celebrating 50 years of service to the Army War College and its graduates! Oyears



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Mission of the Army War College Foundation

ENRICH the College's academic environment, ENHANCE research and outreach, FOSTER fraternity among alumni,

ENCOURAGE . . excellence in faculty and students, **ENSURE** preparation of outstanding leaders for the U.S. military, other government agencies, and

our international allies.

MESSAGE FROM THE CHAIRMAN



Greetings to all USAWC graduates and Foundation friends,



On behalf of our Foundation Board of Trustees, it is a privilege to share this magazine with you containing the latest news of our Foundation and of the U.S. Army War College (USAWC) and its graduates.

Our Spring Board meeting in Tampa in March was very productive as we planned our 2018 support to the College. We remain very appreciative and impressed with the professionalism and vision of MG Bill Rapp, RES'04 & 50th Commandant as he helps us understand the needs of

the College going forward. With his excellent stewardship of our Foundation support across more than 20 programs, he has helped advance the ability of our very successful public/private partnership to provide the *margin of excellence* for the College and its grads. We also thank so many of you who came to our USAWC Alumni Dinner in Tampa on March 15, 2017 (feature and photos on page 7). Special thanks to **GEN Joseph L. Votel III, RES '01**, and **GEN Raymond A. Thomas III, RES '00**, for hosting us at the Central and Special Operations Commands at MacDill AFB on March 17th. Those visits helped our Board better understand how USAWC grads are contributing in key national security positions all over the world.



FOUNDATION BOARD OF TRUSTEES MARCH 2017

It is a pleasure to announce that the most "senior" part of our Foundation is now 50 years old! The Alumni Association of the U.S. Army War College was established on **May 19, 1967** to provide ways for graduates to remain connected with the College. The "younger" part of our organization (the Foundation proper) was established ten years later in March 1977 from seed money provided by the Alumni Association. *So even the youngest part of*



our Foundation celebrates its 40th birthday this year. The Alumni Association and the Foundation, both non-profit organizations, were officially merged on August 1, 2008 under the name of the Foundation to take care of graduates *and* to raise support for the College. Please see the back cover for a bit of 50-year trivia.

We do not take 50 years of success for granted. Thanks to all our Board predecessors, employees, graduates, supporters, friends, and the College itself.

Our substantive support to USAWC is possible because of *your* generous support for our mission, so *thank you very much*.

LTG (Ret) Thomas G. Rhame, RES'81 Chairman of the Board COMMANDANT U.S. ARMY WAR COLLEGE

Greetings from Carlisle Barracks!

May 12, 2017

I know that it is old news, but last month brought a big win for the Army War College at the 2017 Jim Thorpe Sports Days! The resident class really came together and brought home not only the Commandant's Cup, but championship trophies for Soccer, Volleyball, Trap Shooting, Basketball, Golf, Cycling, Tennis, and the 5K Run! Spirited competition from all, but the aging athletes of the Class of 2017 did great and the sportsmanship and camaraderie were exemplary. The spirited performances must have been fueled by the release of pent up energy and anxiety after



finishing oral comprehensive exams and turning in their strategy research paper in March!



Amb. Neal McCaleb, Ambassador-at-large for the Chickasaw Nation, was a keynote speaker at the Jim Thorpe Sports Days 2017.

There is so much going on at your Army War College this Spring that I am pressed to do it all justice in this column. As you know, our raison d'etre is to develop strategic leaders and ideas that are both invaluable to the Army, Joint Force, and the Nation. The team here is doing just that and so hitting the wave tops will have to suffice.

The 100th anniversary of the American entrance into WWI has brought the Army War College into the fore on several fronts. The Army Heritage and Education Center just opened a wonderful new exhibit on the American experience in the First



World War in the new wing....beautifully done. A couple of our faculty, among them Mike Neiberg and Doug Mastriano, have been in speaking demand for their works on the war. It is very heartening for me to see the nation recognize the quality of our faculty. COL Pete Crean and his team are working on a concept for a multi-year project to digitize the archive holdings to make them widely accessible.

As you may know, last June the Chief of Staff of the Army put general officer education under the Army War College and within the past ten months, we have dramatically revamped the core education of all Army general officers, regardless of component. This is a big deal, because we can now bring better coherency between what we teach in the Senior Service College and what is needed in our general officers. COL Mark O'Donnell and COL Chris Beckert have been instrumental in this huge effort (see page 21).

The Army is asking us to help do more of the thinking for the enterprise, which is hugely positive and reflects the subjective value of the Army War College. We are completing eight integrated research projects this May, each of which was requested by the CSA, General Mark Milley. Likewise, in May and June, we will run a very high level strategic war game looking at a potential conventional war against a near-peer foe. Our Peacekeeping and Stability Operations Institute has led a number of high level conferences and workshops as the US government lead in those areas. The staff, faculty, and students involved in all of these endeavors are making direct contributions to top level Army thinking on tough, complex problems.

The US Army War College is now much more accessible to those outside of DoD with our migration to the .edu domain, our new Publications website through the Strategic Studies Institute, and "War Room," the blog site started by Dr. Andrew Hill and the site in which we can help inform the public on highly topical national security issues. We could have the greatest thinkers and writers in the country, but if folks don't read our stuff, it is for naught. I applaud the very heavy lifting of COL Ken Adgie, Doug Lovelace, Jason Hester, and many others to bring us to this point in 21st Century scholarship access.



In the school house, Dean Richard Lacquement and Dr. Clay Chun will graduate the first set of distance students with the Joint Professional Military Education Level II this July....the same qualification that is earned by the resident students. While still an evolving effort, getting a proportion of our DDE students this certification is long overdue. Next step is 100% JPME II for all resident and distance students, which will be a huge step forward and well-deserved!

Also in the schoolhouse, this coming summer we will welcome the largest International Fellow population ever to enter the Army War College and 38 of them are here now, beginning the academic prep course to help get them ready for graduate level studies in

continued from page 3

English that will start in August. The Class of 2017, as I noted, are almost done with the academic year and are ready for the vibrancy of National Security Seminar week and then graduation! Right around the corner!

Dr. Lance Betros and I will both be leaving this summer, but we have made a terrific selection for the new Provost in Dr. Jim Breckenridge and I am sure that MG John Kem, the next Commandant, will take this place to an even higher level. Likewise, our superb Chief of Staff, COL Bo Balcavage, will also depart in July for life after the Army. However, the heart and well-being of the Army War College lie in the continuity of our superb staff and faculty and in their dedication to this wonderful and important mission. While it has been the greatest honor for Debbie and I to serve here at Carlisle Barracks, we will leave knowing that this special place is in exceptional hands. The work done here in developing both leaders

and ideas will fortify the Army and Joint Force in the complex and dangerous world of the near future.

STRENGTH AND WISDOM!





Producing Leaders and Ideas Invaluable to the Army, Joint Force, and Nation.

KEY POSITION SELECTIONS ANNOUNCED

Inbound Commandant

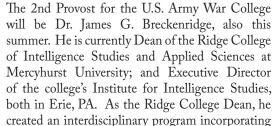
MG John S. Kem has been selected as the 51st Commandant of the U.S. Army War College and will arrive this summer. He became the first Provost of the Army University in 2015 and is also Deputy Commandant of the Command and General Staff College (CGSC) at Ft. Leavenworth, KS. As such, he is responsible for the day-to-day operations of CGSC and the following other schools: School

of Advanced Military Studies, School for Command Preparation, and Army Management Staff College all at Fort Leavenworth, as well as the Western Hemisphere Institute for Security Cooperation at Fort Benning, GA, and the Warrant Officer Career College at Fort Rucker, AL.

MG Kem was commissioned through the U.S. Military Academy where he graduated as a distinguished cadet and earned a bachelor's degree in Civil Engineering. He later earned a Master's of Science in Environmental Engineering, and a Masters of Business Administration from Northwestern University and the Kellogg Business School. His military education includes Engineer Officer Basic Course, Engineer Officer Advanced Course, Army Command and General Staff College, and the Industrial College of the Armed Forces where he earned a Master's of Science in National Resource Management. He is a registered Professional Engineer in Virginia and a Chartered Financial Analyst.

Kem was born in Chicago and is married and has three children.

Inbound Provost



intelligence studies, forensic science, business, math, computer science, criminal justice, political science, sociology, and communication. Applying the Ridge College emphasis on interagency work, he developed effective partnerships with the Department of State and networks of experts in national security policy, business strategy, and law enforcement.

Dr. Breckenridge served in the U.S. Army, retiring in 1998 after assignments in Europe, the Middle East, and the U.S., including service at the U.S. Military Academy, 1987-1990, as course director of the World History Program. He has published in multiple forums about the field and practice of intelligence, and has presented extensively at academic and practitioner conferences. He is a tenured full professor with a doctorate in Organizational Learning and Leadership, and a master's in Business Administration at Gannon University. He holds master's and bachelor's degrees in History from the University of Virginia and Virginia Tech. Dr. Breckenridge and his wife have three adult daughters and four grandchildren.

RECENT FOUR-STAR SPEAKERS



GEN Mark A. Milley, Chief of Staff, Army



GEN Joseph L. Votel III, RES '01 CG, U.S. Central Command



GEN Raymond A. 'Tony' Thomas, RES '00 CG, U.S. Special Operations Command

INTERNATIONAL FELLOWS HALL OF FAME

Two International Fellows were recently welcomed into the USAWC International Fellows Hall of Fame. Each ceremony included reunions with seminar-mates, sponsors, faculty members, and other friends and colleagues. International Fellows (IFs) continue to contribute tremendously to the productive international partnerships that help tackle strategic issues at every level and in every corner of

the globe. There are now 63 members of the USAWC IF Hall of Fame.

Congratulations to the newest members of the International Fellows Hall of Fame!



MAJOR GENERAL ODIN JOHANNESSEN, NORWAY, CLASS OF 2011, INDUCTED ON JANUARY 24, 2017

MG Johannessen addressed the Class of 2017 and fondly recalled his year in Carlisle and what the professional and personal relationships have meant to him, his family, and to his nation. He described the extraordinary hospitality of his sponsors and classmates and pledged to continue those relationships for the remainder of his life.





MG Wm. E. Rapp, Commandant, escorted MG Johannessen through the Hall of Flags enroute to the Wil Washcoe Auditorium for the official addition of MG Johannessen's photo to the IF Hall of Fame.

COL Lars Lervik, IF Norway, RES '17, was proud to be here in the current class for the occasion of MG Johannessen's induction into the IF Hall of Fame.





MG Johannessen is shown here with MG Richard C. Nash, DDE '98, ARNG, who traveled from Minnesota to honor MG Johannessen. MG Nash is The Adjutant General of Minnesota, Norway's partner state.

GEN ALBERTO JOSE MEJIA FERRERO, COLOMBIA, CLASS OF 2008, INDUCTED ON MARCH 17, 2017

GEN Mejia provided his reflections and insights on the friendships, professional broadening, and unforgettable memories associated with the Class of 2008 experience at USAWC and in Carlisle. He described his perspectives returning to the "other side of the podium" and wanting to offer his advice to current students and their families.





MG Rapp presented the IF Hall of Fame certificate to GEN Mejia with the Resident Class of 2017 in attendance, as well as former seminar-mates, sponsors, friends, and faculty members.

GEN Mejia was joined by **COL Franklyn Gomez, IF Colombia, RES '17**, the current IF from Colombia, who is also making the most of his year at USAWC.





Mr. Kevin Bremer, Deputy Director of the IF Office at USAWC, made a presentation to **GEN Mejia** on behalf of the Foundation.



On December 5, 2016, four graduates were honored for their continued service after retirement. MG William E. Rapp, 50th Commandant, hosted the ceremony and emphasized that service does not end when you take off your uniform. The Outstanding Alum Program began in 1996 and the Army War College Foundation is proud to sponsor it as part of the celebration of the USAWC birthday each year.



GEN (RET) CARL E. VUONO Class of 1973; Retired 1991

Last military assignment: 31st Chief of Staff of the U.S. Army

Examples of "retirement" service: Developed post-Cold War "train and equip" capacities and partnerships in multiple countries as part of national redesign priorities to promote international security and stability; operationalized the Dayton Accord

terms in the Balkans throughout transition periods; developed and implemented early capacity programs in the Afghan Ministry of Defense and conducted senior leader seminars for senior Afghan leaders; advisor to multiple administrations for international issues; President of Board of Advisors for Fairfax Retirement Community; Board of Directors, AUSA; U.S. Army Distaff Hall; United Service Organizations (USO); George C. Marshall Foundation; Command and General Staff College Foundation; Veterans of Foreign Wars; and the American Legion.



MG (RET) HAWTHORNE L. **PROCTOR**

Class of 1988; Retired 2004

Last military assignment: J3, Defense Logistics Agency

Examples of "retirement" service: Board of Directors, National Industries for the Blind (NIB) and 2015 recipient of NIB's R.B. Irwin Award; Advisory Board and Board of Directors, ThanksUSA Foundation

for scholarships to family members of active duty members since 9/11; President, Army Quartermaster Foundation Advisory Board; Honorary Colonel of the Quartermaster Regiment; Board of Directors and Fundraising Chair, Defense Logistics Agency Foundation; liaison for future Logistics Corps Association/Foundation; longtime member/supporter, ROCKS, Inc. and 2011 ROCK of the Year; and Alumnus Advisor, NC Agricultural & Technical State University Army ROTC.



COL (RET) CATHERINE H.T. FOSTER, PH.D.

Class of 1983; Retired 1996

Last military assignment: Chief Nurse, 325th General Hospital (USAR) Examples of "retirement" service: Peace Corps Volunteer; Fulbright Senior Scholar in Nepal; consultant, World Health Organization; volunteer surgical nurse with plastic surgery and eye teams;

international nursing educator and consultant; Daughters of the American Revolution Founders Medal Award for Patriotism; Lillian Carter Peace Corps Award; New York University College of Nursing Humanitarian Award; alumni awards from New York University and Marquette University; volunteer service with American Red Cross Disaster Relief Team; Illinois Medical Emergency Relief Team; Orland Park Veteran's Commission; Service Officer and Color Guard Member; local American Legion Post; Edward Hines, Jr. Veterans Administration Hospital; and United Way.



COL (RET) WILLIAM V. WENGER Class of 1996 (DCS); Retired 2000

Last military assignment: Commander, California Army National Guard Examples of "retirement" service: Executive Council and Adult Leader, Scouts of America, Long Beach Area; Founder, Scouters for Afghan Scouting; Commissioner, LAX Citizens Advisory Commission; member, El Segundo

LAX Committee; member, Rotary International and Kiwanis International; Special Reserve Police Officer, LA Police Department; member, California Hethuska for preservation of Native American traditions; International Board of Directors, Imperial and Charitable Order of Constantine the Great and St. Helen for international vouth leadership; first National Commander, Iraq War Veterans Organization; Republic of Georgia Knight of Justice; Vice President of the Greater Los Angeles Chapter of AUSA; active supporter of the Employer Support to the Guard and Reserve.

PREVIOUS AWARD RECIPIENTS

(in order of award)

GEN (Ret) Walter T. Kerwin, Jr......RES '57 COL (Ret) Roger H. Donlon, MoH DCS '84 COL (Ret) George F. Qua DCS '79 COL (Ret) William H. Wunder RES '77 COL (Ret) George W. Aux RES '64 COL (Ret) Robert S. McGowan.....RES '71 MG (Ret) John Russell Groves, Jr......RES '94 COL (Ret) Michael A. Pearson RES '93 LTG (Ret) Dave R. PalmerRES '73 GEN (Ret) Frederick J. Kroesen, Jr............ RES '62 BG (Ret) Jerry L. Neff......DCS '95 Please consider nominating a graduate who is giving back to the nation in a major way following "retirement." Nomination procedures and format can be found on the Alumni page on the Foundation website at www.usawc.org.

| COL (Ret) Buddy G. Beck | RES '76 |
|------------------------------------|---------|
| GEN (Ret) Donn A. Starry | RES '66 |
| GEN (Ret) Gordon R. Sullivan | |
| Dr. Lewis Sorley | RES '73 |
| GEN (Ret) Glenn K. Otis | RES '70 |
| LTG (Ret) Arthur J. Gregg | RES '68 |
| LTG (Ret) Theodore G. Stroup, Jr | RES '81 |
| MG (Ret) Edward B. Atkeson | RES '69 |
| LTG (Ret) Clarence E. McKnight, Jr | RES '72 |
| LTG (Ret) Donald W. Jones | RES '78 |
| MG (Ret) Robert C. Gaskill, Sr | RES '72 |
| COL (Ret) Robert S. Povdasheff | RES '76 |

| LTG (Ret) Richard G.Trefry | RES '69 |) |
|-------------------------------------|----------------|---|
| LTG (Ret) Robert Arter | RES '71 | 1 |
| BG (Ret) Clara L.Adams-Ender | DCS '8 | 2 |
| Dr. (COL, Ret) Sharon I. Richie | RES '88 | 3 |
| Gen (Ret) Alfred M. Gray, Jr., USMC | RES '74 | ł |
| MG (Ret) Carl H. McNair, Jr | RES '71 | 1 |
| MG (Ret) Charles R. Henry | DCS '8 | 3 |
| COL (Ret) Gregory C. Camp | RES '89 |) |
| GEN (Ret) John R. Galvin | RES '73 | 3 |
| LTG (Ret) David E. Grange, Jr | RES '70 |) |
| CH (MG, Ret) Kermit D. Johnson | RES '76 | 5 |
| Amb (MG, Ret) Robert M. Kimmitt | RES '89 |) |
| | | |

TAMPA ALUMNI DINNER

On March 15, 2017, the Foundation hosted a dinner at the Renaissance Tampa International Plaza Hotel for grads and Fellows of all classes, years, and programs, to include the National Security Seminar (NSS) and Commandant's National Security Program (CNSP). The Foundation is able to arrange these alumni dinners each March in conjunction with its Spring Board Meeting held in different cities around the country. We had a wonderful turnout of Tampa-area grads and friends of the College who were able to hear the latest USAWC news from the 50th Commandant, MG William E. Rapp, RES'04. Among the highlights of MG Rapp's presentation

were three "clips" from a recently-discovered YouTube video (thanks to LTC Doug Owens, DDE '17) featuring the Class of 1957 and titled "What Makes a General." It was part of the Army's Public Service Announcement-type TV series, "The Big Picture," which ran from the early fifties to the early seventies.

We do not have room to publish all the names of the attendees at the Tampa dinner but we think you'll recognize lots of faces below. Our Alumni Dinner next March 2018 will be held in the Washington, DC area, so stay tuned!



SCHOOL OF STRATEGIC LANDPOWER (SSL) – DEAN'S MESSAGE

It is always a pleasure to step back from our day-to-day engagements to reflect on SSL's many endeavors and to share highlights with you about the many ways in which students, faculty, and staff contribute to national security.

Both the Resident and Distance Classes of 2017 are well on their way to successful program completion. Building on the powerful traditions and strong foundations that have long marked the Army War College, our students now benefit from several initiatives we've implemented in the past few years to include: Oral Comprehensive Exams, the Introduction to Strategic Studies Course, the Global Security Symposium, the Joint Studies Program, Integrated Research Projects, and new simulations and exercises, as well as many other modest changes.

A key endeavor during AY 2018 will be to take stock of these changes and take a close look at ourselves and where we think we need to go in the future. In particular, we will leverage our Master's Degree reaccreditation process (scheduled revalidation in 2019) to conduct a thorough self-study and consider modifications for AY19 and beyond. Using the process required by our regional accreditation agency, the Middle States Commission on Higher Education (MSCHE), we will build committees of faculty and staff to study the major elements of what we do, identify potential gaps, and develop recommendations to strengthen our programs.

We continue to make progress in gaining Army and Joint Staff support for Joint Professional Military Education (JPME) II accreditation for the Distance Education Program. The first cohort of students in the Class of 2017 is on track to graduate this summer. We will configure the second cohort from among select U.S. Army officers and their sisterservice counterparts to continue the program with the Class of 2018. If all goes smoothly, we anticipate formal Joint Staff accreditation in June 2018.

We are in the second year of implementing Integrated Research Projects (IRPs) to connect student and faculty intellectual activity in advancing knowledge while serving the needs of the Army, Joint Force, and Nation. This year, SSL faculty and students are actively pursuing seven research efforts on topics such as "Defense Reform: Command Structure, Personnel, Acquisition, Force Generation" (a research project for SSL's Carlisle Scholar's Program led by Dr. Andrew Hill, Dr. Paul Kan, and Col Doug Douds, RES '10); "The Army's Ability to Fight a Great Power War" (research team includes SSL students led by SSI's Dr. Antulio Echevarria, DDE '02); "Implications of the 'Third Offset Strategy' for the Army" (with student members of the elective Futures Seminar

led by CSL's **Prof. Sam White, RES '07**); "Risk and Assessment in Contemporary Defense Strategy" (SSL students led by SSI's **Prof. Nate Freier**); "Translate Strategic Direction into Operational Planning" (including students led by PKSOI's **Prof. Bill Flavin, USAWCF '91**); "Strategic Rebalance toward Asia-Pacific" (with students led by SSI's **Dr. David Lai**); and a faculty-only project "Building Partner Capacity in Africa: Keys to Success" (led by **Dr. Frank Jones** in DNSS). As with last year, the intellectual energy from students and faculty offers promising contributions to the toughest national security challenges.

SSL continued to engage with the People's Liberation Army (PLA) of the People's Republic of China (PRC). In December 2016, SSL faculty and students joined others from across the USAWC to meet with and discuss key security issues with counterparts from the PLA's Academy of Military Science. The title for this year's 3rd annual military-to-military education and research exchange was "Between War and Peace: Reflections on U.S.-China Security Relations." SSL participants (and their topics) included COL Bob Hamilton, USAWCF '09, DNSS (U.S. National Security Strategy Policy Formulation and Structure), Prof. Al Lord, RES '03, DMSPO (South China Sea Crisis Management), COL Eric Young, RES '17 (Asia Multilateral Security Architecture), and me (Korean Peninsula Crisis Management).

We completed another successful National Security Staff Ride to New York City April 5-7, 2017. We had the great privilege to meet with a spectacular array of individuals and organizations to bring key themes of our curriculum to life. This year, with robust support from the Foundation, we kicked off with a panel presentation titled "Entrepreneurship and Innovation." The moderator was Ms. Edie Weiner, Founder, President and CEO of the Future Hunters, who provided fascinating context to challenge the panel members and audience to consider how human civilization is changing. Three other highly-regarded entrepreneurs also offered their perspectives on innovation and leadership: Ms. Pamela Carlton, Founder and President of Springboard-Partners in Cross Cultural Leadership; Mr. Austin McChord, CEO of Datto, a data protection company; and Mr. Strauss Zelnick, founder of Zelnick Media (ZMC), and the CEO and Chairman of the Board of Directors of Take-Two Interactive Soft-ware, Inc. The presentations and thoughtful engagement with students were a great scene-setter for the many subsequent engagements with leaders in government, diplomacy, media, business, finance, and education.







Ms. Pamela Carlton



Mr. Austin McChord



Mr. Strauss Zelnick

These past few months were very active on the civilian academic hiring front. We have recently completed selections for one position in DCLM (Dr. Kristin Behfar), one in DDE (Dr. Joel Hillison, RES '04), three positions in DMSPO (Dr. Tom Bruscino, Col Doug Douds, RES '10, and Prof. Brett Weigle, RES '07), as well as for a new Professor of Educational Methodology (Prof. Megan Hennessey) who will work on behalf of SSL as a whole. SSL also anticipates great benefits from the selection of the inaugural Chair of Strategic Leadership, Dr. Andrew Hill, the counterpart to USAWC's Chair of War Studies, Dr. Michael Neiberg.



Dr. Andrew Hill

OTHER SSL HIGHLIGHTS:

COL Bob Hamilton, USAWCF'09 (DNSS), was on a three-month deployment in Afghanistan as Chief of the Special Operations Joint Task Force-Afghanistan (SOJTF-A) Assessment Cell.

COL Andy Cooper, RES '12 (DDE), deployed to Kuwait for six months to support Operation Inherent Resolve as part of the Special Operations Joint Task Force.

Prof. Mike Marra, RES '04 (DMSPO), has been instrumental in strengthening US-PRC mil-to-mil links as well as links to the broader Building Partner Capacity/Security Cooperation community.

Dr. Steve Gerras, RES '02, and **Prof. Chuck Allen, RES '01** (DCLM), continued USAWC's long-standing relationship with the Executive Development Roundtable, a consortium of leadership development professionals that operates at the intersection of academic research and contemporary business application.

Dr. Paul Jussel, RES '00 (DMSPO), superbly directed battlefield staff rides, drawing on talented faculty from across USAWC, for iconic sites such as Gettysburg, Chickamauga, Antietam, and Valley Forge.

SSL faculty provided support to professional military education programs for Nigeria, Mongolia, Moldova, Kenya, Cameroon, Kazakhstan, Chile, Taiwan, Mauritania, and Afghanistan.

SSL faculty continued to offer educational support to U.S. Army Training and Doctrine Command and the Defense Acquisition University to develop and deliver modules drawing from our curriculum.

Several faculty members participated in academic conferences and panels to include the International Studies Association, Society of Military History, International Society for Military Ethics, and the

Inter-University Seminar on Armed Forces and Society.

As always, we deeply appreciate the community of alumni and friends who have done so much to build traditions and set the conditions for us to flourish. Thank you for your continued encouragement and support.

Dr. Richard Lacquement, RES'09 Dean, School of Strategic Landpower



Dr. Mike Neiberg, Chair of War Studies, spoke at the Dole Institute of Politics, University of Kansas, on February 2, 2017.



Dr, Neiberg was the keynote speaker at the AUSA event on April 6, 2017 to commemorate the U.S. entrance into WWI 100 years earlier. He is shown here with **GEN** (**Ret**) **Gordon R. Sullivan**, **RES** '78.

RECENT "PATH TO 1917 AND WWI" PRESENTATIONS BY CHAIR OF WAR STUDIES

March 30 Columbia University, New York City

April I Society for Military History, Jacksonville

April 4 Edward M. Kennedy Institute, Boston

April 6 Institute of World Politics, Washington, DC

April 6 AUSA Landpower Institute, Washington, DC

April 8 Nat'l Park Service St Paul Church, Westchester

April 12 Norwich University, Vermont

April 21 University of Calgary, Alberta, Canada

April 27 Nat'l Museum of New Zealand

April 29 Massey University, New Zealand

May 13 US Army Heritage & Educ Center, Carlisle

May 16 Foreign Policy Research Institute, Philadelphia

May 20 FDR/Public Library, Poughkeepsie

May 24 Pentagon Speaker Series, Washington, DC

May 31 Nat'l University of Mexico, Mexico City



COL (Ret) Larry M. Wortzel, DCS '95 & former FAC





Dr. Robert W. Sadowski RES '08, Robotics Sr. Research Scientist



COL (Ret) Leonid I. Polyakov, IF Ukraine, RES '95

To watch the presentations from this Strategy Conference, go to: http://ssi.armywarcollege.edu/conf/

UPCOMING CLASS REUNIONS

Class of 1977

August 17-19, 2017

Class of 1987

September 14-16, 2017

Class of 1997

October 12-14, 2017

If you are interested in more reunion information and have not already emailed us requesting a reunion packet when those are mailed, email us now at: alumni@usawc.org.

STATE ADJUTANTS GENERAL WHO ARE USAWC GRADS

We are exceptionally proud of our USAWC graduates who are serving as State Adjutants General and we like to feature them from time to time. They carry a tremendous responsibility for their state's military forces, including the National Guard, the Naval Militia, and State Defense Forces. They are known as the "TAG" and in 48 states, Puerto Rico, Guam, and the U.S. Virgin Islands, they are appointed by the Governor. In Vermont, the Adjutant General is appointed by the legislature; in South Carolina, he or she is elected by the voters; and in the District of Columbia, a commanding general is appointed by the President of the United States.

Below are the State Adjutants General who are USAWC graduates, in alphabetical order by state or territory.



Alabama MG Perry G. Smith, Sr. DDE '98



California MG David S. Baldwin RES '03



District of Columbia BG William J. Walker DSC & RCNIS '01



Florida MG Michael A. Calhoun DDE '09



Georgia BG Joseph F. Jarrard DDE 15



Guam BG Roderick R. Leon Guerrero DDE '11



Hawaii MG Arthur 'Joe' Logan RES '04



MG Richard J. Hayes, Jr. DDE '07



Indiana MG Courtney P. Carr DDE '03



lowa MG Timothy E. Orr RES '03



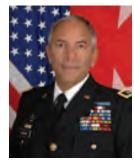
Kentucky
MG Stephen R. Hogan
DDE '08



MG Glenn H. Curtis
DDE '03



Maryland MG Linda L. Singh DDE '08



Michigan MG Gregory J. Vadnais RES '96



MG Richard C. Nash DDE '98



Mississippi MG Janson D. Boyles DDE '05



Missouri MG Stephen L. Danner DDE '04



Montana MG Matthew T. Quinn DDE '08



North Carolina MG Gregory A. Lusk DDE '07



North Dakota MG Alan S. Dohrmann USAWCF '02



Oklahoma MG Robbie L. Asher USAWCF '08



Rhode Island BG Christopher P. Callahan DDE '08



South Carolina

MG Robert E. Livingston, Jr.

DDE '01



South Dakota MG Timothy A. Reisch RES '05



Tennessee
MG Terry M. 'Max' Haston
RES '00



Utah MG Jefferson S. Burton RES '06



Virgin Islands BG Deborah Y. Howell USAWCF '00



Virginia MG Timothy P. Williams DDE '06



Washington
MG Bret D. Daugherty
RES '00



West Virginia MG James A. Hoyer DDE '04



Wyoming MG K. Luke Reiner RES '05



MG (Ret) Gus L. Hargett, Jr. USAWCF '90



BG (Ret) Jessie R. Robinson USAWCF '02



LTG Daniel R. Hokanson USAWCF '06



LTG Timothy J. Kadavy USAWCF '04



BG James P. Wong RES '06



COL Edward J. Siegfried, Jr. RES '10

OTHER KEY NG LEADERS WHO ARE GRADS

L-R: **MG (Ret) Hargett** recently retired as the President of the National Guard Association of the U.S. (NGAUS), having served in that important position since 2010. He is a former Adjutant General of Tennessee; **BG (Ret) Robinson** has replaced MG Hargett as President of NGAUS. He is a former Assistant Adjutant General of Mississippi; **LTG Hokanson** is currently serving as the Vice Chief, National Guard Bureau; **LTG Kadavy** is currently serving as the Director of the Army National Guard; **BG Wong** is currently the Special Assistant to the Director of the Army National Guard; and **COL Siegfried** has been the National Guard Advisor to the USAWC Commandant since 2013. He is retiring this summer: **Best of luck to Ed and his family!**



AUSA VISIT FOR USAWC FELLOWS

DC-based 2017 CSA Senior and USAWC Fellows met at AUSA headquarters on May 2, 2017 at the invitation of AUSA President GEN (Ret) Carter Ham, to discuss the Fellows' experiences from their year at multiple hosting organizations, and what AUSA might do to assist their successors as ambassadors of the Army. LTG Gary H. Cheek, RES '02, Director of the Army Staff, was also in attendance (center in uniform) to provide an update on Army equities.



U.S. ARMY HERITAGE AND EDUCATION CENTER

In my capacity as Director, I often speak with people from the area about what we are doing at the U.S. Army Heritage and Education Center (USAHEC). They usually tell me about their child's recent school trip or how much they enjoy visiting the Heritage Trail. At some point they say, "I haven't been there in a long time and need to plan another visit. Is there anything new?"

If you have not been to the USAHEC recently, you will be amazed. The expansion last October added dining area for Café Cumberland, two multi-purpose meeting rooms, and 1,500 square feet of exhibit space. The multi-purpose rooms are already proving to be popular and add value to USAHEC's ability to support visiting groups.

The USAHEC recently won the "Best (attraction) in the Valley" award from the Cumberland Valley Visitors Bureau and set a new record for visitation in 2016. We had more than 195,000 visitors last year and with new exhibits and events coming this year, 2017 could push us



over 200,000. This year marks the 100th anniversary of the U.S. entry into WWI and we opened a new exhibit marking the event on April 6th. Located in our new exhibit space, "Goodbye Broadway, Hello France" tells the

story of the country's participation in WWI through the eyes of American Soldiers. I am particularly proud of our team because this is the largest exhibit we have designed and built entirely in-house.

In March, we completed the "On Patrol" exhibit. This is an immersive exhibit that takes you along with Soldiers in Afghanistan and Iraq through their deployment. Using rich imagery, sounds from the streets of Iraq, and



figures in uniform, "On Patrol" is already getting great reviews from veterans who served in the Middle East over the past 14 years.

The USAHEC is expanding its reach in other ways, too. For the last 49 years, we have hosted the monthly Perspectives in Military History lecture series, bringing leading authors and historians to the area. Utilizing the skills of our Visitor and Education Services (VES) team, we are now releasing the lecture series in Podcast form. By expanding to a digital format, the number of people listening to the lectures has increased sevenfold. You may access the USAHEC podcasts through either the ITunes or Stitcher websites and, like all of our events, they are free.



The Historical Services Division remains our smallest, but one of our most influential, branches. It continues to make an impact on the Army by providing research assistance and studies for senior leaders and their staffs. They recently

completed a number of studies covering topics as wide ranging as how the Army defines its posture to a historical commentary on the Army's emerging Mission Command doctrine. We were pleased to have GEN (Ret) David Petraeus, USAWCF'95, join Dr. Conrad C. Crane, DCS'95, on a discussion panel for Dr. Crane's recently released book, Cassandra in Oz. His book is about his experience leading the team that developed Field Manual 3-24, Counterinsurgency, and its implementation in Iraq.

The Army War College library, the Army's largest library, has been busy cataloging over 1,000 new materials in order to make them available to our patrons. In the process of cataloging our vast periodical collection, the librarians identified an original paper covering George Washington's inauguration in 1789. I am always impressed by the richness of our holdings and the talent and professionalism of our staff entrusted with their care.



This spring marks the 50th Anniversary of the Military History Institute. We're planning a couple of events to mark the occasion and I cannot think of a better way to honor our predecessors than by embarking on a program to digitize and make available all of our archival holdings on the Internet. It is difficult to convey the magnitude of this undertaking. As you may know, we hold roughly 12 million documents and well over 1 ½ million photographs. In addition to the documents normally associated with an archive, we have the largest American Civil War photograph collection in the world, hold the U.S. Army Signal Corps photograph collection from WWII, and have thousands of oral histories, films, and sound recordings. All of these must be handled differently in order to make them available online. We are in the early stages of the project and are working with other institutions that have similar projects in order to determine the best path forward. The USAHEC Digitization Project involves all branches of the organization and will take years and millions of dollars to complete. In the end, we will be at the leading edge of historical institutions with online resources.

Colonel Peter D. Crean, Sr., RES '12 Director, U.S. Army Heritage and Education Center



PEACEKEEPING AND STABILITY OPERATIONS INSTITUTE



The Peacekeeping and Stability Operations Institute (PKSOI) has consistently remained engaged with its interagency partners in mitigating challenges for Peace and Stability Operations and supporting the USAWC. Serving as the Joint Proponent for Peacekeeping and Stability Operations, PKSOI wrote a substantive portion of the HQDA 3/5/7 Stability Assessment input to OSD (P) Special Operations and Low Intensity Conflict (SOLIC) as a part of the overall DoD Stability assessment. PKSOI worked closely with OSD (P) SOLIC, the DoS Bureau of Conflict and Stabilization Operations, and USAID's Bureau for Democracy, Conflict and Humanitarian Assistance to create a document outlining the feasibility and challenges for Sustainable Stability. The document addresses necessary changes to prevent or mitigate future armed conflict in fragile and conflict-affected states. In collaboration with the U.S. Institute for Peace, PKSOI is examining three foundational stability and reconstruction documents for potential revision, combination, and presentation in a more modern media format. Those documents are The Guiding Principles for Stabilization and Reconstruction, Measuring Progress in Conflict Environments and the Guide for Participants in Peace, Stability and Relief Operations.

As part of PKSOI's engagement strategy, we hosted a Challenges Forum Workshop at the Army Heritage and Education Center from February 28-March 1,2017 on "Taking Leadership to the Next Level: UN Peace Operations 2020." The Geneva Center for Security Policy co-hosted the conference, which was directed by the Challenges Forum Secretariat under the guidance of Sweden's Folke Bernadotte Academy. The institute hosted 70 people from 20 countries and over 30 partner organizations including significant participation from the UN Secretariat. The panel and breakout groups addressed the "why" and "what" of leadership, as well as available training for improving leadership in UN Peace operations. The workshop concluded with Challenges partners identifying a way-ahead strategy supporting a two-year leadership training plan.



Challenges Forum Workshop cadre from PKSOI.

MajGen Kristin Lund, IF Norway, RES '07,studying the workshop displays.



On October 20, 2016, PKSOI hosted the second U.S./Peoples Republic of China Peacekeeping Technical Experts Meeting, comprised of members of China's Ministry of National Defense (MND) and Ministry of Public Security, to include the director of the Center for Security Cooperation within the MND's Office for International Military Cooperation. The two delegations discussed the increasing importance of peacekeeping and stability operations throughout the world, the UN's standards for peacekeeping operations, and the training of peacekeepers.



U.S./PRC Peacekeeping Technical Experts Meeting hosted by PKSOI.

During this current academic year, PKSOI has directed an Integrated Research Project (IRP) with ten USAWC students focused on *Translating Strategic Direction into Operational Planning and Execution for Stability*. The project examines the best approach for generating well-informed advice and policy options for national leaders, and thence translates their guidance into effective plans and actions drawing upon the strengths of the USG interagency. The research will result in an edited volume to be rolled out at PKSOI's annual AUSA event in September 2017.

Another research initiative from OSD and the Army staff is for PKSOI to investigate "right sizing for stability." The project deliverable is a planning tool tailored for complex contingency operations to assist national command authorities on the size and composition of combat and support forces to be deployed across a range of battlespaces.



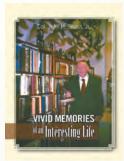
PKSOI continues supporting Global Combatant Command level exercises throughout the year with our interagency senior advisors assigned to the institute and SMEs from each of our three divisions.

GEN (Ret) Bikram Singh, IF India, RES '04, IHOF, gave a presentation at PKSOI on February 16, 2017 on Asymmetric Conflict and Regional challenges. His classmate **COL (Ret) Jim Scudieri, RES '04 & FAC,** attended the presentation.

COL Gregory P. Dewitt, USAWCF'10 Director, Peacekeeping and Stability Operations Institute

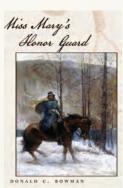


BOOKS BY GRADS AND FACULTY



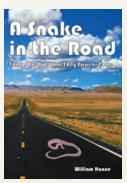
Vivid Memories of an Interesting Life by COL (Ret) John H. Rousch, Jr., DCS '70. This is a dramatic collection of significant combat experiences of 79 men in WWII, as told from one combat veteran to another. In the 86 chapters are stories involving all the various branches of combat service and all of the various theaters of war. This is neither a history book nor an attempt to tell the big picture of grand campaigns. Instead, it is a collection of personal involvements in one-at-a-time incidents of conflict. Encounters of

warfare remain a stark reality within the present era. That being so, we should read the recollections and most vivid memories of men involved in the most overpowering conflict of modern warfare.



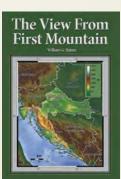
Miss Mary's Honor Guard by LTC (Ret) Donald C. Bowman, DCS'77. A Confederate cavalry officer valiantly rescues his sweetheart, Mary, when she is snared by the Union Army and charged with espionage. While she navigates her way to safety, the officer strikes deep into Union territory with Morgan's cavalry. This exciting and emotional story, set amid the violence and destruction of the Civil War, is about the special quality that makes fearsome soldiers and indestructible families. Enduring great tragedy, they learn to persevere and protect

the things that really matter, soldiering on when hope has no reason beyond one driving force -- love.



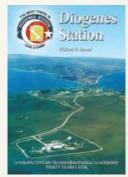
A Snake in the Road: Things are Not What They Appear to Be by COL (Ret) William G. Hanne, PhD, DCS '80. This book offers a different take on the U.S. involvement in Vietnam. After his first tour of duty in 1965-66, Hanne didn't know what to expect when he was redeployed for a second tour in 1971-72. The progress he saw in competency development and nation building in the Mekong Delta and the Seven Mountains area surprised him. So did Washington's mishandling of the potential opportunity to make a real and lasting

difference for the Vietnamese people. This book incorporates wisdom gained from nearly 30 years of experience in military intelligence and strategic analysis. It also reflects the depth of understanding from immersion in the local culture and working directly with the Vietnamese 9th ARVN Infantry Division as an advisor.



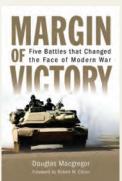
The View from First Mountain by COL (Ret) William G. Hanne, PhD, DCS '80. The Croatian War of Independence ended with the success of Operation Storm on August 7, 1995. Less than five months later, Hanne found himself part of the Democracy Transition Long Range Management Program and packing for Zagreb. Interweaving the political and historical narrative with moving personal stories of a courageous and proud people, Hanne shows the reader a country of stunning physical beauty and spiritual depth. Today, with Croatia and

the Balkans at the crossroads of Western and Middle Eastern cultures, Hanne's observations are more relevant than ever.



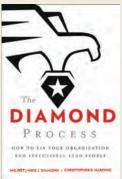
Diogenes Station: A Perspective on Transformational Leadership Thirty Years Later by COL (Ret) William G. Hanne, PhD, DCS '80. At the height of the Cold War, Hanne was selected to command Diogenes Station, an isolated, high-security, U.S. Army field station in Turkey. Being selected for a command as a colonel is an honor; being selected as commander of 500 men and women under stress is a challenge. Hanne shares the techniques of transformational leadership and "MBWA" (Management by Walking Around).

The book will also be interesting to those who served or are interested in American operations in Turkey.



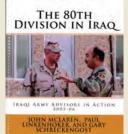
Margin of Victory: Five Battles that Changed the Face of Modern War by COL (Ret) Douglas A. Macgregor, PhD, USAWCF '96. Macgregor tells the riveting stories of five military battles of the twentieth century, each one a turning point in history. Beginning with the British Expeditionary Force holding the line at the Battle of Mons in 1914 and concluding with the Battle of Easting in 1991 during Desert Storm, this teases out a connection between these battles and teaches an important lesson about how future battles can be won. Macgregor links

each of these seemingly isolated battles thematically. He theorizes that strategy and geopolitics are ultimately more influential than ideology, and stresses that if nation-states want to be successful, they must accept the need for and the inevitability of change. The five warfighting dramas offer many lessons on the tactical, operational, and strategic levels of war.



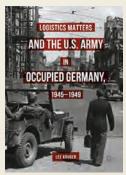
The Diamond Process: How to Fix Your Organization and Effectively Lead People by MG (Ret) Michael J. Diamond, DCS '97, and CPT Chris Harding. Diamond combines his 45-years of experience leading troops and civilians in combat with that of his son and co-author, whose 23-years of combat and advanced education complete a wholly innovative approach to effective leadership. That will help you transform an organization and lead your team more effectively based on proven experiences and unique insights in the corporate and military worlds. The

Diamond Process should be adopted by managers and executives from government, nonprofit, financial, business and healthcare organizations, military leaders, and students—as the processes and tested strategies are universal and can be used at any level within any organization.



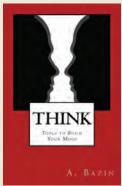
80th Division in Iraq: Iraqi Army Advisors in Action by MG (Ret) John P. McLaren, Jr., DDE '00, COL Paul Linkenhoker, DDE '01, and Gary Schreckengost. This is a first-hand account of three Army 80th (Blue Ridge) Division officers who were sent to Iraq in 2005-06 as Iraqi Army advisors. Then BG McLaren commanded the Iraqi Assistance Group in Baghdad; COL Linkenhoker advised the Iraqi base commander for Taji; and MAJ Schreckengost was the lead operations advisor

for the Iraqi fightin' 4th Brigade, 1st Division, in Fallujah.

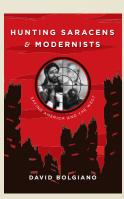


Logistics Matters and the U.S. Army in Occupied Germany, 1945-1949 by COL (Ret) L. Lee Kruger, PhD, DDE'01. This book examines the U.S. Army's presence in Germany after the Nazi regime's capitulation in May 1945. This presence required the pursuit of two stated missions: to secure German borders and to establish an occupation government within the assigned U.S. zone and sector of Berlin. Both missions required logistics support, a critical aspect often understated in existing scholarship. The security mission, covered by the combat troops, declined

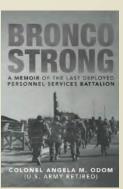
between 1945 and 1948, but grew again with the Berlin Blockade/Airlift in 1948, and then again with the Korean crisis in 1950. The logistics mission grew exponentially to support this security mission, as the U.S. Army was the only U.S. Government agency possessing the ability and resources to initially support the occupation mission in Germany.



Think: Tools to Build Your Mind by LTC Aaron A. Bazin, PhD, BSAP '07. We live in a world where we have almost limitless information at our fingertips, but what are we supposed to do with it all? The ability to think is the unique and special gift bestowed upon every individual, and this book is fundamentally about how to think, not what to think. Based on more than a decade of research, this book provides the tools with step-by-step instructions, detailed case studies, and illustrations to help you make your thinking the best it can possibly be.



Hunting Saracens and Modernists: Saving America and the West by LtCol (Ret) David Bolgiano ANG, RES '09. Bolgiano writes that the Judeo-Christian West is under siege on two major fronts: radical Islam and radical Progressivism. Depending on the degree of resistance, radical Islamists have killed or persecuted non-Muslims for the past 1,400 years. Radical Progressivism, a much newer threat, began as Marxism and is perpetuated today by those who believe that it will work if we only try harder. In this book, Bolgiano entreats Americans to return to the solution as envisioned by our Founding Fathers.



Bronco Strong: A Memoir of the Last Deployed Personnel Services Battalion by COL (Ret) Angela M. Odom, RES '13. In her stirring memoir, Odom, a personnel services battalion commander, recounts daily life in an active war zone during Operation Iraqi Freedom. Odom came into command of the 15th Personnel Services Battalion in 2006, and immediately they were deployed to Baghdad via Kuwait. The Soldiers under her command had proven themselves before in the same theater of war, but things had changed in their time at home,

and now they found themselves walking into a living nightmare. The soldiers of Task Force Bronco bravely endured, but things didn't always go according to plan.



Is Goat Beef? Tales from the Front, Served with Dishes from the Rear by LTC (Ret) Jeffery M. Camp, DDE '14. This is a book that combines the author's love of humor, food, and his military service. It shows the humorous side of the military and how service members relax during times of conflict, while providing some terrific recipes.

quite unique and offers a balance of laughter and seriousness with the author's refreshing perspectives on his deployments and their opportunities and challenges, particularly whenever and wherever food in involved.



Broadcasters: Untold Chaos by Rick Fredericksen, NSS '15. For the fighting man in Vietnam, the most comforting reminder of home was the American Forces Vietnam Network (AFVN). Former AFVN newsman and Marine broadcaster Rick Fredericksen remembers some of the characters and flash points inside the military radio and TV network in his historic memoirs. Portrayed in the movie "Good Morning, Vietnam," the real AFVN was much more controversial and dangerous. One of its TV stations was overrun during the Tet

Offensive, there were numerous casualties and even a Congressional investigation into the news operation triggered by a live on-air protest. In digital formats only.



CREDIBILITY



Containment and Credibility: The Ideology and Deception That Plunged America into the Vietnam War by COL Patrick Proctor, RES

'17. As we consider how best to confront the growing threat of ISIS, it is increasingly important for the public to understand how we were convinced to go to war in the past. On the eve of the fiftieth anniversary of the Vietnam War, providing historical context that highlights how the decision to use force is made as well as how it is "sold" is important. Proctor explores how the half-truths and outright lies of

both the Johnson and Nixon administrations brought us into a conflict that cost more than 50,000 American lives over eight years. This book applies the lessons of the sixties to today's similar debates regarding military involvement.

ERNIE PYLE ARTIFACTS NOW IN CARLISLE



The U.S. Army Heritage and Education Center has just received a collection of artifacts and memorabilia related to War Correspondent Ernie Pyle. Pyle kept detailed "reporters notebooks" such as the one shown here, and his reporting is legendary. He personalized the WWII experience for countless Americans as one of the first embedded reporters. collection is being processed.

U.S. ARMY WAR COLLEGE FELLOWS UPDATE

The USAWC Fellows and CSA Senior Army Fellows – representing the Army in 53 programs worldwide – are preparing now for their next assignments having successfully enhanced their critical thinking skills, academic expertise, and professional networks at universities, think tanks, government agencies, and with industry.

The 80 USAWC Fellows in the AY 2017 cohort have taken prime advantage of learning environments that are uniquely different from those traditionally offered by the Resident or Distance programs. While negotiating tailored individual learning plans and gaining knowledge for the betterment of the Army and wider national security environment, they have also represented the Army, either

formally or informally, at their hosting institutions and surrounding areas. Their Fellowships have been configured to satisfy the Army's goal of developing appropriately-educated ambassadors for the Army who will hold positions of broad scope and great responsibility, work in highly complex, ambiguous environments, and deal with openended problems.

The 12 CSA Senior Army Fellows were placed by the Army's Chief to be seasoned ambassadors to centers of thought and influence, and have spent this year assisting those who deliberate on the larger security challenges faced by the nation. They also reported their findings to the senior Army leadership and individually-assigned senior mentors at salient points during the year.



Army Chief of Staff GEN Mark Milley visited Lincoln Laboratory at MIT and was greeted by USAWC Fellow LTC(P) Joe Vongsvarnrungruang who is there to study emerging technologies.



DC-based Fellows met at Washington's Union Station. L-R: COL Ingrid Parker (NSA), LTC Kerry George (CACI International), LTC Vic Suarez (GWU), COL Mike Monnard, RES '12 (Chairman, Fellows Program), COL Craig Taylor and LTC (P) Kevin R. Bass (both at HHS), and Prof. Phil Evans (Dir. Engagement, Fellows Program).



ETC Vic Suarez, Fellow at GWU, with his wife Kate and son Jayden, at Jim Thorpe Sports Days 2017, where Vic helped the Army team win the cycling events.



Duke University students participated in their American Grand Strategy-sponsored Gettysburg Staff Ride in March 2017. Trip assistance was provided by COL Chris Black, USAWCF at Duke (2nd from left). Dr. Paul Jussel, RES '00 & FAC, led the staff ride.



USAWC Fellows participated in the National Security Staff Ride in NYC in April. L-R: COL Jeff James (NESA), LTC(P) Jim Tuite (USIP), COL Shon McCormick (Georgetown), COL Craig Taylor (HHS), LTC Vic Suarez (GWU), LTC Gwyn Carver (Marshall Institute), LTC Lisa Walker (ODNI), COL Rachele Smith (VA), COL Jon Howard (ODNI), and Prof. Phil Evans (Fellows Program).



at Harvard's Kennedy School, addressed officers and cadets at USMA in January 2017 as a participant in the Excel Scholars Program.



SecDef Corporate Fellows' learning session at Morgan Stanley in December 2016 in NYC included: LTC (P) Ralph Perkins, USAWCF at Microsoft (front, 3rd from right), and COL Zach Miller (2nd row, 2nd from left), USAWCF at Autodesk. These Fellows join their joint counterparts throughout the year at corporate settings around the country, such as 3M, Northrup Grumman, and Google, learning about leadership, organizational construct and culture, operations, and budget management from the private sector.

LTC Kerry George, Fellow at CACI International, which hosted a company day for the SecDef Executive Corporate Fellows. The Fellows spent extensive time with the



CACI leadership, including its CEO, COO, and CFO. Shown are LTC George, Admiral (Ret) Gregory G. Johnson, USN, Outside Director,

and Dr. Jack London, Executive Chairman and Chairman of the Board.



COL Zach Miller, SecDef Corporate Fellow at Autodesk, was a featured speaker at that company's Leadership Forum, held on the first day of that company's annual week-

long conference. Zach discussed the trends in technology and the workforce that are affecting the Army, drawing parallels with the private sector.



COL Tosie Andrews (right front), Fellow at Tufts University, with her Boston-area university-based team participating in a geopolitical simulation, SIMULEX. The event was hosted by the Fletcher School, with exercise control provided by the USAWC's Center for Strategic Leadership.



USAWC Fellows at Tufts University serving as SIMULEX controllers under the supervision of the USAWC's Center for Strategic Leadership. L-R: LTC Kim Tschepen (USAWCF at MIT), LTC Tracie McMillian, LTC Matt Porter, and COL Brian Hawthorne.



DC-based USAWC Fellows met to share experiences about their particular Fellowships. L-R: LTC (P) Kevin Bass (HHS), COL Paul Howard and COL Ingrid Parker (NSA), COL Rachele Smith (VA), and LTC(P) Jim Tuite (USIP).



USAWC Fellows at Duke University met with GEN (Ret) Martin Dempsey, former CJCS. L-R: **COL Chris Black, LTC Matt Weinsehel, LTC Joe Wortham, COL Wes McMullen**, Dr. Peter Feaver (Director of the Triangle Institute for Security Studies and Program for Grand Strategy), and GEN (Ret) Dempsey.



LTC (P) March Callis (on right), Fellow at Harvard's Kennedy School, at the annual Inclusive Security Colloquium hosted by Amb. Swanee Hunt. The event paired National Security Fellows from the Boston area with female leaders from around the globe. March is pictured with a Navy Fellow and Ms. Alice Nderitu from Nigeria, Senior Advisor to the Centre for Humanitarian Dialogue in Africa and a conflict mediator.



COL Dan Cormier, USAWCF'12, Director, Center for Coordination and Liaison, MNJTF (France, UK, and U.S.) with USAWC ODNI Fellows LTC Lisa Walker and COL Jon Howard (not pictured), who traveled to N'Djamena, Chad, and Stuttgart, Germany, to conduct research on the intelligence sharing process. The trip was ODNI-funded and included interaction with the U.S. Embassy, SOCAF, AFRICOM, and MNJTF (Chad, Niger, Nigeria, and Cameroon).



The University of Texas Fellows with the Dean of the Lyndon B. Johnson School of Public Policy in celebration of COL Marne Sutten's promotion to that rank. L-R: LTC Straus Scantlin, Dean Angela Evans, COL Marne Sutten, COL Vanessa Ragsdale, LTC Bill Dionne, and CH (LTC(P)) Julie Rowan.



COL Jay Miseli and LTC Pia Romero, Fellows at the Bush School and Scowcroft Institute, with then-Secretary of the Army Eric Fanning after his presentation at Texas A&M. Pia's son, Juan Diego Romero, is shown at the far right.



L-R: COL Shon McCormick, Prof. Phil Evans, and LTC Matt Metzel during a learning session sponsored by the Fellows Program at the Pentagon. Shon and Matt are USAWC Fellows serving at Georgetown University and both taught elective courses at Georgetown's Institute for the Study of Diplomacy this year, the first time Army Fellows have done so.



COL Archie Herndon, Fellow at the University of Louisville, was interviewed as part of a daily campus radio show with interviewer Mark Herbert. The discussion topics included the War College Fellowship Program, Archie's experience at the University, subjects studied, and engagements with the student body.

by COL (Ret) Phil Evans, Fellows Coordinator

NEWS AND EVENTS

PHILADELPHIA FLYERS GAME FOR INTERNATIONAL FELLOWS

The IF Class of 2017 enjoyed a **2-1 overtime** win by the Philadelphia Flyers against the San Jose Sharks on February 11, 2017 in Philadelphia, thanks to the efforts of **Mr. Lou Manzi, NSS '03** and former VP of our Foundation. This was an exciting day of hockey, great game food, and friendship as part of the IF Program of cultural activities in the U.S. As a bonus, the Flyers organization donated a number of signed mementoes which were raffled off amongst the 35 IFs who attended. Lou is shown in the lower right photo pointing to the hockey jersey that belonged to Mark Streit, the team's assistant captain who was subsequently traded to Tampa Bay.



















SOLDIER CROSSES DEDICATED AT ALUMNI MEMORIAL

Two bronze Soldier Crosses were dedicated in a ceremony at the USAWC Alumni Memorial on Carlisle Barracks on November 9, 2016. **George J. Turak, NSS '14,** and a number of colleagues arranged for the two original sculptures by artist Andrew Chernak to be donated to the USAWC. They are now 'posted' on the right and left sides of the quiet, reflective memorial for USAWC grads killed in hostile action. In May 2015, the Resident Class of 2015 upgraded the memorial with renovated walkways, steps, railings, landscaping, and a stone marker as their class gift to the College. That class was represented at this ceremony by **COL Christopher J. Lakovic** and **COL Ryan J. LaPorte**, shown respectively to the left and right of George who is in the center of the photo below.



EITC DONATION BENEFITS IF FAMILIES



Mr. Brian M. Fuhrman, Public Sector Solutions, Waste Management Corp., presented a donation to the Foundation on November 17, 2016 through Pennsylvania's Educational Improvement Tax Credit (EITC) program. EITC donations to our

Foundation better prepare the children of International Fellows for Pennsylvania public schools by exposing them to U.S. history and culture.



PROF. JIM HANLON RETIRES

Jim Hanlon began offering generations of USAWC students writing instruction in the early 1980s and continued doing that for over three decades before retiring in 2016. Jim offered short courses in effective writing and editorial support for students' written work of all types, but notably their Strategy Research Projects (SRPs). He also offered several iterations of the elective course, "Writing for Publication" and served as the BSAP Writing Coach. Part of Jim's heart is still here

at USAWC at what he refers to as this "terrific learning institution." He remains proud of his work to help prepare public servants and military professionals for further service, and to learn something new every single day he spent in Root Hall. Jim is enjoying retirement with his wife Betsy, traveling and enjoying time with their ten grandchildren.



Former Commandant, **MG Gregg Martin, RES '00**, thanked Jim for his extraordinary contributions before MG Martin departed in June 2012. Prof. Hanlon is now enjoying retirement.

ANNOUNCEMENTS

2016 CLASS PLAQUE DEDICATION

If you graduated in the Class of 2016 (Resident, Distance, and Fellows), plan to come back to USAWC to celebrate on Thursday, July 27, 2017 when your AY 16 Class Plaque is dedicated. The ceremony will begin at 1145 on the patio above the Library or in Bliss Hall if there is inclement weather.

2018 ALUMNI SCHOLARSHIP PROGRAM

If you are a Foundation Life Member and you have a high school senior or college undergraduate child (freshman, sophomore, or junior) next academic year, he or she is eligible to compete for one of next year's scholarships. Previous winners are not eligible to apply. Look for our Fall 2017 magazine announcement for important details and dates relating to next year's Alumni Scholarship Program. The 2018 scholarship application period will open the first week of January and will close the first week of March 2018.

UNIVERSITY OF KANSAS GRADS

For the better part of a century, the Victory Eagle has reminded Kansans and visitors of the sacrifices of those who served in WWI. In 1928, the bronze eagle was installed along Victory Highway near the Douglas/ Leavenworth county line, and in the 1980s, it was relocated to the University of Kansas (KU). The university is looking for grads and friends willing to support the relocation of the Victory Eagle to KU's Memorial Drive near iconic memorials to WWII, the Korean War, and the Vietnam War. To learn more, contact Dale Slusser at 785-832-7458 or dslusser@kuendowment.org.

ARMY LEADER DAY 2017

On April 25, 2017, Army Staff Principals traveled to Carlisle Barracks to share their perspectives with students about senior leadership, improving productivity at HQDA, current challenges and opportunities facing the U.S. Army, and much more. This annual event is dedicated in memory of **GEN Glenn K. Otis, RES '70**, who believed in senior education as one of the most important endeavors of the profession. Support for the working lunches with seminars was provided by the Beck Foundation and **COL (Ret) and Mrs. Buddy G. Beck, RES '76**, close friends of the late GEN and Mrs. Otis.



L-R front row: BG Kevin Wulfhorst, DDE '09; LTG Gary Cheek, RES '02; LTG John Murray, RES '03; LTG Dave Quantock, RES '02; LTG Aundre Piggee, RES '02; and MG (Ret) Bob French, DDE '01. L-R back row: MG Bill Rapp, RES '04 & Cmdt; Mr. J. Randall Robinson, RES '99; MG Mark Inch; BG Dave Glaser, USAWCF '11; LTG Charles 'Chip' Luckey, DDE '01; BG Patrick Matlock, RES '09; and BG George Schwartz, RES '10 & Dep Cmdt for Reserve Affairs.

CENTER FOR STRATEGIC LEADERSHIP (CSL)

CLIMATE'S IMPACT ON NATIONAL SECURITY CONFERENCE

The USAWC and the Institute on Science for Global Policy co-hosted the Climate's Impact on National Security (CINS) Conference November 28-December 1, 2016. This important event took place at the Center for Strategic Leadership and was substantively supported through the Army War College Foundation.

The CINS was a unique forum, bringing together military and civilian leadership from both the science and policy development communities in order to find areas of consensus with regards to the climate's impact on national security and to explore actionable next steps.

The military members of the forum included strategic studies group members for the Commandant of the Coast Guard, the Chiefs of Staff of the Army and Air Force, and the Secretary of Defense's Office of Net Assessment. In addition, several senior retired military leaders with an urgent interest in these matters attended, including **GEN Gordon Sullivan**, **RES'78** and former CSA; VADM Lee Gunn, former Inspector General of the Navy; and LtGen John "Glad" Castellaw, former Deputy Commandant of the Marine Corps for Programs and Resources.

The conference's science community highlighted the effects of climate change in severe competition for water, sustainable energy sources, healthy air, and arable land for food production. Secondary consequences include extreme human migration, widespread societal instability and collapse, declining biodiversity, and pervasive infectious diseases. All of these outcomes directly affect U.S. national security priorities.

Conference attendees agreed that the unanticipated rapidity with which climates have been observed to be changing is already having significant negative impacts on U.S. military missions. Historical and modeling data clearly demonstrate that climatic conditions are expected to worsen. However, since oftentimes these predictions consistently underestimate how bad it could be, the climate change issues are of immediate concern and merit long-term consideration.

Conference attendees also agreed that to discount or underestimate the potentially dominant impact of climate as a major organizing principle for formulation and implementation of national security policies and missions would be an error of enormous consequence. In fact, the 2015 National Security Strategy already describes climate change as one of the top strategic risks to our national interests. The



Prof. Sam White, RES '07, Deputy Director, CSL



One of the many distinguished panels held during the conference.



The Climate's Impact on National Security Conference was held in the Normandy Room of Collins Hall and featured experts and researchers from many communities of practice, as well as study.

ever-expanding domestic and international responsibilities for national security borne by the U.S. military mean that changing climate conditions must remain factors in decisions made by military senior leadership. Such decisions range from installation readiness to force protection to military force structure and capabilities.

Rarely does the nation have the opportunity to be proactive about looming crises such as those being driven by climate changes. The CINS attendees recognized the serious, sustained consequences of denying, or underestimating, the broad impact of changing climates. The conference produced papers and actionable next steps for senior decision makers and recommended discrete ways in which climate impact be incorporated as an integral part of essentially all major national security decisions, especially those facing the U.S. military. To do otherwise jeopardizes U.S. economic prosperity, societal stability, and certainly, national security.



A particularly touching moment of the conference came on the first night of the conference prior to the presentation by Amb. Thomas Pickering. The Honorable Sherri Goodman, former Deputy Undersecretary of Defense for Environmental Security, led a tribute to the late **Dr. Kent Butts**, **DCS '92 & former FAC**, for his foundational work on environmental security issues while a member of the USAWC faculty. Ms. Goodman noted that Kent's impact was felt in every combatant command, establishing him as the authority par excellence over the kinds of issues that had led to this particular

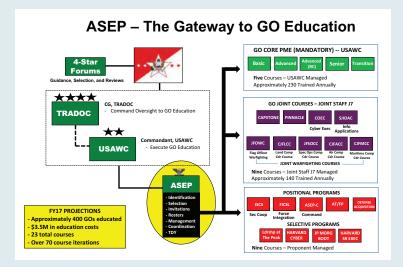
forum. His passing was far too early, but his work will serve as a legacy deserving of emulation. Dr. Butts was a USAWC Distinguished Fellow and former member of the Strategic Studies Institute (SSI) and the Center for Strategic Leadership (CSL).





ARMY STRATEGIC EDUCATION PROGRAM: GATEWAY TO GENERAL OFFICER EDUCATION

When the Chief of Staff of the Army placed general officer (GO) education under the U.S. Army War College (USAWC), he established a new office to manage the formal GO education strategy – the Army Strategic Education Program (ASEP) Office. ASEP manages the revised spectrum of GO courses, applying the College's experience in strategic education methods and assessments to help ensure the value of GO courses to the individuals and the Army.



The transition to today's GO education dates to 1986 when the Goldwater-Nichols Reorganization Act mandated the "Capstone" course for newly promoted active component Brigadier Generals (and their equivalent from all services). In 1999, GEN Eric Shinseki, the 34th Chief of Staff of the Army, initiated a series of formal courses and, since then, the Army's arsenal of GO courses expanded to more than 30 courses.

ASEP was envisioned to create coherence across the strategic education spectrum, ensure rigor and strategic perspective, and include GOs of all components (Active, Reserve, and National Guard). As of March 2017, ASEP serves as the gateway to a comprehensive GO education program, educating approximately 400 general officers annually. Characterized by small group dynamics, case studies and vignettes, and interaction with leaders of industry, government, education and the military, GO education is strategic in terms of career development and course content.



GEN David Perkins, CG, TRADOC with ASEP-Advanced Course.

A primary objective for ASEP is to prepare GOs for the tremendous burden of leading an increasingly complex defense enterprise. The ASEP model attempts to put the right officer in the right course at the right time, reducing redundancies across course offerings while making a GO's educational requirements more predictable and better aligned with career requirements. As to course content, the Army War College is at the center of the core curriculum as envisioned by GEN David Perkins, TRADOC, and MG Bill Rapp. Course refinement, piloted in recent years, resulted in a progressive education model that now allows ASEP and the General Officer Management Office to tailor education needs to the requirements and responsibilities for generals at specific grades.

Under the guidance of **COL Chris Beckert**, the Center for Strategic Leadership (CSL) manages the ASEP core courses. ASEP-Basic, ASEP-Advanced, and ASEP-Senior are mandatory and linked to confirmation or promotion at the Brigadier General, Major General, and Lieutenant General level, respectively. ASEP-Transition addresses information critical for post-retirement careers.



GEN Robert 'Abe" Abrams, RES '03, CG, FORSCOM, with C/JFLCC I-17.

Army GOs are required, as well, to attend courses in the Joint Professional Military Education spectrum to complement Army GO education, providing a stricter focus on responsibilities when operating as part of a joint team – among them, the Combined/ Joint Forces Land Component Commander Course offered by CSL. While the courses are managed by the Joint Staff, officer identification, selection, and rostering occurs through ASEP in close collaboration with GOMO and guidance from the Chief of Staff.

The complex world of today requires that the Army train and educate for uncertainty. The changes in GO education will provide GOs the requisite skills and perspectives necessary to lead the Army enterprise through ambiguous and unpredictable circumstances, while simultaneously protecting and leading Soldiers and their families. The efforts to transform GO education and establish ASEP as the education management office for strategic, uniformed leaders represents a revolution of ideas that will benefit the officers as they pursue their careers. The addition of this mission for the USAWC reinforces its role in developing strategic mindedness and strategic leaders for the Army, an imperative as the Army confronts increasingly complex Army enterprise and global security challenges.

by COL F. Mark O'Donnell, RES '13 & FAC
Director, Army Strategic Education Program (ASEP)

MILITARY FAMILY PROGRAM

MBTI PRESENTATION

One of the most popular presentations to students and families at the War College is the Myers-Briggs Type Indicator (MBTI) presentation. When you understand personality preferences, you can more readily appreciate differences between you and people closest to you in your life such as partners, children, and friends. In most areas of life, when differences between you and another person bother you, you avoid the other person in some way, but when that person is a family member or close friend, you have a lot to lose by walking away.

Hile Rutledge, President and Principal Consultant at OKA



Associates, uses his expertise in behavior and his knowledge of MBTI types to encourage us to see those differences as just those—different ways of seeing things. Instead of labeling a person and putting value judgments on his or her behavior, you can learn to see that behavior as reflecting personality type, not something designed to offend you. Military

family lifestyles require the harmonious melding of all members of the family, and when they understand MBTI type, they are less likely to assume they are "right" and others are "wrong." This is true across many issues including management of time, schoolwork, decision making, family recreational activities and vacations, or rules of the household.

Hile is also highly effective leading FLAGS (Facilitating Leadership and Group Skills Program) facilitator training. He uses group participation and exercises very successfully to broaden the volunteers' perspectives on the stages of group development and guiding varied individuals to a common goal. Hile's presentation provided valuable tools for the facilitators to use as they move forward to present the FLAGS programs to their peers.



FLAGS Graduation November 2016



SCREAMFREE MARRIAGE

Licensed marriage and family therapist, relationship coach, and extremely popular keynote speaker, Hal Edward Runkel, presented a Military Family Program (MFP) event in September 2016. He is the visionary founder and president of ScreamFree Living, Inc., and uses his book, *ScreamFree Parenting: Raising Your Kids by Keeping Your Cool*, as he presents workshops

and talks on various subjects at regional, national and international conferences. Subjects include: organizational dynamics, addictive behaviors, parenting and marriage, anger management, psychological and human systems assessment, and small group and team processes.

SOLVING THE ELDER CARE PUZZLE

Keystone Elderlaw provided valuable information to our students and their spouses in April 2017 about navigating the complexities of aging family members. The professional team is comprised of three attorneys and a registered nurse to provide a holistic approach to helping older adults and their families plan for the future or manage a current care crisis. An understanding of options and the ability to make informed decisions provides families with dignity and peace of mind. The team's recently published book, *Long Term Care Guide: Essential Tips for Solving the*



Elder Care Puzzle, attempts to raise public awareness of issues related to aging and provide tools for families and professionals who are working to meet the needs of our country's rising older adult population.

N-WISDOM STT-WISDOM NGTH-WISDOM CO1 TH-WISDOM TH-WISDOM CO VITED STH-WISDOM CTH-WISDOM CO VITED STH-WISDOM CTH-WISDOM CTH

DRESS FOR SUCCESS

Another very effective MFP event at the beginning of each academic year focuses on the role of professional dress and image for senior leaders. Ms. Rita Gworek is a master Tailor and ImagebyRita has over 14 years of industry experience she shares with USAWC audiences.

FAMILY FINANCIAL PLANNING SERIES

Col (Ret) George 'Roberto' Doran, USAF, RES '98, a certified financial planner, presents this five-part financial planning series to increase awareness of the financial advantages offered by military service. These



cover specific factors and benefits applicable to military personnel and their families that should be considered in developing a financial program. Information is provided on investments, insurance, tax requirements, and how each works together to provide a financially secure future. Specific investment and insurance plans and programs are not covered. The informal setting of the presentations, and the experience of the presenter, facilitates the sharing of ideas and address questions.



MINDFULNESS AND RELAXATION TRAINING

Dr. Michelle R. Arbitell from Dunham Health Clinic conducted this training for spouses in February 2017 in the Root Hall Gym. She provided many health

and wellness tips for improved mindfulness and relaxation which are applicable for all family settings and assignments.

These are just examples of our full and very effective MFP schedule each year!

Ms. Christina Daley, Military Family Program Coordinator



Foundation Note: If you or your spouse or family have greatly benefited from this exceptional program, please consider a donation specifically designated for "Military Family Program." Thanks!

CLASS OF 1976 LEGACY PROGRAMS

This is a follow-up to our Fall 2016 feature about the 40th reunion of the Resident Class of 1976, the most "Senior" class reunion to date. You may recall that this class had an impressive number of reunion attendees, but they also had several initiatives to involve others who could not travel to the reunion, so we wanted to give you an update on those great projects.



Dewitt C. Smith, Jr., RES'66 & former Cmdt.

The Class added \$6,360 to extend our Dewitt C. Smith Memorial Lecture Fund at the College for at least another 20 years. This fund supports the honorarium for the speaker at the initial orientation briefing for the

International Fellows each year, and it honors LTG Smith who was instrumental in starting the IF Program.

One member of the Class who could not attend the reunion made a tribute donation in honor of those who did attend (see page 29).

Another member of the Class who attended (COL (Ret) Arch Ely) funded a paving brick at the Army Heritage and Education Center (AHEC) in honor of the reunion attendees.

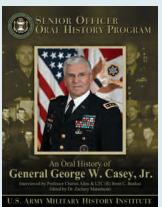


The Class of 1976 definitely deserves the compliment given to them in 1976 by their beloved Commandant. **LTG Smith** referred to them as "the Unity Class" and that label has stuck for good reason! We add our thanks and congratulations for their hard work and support for so many wonderful programs that would not be possible otherwise.



The Class raised \$25,000 to sponsor one of ten alcoves in the National Museum of the United States Army Veterans' Hall. This is an extraordinary achievement to both support the Museum and also to honor this exceptional Class.

Senior Officer Oral History Program Update



Among the USAHEC's services provided to patrons is the U.S. Military History Institute's (MHI) Oral History Program. Instituted in 1970 by then Chief of Staff of the Army General William Westmoreland, the Senior Officer Oral History Program (SOOHP) focus is on former Army Chiefs of Staff, Vice Chiefs, Combatant Commanders, and principal staff officers, i.e. G-3, G-4, etc. Being biographical in nature, the SOOHP investigates the officer's career from

life prior to entering the military to the present, exploring how life's experiences shaped their career.

MHI has expanded its coverage with deployed commander experiences to include Iraq and Afghanistan, as well as selected position interviews, e.g. **BG (Ret) Stanley Cherrie, RES '85** as G-3 for VII Corps during the Gulf War.

Base questions come from the Center of Military History and the interviewee's biographical summary, supplemented by questions solicited from those who served with the individual. Currently, interviews are conducted by the MHI Chief, Oral History Branch, and volunteer faculty who may have served with the individual being interviewed.

A sampling of the SOOHP interviews with USAWC grads and Fellows completed during the last two years:

MG Peter C. Bayer, Jr., RES '04
LTG Paul E. Blackwell, RES '83
GEN George W. Casey, Jr., USAWCF '88 & former CSA
GEN Bantz J. Craddock, RES '93
LTG Karl W. Eikenberry, USAWCF '93
GEN John W. Foss, RES '73
LTG Leonard D. Holder, Jr., RES '85
GEN Wm. F. "Buck" Kernan, RES '87
GEN William J. Livsey, Jr., RES '69
MG Gregg F. Martin, (End of Cmdt Tour) RES '00
GEN Barry R. McCaffrey, RES '82
LTG James C. McConville, USAWCF '02
MG Richard J. Quirk III, RES '92

LTG David W. Barno, RES '95

Also, per Army Regulation 870-5, *Military History: Responsibilities, Policies and Procedures*, MHI is responsible for conducting the Division Commander Lessons Learned or DCLL program. Established to assist incoming division commanders, the program initiates contact with the outgoing commander several months prior to the change of command. The program is focused on exploring lessons learned in areas ranging from training, resources, garrison operations, deployments, and giving the commander a "read ahead" on what to expect upon assuming command. Unlike SOOHP interviews, the DCLL oral histories are for incumbent division commanders and are not open to the general public.

by Brent C. Bankus, DDE '04, USAHEC

NEW AWCF LIFE MEMBERS

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SROOC – Senior Reserve Component Officers Course
(DSP – Commandant's Mational Security Program

USAWCF – U.S. Army War College Fellow

SLS – Senior Leader Seminar

The following individuals became Life Members of the Foundation from October 29, 2016 through May 12, 2017. Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

| The following individuals became Life Members of the Foundation from Octo | ber 29, 2016 through May 12, 2017. Memberships AN | ND donations are both tax | x deductible to the full extent of the law based on our 501(c | c)(3) status. |
|---|---|---------------------------|---|---------------|
| Full NameClass | COL (Ret) Terry L. Greenwell | DDE '02 | Mr. Ronald E. Rhody | NSS 'I I |
| Mr. Peter Allen Abramson | Ms. Whitney R. Grespin | | COL (Ret) Joseph F. Rice | |
| COL Brian M.Adelson * | COL Wayne C. Grieme, Jr | | LTC Scott Wade Richards * | |
| LTC Winfield Austin Adkins * RES '17 | Col William R. Griffin, USAF | | LTC Keith Edward Robinson * | DDE 17 |
| LTC Jason P.Affolder RES '17 | Mr. David M. Gruppo | | Mr. H. John Rogers | |
| LTC Allen Douglas Aldenberg * | Mrs. Emmanuella Habsburg | NSS '11 | Mr. Scott S. Romero | |
| COL Erik N.Anderson * RES '16 | Mr. Charles W. Hall | NSS '10 | MG Arlen Ray Royalty, Ed.D | |
| LTC U.L.Armstrong, Jr.* DDE '16 | Mr. Brien Hallett | | Mr. Sanjay Saini | |
| COL Robert R.Arnold, Jr.*RES '17 | COL (Ret) John R. Harris | | LTC David M. Sands * | |
| Mr. Danforth W. Austin | COL (Ret) Patrick R. Heron | | Mr. Matthew Louis Sannito | |
| LTC Jeffrey Edwin BakerRES '17 | COL Jamison A. Herrera * | | Dr. Daniel V. Schidlow, M.D | NSS '15 |
| Mr. William J. Ballot | COL Daniel Lee Higgins * | | COL (Ret) Robert L. Schmidt | |
| BG (Ret) Llyle J. Barker, Jr RES '75 | LTC Jimmie A. Hilton, Jr. * | | LTC Paul William Schneider * | |
| MG (Ret) John Reynolds Bartley RES '97 | LTC Matthew Jeremy Holly * | | LtCol Timothy William Schnelle, USMC * | |
| MG (Ret) Peter C. Bayer, Jr. * RES '04 | Mr. Vincent Bernard Holman, Sr. * | | Mr.William H. Schuler | |
| Ms. Ingrid A. Bell | COL (Ret) Joseph W. House | | COL Ross Cameron Scott * | |
| LTC Heather Ozette Bellusci | COL Stephen lacovelli * | | Mr.William F. Shea | NSS '14 |
| COL (Ret) Stephen M. Bloomer RES '04 | MG Lewis G. Irwin, Ph.D | | COL (Ret) Robert G. Shields | RES '93 |
| COL (Ret) Paul E. Bluteau | COL (Ret) John Wilson Ives | | COL S. Stephen Shrader | |
| LTC Laura Ruth Bosco * DDE 17 | COL Russell Dexter Johnson | DDE '09 | COL Eric Paul Shwedo * | |
| LTC Morgan C. Brantley * | Dr. Peter S. Kay, Ph.D. | | Mr. Peter Silva, Jr | |
| COL Freda Washington Bredy * DDE 17 | LTC Helen Viola King * | | LTC (Ret) James B. Simms | |
| Mr. Joseph Andrew Brooks | COL James M. Kisiel * | | COL Maurice L. Sipos * | |
| Ms. Ann L. Brown | COL (Ret) John Michael Koivisto, Jr | | COL Shad Gary Smith * | |
| LTC Jeffrey David Buck *RES '17 | Dr. Richard J. Kossmann, M.D | | COL Warren W. Smith * | |
| LTC Elie BukuruRES '14 | COL (Ret) Tod H. Kulas | | COL (Ret) Louis Martin Sniadach | |
| Mr. John BurgessNSS '03 | COL (Ret) Timothy M. Lambert | | Mr. Charles Randy Snow | |
| LTC Bradley Keith Burns * | BG (Ret) Paul Michael Landry | | LTC Mack T. Spickard * | |
| COL (Ret) John Curtis Burns RES '01 | COL (Ret) James C. Larsen | | LTC Patrick Douglas Stapleton * | |
| COL (Ret) James D. Canfield | Mr. Douglas M. La Violette | | Mr. Arnold R. Stein | |
| Mr. Trinidad Flores Capelo * | COL Jong H. Lee * | | LTC (Ret) Sava M. Stepanovitch | FAC |
| COL Roberto Cardenas * | Mr. Charles R. Lieb | NSS '09 | COL John N. Stibbard * | |
| LTC Perry Madison Carper II * RES '16 | CH (COL, Ret) Bernard H. Lieving, Jr | | COL (Ret) Douglas R. Still | |
| COL Jorge D. Carrillo * | LTC Haymet Llovet * | | LTC Victor A. Suarez * | |
| Mr. R. Wesley Carrington * | Col (Ret) James H. Lynch, USAF | | LTC Richard Alan Sugarman * | |
| COL John R. Cavedo, Jr. *RES '16 | Dr. Michael Eugene Lynch, Ph.D | | LTC Patrick Andrew Swan | |
| COL Christopher Casimir Cerniauskas * DDE 17 | LTC Michael Paul Marciniak * | | LTC Tyra J. Swanson * | DDE 17 |
| Dr. Diana Chapin, Ph.D | Mr. Ryan Sean McCannell | RES '16 | COL (Ret) William W.Taney III | |
| LTC Christopher Martin Christon DDE'16 | LTC Mark R. McCullough * | DDE '16 | LTC Phillip Arthur Taylor * | |
| COL (Ret) Robert G. ClarkeRES '78 | LTC Jeremy Thomas McGarry | RES '17 | COL Mark Ellison Tellier * | DDE 17 |
| LTC Robert James Coker * | COL Ingo McLean * | | COL Blair E.Tinkham | DDE 16 |
| Mr. Anthony C. Collins | COL (Ret) James Dennis McMonigle | DCS '86 | Dr. James T. Treharne * | RES '17 |
| Rev. Douglas G. Comstock NSS '99 | GEN Alberto Jose Mejia Ferrero | RES '08 | LTC Katherine Anne Trombley * | |
| COL Patrick Kirby Curran * | LTC Brandon Gregorio Meno | | COL Michael Alan True | |
| COL Kirk Phillip Dailey *DDE '16 | LTC Anthony Merriweather * | | COL Emilio Turina | RES '17 |
| Dr. Ronald D. Daniel | Mr. Edward É. Midgley | | Lt Col Kristina A. Tweedy, USAF | RES '17 |
| COL (Ret) Kirk W. DavidsonRES '96 | LTC Vladimir Minarik * | | CAPT (Ret) Peter Marc Van Stee, USN | DDE '09 |
| COL Marsha Lynn DeFelice * DDE 17 | LTC Scottie Alan Moore * | DDE 17 | COL Kenneth Gary Verboncoeur * | DDE 17 |
| Mr. Gregory D. Degermajian | COL Christopher William Muller * | RES '16 | COL (Ret) Anthony J. Vergopia | |
| LTC Roger Francis Deon, Jr. * DDE 17 | LTC Brian C. Mellen | | LTC Barry Kyle Vincent * | |
| COL Larry Conrad Dewey | COL John Martin Murphey * | | LTC Anita Yvonne Vinson * | |
| COL Tonya F. Dickerson * DDE 17 | LTC Martin J. Naranjo * | | LTC Robert Michael Wagner | DDE 17 |
| LTC Allan Lee Dollison | COL Kevin Michael Nash | | COL Gary A. Walenda | |
| Dr. Mark Edward Duckenfield, Ph.D FAC | COL Andrew Gerard Nault * | DDE 16 | Mr. James A. Walker | NSS '16 |
| COL Daniel John Duncan | LTC Christian Michael Neary * | DDE 17 | LTC George Henry Walter IV * | |
| Col (Ret) Daniel G. Eagan RES '07 | Lt Col Christopher J. Nemeth, USAF | | Mr. William T. Weiller | |
| LTC Francois-Xavier Elias RES '17 | Mr. Francis E. Newton | RES '73 | COL Jason Aaron Wesbrock * | |
| LTC Stephanie Bailey Williams Elliott * DDE '17 | COL Matthew Paul Novak * | RES '17 | MG (Ret) Jack C.Wheeler | RES '79 |
| Dr. Patricia L. Farrell-Cole | COL Frederick M. O'Donnell | | COL (Ret) William Bruce Wilder | |
| LTC Drew Lawlor Fetherston * DDE '16 | COL Jaimie Stuart Ogilvie | | LTC Gerard Byron Williams II * | |
| Mr. Brian D. Fitzgerald | Mr. Cyril Okemewa Onewokae | | LTC Janet R. Wise * | |
| LTC Calondra Lavet Fortson * RES '17 | LtCol Elizabeth A. Perazzo, USMC * | | LTC John J.Wojcik * | |
| COL (Ret) Frederick G. Fox III RES '91 | LTC Felix Antonio Perez * | | LTC Brigitta G.Woodcox * | |
| COL Francis Virgil Frazier IV DSC '07 | COL Ralph Newton Perkins * | | COL (Ret) Reginald Wallace Woolard | |
| COL (Ret) Christopher G. Gallavan, J.D RES '99 | Mr. Henry M. Picken, Jr | | LTC Geoffrey W.Wright * | |
| COL David Stuckey Gayle *DDE 16 | COL Richard Lee Potterton, Jr. * | | Mr. Roland D. Wussow | |
| Mr. Robert W. Gelfman | LTC Robert Stone Powell, Jr | | COL Michael Lynn Yost * | |
| COL (Ret) Dean R. Giulitto, M.D DDE '02 | COL Jaren Keith Price | USAWCF '16 | COL (Ret) Morris M. Young | |
| COL (Ret) Douglas Glover | Mr. Patrick B. Quinn * | | COL Karel Zapletal | |
| LTC Joseph Cletus Goetz II * RES 17 | LTC Mark Allen Raaker * | | • | |
| COL Andrew Lloyd Grantham * | Lt Col David E. Rayman, USAF * | | * Joined in 2016, but inadvertent | ly omitted |
| BG (Ret) Randall A Greenwalt RES '79 | ITC Daniel Anthony Reichen * | | former 41 - 11-4 in 41 - E-11 2016 in | |

LTC Daniel Anthony Reichen * DDE '17

BG (Ret) Randall A. Greenwalt RES '79

^{*} Joined in 2016, but inadvertently omitted from the list in the Fall 2016 magazine.

ARMY WAR COLLEGE FOUNDATION DEVELOPMENT UPDATE

OUR FIRST REAL ESTATE DONATION

We have been approached by a donor wishing to use a powerful tool the IRS offers to taxpayers - the donation of appreciated property to a non-profit 501(c)3 organization, in this case our Foundation. The donor bought an end-unit townhouse very early in his military career, and kept the property as a rental as he moved from post to post. He recently chose to streamline his investment holdings and realized he was in a position to owe significant capital gains taxes when he sold the townhouse. Additionally, he faced the prospect of preparing and marketing the property for sale from out of state. Instead, our team is now in the process of preparing to receive the townhouse and put the proceeds to work for our Foundation to help the College. The donor has received an appraisal and we have received the results of a property inspection. We will soon complete the transaction and receive title to the property while the donor will be able to claim a deduction for the full market value of the property on his taxes, while also avoiding the payment of capital gains taxes. In a further step of generosity, the donor has offered to make donations to us to cover monthly utility bills until we are able to sell the property!



If you are facing a sizable capital gains tax bill on appreciated property, stocks, or mutual funds, donating the property to us is one way of avoiding those taxes (and for real estate, avoiding the sales process). If you are not in a position to donate the property outright, perhaps we can arrange for you to receive recurring income as well as a partial tax deduction. Contact Harry for further information (harry.leach@usawc.org or 717-243-1756).

Col (Ret) Harry Leach, USAF, RES '05 & former FAC Director for Development

CORPORATE DEVELOPMENT NEWS

This is my initial magazine posting from this position since it was created and I came on board last October. My first mission has been to learn more about the Foundation and how extensively it supports the College and its graduates. I had experienced "the margin of excellence" in a number of ways as a graduate and former faculty member myself, but quickly learned that my previous exposure was just the "tip of the iceberg," as they say. I have discovered every day that there are hundreds of events, courses, research programs, and programs at USAWC that are positively impacted by our Foundation's support and I am excited to share that information with you as we go forward.

My second mission has been to find graduates who are serving in positions of responsibility in businesses, organizations, and foundations across the U.S. To do that, I have been reaching out to fellow graduates in corporate America primarily through the professional site LinkedIn. I am working through LinkedIn as quickly as I can, but if I have not yet connected with you, please send me an invite and let's talk. Yes, you can guess that it is a goal of mine to increase corporate donations and sponsorships for important College programs that need additional resourcing! To set the stage, we encourage graduates and friends of the College to reflect on time here at the USAWC and think about everything gained from the experiences and the education. What were your most meaningful educational events and how did you apply them after you left? Also, if you work now or have previously worked in a corporate organization that values the leadership skills and experiences you bring to the position, we would like to appeal to that organization for support. Perhaps you could help us identify the right person and process in your organization to help in this capacity? If so, please call (717) 243-1756 or email me (ben.prescott@usawc.org) and tell me about them and I will follow up.

We truly appreciate your help and look forward to hearing from you as we work together to support the U.S. Army War College.

> COL (Ret) Ben Prescott, USAR, RES 10 & former FAC Corporate Development Officer



AWCF Development Team (Harry and Ben) at the Tampa Reunion Dinner

OTHER WAYS TO GIVE — LIFE INSURANCE

In addition to providing protection for family members or business associates, life insurance also offers a route for planned giving to the Foundation. When a life insurance policy has outlived its original purpose, consider changing the policy to name the Foundation as a beneficiary. If you still need the policy's protection, most life insurance policies allow the policy owner to name the Foundation a successor beneficiary – a party to receive the life insurance policy proceeds if the original beneficiary is also deceased when the policy claim is filed. If you would like to claim a charitable deduction on your taxes, you may irrevocably assign the policy to the Foundation as owner of the policy. You would no longer retain the right to make changes to the policy or to name beneficiaries, but you could deduct the smaller of 1) policy fair-market value or 2) the net premiums paid to-date. You could also receive continuing tax deductions by donating the amount of the policy premium to the Foundation each year.

A LEGACY OF GENEROSITY

Our Foundation lost a wonderful and generous friend, Mr. Jack Rudin of New York City, on December 4, 2016 when he died at age 92. Mr. Rudin is responsible for funding the USAWC Landpower Essay Program, now referred to as the Elihu Root Prize, for the best articles published in *Parameters* from authors across the U.S. and international security community. Mr. Rudin was Chairman of Rudin Management Company, one of New York City's leading real estate builders and owners, and he was a most dedicated and generous philanthropist. He never forgot his military service, expressing great pride for having enlisted in the U.S. Army



in 1942 and serving as a member of the 89th Infantry Division under GEN George S. Patton.

Thanks to Mr. Jack Rudin for helping advance the study of Strategic Landpower.

TAPS SPRING 2017

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Cour

USAWCF – U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS – Strategy Implementation Seminar CNSP – Commandant's National Security Program DSC – Defense Strategy Course
SLS – Senior Leader Seminar
RCNSIS – Reserve Component National Security
Issues Seminar

Col (Ret) Collins 'Shack' Shackelford, USAF, RES '72. August 8, 2003

COL (Ret) Mebane B. Stafford, RES '72......April 12, 1990

Col (Ret) Ray G. Thompson, USAF, RES '72..... February 18, 2017

COL (Ret) Peter L.Thorsen, DCS '72 November 7, 2016

SRCOC – Senior Reserve Component Officers Course AGNSS - Adjutant General's National Security Seminar COL (Ret) Vernon W. Pinkey, RES '65 January 4, 2017 BG (Ret) Charles E. Canedy, RES '70......July 29, 2007 COL (Ret) Carl E. Pister, RES '65......July 4, 2001 COL (Ret) Lake G. Churchill, Jr., RES '70..... January 20, 1995 1950s COL (Ret) George D. Rehkopf, RES '65 January 28, 2006 COL (Ret) Harold R. Clark, DCS '70. September 17, 2010 COL (Ret) William 'Bill' Coghill, DCS '70 April 28, 2016 COL (Ret) Edward 'Gus' Chalgren, RES '56 ... December 31, 2016 COL (Ret) John T. Rhett, Jr., RES '65 January 15, 2005 COL (Ret) John R. McLean, RES '58. April 5, 2017 COL (Ret) Raymond A. Cramer, Jr., RES '70 December 3, 2014 COL (Ret) William E. Scanlon, RES '65 December 13, 1991 COL (Ret) Henry P.Tucker, RES '58......April 21, 2007 CAPT (Ret) James L. Shipman, USN, RES '65. January 18, 1990 CAPT (Ret) Edwin M. Crow, USN, RES '70 August 10, 2016 COL (Ret) James 'Jim' Dalton, RES '70 July 3, 1988 COL (Ret) Gene A. Walters, RES '65 February 22, 2017 Col (Ret) Maxie R. Williams, USMC, RES '65... December 22, 2010 COL (Ret) Robert 'Bob' Duncan XIII (Jr.), DCS '70 . . Nov. 25, 2002 COL (Ret) John V. Lanterman, RES '60..... December 12, 2016 LTC (Ret) Paul A. J. Bue, FAC '66-'69 November 29, 2016 COL (Ret) John M. Forbes, DCS '70 November 22, 2001 Mr. John J. Wilpers, RES '60.....February 28, 2013 MG (Ret) Lincoln M. Cummings, SRCOC '66 August 12, 2000 COL (Ret) Laverne A. Parks, RES '61.....January 3, 1990 BG (Ret) Joe N. Frazar, Jr., SRCOC '66 August 12, 2005 Col (Ret) Donald H. Hooten, USAF, RES '70......June 4, 1985 COL (Ret) G. B. 'Rick' Howard, DCS '70............ July 28, 2004 Col (Ret) Douglas 'Sandy' Sanford, USAF, RES '61. . January 24, 2014 MG (Ret) Wilbur H. Fricke, SRCOC '66 September 7, 1998 Col (Ret) Alfred 'Clark' Bigum, USAF, RES '62 . . November 22, 2008 COL (Ret) Richard 'Doc' Hesse, RES '66. January 22, 2017 COL (Ret) Justice 'J.B.' King, RES '70 December 16, 2011 COL (Ret) Lawrence Bowlby, RES '62..... January 10, 2006 COL (Ret) Robert J. Kriwanek, DCS '70 February 4, 2002 BG (Ret) Alvin C. Isaacs, RES '66 September 28, 2002 COL (Ret) Walter A. Guntharp, RES '62 March 1, 2003 MG (Ret) Elmer 'Ray' Ochs, RES '66 July 24, 2009 COL (Ret) Richard Martinko, DCS '70 December 10, 2011 COL (Ret) Fariss Hardin, RES '62 October 9, 2003 COL (Ret) Joseph 'Joe' O'Leary, Jr., RES '66. September 9, 2016 COL (Ret) Dee W. Pettigrew, Jr., DCS '70 May 23, 2000 Col (Ret) Sidney S. Hirshberg, USAF, RES '62 May 13, 2003 MG (Ret) John 'Jack' Osteen, Jr., RES '66 October 17, 2016 COL (Ret) Donald M. Phillips, DCS '70 October 21, 2005 COL (Ret) Nathan H. Hixson, RES '62 January 13, 2007 COL (Ret) Joseph F. Paradis, RES '66.....June 30, 2009 COL (Ret) Bobby 'Pink' Pinkerton, RES '70. October 15, 2002 CAPT (Ret) Jack A. Pate, USN, FAC '66-'70. . . . November 24, 2016 Col (Ret) Harold 'Hal' Reynolds, USAF, RES '70 ... October 25, 2004 Col (Ret) William P. Lemme, USAF, RES '62.... December 7, 2006 LTG (Ret) Thomas H.Tackaberry, RES '66 April 3, 2017 COL (Ret) Thomas G. Rosell, DCS '70 August 12, 2006 COL (Ret) Merlin H. Parson, RES '62 September 4, 1996 COL (Ret) Fayette L. Worthington, RES '66 April 1, 2004 COL (Ret) N. Dean Schanche, RES '70 December 19, 2012 COL (Ret) James L. Scovel, RES '70 October 13, 2003 COL (Ret) Francis H. Patrick, RES '62..... October 17, 1997 Mr. Jacob L. Barber, RES '67 December 4, 2013 COL (Ret) Edwin M. Sayre, RES '62.....October 23, 2014 COL (Ret) Robert D. Bentley, RES '67................. July 19, 2016 BG (Ret) Richard 'Dick' Sweet, RES '70...... July 27, 1994 COL (Ret) Fred G. Steiner, RES '62 May 7, 2007 Dr. Arthur F. Byrnes, Ph.D., RES '67 December 5, 2005 COL (Ret) Thomas 'Tommy' Thompson, RES '70 . . . March 10, 1999 COL (Ret) William G.Thomas III, RES '62..... November 2, 2003 COL (Ret) Jay D. Carpenter, RES '67.....February 25, 2014 COL (Ret) William 'Bill' Tombaugh, RES '70......June 20, 2002 CAPT Lloyd H.Thomas, USN, RES '62. June 15, 2003 COL (Ret) Robert R. Uhl, DCS '70 September 10, 1985 COL (Ret) Arthur N. Whitley, RES '62. November 28, 2002 CDR (Ret) George W. Govan, USN, RES '67..... March 22, 2017 COL (Ret) Thomas 'Tom' Anderson, RES '71... November 23, 2016 COL (Ret) Willis 'Bill' Adams, RES '63 April 8, 2015 COL (Ret) Mark J. Hanna, RES '67..... January 16, 2005 COL (Ret) Leandro N. Arroyo, DCS '71 October 7, 2004 COL (Ret) James 'Jim' Bowen, Sr., RES '63. February 23, 2010 COL (Ret) Philo A. Hutcheson, Jr., RES '67 December 28, 2016 COL (Ret) Clarence 'Don' Barry, RES '71 December 25, 2016 COL (Ret) Benjamin F. Cook, Jr., RES '63..... October 17, 1991 COL (Ret) Robert G. Krebs, RES '67. July 28, 1994 COL (Ret) Floyd D. Gattis, RES '63 July 5, 2006 COL (Ret) Hugh 'Mac' MacDonald, RES '67 October 21, 2001 COL (Ret) Joseph 'Nace' Daily, Jr., DCS '71...... March 28, 2014 CAPT (Ret) Roger J. Miller, USN, RES '67 July 19, 2012 COL (Ret) Joseph 'Joe' Drewry, Jr., DCS '71 October 17, 2006 COL (Ret) Walter R. Harris, RES '63 November 5, 1993 COL (Ret) James G. Healy, RES '63 March 2, 2006 Mr. Raymond L. Perkins, RES '67..... April 16, 2011 COL (Ret) Clarence C. Gerrard, DCS '71June 4, 2013 Col (Ret) Silas W. Purvis, USAF, RES '67..... March 1, 2016 COL (Ret) William F. LaHatte, RES '63 November 6, 2011 Mr. Charles 'Chuck' Hazelett, RES '71 December 6, 1990 COL (Ret) Bernard E. McKeever, Jr., RES '63.....May 16, 1997 COL (Ret) Joseph 'Rocky' Rochefort, Jr., RES '67 Dec. 8, 1994 COL (Ret) Russell L. Johnson, RES '71..... November 8, 2012 CAPT (Ret) Cornelius F. Moul, USN, RES '63 February 25, 2000 COL (Ret) Thomas E. Rogers, RES '67..... December 29, 2016 COL (Ret) Lloyd H. Kimmel, Ph.D., DCS '71 February 20, 2014 BG (Ret) Olin E. Smith, RES '67 April 17, 2017 COL (Ret) Thomas H. Muller, RES '63 February 1, 1998 LTG (Ret) Richard 'Dick' Lawrence, Ph.D., RES '71, COL (Ret) Eugene I. Peterson, RES '63 July 26, 2005 COL (Ret) Peter E. Sweers, Jr., RES '67 August 5, 2010 USAWC Cmdt '82-'83..... December 9, 2016 COL (Ret) Gustave A. Peyer, RES '63......May 17, 2002 COL (Ret) Robert 'Bob' Tully, RES '67 February 16, 2017 COL (Ret) Maurice 'Maury' Leiser, RES '71 April 30, 2009 COL (Ret) Martin L. Raines, RES '63 November 30, 2010 Col (Ret) Charles A. Watry, USAF, RES '67 February 27, 2017 Col (Ret) William H. Loomis, USAF, RES '71 January 7, 2016 MG (Ret) Samuel L. Reid, RES '63 June 13, 2008 COL (Ret) Walter J. Beinke, Jr., RES '68 May 12, 2004 VADM (Ret) Richard 'Dick' Miller, USN, RES '71. . February 22, 2016 COL (Ret) Harold K. Roach, RES '63.....October 2, 1996 BG (Ret) John J. Costa, RES '68 August 6, 2013 COL (Ret) Russell J. Mittelstadt, J.D., DCS '71. February 9, 2006 COL (Ret) Ted A. Crozier, Sr., RES '68 January 9, 2017 MG (Ret) Charles 'Chuck' Palmer, DCS '71...... January 7, 2014 COL (Ret) John E. Culin, RES '68. October 20, 2007 Mr. Paul E. Peksa, RES '71 October 12, 2008 MG (Ret) Milton A. Pilcher, SRCOC '71 April 16, 2017 COL (Ret) Beverly C. Snow, Jr., RES '63. November 9, 2016 COL (Ret) Paul P. Ellison, Jr., RES '68 November 15, 1999 COL (Ret) William 'Bill' Stewart, RES '63 January 24, 2003 COL (Ret) Rodney B. Gilbertson, RES '68. November 13, 1999 COL (Ret) Leonard 'Len' Spirito, RES '71 April 19, 2017 COL (Ret) Arthur T. Surkamp, RES '63 October 17, 2001 Col (Ret) L. Samuel 'Sam' Hollier, Jr., USMC, RES '68 . . Jan. 29, 2011 COL (Ret) Earl C. Sutherland, DCS '71......June 19, 2014 RADM (Ret) Charles P.Tesh, USN, RES '63 May 4, 2000 COL (Ret) Melvin 'Mel' Johnsrud, RES '68..... August 8, 2007 MG (Ret) Walter K. Tagawa, DCS '71, SRCOC '80 October 13, 2016 COL (Ret) J. Richard 'Dick' Lay, RES '68 January 17, 2017 COL (Ret) Albert G. Wing, Jr., RES '63. September 6, 2001 LTC (Ret) Robert L. Young, RES '71 June 2, 2006 RADM (Ret) Eugene J. Carroll, Jr., USN, RES '64 . . February 19, 2003 CAPT (Ret) John R. C. Mitchell, USN, RES '68 May 30, 2011 COL (Ret) Bernard 'Ben' Ambrose, RES '72 February 4, 2017 COL (Ret) J. C. 'Dink' Caton, RES '64 February 21, 2005 LTG (Ret) C. Robert 'Bob' Myer, RES '68 April 30, 2007 COL (Ret) Newell J. Berger, Jr., DCS '72 February 1, 2004 COL (Ret) Buckner 'Buck' Creel III, RES '64.... October 24, 2016 CAPT (Ret) Francis 'Okie' O'Connor, USN, RES '68 . . Oct. 27, 2004 COL (Ret) Ted E. Bishop, RES '72. October 12, 2008 MG (Ret) James 'Jim' Smith, RES '68 December 14, 2016 COL (Ret) Robert 'Bob' Boyer, RES '72..... October 28, 2008 Col (Ret) Edwin 'Ned' Lackens, USAF, RES '64 . . . October 28, 1999 MG (Ret) Paul T. Smith, RES '68 October 30, 2008 COL (Ret) George D. Brosious, RES '72 April 17, 2002 COL (Ret) Victor J. Layton, RES '64 August 8, 2010 MG (Ret) John G. Waggener, Sr., RES '68 February 3, 2017 Col (Ret) William 'Bill' Cryan, USMC, RES '72. . . . February 19, 2009 COL (Ret) John 'Jay' or 'J.S.' Mace, RES '64 December 10, 2016 Col (Ret) Douglas 'Doug' Weart, USAF, RES '68 May 6, 2013 BG (Ret) M. 'Jim' Cunningham II, RES '72..... July 5, 2004 COL (Ret) John 'Jack' Bender, RES '69, FAC '69-'70 . January 3, 2000 COL (Ret) Robert H. Musser, RES '64.....January 29, 2006 Col (Ret) James E. Daniel, Jr., USAF, RES '72 January 15, 1995 Col (Ret) William 'Bill' Pala, USMC, RES '64 August 28, 2000 Col (Ret) William 'Bill' Daniels, USMC, RES '69..... March 4, 2016 COL (Ret) Robert W. Dews, DCS '72 August 6, 1995 COL (Ret) Samuel M. Patten, RES '64 March 9, 2007 COL (Ret) James 'Jim' Finsterle, RES '72 January 12, 2009 MG (Ret) Donald 'Snapper' Rattan, RES '64 March 8, 2017 CDR (Ret) Willliam 'Bill' Earl, USN, RES '69 . . . December 18, 2012 Col (Ret) Donaldson 'Don' Frizzell, USAF, RES '72 . . January 8, 2009 Col (Ret) Bertram 'Bert' Ryder, USMC, RES '64 March 15, 2013 COL (Ret) William 'Bill' Higgins, RES '69..... November 13, 2016 COL (Ret) Donald 'Don' Gelke, RES '72......May 1, 1986 Mr. Sidney Sober, RES '64 April 21, 2014 COL (Ret) Richard 'Dick' Hunt, RES '69 April 23, 2004 Col (Ret) Thomas 'Tom' Griffin, Jr., USMC, RES '72. May 9, 2016 COL (Ret) William 'Bill' Talbott, RES '64 December 30, 2007 BG (Ret) Edwin L. Kennedy, RES '69 January 11, 2017 Col (Ret) P. Rex Hammock, USAF, RES '72 March 8, 2017 COL (Ret) John 'Jack' Watson, RES '64 September 6, 2005 COL (Ret) Harold H. Lee, RES '69. September 3, 2002 COL (Ret) Charles 'Chuck' Lowman, RES '72. . . . February 22, 2007 COL (Ret) Kenneth G.Althaus, Jr., RES '65 January 16, 2006 Mr. Robert 'Bob' Nichols, RES '69 June 12, 2006 COL (Ret) Bernard 'Bernie' Matthey, Jr., RES '72. December 8, 2016 LTC (Ret) Henry B. Cabell, RES '65..... July 16, 2015 COL (Ret) Milum 'Bing' Perry, Jr., RES '69 January 9, 2006 COL (Ret) James 'Jim' McCluskey, RES '72 July 30, 2013 Col (Ret) Alfred M. Cordes, USMC, RES '65 October 1, 2015 COL (Ret) Stewart 'Stew' Shirey, USN, RES '69 . . October 15, 2014 CH (COL, Ret) John P McCullagh, RES '72 February 11, 2004 COL (Ret) George L. Dennett, RES '65..... January 14, 2008 COL (Ret) Howard M. Steele, Jr., RES '69 December 28, 2016 COL (Ret) Donald L. McNutt, RES '72 February 27, 1999 COL (Ret) Franklin T. Garrett, RES '65 January 24, 2005 COL (Ret) Howard 'Bud' Strohecker, RES '69. April 29, 2002 COL (Ret) Billy J. Mendheim, RES '72 December 28, 2001 Col (Ret) Robert W. Libell, Sr., USAF, RES '65 . . December 27, 1998 Col (Ret) Johnnie C. Vance, Jr., USMC, RES '69 January 18, 2009 COL (Ret) Roger C. Runion, RES '72 October 22, 2005 COL (Ret) John H. Linden, RES '65 October 3, 2007 COL (Ret) Jack G.Whitted, RES '69 June 7, 2014 COL (Ret) Pierce 'Pete' Seago, Jr., DCS '72 January 30, 2017 Col (Ret) Joseph M. Madden, USAF, RES '65 April 29, 2001 COL (Ret) Jack C. Woods, RES '69 December 31, 2012 COL (Ret) Carman T. Selby, RES '72 July 31, 1993

CAPT (Ret) Manuel 'Manny' Benero, Jr., USN, RES '70 Dec. 11, 2009

COL (Ret) Gerald 'Gerry' Bobzien, RES '70 March 2, 2016

BG (Ret) Oliver 'Pat' Patton, RES '65...... September 15, 2002 26 Foundation & Alumni News Spring 2017

MG (Ret) Richard E. McConnell, RES '65. August 1, 2001

COL (Ret) John J. Norris, FAC '63-'64, RES '65. December 29, 2016

| 1970s Continued | COL (Ret) Alonzo Williams, RES '77 November 14, 2008 | COL (Ret) Joseph 'Joe' Antoniotti, DCS '92 July 9, 2014 |
|---|--|--|
| COL (Ret) Edward 'Ed' Willis, RES '72 September 29, 2001 | COL (Ret) James 'Jim' Wilson III, RES '77February 28, 2017 | COL (Ret) Thomas 'Taffy' Carlin, RES '94 December 1, 2016 |
| COL (Ret) Robert 'Bobby' Bacon, RES '73 March 6, 2017 | Col (Ret) Willard J. Woodring, Jr., USMC, RES '77 January 15, 2013 | COL (Ret) John S. Coleman, DCS '97 August 20, 2010 |
| COL (Ret) George H. Crook, Ph.D., DCS '73 October 31, 2015 | COL (Ret) Lloyd 'Sonny' Wyatt, DCS '77 October 3, 2015 | Col (Ret) Stuart 'Mike' Ehrlich, USAF, RES '97February 12, 2015 |
| MG (Ret) Joseph 'Joe' Franklin, RES '73 March 8, 2017 | COL (Ret) Donald J. Zurbriggen, RES '77 February 4, 2011 | |
| COL (Ret) Jarold 'Jerrie' Hutchison, RES '73 March 23, 2017 | COL (Ret) Nicholas 'Andy' Andreacchio, RES '78. December 2016 | 2000s |
| COL (Ret) David L. Johnson, RES '73 April 15, 2017 | BG (Ret) Mildred E. Hedberg, RES '78 | COL (Ret) John C. Stratis, RES '02 |
| MG (Ret) John B. Oblinger, Jr., RES '73 December 26, 2016 | RADM (Ret.) James W. Gray, Jr., USN, SRCOC '78 August 9, 2013 | COL (Ret) Jarrold 'Jerry' Reeves, Jr., RES '03 November 12, 2016 |
| COL (Ret) Charles 'Doc' Phillips, DCS '73 October 9, 2016 | COL (Ret) John 'Jake' Robert, DCS '78 | COL (Ret) Anthony 'Tony' Glenn, USAWCF '04 Sept. 12, 2010 |
| • | | |
| COL (Ret) Robert T. Reed, RES '73, FAC '73-'77 October 4, 2016 | Mr. John E. Roley, Jr., FAC '78-'05 October 20, 2016 | COL (Ret) Damon L. Igou, DDE '05, FAC '14-'16 Nov. 28, 2016 |
| COL (Ret) Emery S. Robertson, Jr., DCS '73 September 20, 2016 | BG (Ret) Alfred 'Sandy' Sanderson, | BG (Ret) Francis 'Frank' Laudano III, DDE '06 Dec. 13, 2016 |
| COL (Ret) John M. Ross, DCS '73 December 15, 2016 | USAWC Dep Cmdt '78-'80 March 27, 2017 | MG Francisco 'Cisco' Espaillat, RES '07, SRCOC '16 April 7, 2017 |
| COL (Ret) Charles 'Charlie' Johnson, RES '74 January 12, 2017 | LTC (Ret) Michael J. Xenos, RES '78 November 28, 2000 | COL Jorge M. Fernandez, DDE '07 |
| COL (Ret) Myron 'Mike' Longmore, RES '74 March 10, 2017 | COL (Ret) Rhoda M. Messer, DCS '79 October 26, 2016 | BRIG Naushad H. Kayani, IF Pakistan, RES '09 November 2013 |
| COL (Ret) F. Carl A.W. Schleusing, RES '74 November 10, 2016 | COL (Ret) Karl S.Tomaka, RES '79 September 8, 2015 | COL (Ret) Matthew J. Hearon, DDE '11 November 20, 2016 |
| COL (Ret) Charles N. Eason, DCS '75June 1, 2001 | | CDR Timothy J. Minnehan, USN, DDE '11 September 20, 2013 |
| COL (Ret) Graybill E.Williams, RES '75 February 11, 2017 | 1980s | Ms. Connie M. Warner, USAWC Exec. Services '72-'11 Dec. 5, 2016 |
| COL (Ret) Raymond M. Macedonia, RES '76, | COL (Ret) Ronald 'Ron' Matthews, D.Ed., RES '80 Dec. 24, 2016 | COL Jon T. Blatt, RES '16 February 4, 2017 |
| FAC '76-'84 November 16, 2016 | BG (Ret) C. Ronald 'Ron' Adams, RES '81 March 20, 2017 | |
| LTC (Ret) D. 'Art' McCoole, DCS '76 January 9, 2017 | COL (Ret) Kenneth H. Campbell, DCS '81 September 16, 2016 | Spouses |
| COL (Ret) Samuel J. Ady, RES '77 June 7, 2011 | COL (Ret) Brion V. Chabot, DCS '81 December 22, 2016 | Mrs. Geraldine 'Jerry' Titley, January 12, 2017 |
| COL (Ret) Anthony 'Ted' Alt, DCS '77 December 25, 1983 | BG (Ret) Kenneth W. Dermann, SRCOC '81 February 4, 2017 | wife of LTC (Ret) Richard J. Titley, RES '61 |
| COL (Ret) John J. Benacquista, RES '77 July 31, 2003 | COL (Ret) Willard 'Bill' Golding, RES '81 March 18, 2017 | Mrs. Joyce H. Moody April 3, 2017 |
| COL (Ret) George A. Berg, RES '77 January 27, 2017 | COL (Ret) Harold D. Lynch, RES '81 April 3, 2008 | widow of LTC (Ret) Charles S. Moody, Jr., FAC '68-'71 |
| COL (Ret) Stanley G. Bonta, RES '77 December 2, 2016 | COL (Ret) Donald P. Press, DCS '81 November 22, 2016 | Mrs. Ellen 'Lee' Anderson December 2, 2016 |
| MG (Ret) Fletcher C. Booker, Jr., SRCOC '77 October 10, 2012 | COL (Ret) Rolland R. Sullivan, | wife of MG (Ret) Andrew 'Andy' Anderson, RES '70 |
| COL (Ret) Howard Boone, RES '77 October 28, 2009 | Parameters Editor '81-'83 | Mrs. Elouie 'Lou' Snyder |
| COL (Ret) David M. Brogi, RES '77 March 1, 2005 | LTG (Ret) Frederick E.Vollrath, RES '81 January 1, 2017 | wife of COL (Ret) William 'Bill' Snyder, RES '71 |
| COL (Ret) Clyde O. Brown, Jr., RES '77 December 26, 2006 | RADM (Ret) B. James Lowe, USN, SRCOC '82 February 13, 2017 | Mrs. Maryann D. Dunn December 18, 2016 |
| BG (Ret) C. Richard 'Dick' Campbell, DCS '77 May 3, 2005 | COL (Ret) John W. McDonald, Jr., RES '82 November 22, 2016 | wife of COL (Ret) James F. Dunn, Jr., RES '72 |
| | | Mrs. Patsy A. PattersonOctober 11, 2014 |
| COL (Ret) John Y. S. Ching, DCS '77 | BG (Ret) Don G. Howard, M.D., DCS '83 February 24, 2017 COL (Ret) Donald D. Livesay, RES '83 March 22, 2017 | · · · · · · · · · · · · · · · · · · · |
| COL (Ret) Herbert H. Dobbs, Ph.D., DCS '77 March 20, 2014 | | wife of COL (Ret) Bruce E. Patterson, DCS '73 |
| LTC (Ret) Robert 'Bob' Easton, DCS '77 November 1, 2016 | COL (Ret) Charles S. Palmer, RES '83 | Mrs. Judith 'Judi' Dawkins, February 8, 2017 |
| COL (Ret) Louis 'Bud' Fancher, Jr., RES '77 March 21, 2017 | CAPT (Ret) Robert E. Webb, USN, RES '83 April 26, 2009 | wife of BG (Ret) Peter M. Dawkins, RES '76 |
| COL (Ret) John A. Foster, RES '77 | BG (Ret) William V.Wigley, DCS '83 | Mrs. Kathy Webster |
| MG (Ret) Calvin G. Franklin, RES '77, SRCOC '81 June 17, 2000 | COL (Ret) Kenneth N. Brown, DCS '84 September 14, 2016 | wife of COL (Ret) William L. Webster, RES '76 |
| LTG-Md. (Ret) James Fretterd, DCS '77, SRCOC '82. Nov. 26, 2016 | COL (Ret) C. H. 'Stretch' Dunn, Jr., P.E., RES '84, | Mrs. Clara H. Kennedy September 7, 2015 |
| COL (Ret) John W. Harrison, RES '77 February 26, 2007 | CSA Strat Fellow '88-'90February 26, 2017 | wife of COL (Ret) Ralph P. Kennedy, DCS '77 |
| COL (Ret) Donald F. Hartman, DCS '77 February 11, 2008 | COL (Ret) Ross A. Johnson, RES '84, FAC '89-'92 August 4, 2016 | Mrs. Maxine Littlefield July 20, 2016 |
| COL (Ret) M. Echols 'Eck' Hayes, DCS '77 April 29, 2013 | GEN (Ret) Alberto Ficuciello, RES '85 November 5, 2016 | wife of COL (Ret) Richard E. Littlefield, RES '77 |
| COL (Ret) Lewis 'Lew' Henderson, DCS '77 July 25, 2016 | COL (Ret) M. Lynn Handy, RES '85 January 11, 2017 | Mrs. Nancy L. Edwards July 6, 2016 |
| COL (Ret) Herbert L. Jones, RES '77 August 4, 2006 | MG (Ret) Wesley Beal, RES '86, SRCOC '97 November 5, 2016 | wife of COL (Ret) Robert 'Bob' Edwards, RES '79 |
| COL (Ret) Robert A. Kells, RES '77April 5, 2009 | COL (Ret) H. Fred Scruggs, RES '87 November 29, 2016 | Mrs. Janet E. MacLeod November 22, 2016 |
| COL (Ret) James E. Kennealy, DCS '77 February 18, 1994 | Ms. Betty D.Allen, DCS '87 | wife of COL (Ret) Roger T. MacLeod, RES '80 |
| COL (Ret) Milton 'Lee' Little, RES '77 September 30, 1999 | COL (Ret) Abbott A. Brayton, Ph.D., DCS '87 January 13, 2017 | Mrs. Judith 'Judy' PhenegerOctober 3, 2016 |
| COL (Ret) James 'Jim' Madison, DCS '77 November 18, 2016 | COL (Ret) Raymond P. Cadorette, RES '87May 25, 1997 | wife of COL (Ret) Michael 'Mike' Pheneger, RES '81 |
| Col (Ret) Charlie B. Moore, USAF, RES '77 January 17, 2017 | COL (Ret) William 'Bill' Dieal, DCS '87 January 9, 2017 | Mrs. Carol Ann Jones, October 29, 2016 |
| COL (Ret) Leon 'Lee' Moraski, RES '77 | COL (Ret) J. Rion Ervin, DCS '87 July 12, 2009 | wife of COL (Ret) Arland A. Jones, RES '82 |
| COL (Ret) Charles C. Otterstedt, Jr., RES '77 April 18, 2016 | COL (Ret) Stephen R. Gerlach, RES '87 September 11, 2016 | Mrs. Judith M. KoestringFebruary 14, 2015 |
| COL (Ret) Richard K. Pfabe, RES '77February 23, 1995 | COL (Ret) Harold V. Kelley, Jr., RES '87 September 12, 2016 | wife of COL (Ret) Alvin L. Koestring, RES '82 |
| COL (Ret) Joseph G. Prone, DCS '77 December 25, 2013 | COL (Ret) Louis B. May, DCS '87 January 16, 2017 | Mrs. Linda P. Maddry August 8, 2016 |
| COL (Ret) Joseph G. Frone, DCS 77 December 23, 2013 | COL (Ret) Tommie A. McFarlin, DCS '87February 2, 2012 | wife of COL (Ret) Ted R. Maddry, RES '84 |
| BG (Ret) Lloyd K. Rector, RES '77 | LTC John R.Wolfe, DCS '87February 4, 1997 | Mrs. Amy A. Robinson |
| COL (Ret) Donald A. Roberts, DCS '77 December 15, 1994 | COL (Ret) David L. Peebles, RES '88 lanuary 23, 2007 | wife of COL (Ret) Karl W. Robinson, DCS '84, FAC '88-'92 |
| | MG (Ret) David L. Peedies, RES 88 January 23, 2007 MG (Ret) Thomas W. Sabo, DCS '88, SRCOC '92October 18, 2016 | Mrs. Lorie E. Foroscij Sabo November 25, 2011 |
| Mr. John W. Simmonds, Jr., RES '77 | | |
| COL (Ret) Raymond P. Singer, DCS '77 | COL (Ret) Robert G. Fear, DCS '89 November 30, 2016 | wife of MG (Ret) Thomas W. Sabo, DCS '88, SRCOC '92 |
| COL (Ret) Phillip D.Thorne, RES '77 November 30, 2016 | MG (Ret) Daniel J. Hernandez, SRCOC '89 April 20, 2009 | Mrs. Linda Ann Robinson |
| COL (Ret) Patrick A. Tocher, RES '77October 3, 2013 | MG (Ret) Robert 'Bob' Rose, SRCOC '89April 5, 2016 | wife of BG (Ret) George J. Robinson, DCS '97 |
| Mr. Barton 'Bart' Toohey, DCS '77 | 1000 | Mrs. Pam S. Meyers |
| COL (Ret) John D.Tyrrell, Sr., DCS '77 September 30, 2006 | 1990s | wife of COL (Ret) Berri 'Bear' Meyers, DDE '01 |
| LTG (Ret) Sidney 'Tom' Weinstein, RES '77 May 24, 2007 | CH (COL, Ret) Charles 'Gene' Mallard, DCS '90 Dec. 18, 2016 | Mr. Joe Frank Reed, |
| COL (Ret) C. Phillip Werner, RES '77 October 18, 2016 | COL (Ret) George H. Selden, Jr., RES '90 December 23, 2016 | husband of Ms. Phala Patton-Reed, RES '15 |
| | | |
| | 71/ | |



Former Commandant Passes Away LTG (Ret) Richard D. Lawrence, PhD, RES '71 & Cmdt '82-'83 July 31, 1930 - December 9, 2016

Saudi Arabian National Guard and promoted to BG. He learned Arabic and was recognized as an expert in Middle East affairs. He returned to Washington, D.C. to lead the Army Tank Management Office in the Pentagon as a MG. During that time, he was selected by President Carter and Cyrus Vance to be the Senior U.S. LTG (Ret) Lawrence was born in Eastland, Texas, graduated Military Advisor to the Camp David Accords, working closely with senior military from high school in Houston, and then from West Point officials from Israel and Egypt negotiating the locations of the Israeli withdrawal in 1953. He got his Masters in Engineering at USC and phases from the Sinai. He was selected as the 1st Cavalry Division Commander his Doctorate in Operations Research at Ohio State. He at Fort Hood in 1980, then Commandant of the Army War College, and finally as commanded the 1st Squadron, 1st Cavalry Regiment in Vietnam from 1968 to President of the National Defense University. During his career, he was an advisor 1969 and was awarded two Silver Stars. He became a Brookings Institute Fellow to three Presidents - Ford, Carter, and Reagan, and was a member of the Council on and published U.S. Force Structure in NATO. He was part of the design team for Foreign Relations. He retired in 1986 and eventually moved to Austin where he was the Abrams M-1 tank and then commanded the 1st Brigade, 1st Cavalry Division a UT professor working on the Advanced Electromagnetic Railgun. He became an at Fort Hood. He was then selected as the Project Manager for modernizing the accomplished portrait sculptor at age 65. He is survived by Patsy and a loving family.

SPECIAL TRIBUTES



MG Francisco A. Espaillat, **RES '07 & SRCOC '16** December 17, 1960-April 7, 2017

On March 14th in Oviedo, Florida, LTG Charles Luckey, DDE '01, CG of the U.S. Army Reserve Command, sadly welcomed all of us in attendance to honor the life of Francisco Espaillat, a great American,

friend, and fellow USAWC alumnus. Just two weeks earlier, LTG Luckey had promoted him to MG and congratulated him on selection to serve as the Chief of Staff for the U.S. Army Reserve Command. LTG Luckey described MG Espaillat as "a splendid soldier who embodied leadership, energy, and a relentless spirit of execution in everything he did." Those words ring true to all those who knew and served with him. He stood tall at 6'4" with a strong commanding presence, yet it was his bright smile, warm personality, and devotion to those with whom he served that drew people to love and respect him.

Only those who knew his personal story truly understood the challenges he overcame to have such success in the U.S. Army. At the memorial service, Dr. Homer Ooten, Assistant Vice President for Florida State University (FSU), shared some of that story and it is worthy to pass on as an inspiration to us all.



MG Espaillat was born in New York City to a single mother and never knew his biological father. As a young boy, he moved to his mother's native Dominican Republic, but by the age of 14, he only had an elementary school education. Tall and infatuated with the game of basketball, he closely followed the local team and eventually became their interpreter since he was bilingual in English and Spanish. In 1976, a visiting basketball team from FSU changed the course of his life. Dr. Ooten accompanied the FSU team to Santo Domingo, Dominican Republic, and met Francisco for the first time. When one of the FSU team's entourage learned that Francisco had not attended school since he'd moved to Santo Domingo, an offer was made that if Francisco could make it to Tallahassee, they would help him get his education. MG Espaillat's mother gathered up enough money for a one-way ticket to Tallahassee and with a great step of faith, sent him on a journey that would lead to greatness.

Dr. Ooten ultimately took Francisco into his home and raised him alongside his own children. Francisco worked tirelessly to overcome his serious academic challenges while becoming a talented Lincoln High School basketball player, honored as the team's Most Valuable Player as a senior. Francisco was also proud of being a Boy Scout and becoming an Eagle Scout. He went on to play basketball for Georgia Military College where he graduated in 1982, earning an Army commission into the Quartermaster Corps, and where he was recently honored as a 2015 Distinguished Alumnus.

On April 7th at only 56 years of age, MG Espaillat collapsed while doing physical fitness training on post at Fort Bragg, NC, and could not be revived. He leaves behind a wonderful family: his wife, Margaret, and their three sons, Richard, Frank, and Miles. by COL (Ret) Brian R. Tachias, Sr., RES '11



COL (Ret) Jarrold M. Reeves, Jr., RES '03 May 25, 1959-November 12, 2016

COL (Ret) Jarrold M. 'Jerry' Reeves, Jr., 57, was killed on November 12, 2016 by a suicide bomber at Bagram Air Base, Afghanistan.

Jarrold graduated from Presbyterian College in Clinton, SC in 1982 with a B.S. in Business Administration and was commissioned from ROTC in the Quartermaster

Corps. He retired from the Army in May 2011 at Fort Knox as Deputy Commander, 3rd Sustainment Command (Expeditionary) [formerly 3rd COSCOM] (2007-2011). Other senior leadership positions included: Commander, 553rd Corps Support Battalion at Fort Hood, TX (1999-2001); Deputy Chief of Staff, G-4 (Logistics), 4th Infantry Division at Fort Hood (2001-2002); Deputy Chief of Staff, G-3 (Operations), 21st Theater Support Command at Kaiserslautern, Germany (2003-2004); and Commander, 200th Materiel Management Center (Theater Distribution Brigade) at Kaiserslautern (2004-2007). As a talented logistician and effective leader, he was most proud of his deployment to Iraq in 2008 to oversee the sustainment and distribution of logistics support and to lead the initial planning and execution for the drawdown of military forces and associated equipment. He also was proud of his deployment to Haiti in 2010 to lead the initial planning for Humanitarian Assistance and Disaster Relief support to over a million Haitians affected by an earthquake. After retiring from the Army, he continued serving his country by joining Fluor Corporation in July 2011 and deploying to Afghanistan to provide logistics services for military forces. Jarrold was Fluor's Deputy Project Manager for Logistics and Public Works in Afghanistan at the time of his death. He died doing what he loved -- providing for the U.S. Military Soldier.

COL Reeves' name will be added to the USAWC Alumni Memorial for graduates killed in hostile action. The Class of 2003 will be notified when the ceremony date is determined in coordination with Jarrold's widow, Katrina, and his family.

COL (Ret) Robert C. 'Bobby' Bacon, RES '73 December 14, 1933-March 6, 2017

In 1964, then CPT 'Bobby' Bacon was leading South Vietnamese troops through the Mekong Delta in the early days of America's involvement in the Vietnam War. Bacon was one of 100 American officers handpicked to serve as advisers to the South Vietnamese Army, with the dual purpose of leading troops against Viet Cong insurgents and assessing their ability to fight and win. The advisers were the leading edge of America's protracted involvement in this complicated and controversial war. As Bacon led the men through a tall grassy field, famed English war photographer Larry Burrow snapped this image which ended up on the cover of *Life* magazine.

COL (Ret) Bacon died at age 83, the son of another USAWC graduate, COL Robert Lynn Bacon, RES'40, who died in 1967. Following two tours in Vietnam, Bacon served as protocol officer for Army Chiefs of Staff GEN William Westmoreland and GEN Harold K. Johnson. Under Johnson, Bacon helped plan the funeral of U.S. Sen. Robert Kennedy, and under Westmoreland, helped plan the funeral of former President Dwight D. Eisenhower. But aside from his contributions at the highest levels of the military, one of Bacon's most lasting achievements occurred at

Fort Jackson. From January 1976 to July 1977, as commander of Fort Jackson's 2nd Infantry Brigade, he guided a pilot program to test training male and female recruits together. "It was kind of interesting," Bacon told the Fort Jackson Leader in 2011. "There were pros and cons. All the women were high school graduates when they came in, and (a lot of) the guys were Category 4s (without high school diploma). You'd have things like assembly and disassembly of a rifle ... verbal tests and things like that - we had all the women acing these tests, and (some of) the guys just weren't equipped to get it all". After retiring from the Army, Bacon worked for the U.N. Peacekeeping Task Force in Israel and Egypt,



and as a military consultant in Saudi Arabia, Turkey, and the Sinai Peninsula. He loved spending time with his wife Sun and watching his grandchildren. He was also very proud of the fact that Army beat Navy this year in football!



TRIBUTE DONATIONS

Since Fall 2016 Magazine through May 12, 2017



1960s

MG (Ret) William B. Steele, RES '67 from COL (Ret) Robert S. Poydasheff, RES '76 GEN (Ret) Richard E. Cavazos, RES '69 from COL (Ret) W. Bruce Wilder, DCS '80 COL (Ret) Harry V. Dutchyshyn, RES '69 from BG (Ret) James B. Lee, DCS '72, SRCOC '79

1970s

45th Anniversary of the Resident Class of 1971 from MG (Ret) Carl H. McNair, Jr., RES '71 MG (Ret) Robert 'Bob' Gaskill, Sr., RES '72 & former Dep Cmdt

from COL (Ret) Bruce E. Patterson, DCS '73

GEN (Ret) Carl W. Stiner, RES '75

from BG (Ret) Robert W. Enzenauer, DDE '05, AGNSS '11

The Bicentennial Class of 1976

from COL (Ret) Walter L. Hatcher, RES '76

from COL (Ret) Luther R. Lloyd, RES '76

(see also p. 23 for the special efforts of RES '76 members to support

their Class' sponsorship of the Dewitt C. Smith Lecture for IFs)

Class of 1976 Reunion Attendees from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Buddy Beck, RES '76, from Dr. Susan M. Hanrahan, NSS '11

COL (Ret) Robert S. Poydasheff, RES '76 from LTC (Ret) Donald C. Bowman, DCS '77

Mrs. Stacy Poydasheff from her husband, COL (Ret) Robert S. Poydasheff, RES '76

MG (Ret) George E. Barker, DCS '77

from Dr. Susan M. Hanrahan, NSS '11

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COL (Ret) Paul L. Miles, RES '77, Lecturer Emeritus, Princeton University

from COL (Ret) Dean Nowowiejski, Ph.D., DDE '01

USAWC Class of 1977 from COL (Ret) John P. Canby, RES '77

MG (Ret) Jerry A. White, RES '77 from COL (Ret) Robert S. Poydasheff, RES '76

Mrs. Sabra Qua for her support of George's 63 years of service to Scouting

from her husband, COL (Ret) George F. Qua, DCS '79

1980s

COL (Ret) E. Wayne Dill, DCS '81 from his son, COL (Ret) Jeffrey W. Dill, USAWCF '09

COL (Ret) Paul T. DeVries, RES '82 from GEN (Ret) David A. Bramlett, RES '82

Dr. (COL, Ret) Henry G. Gole, DCS '82 & former FAC from Dr. Henry B. Cohen, NSS '14

COL (Ret) Catherine H. T. Foster, Ph.D., RES '83

from MG Margaret 'Peggy' Wilmoth, Ph.D., DDE '01

COL (Ret) Martha A. Cronin, RES '84 from COL (Ret) L. Sue Standage, RES '93

COL (Ret) James H. Joy, Ph.D., RES '84 from his wife, Mrs. Sandra Joy

COL (Ret) Ramachadran Menon, IF Singapore, RES '84

from COL (Ret) Ralph A. Thompson, RES '84

COL (Ret) Robert D. Offer, Jr., RES '84 from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Barton Campbell, DCS '85 from COL Tripp Bowles, DDE'11

LTG (Ret) Ronald R. Blanck, RES '86, from Sally Rosen, M.D. and Daniel Schidlow, M.D., NSS '15

COL (Ret) Patrick D. Zimlich, RES '87 from COL (Ret) William W. Orlov, RES '80 & former FAC

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COL (Ret) Gregory C. Camp, RES '89, from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Leonard J. Fullenkamp, RES '90 & former FAC

from Dr. and Mrs. Robert E. Millward, NSS '01

MG (Ret) Robert R. Ivany, Ph.D., RES '90 & Cmdt '00-'03 from Mr. Charles W. Hall, NSS '10

BG (Ret) Roger W. Scearce, RES '90 & former FAC from Mrs. Debra S. Delmar, NSS '07

Gen (Ret) Lance L. Smith, USAF, RES '90 from BG (Ret) Roger W. Scearce, RES '90

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COL (Ret) Ruth B. Collins, RES '98 & AWCF Pres/CEO from COL (Ret) Nicholas J. Morana, DCS '73

000s

Dr. Clayton K. S. Chun, DDE Chairman from COL (Ret) R. Christion Brewer, RES '04 & former FAC

COL (Ret) Paul C. Jussel, Ph.D., RES '00 & FAC, from Next Century

COL (Ret) Patrick L. Neky, RES '00 from Mr. David B. McKinney, NSS '00

COL (Ret) Charles D. 'Chuck' Allen, RES '01 & FAC

from his brother-in-law, The Honorable Benjamin H. Settle, NSS '09

from COL (Ret) Thomas G. Torrance, RES '01 & former Dep Cmdt

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COL (Ret) Tom and Ellen Torrance, RES '01 & former Dep Cmdt from Shelley and Bucky Cook, NSS '09

LTG H. R. McMaster, USAWCF '03 from COL (Ret) Robert S. Poydasheff, RES '76

USAWC Class of 2003 from COL (Ret) Chun-Wang Chiang, IF Taiwan, RES '03

COL Anne C. Brown, Dep Cdr, Bayne-Jones ACH, Fort Polk, LA

from her husband, COL (Ret) Robert 'Rob' Brown, USAWCF '04

Mr. and Mrs. Russell T. Bundy, Foundation Adv. from Rev. Dr. Richard D. Ellsworth, NSS '02

LTG Flora Darpino, USAWCF '05 from BG (Ret) Leanne P. Burch, DDE '05

Dr. Paul Rexton Kan, FAC from COL John W. Van De Loop, RES '09

Dr. Diana B. Putman, RES '08 from COL (Ret) Carolyn Kleiner, RES '08 & former FAC

COL (Ret) Jeffrey W. Dill, USAWCF '09 from his father, COL (Ret) E. Wayne Dill, DCS '81

COL Robert E. Hamilton, USAWCF '09 & FAC

from his parents, COL (Ret) and Mrs. Edward Hamilton, former FAC

Col Doug Douds, USMC, RES '10 & FAC from Mr. Kyle Roberts

Mr. Roland 'Rollie' Wussow, NSS '10 from Aegis Health Group

MG (Ret) John D. Altenburg, Jr., 2011 Bradley Chair of Strategic Leadership

from BG (Ret) Leanne P. Burch, DDE '05

Seminar 9, Resident Class of 2011 from Mrs. Emmanuella 'Nella' Habsburg, NSS '11

COL (Ret) Christopher M. Bado, former FAC from the Family of Chris' wife Barbara Bado

COL Edward 'Eddie' Frizell, DDE '15 from Chief John M. Harrington, CNSP '15

COL Jason Riley, RES '15 from Sally Rosen, M.D. and Daniel Schidlow, M.D., NSS '15

LTC Earl G. Matthews, RES '16 from Amb (MG, Ret) and Mrs. Robert M. Kimmitt, DCS '89

LTC John Cadran, RES '17 for his Veterans Day speech, from Red Lion VFW Post 1446

Others

Col (Ret) Cliff Acree, USMC from COL (Ret) Jeffrey P. Stolrow, DDE '07

All Vietnam Veterans from COL (Ret) Calvin G. Lyons, DCS '78

Mr. Richard L. Baker, AHEC from COL (Ret) Ruth B. Collins, RES '98, AWCF Pres/CEO

SSG (Ret) Paul A. Bloomer from COL (Ret) Stephen M. Bloomer, RES '04

COL (Ret) George H. Duell from The Honorable John des Groseilliers, SRCOC 12

Mrs. Faith Gladden, Volunteer Coordinator, George W. Bush Presidential Library from COL (Ret) Ralph E. Cross, Jr., DCS '93

LTC Peter C. Glass from his father, COL (Ret) Gerald E. Glass, DCS '87

Mr. Alfred Hagen from Ms. Patricia Gaffney-Kindig, NSS '03

BG (Ret) Albin F. Irzyk from Mr. Don M. Fox, NSS '14

Mr. Harold Lu from his daughter, Ms. Kathryn Lu, NSS '06

Rudy Mello (WWII Veteran) from COL (Ret) and Mrs. James J. Bondi, RES '97

LTC (Ret) Michael A. Melvin from COL John J. Melvin, DDE 14

Mr. L. E. 'Bud' Phillips from his fraternity brother COL (Ret) Patrick D. Zimlich, RES '87

Picena - Muro Family for their Service from Mr. Victor Picena

Mr. John B. Seal, Jr. from his son, Col (Ret) Jason C. Seal, USMC, RES '02

Mrs. Frances Snipes from her son, COL (Ret) Mike Snipes, DDE '01

The Gallant Troops fighting against ISIS from LTC (Ret) J. Floyd Carter III, DCS '88

Those Who Serve from 1st LT (Ret) Timothy C. Thompson, Sr., NSS '12

Those Who Serve and Have Served from COL (Ret) Robert S. Cooper, DCS '92

U.S. Army War College Fellows from COL Alan J. Shumate, USAWCF 13

WWII Vets from Mr. William E. Jayne, Jr., NSS '95



Please consider our Foundation for your tribute donations.



BG Arthur R. Walk, RES '39 from his grandson, COL (Ret) Robert D. Walk, RES '03

GEN (Ret) James H. Polk, FAC '52-'55 from MG (Ret) Max Guggenheimer, Jr., DCS '84 LTG (Ret) Julian J. Ewell, RES '53 from LTC (Ret) Mario Gargiulo, DCS '87

1960s

Mr. Oliver L. Troxel, Jr., RES '60 from his widow, Mrs. Oliver L. Troxel, Jr.

Mr. Archer Kent Blood, RES '63, Diplomatic Adv. '74-'77

from his widow, Mrs. Archer Kent Blood (Meg Millward Blood)

COL (Ret) George W. Aux, Sr., RES '64 from his son, COL (Ret) George W. Aux, Jr., RES '85

COL (Ret) Richard H. Schuler, RES '64 from his daughter, Ms. Alison Kay Schuler

LTG (Ret) Dewitt C. Smith, Jr., RES '66, Cmdt '74-'77 & '78-'80

from Mrs. Archer Kent Blood (Meg Millward Blood)

from BG (Ret) Joseph O. Lax, Jr., RES '73

from BG (Ret) and Mrs. Jim Shelton, RES '76

from COL (Ret) Bill Willis, RES '77

LTG (Ret) Eugene J. D'Ambrosio, RES '68 from LTG (Ret) Dennis L. Benchoff, RES '83

COL (Ret) Lewis L. Millett, RES '68, Medal of Honor Recipent

from MG (Ret) Clyde W. Spence, RES '68

MG (Ret) Richard William Anson, RES '69 from his widow, Mrs. Mary L. Anson

COL (Ret) Shirley R. Heinze, RES '69 from LTC (Ret) Douglas C. Ely, DCS '84

COL (Ret) Lawrence 'Larry' Jackley, RES '69 from COL (Ret) Jim Crouch, DCS '78 and Ms. Linda Ely

Mrs. Ellen 'Lee' Anderson from her widower, MG (Ret) Andrew H. Anderson, RES '70

COL (Ret) Egbert B. Clark III, RES '70

from COL (Ret) William J. Doll, DCS '90, USAWCF '93 & former FAC

COL (Ret) Addison D. Davis III, RES '70

from his son, COL (Ret) Addison D. Davis IV, USAWCF '99

COL (Ret) Jim Harageones, RES '70 from his widow, Mrs. A. J. Harageones

GEN (Ret) Glenn K. Otis, RES '70

from COL (Ret) Robert J. Gerard, RES '73 & former FAC

from COL (Ret) James G. Hattersley, RES '75

from COL (Ret) Robert H. Taylor, former FAC

from Mr. C. Mike Cassidy, NSS '00

Mrs. Dolores Ann Byrne from her widower, COL (Ret) John 'Pat' Byrne, RES '71

Mrs. Jenny G. Elliott from her widower, LTC (Ret) Charles R. Elliott, former FAC

COL (Ret) C. A. 'Pete' Selleck, Jr., RES '71 & former FAC

from Col William D. Kent, USMC (Ret), RES '71

COL (Ret) Russell A. Weathersby, RES '71

from his daughter, Dr. Larry and COL (Ret) Margaret Applewhite, USAWCF '94

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COL (Ret) Richard L. Jepsen, DCS '73 from his widow, Mrs. Wanda Jepsen

BG (Ret) John H. McLain, SRCOC '73 from his widow, Mrs. Patricia A. McLain

COL (Ret) Lloyd J. Matthews, Ph.D., RES '74 & former FAC

from COL (Ret) Richard E. Littlefield, RES '77 & former FAC

from COL (Ret) Robert H. Taylor, former FAC

COL (Ret) Robert C. Turner, RES '74 from COL (Ret) James M. Compton, RES '75

Mrs. Carol Turner Compton, widow of COL (Ret) Robert C. Turner, RES '74

from her widower, COL (Ret) James M. Compton, RES '75

COL (Ret) Fred R. Doran, DCS '75 from his son, Mr. Mitchell A. Doran

COL (Ret) James 'Rod' Ferguson, Jr., RES '76

from his widow, Ms. Sharon Coleman Ferguson, RES '95

BG (Ret) Curt Hoglan, RES '76 from COL (Ret) Joseph W. House, RES '74

COL (Ret) Edward C. Kielkopf, Jr., RES '76 from his widow, Mrs. Lois H. Kielkopf

COL (Ret) Conrad H. Yarmoff, DCS '76 from his widow, Mrs. Renee H. Yarmoff

MG (Ret) Willard 'Bill' Burleson, Jr., RES '77

from COL (Ret) Donald E. Gauntner, RES '77

from his son, MG Willard M. Burleson III, RES '08

LTG (Ret) August M. Cianciolo, RES '77 from BG (Ret) Eugene 'Gene' Lanzillo, RES '76

COL (Ret) Eugene P. Smith, DCS '77 from his widow, Mrs. Elizabeth P. Smith

Mrs. Carolyn W. Felsher from her widower, COL (Ret) Edwin H. Felsher, RES '78

GEN (Ret) John M. Shalikashvili, RES '78 from his widow, Mrs. Joan Shalikashvili

MG (Ret) Manila G. Shaver, DCS '78 from COL (Ret) Richard E. Freis, DCS '83

LTG (Ret) Howard D. Graves, RES '79, Cmdt '87-'89

from COL (Ret) Martin L. Ganderson, DCS '82 & former FAC

COL (Ret) Raymond A. Kolin, RES '79 from his widow, Mrs. Alice I. Kolin

COL (Ret) Richard M. Scott, RES '79 from Mr. and Mrs. Robert C. Turner

1980s

COL (Ret) James A. Anderson, DCS '80 from his widow, Mrs. Joan L. Anderson

COL (Ret) Otto P. Chaney, DCS '80 & former FAC from his widow, Mrs. Bridget Chaney

Deceased Members of the Resident Class of 1980

from BG (Ret) Thomas C. Jones, RES '80 from COL (Ret) Charles A. White, Jr., RES '80

Mrs. Suzanne W. Hagwood from her widower, MG (Ret) Henry M. Hagwood, Jr., RES '80

Mrs. Miriam B. Hubbard from her widower, COL (Ret) Jerry A. Hubbard, Sr., RES '80

COL (Ret) Donald E. Lundy, former FAC from COL (Ret) James 'Jim' Morris, RES '81

COL (Ret) Andrew 'John' Miller, Jr., RES '80 & former FAC

from MG (Ret) Peter T. Berry, RES '80

BG David H. Stem, RES '80 & former FAC from MG (Ret) Peter T. Berry, RES '80

COL (Ret) Charles A. Woodbeck, Jr., RES '80 & former FAC

from his widow, Mrs. Cynthia J. Woodbeck

LTG (Ret) Paul G. Cerjan, RES '81, USAWC Cmdt '89-'91

from MG (Ret) and Mrs. Milton Hunter, RES '86

COL (Ret) Brion V. Chabot, DCS '81 from COL (Ret) Robert S. Poydasheff, RES '76

LTC (Ret) John H. Damewood, DCS '81 from his widow, Dr. Judith C. Damewood

Dr. (COL, Ret) Karl A. Giulian, DCS '81 from his widow, Dr. Rose Lindsey-Giulian

COL (Ret) Sally L. Groome, RES '81 & former FAC from COL (Ret) Jeanne G. Hamilton, DCS '92

BG (Ret) John L. Kotcho, DCS '81 from MG (Ret) James C. McElroy, Jr., SRCOC '78, SRCOC '85

Mrs. Judy Pheneger from her widower, COL (Ret) Michael E. Pheneger, RES '81

COL (Ret) James Chatfield, RES '82 and Mrs. Patti Chatfield

from their son and daughter-in-law, COL and Mrs. James Chatfield, Jr., DDE '14

Mrs. Carol Ann Jones from her widower, COL (Ret) Arland A. Jones, RES '82

Mrs. Judith M. Koestring from her widower, COL (Ret) Alvin L. Koestring, RES '82

COL (Ret) Robert J. Lilley, Jr., DCS '82 & former FAC

from COL (Ret) Todd R. Starbuck, DCS '89 & former FAC

Mrs. Constance H. Enyart from her widower, Mr. James N. Enyart, RES '83

COL (Ret) James 'Jim' Winters, RES '83 from COL (Ret) C. H.T. Foster, Ph.D., RES '83

Mrs. Linda P. Maddry from her widower, COL (Ret) Ted R. Maddry, RES '84

GEN (Ret) Alberto Ficuciello, IF Italy, RES '85 from COL (Ret) and Mrs. J. Allen Kimball, DCS '82

COL (Ret) John T. 'Tom' Nettling, RES '85 & former FAC

from his widow, Mrs. Linda Lou Nettling

from Mr. John M. Lee

from COL (Ret) Dempsey L. Malaney, RES '85

COL (Ret) Jack D. Rives, RES '85 & former FAC from his widow, Mrs. Dagmar Rives

COL (Ret) William F. Ryall, DCS '85 from his widow, Ms. Marty Ryall

Col (Ret) Paul L. Wilke, USAF, RES '85 from his daughter, Ms. Maren Carey

Dr. (COL, Ret) Herbert S. Kenigsberg, DCS '86 from his widow, Mrs. Norma K. S. Kenigsberg

Mrs. Doris Kennedy from her widower, COL (Ret) Leo R. Kennedy, RES '86

Mrs. Jill A. Tomlinson from her widower, COL (Ret) M. Tom Tomlinson, Jr., RES '86

COL (Ret) James M. Brusitus, RES '87 from COL (Ret) Duane E. Hardesty, RES '88

Col (Ret) Henry 'Hank' L. Reed, USMC, RES '87 from his widow, Mrs. Brenda Tonkins Reed

Mrs. Virginia H. Rudd from her widower, COL (Ret) J. R. Rudd, DCS '87

COL (Ret) R. William 'Bill' Sweeney, Jr., RES '87

from Mr. Taylor L. Conley, RES '87

from COL (Ret) John I. Wood III, RES '88 & former FAC

from Mrs. Marith Willis from her widower, COL (Ret) Richard C. Willis, DCS '87

COL (Ret) Ted C. Chilcote, RES '88 from COL (Ret) John I. Wood III, RES '88 & former FAC

COL (Ret) Henry L. T. 'Tony' Koren, Jr., RES '88

from COL (Ret) John I. Wood III, RES '88 & former FAC

MG (Ret) Thomas W. Sabo, DCS '88, SRCOC '92 from COL (Ret) Charles 'Bill' Reeder, DCS '92

Mrs. Jane Shiroyama from her widower, Col (Ret) Brian Y. Shiroyama, USAF, RES '88

COL Ted D. Cordrey, RES '89 & former FAC

from his widow Beverly

from COL (Ret) H. Stanley Heath, RES '89

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COL (Ret) Robert 'Bob' Edwards, RES '89 from COL (Ret) James D. Moore, RES '89 COL (Ret) Robert 'Bob' Ellis, RES '89 from COL (Ret) James D. Moore, RES '89 CH (MG, Ret) Gaylord T. Gunhus, RES '89 from CH (COL, Ret) Jack N. Anderson, DDE '00 Mrs. Sara A. Pierson from her widower, BG (Ret) Jeffrey L. Pierson, DCS '89, SRCOC '00

Mrs. Georgene Frego from her widower, COL (Ret) James P. Frego, DCS '90 COL (Ret) Peter J. Thede, RES '90 from his widow, Mrs. Barbara A. Thede GEN (Ret) Charles 'Hondo' Campbell, RES '91 from MG (Ret) Robert H. Griffin, RES '92

COL (Ret) Lynn B. Stull, DCS '91 from his brother, COL (Ret) Terry G. Stull, DCS '88

Dr. (LTC, Ret) Kent H. Butts, DCS '92 & former FAC

from COL (Ret) and Mrs. Alden M. Cunningham, DCS '84 & former FAC

from Anonymous

from Mr. and Mrs. Vincent Mauro

LTC (Ret) Vincent J. Albanese (BG, NYG), DCS '94 from his widow, Mrs. Christine N. Albanese COL Peter F. Cohen, DCS '94 & former FAC

from COL (Ret) and Mrs. Richard W. Dillon, DDE '04 & former FAC

from Mr. and Mrs. Barton L. Satsky (his sister Sue) and Family

from Leslie and Richard Voronkov, Marion and Joel Halpern, and Alisa and Ness Pinto

Mrs. Linda Ann (Infantino) Gibbs from her widower, COL (Ret) Stephen D. Gibbs, RES '94

COL (Ret) Dennis E. Matthews, DCS '94 from his widow, Mrs. Patricia M. Matthews

MSG Theresa Gibbons from her partner, COL (Ret) Dianne K. Baldwin, DCS '96

COL (Ret) Jo Carol 'JC' Terry, RES '96 from her partner, COL (Ret) Melita E. McCully, RES '98 MG (Ret) Gerald T. Sajer, TAG Pennsylvania '87-'95,

from LTC (Ret) Ralph F. Mueller, DCS '78

from Mr. Keith B. Quigley

Mr. Joel A. Miele, Sr., P.E., NSS '99 from Dr. Diana Chapin, NSS '00

Mrs. Kay Louise Russell from her widower, COL (Ret) Ronald C. Russell, RES '99

COL Kevin Cunningham, RES '00 & Dean '00-'03 from COL (Ret) Robert A. Watson, DDE '03 COL Ralph Perry, Sem 9 FAC Adv for DDE '01 from MG (Ret) Mari K. Eder, DDE '01, SRCOC '12

Col (Ret) John H. Broujos, USMC from Mr. Keith B. Quigley

COL (Ret) R. Bruce Haverty, RES '01 from COL (Ret) John C. Burns, RES '01

Mrs. Pam S. Meyers from her widower, COL (Ret) Berri 'Bear' Meyers, DDE '01

COL Canfield D. Boone, DDE '02 from COL (Ret) John C. Traylor, DDE '02

MG (Ret) Roar Sundseth, IF Norway, RES '02

from his widow, Mrs. MG Roar Sundseth

from MG (Ret) Steven N. Wickstrom, RES '02

MG Harold 'Harry' Greene, RES '03 from COL (Ret) Matthew J. Keating, DDE '07

COL (Ret) Sherry L. Davenport, DDE '04 from COL (Ret) Karl F. Frantz, DDE '05

Mrs. Stacie Hillison, wife of COL (Ret) Joel R. Hillison, RES '04 & FAC

from her widower, COL (Ret) Joel R. Hillison, RES '04 & FAC

from COL (Ret) Ron D. Dupree, DDE'10

from COL Michael W. McDougal, DDE '10

from Anonymous

COL (Ret) Tim O'Hara, RES '04 from COL (Ret) James J. Leech, RES '04

Dr. Sara L. Morgan, FAC '06-'11

from Dr. (COL, Ret) James E. Gordon, RES '96 & former FAC

from Mr. John F. McFassel, RES 'I I

from Allenberry Resort Inn and Playhouse

Mr. Robert W. Riddle from his widow, COL (Ret) Rebecca C. Samson, RES '06

LTC (Ret) Lewis E. Buchanan from his widow, BG (Ret) Janice M. Haigler, DDE '08, SRCOC '12

COL Jerry D. Cashion, RES '08 & FAC '09-'12

from Dr. (COL, Ret) James E. Gordon, RES '96 & former FAC

from COL (Ret) Paul Jussel, Ph.D., RES '00 & FAC

from COL (Ret) James 'Jim' Larsen, RES '08

from Col (Ret) Michael A. Marra, USAF, RES '04 & FAC

from Mr. John F. McFassel, RES 'I I

from Ms. Debra L. Young, RES '08

COL John M. McHugh, RES '09, KIA Afghanistan from COL (Ret) Anthony 'Tony' Johnson, RES '08 Col Adrian 'Kermit' Pone, USAF, RES '09 from Col (Ret) Mitch L. Berger, USAF, RES '09

LTC Michael J. Backus, DDE '12 from COL Michael G. Pooler, DDE '13

COL Hugh D. Shoults, RES '13

from his widow, Mrs. Jennifer L. Stepetic

from COL Brian R. Foster, RES '13 & FAC

from COL Francis P. King, USAWCF'13

from COL (Ret) J. Dennis McMonigle, DCS '86

from Dr. (Col, Ret) Richard M. Meinhart, USAF, FAC

from COL Brian M. Michelson, RES'13, CSASF'17

COL Jon T. Blatt, RES '16

from his widow, LTC Victoria A. Cumings, DDE '15

from COL Rolanda D. Colbert, RES'16

from Dr. R. Craig Bullis, FAC

Others

COL Bob Armstrong from COL (Ret) David M. Oaks, DDE '06

Mrs. Earlene Arnold, wife of MG (Ret) Wallace C. Arnold

from COL (Ret) Thomas E. Faley, Jr., RES '83

1st LT Joseph S. Bravin KIA 18 Sep 68 from Mr. Harvey B. Erenberg, NSS '06

CW3 Billy A. Carrington from COL (Ret) Steve Woods, RES '04

Mrs. Ida Cowell from COL (Ret) Ralph E. Cross, Jr., DCS '93

Mrs. Carolyn C. Damonte from her daughter, COL (Ret) Elizabeth M. Damonte, RES '06

COL (Ret) Paul Davidson from COL (Ret) Jim Crouch, DCS '78 and Ms. Linda Ely

Mrs. Elizabeth Tillman Dean from LTG (Ret) Quinn H. Becker, RES '75

Kenneth J. Doherty from his son, COL (Ret) Michael C. Doherty, DDE '01

Justo Dumlao from his son, Mr. Hernani 'Ernie' Dumlao, RES '02

Joseph A. Edinger from COL (Ret) Lewington S. Ponder, RES '67

MG Bill Eicher from COL (Ret) Jerry D. Rodgers, DCS '94

ILT Victor Ellinger, KIA Vietnam 1970

from his OCS classmate, COL (Ret) Kenneth P. Davis, DCS '93

Mr. Robert R. Farrell from his daughter, Ms. Patricia L. Farrell-Cole, NSS '13

2LT George P. Gaffney, Jr. from his daughter, Ms. Patricia Gaffney-Kindig, NSS '03

Mr. Paul A. Gaudet from his son, Mr. Paul Gaudet, NSS '06

Mrs. Laura Gill from COL (Ret) Ralph E. Cross, Jr., DCS '93

Col Tom Gillen, USAF, MIA Laos 1970, from Col (Ret) Forrest 'Dutch' Kissinger, USAF, former FAC

CH (COL, Ret) Donald W. Gover from CH (COL, Ret) Jack N. Anderson, DDE '00

John Graham, USMA '64 from COL (Ret) Mike McKinley, DCS '87

COL (Ret) Leonard 'Boots' Harmon II and his wife, Helen

from COL (Ret) Jim Crouch, DCS '78 and Ms. Linda Ely

CPL Mike Heron, USMC from his brother, COL (Ret) Patrick R. Heron, DDE '99

SGT Ray H. Hervey from his son, COL (Ret) Robert 'Bob' Hervey, RES '85 & former FAC

Major P. Hildreth from his son, Dr.W. Bartley Hildreth, NSS '08

CPT Oliver M. Hitch and Msgt John C. Meng from Engrid and John Meng, NSS '11

MSG (Ret) Max J. Horn from COL (Ret) Michael F. Colacicco, DCS '92

LTC Samuel A. Howard from his son-in-law, Mr. Stephen R. Gwin, RES '87

Mr. Anthony E. Jankowski from COL (Ret) Margaret J. McGee, RES '90 ISG (Ret) Archie O. Jones from MG (Ret) Raymond F. Rees, SRCOC '89

Walter J. Juzukonis from his son, COL (Ret) Walter A. Juzukonis, RES '09

COL (Ret) Joseph P. Kirlin, Jr. from his son, COL (Ret) Joseph P. Kirlin III, DCS '91

MAJ Doug LaBouff from COL (Ret) David J. Clark, RES '06

COL (Ret) Kevin McAleese from COL (Ret) Elena Kusky, DDE '04

Lt. Leland S. McCants from COL (Ret) Dennis A. Bassett, DCS '90

BG (Ret) Joseph E. McCarthy from COL (Ret) Sherman Weisinger, DCS '71

Sgt Ken Morrell, Sr. from CAPT (Ret) Ken Morrell, Jr., USN, RES '96

Mr. and Mrs. John H. and Teresa Morse from their son, COL (Ret) Gerald E. Morse, DCS '73

Mrs. Michelle Ann Burke Mullen from COL (Ret) Ernest A. Levasseur, DCS '88

My Former Commanders in the TN ARNG from COL (Ret) Paul M. Fleenor, DCS '83

Col Jack Norton from COL (Ret) William H. Neinast, RES '73

Fallen Brothers IST BN (MECH) 5th INF 25 INF DIV, Vietnam

from MG (Ret) Andrew H. Anderson, RES '70

Elizabeth Penman from Mr. Bruce E. McLeod, Jr., RES '87

CPT George E. Perry III, USMA '63, KIA '66

from his brother-in-law, COL (Ret) Edward Stuart III, DCS '87

William I. Rodier, Jr. from Dr. William I. Rodier III, former FAC & De Serio Chair

MAJ Alan Rogers from COL (Ret) David J. Clark, RES '06

Larry Roop, USN, WWII from his son, COL (Ret) and Mrs. Steve Roop, RES '96

CPL Sebastiano Scalzadonna, WWI from COL Robert 'Bob' DeSousa, RES '14

CAPT Myron Schober from his brother-in-law, BG (Ret) Curtis D. Norenberg, DCS '80

Frank F. Sempa from his son, Mr. Francis P. Sempa, NSS '07

Ms. Christine Shelley, former Dep Cmdt Internat'l Affairs from COL (Ret) Kirk M. Knight, DCS '94

LTC (Ret) Warren J. Surette from COL (Ret) Peter F. Dieck, RES '81

MAJ William W. Taney, Jr. from COL (Ret) William W. Taney III, DCS '96

Gy Sgt John L. Vergopia from COL (Ret) Anthony J. Vergopia, DDE '05

Ms. Connie Warner, longtime USAWC staff member from COL (Ret) Ruth B. Collins, RES '98, AWCF Pres/CEO

from Ms. Janine Farson, AWCF staff

Bobby Warns from Mr. Bruce Lindl, NSS '09

GEN (Ret) Frederick G. Weyand from MG (Ret) Paul R. Lister, DCS '85

COL (Ret) Trenton Wright, USAR from his son, Mr. Trenton E. Wright, Jr.

CLASS CODES

DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98) SRCOC – Senior Reserve Component Officers Course USAWCF - U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS - Strategy Implementation Seminar

CNSP - Commandant's National Security Program

SLS – Senior Leader Seminar RCNSIS – Reserve Component National Security

AGNSS - Adjutant General's National Security Seminar

the Board of Air Methods Corporation in May 2016, USO Lounge at Dulles Airport and has been named after 20+ years of service.

COL (Ret) Alwyn H. King, Ph.D., FAC '73-'84 was inducted into the Engineer Officer Candidate School Hall of Fame.

RADM (Ret) Jeremy 'Bear' Taylor, USN, RES '75 and wife, Pat, are 'steaming as before' in Ogden, Utah. He is enjoying blogging with his own website (rollingthunderremembered.com) to remember the (1968), the air war with North Vietnam.

COL (Ret) John G. Gergulis, RES '77, made a nostalgic visit in October 2016 to Carlisle Barracks and Shippensburg University (where he earned a from National Defense University after 56 years of Master's Degree when it was Shippensburg State Teacher's College), while attending the LZ Resurrection He is still associated with the Institute for National Conference in Harrisburg, Pennsylvania.

COL (Ret) William 'Bill' Willis, RES '77, carried the Indiana Bicentennial Torch during the state's 200th Mr. David N. Keller, RES '84 retired from Civilian Willis was selected as a Bicentennial Torchbearer for his community contributions at the state and local levels.

1 COL (Ret) Daniel W. Caprio, RES '78 and his COL (Ret) William 'Bill' Flanagan, RES '85 retired

COL (Ret) Robert 'Bob' Hill, Esq., DCS '78 was appointed as the Army Reserve Ambassador for COL (Ret) Herb Segal RES '87 and his wife, Pat, Connecticut by the Chief of the Army Reserve (CAR).

COL (Ret) Robert Schloesser, Ph.D., RES '78 is enjoying retirement at age 81 with his wife Joyce of 51 reports that his son, Matt, is SGS at SOUTHCOM and years, but he still misses working and the U.S. Army! about to make LTC; his daughter, Ansley, is an engineer Airborne!!!

Rev./COL (Ret) W. Bruce Wilder, DCS '80 received his Masters of Divinity Degree from Gettysburg Lutheran Seminary and was ordained in ELCA in 1993. He pastored churches in Haymarket, Virginia and Saint Petersburg, Florida. His eight sons are doing well and he has 26 grandchildren and 14 great grandchildren! He has retired to hometown of Kingsport, Tennessee.

COL (Ret) Ronald H. Averill, DCS '81 turned 79 this year and celebrated by getting elected Chairman of Washington State's Emergency Management Council for a two-year term.

BG (Ret) Clara Adams-Ender, DCS '82 spent the year doing a goodwill gesture of probate for a cousin; served as Grand Marshall for the University of Minnesota Homecoming Parade; and received the Dr. Mary Starke Harper Leadership Award from the National Hartford Center of Gerontological Nursing Excellence.

COL (Ret) William 'Bill' Eckhardt, RES '82 retired from his second career, teaching law at the University of Missouri-Kansas City School of Law. He taught there for 23 years.

COL (Ret) J. Allen Kimball, DCS '82 reflected on a priceless visit to Italy last fall where he and his wife, Jeanette, had a most enjoyable visit and dinner with GEN (Ret) Alberto Ficuciello, IF Italy, RES '85, MG (Ret) Robert R. Ivany, Ph.D., RES '90 & former IHOF member, and his wife, Berta. Two weeks later, before leaving Italy, Mrs. Ficuciello telephoned with the extremely sad news that the general passed away unexpectedly on November 5, 2016. They had been close friends since 1977 at the Italian Army College and since Allen was Military Attaché to Italy from 1989-1992. Allen and Jeanette still make frequent visits to Italy while enjoying retirement on their farm in eastern North Carolina.

MG (Ret) Carl H. McNair, Jr., RES '71 retired from COL (Ret) Arnold Daxe, Jr., DCS '83 supports the Airport Lead for the monthly Honor Flights of WWII and Korean War veterans from Chicago.

> COL (Ret) Theodore 'Ted' Stults II, DCS '83 was elected to the position of 1st Vice President of the Luke AFB Chapter of MOAA.

2COL (Ret) Kenneth K. Yamanouchi, RES '83 and Cathie had a delightful visit with classmate LTG (Ret) Tomotoshi 'Tomo' Tamura, IF Japan, RES'83 and his warriors and events of Operation Rolling Thunder wife Fusa in March 2017 in Tokyo while enroute to a cruise ship in Yokohama. Ken and Tomo have maintained contact since their student year at the USAWC.

> 3COL (Ret) John A. Cope, RES '84 retired government service, 30 of them active duty Army. Strategic Studies and the William Perry Center for Hemispheric Defense Studies.

Anniversary Torch Relay on September 14, 2016. Service with USACE in 2005. He is now driving a bus for special needs students in Academy District 20, Colorado Springs.

family visited the Army War College in November 2016 July 15, 2016 as Chief of Staff (CoS) for Virginia House and he celebrated that his name is still on the graduation of Delegates after 23 years as a member and CoS. He is finally going through his military papers, which has been interesting!

enjoyed a 23-day trip to the Galapagos Islands and Peru.

COL (Ret) Joseph 'Joe' Cox, Jr., Ph.D., RES '88 in Philadelphia. They have four grandkids. Go Cubs!

Brig Gen (Ret) Robert 'Bob' Murdock, USAF, RES '88 recently retired after ten years with the City of San Antonio as the Director of Military Affairs. He enjoys playing golf and traveling.

BG (Ret) Joseph S. Levine, NSS '89 has been retired from the New York State Supreme Court since 2008 and has been living in Florida ever since. He would like to be in contact with any of his NSS'89 classmates. (Just email alumni@usawc.org and we'll connect you.)

4BG (Ret) T. Patt Maney, DCS '89, SRCOC'01 and his wife Caroline were guest speakers at a March 2017 seminar hosted by Northwest Florida State College's Nursing Department for students to hear firsthand accounts of the issues that challenge active military and veterans in coping with the wounds of war, homelessness, and adapting to civilian culture.

MG (Ret) Richard O. Wightman, Jr., RES '89, SRCOC'99 retired in July 2009 after 41 years of total Army service. Last active duty assignment was CG/ Senior Military Rep, NATO HQs - Sarajevo (Sep 06-Jan 09). He retired as a career SES (and later political appointee) in July 2015 as Principal Deputy/Asst. Secretary of Defense for Reserve Affairs. He is now living in Clermont, Florida.

Cmdt, will be retiring as President of the University of St. Thomas on July 1, 2017. He looks forward to a year as President Emeritus.

5COL (Ret) Margaret 'Peggy' McGee, RES '90 was recently presented the Veteran of Distinction award by Congresswoman Martha McSally, Arizona 2nd Congressional District. This annual award is presented to veterans who have continued to serve their communities through volunteer service.



















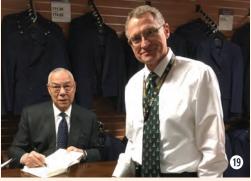














GCOL (Ret) Carl A. Singer, Ph.D., DCS '92 was GBG (Ret) Janez Kavar, IF Slovenia, RES '96 sends elected National Commander of the Jewish War Alpine Cheers and wishes to his dear friends and Veterans of the United States of America in August 2016 and was honored to be at Arlington National Cemetery for Veterans Day with President Obama.

to compete in the Veteran Golfer Association (VGA) National Championship at Fallen Oaks Golf Club, Biloxi, Mississippi in October 2016. He won his individual flight in the Combat Wounded-Disabled Division which proves that his golf playing time at Carlisle Barracks Golf Course was worthwhile. He has retired to Dataw Island, SC. Pictured with Glenn is Josh Peyton, CEO, VGA.

8MG (Ret) Robert S. Silverthorn, Jr., DCS '93 was appointed Inspector General for the Kentucky Cabinet for Health and Family Services on July 1, 2016 by Kentucky Governor Matt Bevin. Later, he was also appointed Chairman of the Kentucky Commission on Military Affairs, responsible for the strategic planning for economic development and sustainment of military installations and manufacturing capabilities.

COL (Ret) David J. Wehrly, RES '93 started a new job in July 2015 as Chief, Computational Sciences Division, Capabilities Development Integration Directorate, Health Readiness Center of Excellence, Ft. Sam Houston.

COL (Ret) R. Keith Brower, DCS '94 retired from active duty in 1997 and held executive positions in corporate America before retiring as C-level officer in 2013 and starting his own consulting company in 2012. He currently has 32 employees and sales of \$350 million.

9MG (Ret) Kenneth L. Farmer, Jr., RES '94 became CEO of Careage, Inc., a privately held company based in Gig Harbor, WA, in October 2016. They own and operate several senior living communities in Washington and California, a home health agency, and a real estate development and construction entity.

10COL (Ret) James 'Jim' Hayes and COL (Ret) Michael 'Mike' Metcalf, both DCS '94, met on Long Lake, Wisconsin for ice fishing. You will notice that this is *not* their usual golfing photo with classmate MG (Ret) Robert 'Bob' Lee (he said "No way" to traveling there from Hawaii that time of year). Jim and Mike were joined by friend COL (Ret) Terry J. Young, RES '92 (middle and holding the ice augur). Brrrrr!

COL (Ret) Philip R. Wagner, RES '94 has retired to Biglerville, Pennsylvania after 27 years in the Army and 17 years building an orchard in upstate New York. He is once again using the USAWC commissary!

LTC (Ret) William G. Austin, DCS '95 retired from Federal Civil Service in December 2015 after his last position as Chief, Balanced Survivability Assessments Branch, Defense Threat Reduction Agency.

MG (Ret) Jamie S. Barkin, M.D., DCS '95, SRCOC '01 is Professor of Medicine, Miller School of Medicine at the University of Miami and Head of Pancreatic Center. He misses his band of brothers.

GEN (Ret) Raymond T. Odierno, RES '95 & former CSA, was named Chairman of USA Football, which offers football safety, player development, and coach certification programs for all ages. He will promote the game as well as address safety concerns in his new role.

OCOL (Ret) James G. 'Jim' Perlmutter and his RES '95 Class President, Greg Gibbons on a Gettysburg Staff Ride on April 29, 2017.

MG (Ret) James A. Adkins, DCS '96 was inducted into the Defense Language Institute's Hall of Fame on November 4, 2016 in Monterey.

BCOL (Ret) James 'Jim' Gordon, Ph.D., RES '96 & former FAC was inducted into the Central State University (Wilberforce, Ohio) Hall of Fame on March 7th, the University's 130th birthday. Mr. Edwin H. Lloyd, President of the National Alumni Association, made the award presentation.

comrades. Toward new challenges...

(5BG (Ret) Tom King, Jr., DCS '96 was honored by Athletics Director Bill Battle and the University OCOL(Ret) N. Glenn Blackburn, Sr., RES '93 qualified of Alabama in Bryant-Denny Stadium for his 32 years of service to country and state. He is a 1971 Distinguished Military Graduate of the University's ROTC Program.

> BG (Ret) Thomas S. Walker, DCS '96 was selected to serve a two-year term as Chief Magistrate, Court of Indian Appeals. It is the appellate court for sixteen Indian tribes in Oklahoma, Texas, New Mexico, Utah, Nevada, and Colorado.

> COL (Ret) Edward Daily, Jr., RES '98 is proud of his granddaughter, Jordan Graham, who graduated from OCS in May 2016 and is serving with the FLARNG; and his granddaughter, SP4 Danee Rawls, who gave birth to Ava Rawls in November 2016.

> 6 COL (Ret) James A. Fraley, Jr., RES '98 is keeping in shape working on his private horse farm in Bradenton, Florida. He's an Emeritus Member of the American Marketing Association - Tampa Bay Chapter, and an active Trustee at the South Florida Museum in Bradenton, the largest cultural and natural history museum on the west coast of Florida.

> TCH (COL, Ret) Gregory J. D'Emma, RES '00 & former FAC was awarded the Order of Aaron and Hur (the most prestigious award that the Chaplaincy can give) by CH (MG) Paul K. Hurley, RES '13 & Chief of Chaplains, for enduring devotion and service at a ceremony following Mass at the Army War College Memorial Chapel on February 23rd. The award recognizes Father D'Emma's significant contributions for years in support of the Army Chaplain Corps.

> 18 Mr. Robert 'Bob' Holliday, J.D., NSS '00 (right) met LTC (Ret) Samuel 'Sam' Lombardo (left) at a WWII 75th Anniversary Remembrance Banquet in Fort Walton Beach, Florida. Sam is a 97-year old veteran of the Battle of the Bulge who was a long-time resident of Carlisle before moving to sunnier skies of Florida.

> COL (Ret) James M. DaPore, DDE '01 retired for the third time in February 2012 and currently lives in Centerville, Ohio with his wife and two granddaughters.

> (DCOL (Ret) Michael C. Doherty, DDE '01 is the Environmental Planning Team Lead for HQ, Naval Facilities Engineering Command, Washington Navy Yard. He was fortunate to meet GEN (Ret) Colin Powell again during a book signing at the Pentagon. Back in 2007, he was the escort for Mrs. Powell when she and her husband visited Wounded Warriors at Walter Reed Army Medical Center.

> MG (Ret) Mari K. Eder, DDE '01, SRCOC '12, has been selected as a 2017 Army Public Affairs Hall of Fame member, having served the Public Affairs field with great distinction while making lasting, significant contributions to the profession and history. She will be honored at a special ceremony during the 2017 Public Affairs Leader Development Forum in November.

MG Heidi V. Brown, RES '02 was retired by Gen John E. Hyten, USAF, U.S. Strategic Command, during a ceremony at Offutt Air Force Base, Nebraska on February 24, 2017. She served more than 35 years in the U.S. Army and holds many distinctions, including the first woman to command a U.S. Army brigade into combat, the first female general in the Air Defense Artillery Branch, the senior female combat arms officer in the Army, the first female combatant command operations director, and the first Army officer to serve as USSTRATCOM director of global operations.





















LTG James C. McConville, USAWCF'02, currently the MG Scottie D. Carpenter, DDE '08, SRCOC '15, Army G-1, has been nominated as the next Vice Chief of U.S. Army Reserve's 84th Training Command, has Staff. If confirmed, he will pin on a fourth star.

21 GEN Robert 'Abe' Abrams, RES '03 (center), BGen Rick A. Uribe, USMC, RES '09 (left), and MG Joseph M. Martin, Sr., RES '08 (right) connected in Baghdad.

MG (Ret) Louis H. Guernsey, Jr., DDE '03, SRCOC '11 retired in 2013 after 30 years of service. His last assignment was Deputy Surgeon General for National Guard Affairs, Office of the Army Surgeon General. He has now resumed a full-time career as a pediatric pulmonologist for the Nemours Foundation, working out of the Alfred I. DuPont Hospital for Children in Wilmington, Delaware.

BG (Ret) Guy Sands-Pingot, RES '03 has been selected to serve as the Deputy Special Representative of the Secretary General of NATO for the NATO Mission to Afghanistan effective February 2017. Since June 2010, he has been an Army member of the Senior Executive Service and served as the Director of Human Capital for the Office of the Chief of Army Reserves since January 2014.

COL (Ret) Stephen M. Bloomer, RES '04 just finished three years as Vice President of Development and College Relations at Monmouth College and was elected to the Board of Directors of the Council for the Advancement and Support of Education (CASE) District V earlier this year.

BG Jonathan Woodson, M.D., DDE '04, former Asst. Secretary of Defense for Health Affairs, was appointed to serve as a member of the Uniformed Services University of the Health Sciences (USU) Board of Regents. USU is the nation's only federal health sciences university, located in Bethesda, Maryland, adjacent to the Walter as the Associate Commissioner for Contract Oversight Reed National Military Medical Center.

Staff of the U.S. Strategic Command, received Senate the Pacific Northwest, working in the Mojave Desert at confirmation to serve as CG of the U.S. Army's Space the National Training Center. and Missile Defense Command and the Army Forces Strategic Command.

serving a three year term on the board.

of Project Management and Business Development for for the State of Connecticut as a Revenue Agent doing Riptide Software, Inc. in Oviedo, Florida.

appointed Civilian Aide to the Secretary of the Army for Central and Southern Illinois.

Col (Ret) Lee-Volker Cox, Ed.D., USAF, RES '07 completed a Doctorate (Ed.D.) from Brandman University in Organizational Leadership by successfully defending a dissertation focusing on generational differences. He is also serving on several boards including the Allan Hancock College Foundation, Leadership Santa Maria Valley, CoastHills Credit Union, and the coincidentally, are retiring this year. Santa Barbara County Air Pollution Control District.

been appointed as Deputy CG of the Army Reserve Command and the Army Reserve unit within the Army Forces Command.

4 BG (Ret) Janice M. Haigler, DDE '08, SRCOC'12 spoke at the Rotary Club of Florence, South Carolina at the invitation of COL (Ret) Barry Wingard, RES

25 COL (Ret) Carolyn F. Kleiner, RES '08, has been designated Pennsylvania Ambassador for the Women in Military Service to America (WIMSA) Memorial Foundation to provide information and education about the Women's Memorial in Washington, DC. For information about WIMSA or to register past or current female servicemembers, contact Carolyn WIMSAPAAmbassador@aol.com. Photo with USAWC flag at the Memorial on Veterans Day, 2016, L-R: LTC (Ret) Phyllis Cogan; Kleiner; COL (Ret) Lorelei Coplen, RES '08; MG (Ret) Dee McWilliams, President of the Foundation; COL (Ret) Elizabeth Liechti-Johnson, DDE '03; Ms. Sandra Jackson, RES '16; and Ms. Sonya Tsiros, RES '16.

10 Dr. Diana B. Putman, RES '08 started as Mission Director in Timor Leste in August 2016 after serving for five years as Mission Director in the Democratic Republic of the Congo (DRC). She is a career senior Foreign Service Officer with the U.S. Agency for International Development (USAID).

OCOL (Ret) Robert W. DeJong, RES '09 retired July 1, 2016 after 30 years of service. He was hired by the State of Texas Health and Human Services Commission in Austin, Texas.

2LTG James H. Dickinson, RES'05, former Chief of COL (Ret) Sean W. McCaffrey, RES'09 is living in

28 Ms. Margaret 'Peggy' Noonan, NSS '09 of the Wall Street Journal received a 2017 Pulitzer Prize in COL (Ret) Arthur R. Friedman, RES '05 was elected Journalism (Commentary) for beautifully rendered to the Board of Directors of (ISC)² - an international columns that connected readers to the shared virtues professional membership organization. He will be of Americans during one of the nation's most divisive political campaigns.

COL (Ret) Anthony J. Vergopia, DDE '05 is the Director COL (Ret) Alberto 'Al' Higuera, DDE '10 is working collections and enforcement.

2COL (Ret) John W. Moulton, DDE '06 was **2**COL (Ret) Sandra L. Raynor, DDE '10, was promoted to Chief Intelligence Officer, Homeland Security Investigations, Phoenix, AZ. Notice her wonderful way of wearing our USAWC blazer badge!

> 30 Three members of **DDE** '11 met at the Hale Koa Hotel's Barefoot Bar in Honolulu: COL Jay E. Knox, LTC Sarah L. Flash, and COL Robert 'Rob' Hedgepeth. It's hard to predict where War College graduates will run into one another. All three,



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31 Six members of RES '11 attended the 2016 Army-Navy Tailgate. L-R: Col (Ret) Joe Adkins, USMC; COL Jim Raftery; COL Bob Bradford; CDR (Ret) Corry Juedeman Prestidge, USN; CAPT Todd Prestidge, USCG; BG Troy Galloway. Joe is working for Lockheed-Martin outside Dallas. Jim is a professor of electrical engineering at USMA. Bob is a faculty instructor in DCLM at USAWC. Corry is a rep for First Command Financial Planning. Todd works at HQ, Coast Guard. Troy is Deputy CG-ARNG at Combined Arms Center, Fort Leavenworth. Three were happy at the end of the game, and three not so much.

22Mr. Michael E. Collins, SIS '11 is pictured with Gen Jonathan Vance, Chief of the Defence Staff, Canada while attending CDA (Conference of Defence Associations) and CDA Institute's Conference on Security and Defence in Ottawa in February 2017.

33BG William 'Bill' Edwards III, RES '11 visited Romania in August 2016 to observe the Sabre Guardian exercise that included several NATO forces. During the visit, he met up with two IF classmates, BG Adam Joks, Poland and BG Gheorghita Vlad, Romania. BG Vlad Europe.

April 2017 Best Ranger Competition with (from left): Bob Gehricke, Vietnam Ranger veteran and great Ranger instructor from Dahlonega; another Ranger Georgia. veteran; and John (wearing his USAWC cap).

35Lt-Gen Naveed Mukhtar, IF Pakistan, RES '11 was appointed as Director-General of Pakistan's Inter Services Intelligence (ISI), replacing 30Lt-Gen Rizwan Akhtar, IF Pakistan, RES '08, who was appointed President of Pakistan's National Defense University.

COL John E. Balser, DDE '12 was named the next 11, 2017. Chief of the Army Medical Specialist Corps (AMSC), the first Physicians Assistant (PA) to hold this position. The AMSC Chief oversees the commissioned officers who are PAs, occupational therapists, physical therapists, and dietitians, leading health professionals in military medical readiness on and off the battlefield.

37 BG Thomas C. Fisher, RES '12 was promoted and assigned as Land Component Commander of the Utah Army National Guard on November 5, 2016.

38 BG Nikki L. Griffin-Olive, RES '13 was promoted on December 16, 2016 and is Deputy Commander of Sustainment for 335th SC (T).

COL Eric G. Wishart, DDE '13 took command of the Nevada Army Guard's largest brigade, the 17th Sustainment Brigade, on April 2, 2017. Formed in 2009, the brigade has control over operations for the 17th Special Troops Battalion and the 757th Combat Sustainment and Support Battalion.

COL Steven B. McLaughlin, DDE '14 is currently the Commander of the 1394th Transportation Brigade at Camp Pendleton, California.

Ms. Carrie M. Johnson-Clark, RES '15 has been elevated to the Senior Executive Service (Tier 1) for the Department of Veterans Affairs.

39BG Gulajan Khawari, IF Afghanistan, RES '15, hosted PKSOI's Ms. Whitney Grespin, NSS'15 during field research to Kabul for her PhD with Kings College London's Defence Studies Department.

Col Jeffery S. Patton, USAF, RES '15 will be featured in the Minnesota Military Museum's Featured Veteran

QUATIC Barry M. Stentiford, DDE '15 assumed the Directorship of the Advanced Strategic Leadership was just promoted that morning! It was good to catch Studies Program (ASLSP) at SAMS on June 1, 2016, up and share perspectives on current events in Eastern a professor at the School of Advanced Military Studies (SAMS) since 2009.

Mr. John Hensel, NSS '11 had a great time at the CH (COL) Louis 'Lou' DelTufo, RES '16 was promoted at a ceremony at West Point, New York. Chaplain DelTufo is the Command Chaplain at the Ranger supporter; "Mountain Man" Mark, a top retired U.S. Army Cyber Center of Excellence at Fort Gordon,

> 40 CH (COL) Brian D. Ray, DDE '16 was selected to serve as the Co-Director of the Poe Business Ethics Center at the University of Florida.

> **QLTC(P)** March Callis, USAWCF '17 at Harvard's Kennedy School with his daughter, Sydney, at the Hanscom AFB Father Daughter Dance on February

> 43 COL Archie Herndon, USAWCF '17 at the University of Louisville, at the university's Military Appreciation Game, in which the Cardinals beat the Fighting Irish. L-R: CW3 Leo Scott, Dr. Greg Postel (Interim U. of L. President), and COL Herndon.

> 44COL Darren D. Huxley, IF Australia, RES '16 submitted this photo taken at the Australian USAWC Alumni Dinner held in Canberra on October 8, 2016. A very impressive 50% of all Australian USAWC graduates for the last 30 years are in this photo, and three are also IHOF members (Hurley, Sanderson, and



















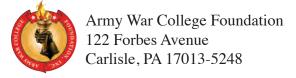








L-R: MAJGEN (Ret) David Chalmers, RES '03, MAJGEN John Frewen, RES '10, MAJGEN Simon Stuart, RES '15, MAJGEN David Coghlan, RES '08, MAJGEN (Ret) Timothy 'Tim' Ford, 'RES '92, GEN (Ret) David Hurley, RES '97, IHOF '12, MAJGEN (Ret) William 'Bill' Crews, RES '87, COL Darren Huxley, RES '16, LTGEN (Ret) John Sanderson, RES '86, IHOF '98, MAJGEN (Ret) Gerard Fogarty, RES '05, MAJGEN Jeffery 'Jeff' Sengelman, RES '06, BRIG Shane Gabriel, RES '13, MAJGEN (Ret) Duncan Lewis, RES '99, IHOF '14, BRIG Michael Mahy, RES '11, BRIG Michael Prictor, RES '12.



OUR ORGANIZATION'S 50-YEAR HISTORY!

The establishment of the Alumni Association of the U.S. Army War College in May 1967 coincided with the moving of the U.S. Army College into the current Root Hall. From 1951, when the College moved to Carlisle Barracks, until April 1967, the College had operated its library, auditorium, and faculty offices from the "old" Root Hall, which is now Upton Hall. Student committee rooms and student work spaces were provided in a converted stables which was the "old" Bliss Hall.

The "new" Root Hall dedication ceremony was held on April 29, 1967. Remarks at the ceremony were made by the Honorable George

N. Wade, State Senator, 31st District of Pennsylvania; LTG William E. Train, Commanding General of 1st U.S. Army at Ft. Meade (and former USAWC Commandant from 1962-1964 when much of the planning for Root Hall was completed); and MG Eugene A. Salet, serving Commandant at the time. The dedication address was given by MG (Ret) Ulysses S. Grant III, grandson of President Grant and son-in-law of Elihu Root, having married Edith Root in 1907.

The official "birthday" of the Alumni Association, the oldest part of our Foundation, is May 19, 1967. We are proud of our 50 years of service to the College and its graduates, and look forward to countless more!



Root Hall on its dedication day, April 29, 1967. The music for the ceremony was provided by the First Army Band, Ft. Meade, Maryland.



Dedication ceremony viewed from behind the seated area, with the newly constructed Root Hall to the right and Upton Hall easily seen in the distance. The new Bliss Hall had not yet been constructed.

ALUMNI ASSOCIATION'S FIRST BOARD OF TRUSTEES













The members of the first Board of Trustees appointed in May 1967 were: (L-R) MG Eugene A. Salet, President; BG Robert B. Smith (RES '59); COL James G. Holland (RES '58); COL Donald P. Boyer (RES '58); COL George S. Pappas (RES '66); and COL William J. Gallagher (RES '56), Secretary.