complex science and technology programs such as integrating command, control, communications, computing, intelligence, surveillance and reconnaissance (C4ISR) systems.

As a strategic soldier leader, Harry found ways to develop his subordinates, peers, and superiors to prepare for future needs and requirements. He was extremely proud of the fact that the majority of his mentees were selected for higher levels of leadership and that he was often sought out for his advice and guidance. He loved leading at every level, no matter if it was a General Officer steering committee, a merit badge advisor for boy scouts, coaching youth baseball and soccer, or arranging an adventure for his family and friends to attend a beloved Red Sox, Celtics, Bruins, or Patriots sporting event.



Harry had the ability to explain and realize tangible results from complex systems and

situations and to form effective teams of rivals. He was the one who was called on to accomplish the toughest tasks because people trusted him and knew he would deliver sustainable solutions. At one point in his career, the Human Resources Command (HRC) dismissed him from serving in the Acquisition Corps because he did not have the right "kind" of assignments. Fortunately, leaders at the Engineer School convinced HRC that Harry's talents and persistence were exactly what was needed.

Despite challenging and constrained environments, Harry liked to have fun and made people feel excited about finding solutions to tough problems. In reflecting on his assignment to Afghanistan, Harry often remarked about the importance of persisting in the development of leaders and beauty of the countryside. He continually went the extra mile, traveling to remote project sites to personally verify what was actually going on so he could provide the best possible guidance. Harry had the unique ability to explain complex and demanding issues in terms for all to understand, no matter the nationality or education level. In the last hours of his life, Harry was providing direction to a coalition team using humor to help realize common goals.

In serving as a strategic soldier leader, Harry consistently led by example -- providing guidance and letting the team find the best solutions. Harry was a leader of high caliber and was often referred to as the cornerstone of any organization in which he served. He was a loyal and trusted leader. Harry considered himself a "teammate" who loved to create great camaraderie and fellowship with soldiers and staff by participating in physical training, celebrating promotions, coaching, and mentoring. Harry loved to serve as host and grill chef -- serving Mediterranean style meals as part of his Lebanese heritage to express his gratitude to colleagues and family members. He showed



Brig Gen Erhan Uzun, the Turkish IF in MG Greene's Seminar 7 in 2003, met with MG Greene in Afghanistan on August 2, 2014, just three days before MG Greene was killed.

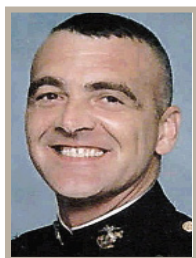
that he valued their support and critical thinking skills by integrating their ideas and publically thanking them. Harry personified leadership with hard work and humor. He is forever in our hearts.



Family photo of Harry and Sue and their two children, Matthew and Amelia, taken in Carlisle in 2003.

Note: Sue and Harry were both RES '03 graduates, Harry from Seminar 7 and Sue from Seminar 4. Sue is a retired U.S. Army Colonel, having also served on the USAWC faculty until 2010. Since MG Greene was killed in hostile action, his name will be added to the USAWC Alumni Memorial on November 10, 2014. Also, the Army War College Foundation has established the MG Harold J. Greene Memorial Writing Award that will be presented beginning with Graduation 2015.

Col (Ret) Mark H. Triplett, USMC May 4, 1957 - August 15, 2014 Class of 2003



A tribute from Seminar 4 members and Marines of the Class of 2003

"They shall grow not old, as we that are left grow old.
Age shall not weary them, nor the years condemn.
At the going down of the sun and in the morning,
We will remember them."

from "Ode of Remembrance,"
Laurence Binyon's poem, 1914.

The Marines and members of Seminar 4 also mourn another 2003 classmate, Mark Triplett. Mark passed away August 15, 2014, at Mary Washington Hospital. He is buried at Quantico National Cemetery near his home in Stafford County, Virginia.

Mark was a great Marine, devoted father, husband, grandfather, and friend to so many. Mark's sense of humor, ever-present smile and positive outlook on life was admired by all. Mark's leadership, coaching and mentoring style had an impact on thousands he worked with. **George Amland** from our class had worked with Mark at Parris Island, and remarked that we had all lost a great friend. Mark, as the Recruit Depot Operations Officer, had a huge impact on the thousands of Marines that went through recruit training during his tenure. Since retiring from the USMC in 2010, Mark was a Senior Analyst on the Unisys contract supporting DoD. His career highlights included: student and later Instructor, Field Artillery School, Battery Command, Fire Support Coordination Officer with XVIII Airborne Corps during Operation Restore Hope, G-3, Marine Corps Recruit Depot, Parris Island, SC, and command of the U.S. Marine Corps Security Cooperation Education Training Center, Quantico, VA.

Mark is survived by his wife, Fatima Triplett; son SSgt Shawn Triplett, USMC; daughters Jackie Travis, Marlene, and Melanie Triplett.

COL Steven L. Rohlena

November 15, 1964 – July 30, 2014
Class of 2011

A tribute from Robert D. Nueske, NSS '11



I met Steve Rohlena when he walked up to greet me as I stepped off the bus at Carlisle Barracks for NSS 2011. As we shook hands, I knew that we were going to get along just fine. One of the first things he said to me was, "I understand you really like Johnny Cash," so I knew he had read the papers I had submitted prior to being selected for NSS. We talked about why we liked the man and the music, and then we talked about why

Steve felt so good about what he had accomplished, yet even more excited about what the future would hold after graduation. I could tell this man was dedicated, focused, and enthusiastic... qualities that made him stand far and above many I have met in my life. No wishy-washy with this guy; you got the real deal.

That week at the War College gave me just a little peak at what this man was made of and why his love of country, as well as his Iowa roots and strong family ties, brought him to the front of the class for me in many ways. I told Steve that we MUST keep in touch and we did. I traveled with **Doug LaViolette, NSS '10**, a friend of mine who had also been to NSS,

to Brussels, Belgium in the spring of 2013 where we met Steve to catch up on how things were going. I was so glad Doug and I also traveled to meet his parents, Marvin and Bonnie, when Steve was back in his hometown in Cedar Rapids on leave in August 2013. His family has the most unbelievable tractor collection, one of the finest in America. They were such gracious hosts and we could see why Steve was a fine officer and a gentleman among gentle men.



As we shook hands good-bye with hugs all around, I knew I had met a man who our great country could depend on and one who believed he could make a difference, and he did! I will never forget Steve, larger than life it seemed to me, a man who could *take charge* when needed, yet humble and giving, a spirit of helpfulness, with a softness of speech. Doug and I looked forward to a life-long friendship with Steve and we miss him terribly.

Note: Colonel Rohlena, still on active duty and only 49 years old, had recently arrived at Carlisle Barracks from Belgium. He was to begin work at PKSOI as a Senior Advisor for Strategic Logistics. He is survived by his wife, Rita, and his parents.

MAILBAG

Mailbag

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow
FAC – Faculty
NSS – National Security Seminar
SIS – Strategy Implementation Seminar
CNSP – Commandant's National Security Program



LTG (Ret) and Mrs. Richard G. Trefry, RES '69, came to Carlisle Barracks on October 1, 2014 with approximately 60 members of his unit (2/94th Field Artillery) from Vietnam for their annual reunion. The battalion reunion group also toured the Gettysburg Battlefield and had a banquet attended by several other USAWC grads who had been assigned

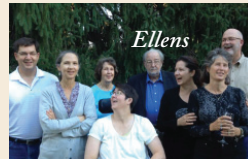
or attached with that unit, notably **Gen (Ret) Alfred M. Gray, Jr., USMC, RES '74** & 29th Commandant of the Marine Corps, and **GEN (Ret) Kevin P. Byrnes, RES '90**.

MG (Ret) Carl H. McNair, Jr., RES '71 was inducted into the Engineering Alumni Hall of Fame at Georgia Institute of Technology on April 5, 2014. Also, on June 17, 2014, he received a Lifetime Achievement Award from the Fairfax County Chamber of Commerce for lifelong leadership and service to the Northern Virginia business community.



BG (Ret) Curt Hoglan, RES '76 wrote to honor the memory of his long-time friend and neighbor, **COL (Ret) Keith Seago, RES '77**, who passed away last year. Keith was a member of the neighborhood "Picnic Table Gang" that continues to meet every afternoon around 5 PM seven days a week, weather permitting, to solve many of the world's thorniest problems, as it has for the last 17 years. The four military members of the group served a total of 124 years on active duty with the Army, USAF, and USMC and have been married to the same lovely ladies for 237 years.

COL (Ret) J. Harold Ellens, Ph.D., DCS '77 and his wife, Mary Jo, celebrated their 60th wedding anniversary in September surrounded by family.



COL (Ret) Earl D. Gayler, RES '79 is still in Washington, D.C. remaining grateful for his Carlisle year of learning and friendships.



COL (Ret) Stephen O. Perry, Jr., RES '80 attended the USAWC Graduation of his son, **LTC Michael J. Perry, DDE '14**. He and his family enjoyed being back on Carlisle Barracks after 34 years!

COL (Ret) Henry G. Gole, Ph.D., DCS '82 received great news that his book, *Exposing the Third Reich, Colonel Truman Smith in Hitler's Germany*, was awarded the Army Historical Foundation's 2013 Distinguished Writing Award in the Biography category.

COL (Ret) Theodore M. Stults II, DCS '83 was elected as President of the Board of Directors of The Ohio Society of Military History in Massillon, Ohio. The Society operates the Ohio Military Museum.



COL (Ret) Donald G. Patton, RES '85, recently visited USAWC from his home in Minnesota to see his son, **Lt Col Jeffery S. Patton, USAF, RES '15**, and many friends and acquaintances in the Carlisle area. He made a bunch of new friends, too, when

"adopted" by the members of Seminar 13, his "homeroom" seminar the year he was a student exactly 30 years ago.

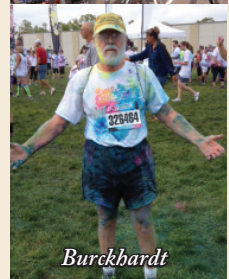
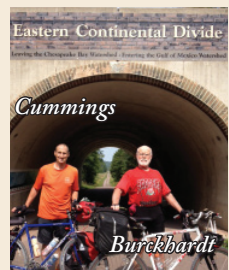


LTG (Ret) Jerry L. Sinn, RES '87 was appointed Vice President for Finance and Administration, Association of the U.S. Army (AUSA) in April 2014.

COL (Ret) Marland J. 'Burck' Burckhardt, RES '88 found himself

recently in two athletic endeavors orchestrated by his friend **COL (Ret) John P. Cummings, RES '04**. One was a 100-mile bike ride, which we understand wasn't a big deal for John, but which was a *very big deal* for Burck! The second was a 5K Color Run at Carlisle Barracks, a definite "first" (and potentially a "last") for Burck.

CAPT (Ret) Gary R. Chiaverotti, USN, RES '88 is living in Norfolk, Virginia and is retired (meaning he's still working, but not getting paid!). His major work now is with The Lynn Fund of the Brain Injury Association of America. They've given away over 22,000 helmets over the past ten years.





Maney

BG (Ret) T. Patt Maney, DCS '89 & SRCOC '01 was selected by Florida county judges to receive their highest honor, The Harvey Ford Award. Judge Maney started the Okaloosa County standdown, a one day event to connect veterans with services they need. He pushed for the opening of a Vet Center and started the state's first Veterans' Court, which became a model for the state and led to the 2011 "T. Patt Maney Veterans Treatment and Intervention Act." An IED explosion in 2005 in Afghanistan left him with a Traumatic Brain Injury and a drive to help veterans who end up in the judicial system because of Wartime Trauma.



Mallard

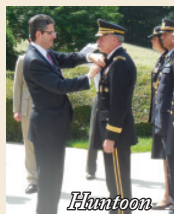
CH (COL, Ret) Charles E. Mallard, DCS '90 and his son, **CH (COL) Timothy S. Mallard, RES '14**, celebrated Timothy's promotion to Colonel at Carlisle Barracks on June 5, 2014.

BG (Ret) Earl M. Simms, RES '91, was installed as Adjutant General Corps Honorary Colonel of the Regiment in June 2014 by COL Todd Garlick, Commandant of the AG School.



Simms

COL (Ret) Kenneth 'Ken' Davis, Ph.D., DCS '93 was appointed recently to a three-year term on the President's Advisory Council at his undergraduate college, Oglethorpe University in Atlanta. He attended commencement in May as the school honored his class that hit 50 years.



Huntoon

LTG (Ret) David H. Huntoon, Jr., USAWCF '95 was honored for his attention to French-American relations when the President of the French Republic bestowed the medal of the National Order of Merit in the rank of Knight on him. It was awarded on June 18, 2014 at the Embassy of France in Washington, D.C. by Francois Delattre, Ambassador of France to the U.S.

MG (Ret) William H. Wade II, DCS '96 retired at the beginning of his 42nd year of military service and now enjoys doing volunteer work with the Veterans of Foreign Wars, the American Legion, Blue Star Mothers of America, AmVets, the American Red Cross, and Operation Home Front.

RADM (Ret) Joseph 'Joe' Nimmich, USCG, RES '97 was confirmed by the U.S. Senate as the Deputy Administrator of FEMA.



Nimmich



Vaagland

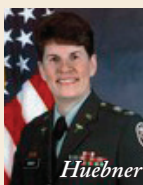
COL (Ret) John Vaagland, IF Norway, RES '97 met with his USAWC Sponsor, Helen Davenport, when she was honored with the Norwegian Defence Service Medal for her support sponsoring 9-10 Norwegian officers at the Army War College in the nineties. Pictured with them is Ex-Chief of Defence of Norway **GEN Sigurd Frisvold, IF Norway, RES '92**.



Antal

COL (Ret) John F. Antal, RES '98 is now the Leadership Program Director at North Texas Association of the United States Army.

COL (Ret) Carol Huebner, DCS '98 (formerly **Carol Reineck**) was awarded Professor Emerita as she retired in 2013 from her position as Professor and Chair, Department of Health Restoration and Care Systems Management, University of Texas Health Science Center, San Antonio. Her last military assignments were Deputy Commander for Nursing, Darnall Army Hospital, Ft. Hood, Texas and Chief Nurse Executive, U.S. Army Medical Command. She and her husband LTC (Ret) Michael Huebner live in Moscow, Idaho.



Huebner

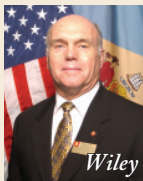


Ashenburt

MG Deborah A. Ashenburt, DDE '99 & SRCOC '12, made some new friends at the 2014 Memorial Tournament in Columbus, OH.

Lt Gen (Ret) Peter A. Blay, IF Ghana, RES '00 was recently appointed by the President of the Republic of Ghana to be Ghana's Ambassador to Cote d'Ivoire. He assumed his duties in Abidjan in August.

BG (Ret) Terry L. Wiley, DDE '00 was appointed as the Civilian Aide to the Secretary of the Army for the State of Delaware last December.



Wiley

COL (Ret) Robert J. Dalessandro, RES '02



Dalessandro

was sworn in as Deputy Secretary for Headquarters Operations at American Battle Monuments Commission (ABMC) by Secretary Max Cleland on September 8, 2014.

COL (Ret) Thomas J. Williams, Ph.D., DDE '02 was elected by members of the Society for Military Psychology, one of the oldest divisions of the American Psychological Association, to serve as President. He will begin his three-year term on January 1st, 2015.



Miller

COL (Ret) Frank L. Miller, Jr., RES '03 ran across USAWC classmate **LTG Mainul Islam, IF Bangladesh, RES '03** while in Dhaka in early September 2014. General Islam, Chief of Staff for the Bangladesh Army, participated in the Opening Ceremony of the 7th Asia Pacific Intelligence Chiefs' Conference, which Bangladesh co-hosted with USPACOM J2. While

they weren't in the same seminar, they walked toward each other saying, "we've met before..." and it didn't take long to figure it out.



McLeod

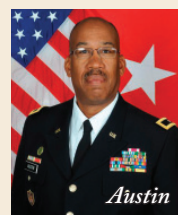
Brig Gen Mark M. McLeod, USAF, RES '04 took command of Defense Logistics Agency Energy during a ceremony at the Andrew T. McNamara Complex, Ft. Belvoir, VA, on July 23, 2014. Prior to that, he served as Director for Logistics, Engineering and Security Assistance for U.S. Pacific Command HQs at Camp Smith, HI, where he integrated strategic logistics, engineering, and security cooperation to build U.S. and partner capacities across the Asia-Pacific theater. Photo by Christopher Goula

LTC (Ret) Earle L. Denton, NSS '06 is retired and enjoying life with his wife, Carol.



Lund

peacekeepers on Cyprus. A week later, she visited **LTC Miguel Angel Salguero, IF Argentina, RES '11**, Argentine Task Force, Camp San Martin near Nicosia, Cyprus.



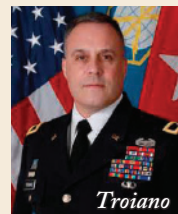
Austin

BG Arthur G. Austin, Jr., DDE '08 was recently inducted into Michigan State University's Spartan Battalion Hall of Fame in recognition of his exemplary service and leadership in the U.S. Army. This Hall of Fame is for graduates whose service, leadership and dedication to duty bring great credit to MSU and the U.S. Army, and he's only the 14th MSU alumnus with the distinction.

COL (Ret) Richard 'Rick' White, DDE '09 was appointed by Patina Solutions as their National Practice Director/India Solutions to help companies expand their markets and address their strategic, operational, and management needs.



White



Troiano

BG Gabriel Troiano, DDE '11 was promoted to Brigadier General in December 2013 and is in command of the Military Intelligence Readiness Command in the Army Reserves.

Ms. Beth Williams, RES '11 was selected to attend the



Williams

Recanati-Kaplan Foundation Fellows Program for 2014-2015 at the Belfer Center for Science and International Affairs in Harvard's Kennedy School.

This program educates the next generation of thought leaders in national and international intelligence and supports their research to develop policy-relevant knowledge for the most pressing security issues. The fellowship is a one-year research program focused on applied history, strengthening skills and knowledge base, and preparing for senior leadership roles. She was also promoted to Senior Executive Service.

The following USAWC graduates were inducted into the U.S. Army OCS Class of 2014 Hall of Fame at the National Infantry Museum on May 19, 2014:

- BG William R. Bond, RES '59** (deceased)
- MG (Ret) Gerard P. Brohm, RES '85**
- COL (Ret) Jeffrey W. Nelson, DCS '95**
- MG Burton K. Francisco, DDE '03 & SRCOC '09**
- COL Patrick Devine, RES '05**
- COL Dennis C. Brown, USAWCF '08**
- BG Guy T. Cosentino, USAWCF '08**
- COL Jacob D. Kulzer, RES '12**
- COL Dean E. Bushnell, RES '14**
- COL Frances A. Hardison, RES '14**

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NEW SCULPTURE IN FRONT OF
ROOT HALL – USAWC TORCH

This photo was taken during the presentation of the Resident Class of 2014 class gift to the U.S. Army War College. The Gift Committee Chairman, **Mr. Mike Ayoub**, is at the podium and the members of his committee are lined up in front of the torch sculpture. The statue was created for the class by Ms. Lorann Jacobs, an accomplished Pennsylvania artist and sculptress. The gauntlet and torch represent "Strength and Wisdom" firmly anchored on a foundation of academic rigor. The gauntlet is the armored hand carrying the torch. It is strong; it is protected; it is built to withstand future battles. The gauntlet represents strength while the 14 star-shaped knuckle guards represent the Class of '14. The torch is a source of illumination, enlightenment, and wisdom. The statue also represents where the military is going, and where it has been, much as a Soldier's character is forged within the crucible of battle. Melted within the statue's flame are symbolic amounts of brass from the American Civil War, WWI, WWII, Korea, the Cold War, Vietnam, OIF and OEF. These brass artifacts commemorate the sacrifices of those servicemen and women who preceded us, and serve to provide a tangible link to that proud past.