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Mission of the Army War College Foundation

ENRICH the College's academic environment, ENHANCE research and outreach, FOSTER fraternity among alumni, ENCOURAGE . excellence in faculty and students, ENSURE preparation of outstanding leaders for the U.S. military, other government agencies, and our international allies.

MESSAGE FROM THE CHAIRMAN



Greetings to all USAWC graduates and Foundation friends,



On behalf of our Foundation Board of Trustees, it is a privilege to share the latest news of our Foundation and of the U.S. Army War College (USAWC) and its graduates. The last few months have been particularly busy at the College with the transition from the 50th Commandant, **MG** Bill Rapp, RES '04, to the 51st Commandant, **MG John S. Kem.** We thank MG and Mrs. Rapp for their excellent relationship with us the past three years, and look forward to the same with MG and Mrs. Kem.

We also thank **Dr. and Mrs. Lance Betros** on their five years of service and partnership in the College's Provost position. We sincerely welcome their replacements, **Dr. and Mrs. Jim Breckenridge**, who are already contributing in major ways. The Dean's news on pages 10-11 will highlight many of the other key faculty changes, as well.

The September meeting of our Foundation Board of Trustees in Carlisle was very productive as we received excellent updates on College needs and priorities. We work hard to stay current and to look ahead to the future so that our support remains timely and relevant. At our September meeting, we were also pleased to welcome three new Trustees to our Board: Ms.





LoScalzo



Lane

Sullivan

new Trustees to our Board: Ms. Kim Lane, NSS '16, Mr. Joe LoScalzo, NSS '11, and Ms. Mary Beth Sullivan, NSS '16.

We were sad to bid farewell to three Trustees and cannot thank them enough for their exceptionally productive service: Ms. Jo Dutcher, NSS '08, COL (Ret) Peter Langenus, DCS '88, and Mr. Steven Biondolillo, NSS '12.







Dutcher

Riandalilla

The recent hurricanes and fires hitting so many of our states and territories have put hundreds of graduates in danger as victims and/or as responders. This is in addition to the hundreds of graduates deployed all over the world leading and contributing to the nation's work in remote and in complex deployment areas. Please join me in keeping all graduates and their families in our thoughts.

Langenus

If you work or reside in the greater Washington, DC area, please join us and other USAWC graduates, Fellows, and friends at our next regional **USAWC Alumni Dinner**. The dinner program will be on Wednesday evening, March 21, 2018, at the former Ft. Myer Officers Club (Patton Hall Ballroom). See page 11 for more details and we hope you'll plan to attend.

Thank you very much for your continued support! The Foundation can help the College in substantive ways because of **your** generosity and dedication. Please take a minute to review our listing of new Life Members (p. 7) and our Donor Honor Roll (pp. 21-29) as a small way to publicly acknowledge this outstanding support. We do not take for granted our 50 years of successful service to graduates **and** raising support for the College.



COMMANDANT U.S. ARMY WAR COLLEGE

Greetings from Carlisle Barracks!

October 31, 2017

Martha and I are tremendously excited to become part of the Army War College family. From its early days, the Army War College has always been the centerpiece of Army strategic education. Just inside the main entrance of Root Hall is a bronze plaque highlighting then General Eisenhower's view of the Army War College in August 1966: " . . . Education up until the time of the war college concerns the techniques, the tactics, the logistics of battle, of campaigns with their preparation and the operation of troops. Now you are thinking about war, about victory in war or better, keeping us out of war . . . "

Being prepared to wage, fight, and win our nation's wars remains paramount. That purpose will not change. Over the decades, the addition of students from other services, this year's 79 international officers from 76 different countries, and the military/interagency civilian students have raised the level of strategic education for the resident and non-resident students to an even higher level. The many students in the traditional program, as well as the students in the nine other courses the Army War College executes, remain a key focus area. But, the faculty is the center of gravity to educate and develop the students and achieve the learning outcomes. I always knew the Army War College had great faculty, but now that I have had the opportunity to work with many of them directly, I am even more impressed.

One of the areas I did not fully appreciate before I arrived here is the evolution of the Army War College to be the leading strategic thought and ideas center for the Army, the Joint Force, and the Nation as a whole. Each of the Army War College Schools, Centers, and Institutes contributes immeasurably in their areas of expertise. In previous articles, MG Bill Rapp highlighted some of the Integrated Research Projects and other student and faculty research efforts. This year, the research remains relevant and vitally important in areas like mobilization, Korea post-conflict stabilization, and some of the individual faculty research and problem-solving efforts for the COCOMs and the Army and Joint staffs. I look forward to highlighting some of these efforts in future editions.

The Army War College remains a place that prides itself on collegiality and collaboration. I am excited to be able to contribute in my own way towards our current efforts and the continued evolution of the Army War College. My family and I look forward to the coming years here at Carlisle Barracks.

Strength & Wisdom

MG John S. Kem 51st Commandant



MG Kem (right) bids farewell to **BG George M. Schwartz, RES 10**, Deputy Commandant for Reserve Affairs. BG Schwartz retired from the PA Army National Guard on September 24, 2017. In this photo, BG Schwartz is presenting a farewell gift to the College.



PFC Daysaundra Price welcomes Martha Kem with flowers at the Change of Command ceremony on July 28, 2017.



MG Kem thanks Sergeant Major of the Army (SMA) Daniel A. Dailey on September 11, 2017 for SMA's keynote observance for the Carlisle Barracks community.



Dickinson College President Margee Ensign welcomed MG Kem and the 2018 International Fellows and spouses for a reception at Dickinson College on September 25, 2017. The partnership between our two colleges is outstanding. Photo courtesy of Carl Socolow, Dickinson College '77.



MG Kem with Hispanic Heritage Observance participants on September 23, 2017.

INTERNATIONAL FELLOWS HALL OF FAME

CONGRATULATIONS TO OUR NEWEST MEMBERS!

On October 12, 2017, the College welcomed the 64th and 65th members of the International Fellows (IFs) Hall of Fame. This was a unique "double" ceremony as both IFs were from Estonia and one succeeded the other as Estonian Land Forces Commander. **BG** Indrek Sirel, Class of 2009, served in that position until 2012 and

then BG Artur Tiganik, Class of 2011, served in that position from 2012-2014. Both officers expressed their appreciation to seminar-mates, sponsors, faculty members, and other friends and colleagues. We are very proud of them as they continue to contribute tremendously to the productive international partnerships that help tackle strategic issues at every level and in every corner of the globe.

BG INDREK SIREL ESTONIA CLASS OF 2009



BG ARTUR TIGANIK ESTONIA CLASS OF 2011





MG and Mrs. John S. Kem, 51st Commandant (center) joined **BG and Mrs. Artur Tiganik** (left) and **BG and Mrs. Indrek Sirel** (right) in Wil Washcoe Auditorium.



IFs from six countries 20 years apart. The Class of 1997 grads in the front row came for their 20-year reunion in October and were greeted by the current IFs from their countries for a wonderful meeting. Front Row (L-R): Martin Vine (RES '97, U.K.), Pyar Thapa (RES '97, Nepal), David Hurley (RES '97, Australia) IF Hall of Fame, Lars Fagerberg (RES '97, Sweden), John Vaagland (RES '97, Norway), Willem Bek (RES '97, Netherlands). Back Row (L-R): Shahadev Khadka (RES '18, Nepal), Todd Ashurst (RES '18, Australia), Frode Kristoffersen (RES '18, Norway), Edmondus Caelen (RES '18, Netherlands), Angus McAfee (RES '18, U.K.)



Three USAWC faculty members were in Nigeria September 23-30, 2017 for a military-to-military engagement on behalf of AFRICOM and U.S. Army Africa. It was a workshop to shape development of the newly formed Nigerian Army War College curriculum and a good opportunity to reconnect with USAWC grads from Nigeria. L-R: Prof Sylvester Brown, RES '08 & DDE FAC; BG Charles Ofoche, IF Nigeria, RES '12; Prof Al Lord, RES '03 & DMSPO FAC; MG Bamidele Shafa, IF Nigeria, RES '11; COL Tom Sheperd, DDE '09 & DNSS FAC; and COL Charles Nengite, IF Nigeria, RES '16.

(*Right*) A group of Defense Attaches were meeting at USAWC in June 2017 and these three graduates were among them: COL Galaye Gueye, IF Senegal, RES'09, BG Apollo Kasiita-Gowa, IF Uganda, RES'15, COL Horst Busch, IF Germany, RES'13.



CENTER FOR STRATEGIC LEADERSHIP

The Center for Strategic Leadership (CSL) was formally established June 19, 1992, in response to the Army's decision to expand the use of simulation and wargaming at the strategic and operational levels of the U.S. Army. It is a mission that has been executed and enhanced thanks to planning for a facility and staff that could flex to evolving needs. The home of CSL is Collins Hall, a multi-faceted 155,000-square foot facility that provides both CSL and the USAWC a learning center, a laboratory, a wargaming center, and a conferencing facility. Collins Hall was named in honor of **GEN J. Lawton 'Lightning Joe' Collins, RES '38** and Chief of Staff of the Army '49-'53.

CSL filled a critical strategic gap identified by three successive Chiefs of Staff of the Army (CSAs), Generals Carl E. Vuono, RES '73, Gordon R. Sullivan, RES '78, and Dennis J. Reimer, RES '79. The gap was the Army's inability to codify an educational experience for senior leaders that melded experiential learning with theory and doctrine. The three CSAs further directed that wargaming and simulation would be the medium to galvanize strategic thought and debate, establishing CSL as the Army's Strategic Wargaming Center.

On June 1, 2017, we dedicated a 25-year plaque in Collins Hall. As she did at the original dedication, GEN Collins' daughter, Nancy Collins Rubino, once again represented her father, accompanied by her husband, Michael, and daughter Margaret.



CSL Director COL Chris Beckert and GEN J. Lawton Collins' daughter, Nancy Collins Rubino, unveil the 25-year CSL plaque. L-R: CSM Christopher Martinez; **MG Wm. E. Rapp, RES '04** and then Cmdt; COL Beckert; Mrs. Rubino and her husband, Michael; and **COL (Ret) Douglas B. Campbell, RES '87** and long-time CSL Director.

At CSL, we help leaders make decisions and experience the consequences of those decisions with the opportunity to test assumptions against future scenarios. Leaders



Mrs. Nancy Collins Rubino and her husband Michael present MG Rapp a photo of Nancy's father, GEN "Lightning Joe" Collins when he was Chief of Staff of the Army.



Ribbon-cutting ceremony at dedication of Collins Hall, July 13 1994. L-R: **MG William A. Stofft**, RES '79 & then Cmdt; Hon.Togo D.West, Jr., SECARMY; **GEN Gordon R. Sullivan**, RES '78 & then CSA; Nancy Collins Rubino, daughter of GEN Collins; **COL (Ret) Joseph E. Collins**, son of GEN Collins.

can react and consider potential political, military, and economic effects. Also, when current Army Chief of Staff, GEN Mark A. Milley, gave the College authority and responsibility for the Army's general officer education program, the decision recognized the value of CSL's strategic education expertise and capabilities. CSL executes the four core general officer courses, Army Strategic Education Program (ASEP) Basic, Advanced, Senior, and Transitional, as well as the Combined/Joint Force Land Component Commander Course.

Today, CSL integrates its missions with the USAWC School of Strategic Landpower and other war college institutes to continue to be the resource of choice for developing, testing, and reporting on emerging strategic issues, and educating the Army's senior leaders, from Colonels through Lieutenant Generals.

MOBILIZING THE TOTAL FORCE

CSL's Department of Strategic Wargaming continues to examine the Army's readiness to conduct a full mobilization. A recent USAWC tabletop exercise brought together over 100 participants from the mobilization community to better understand the challenges associated with mobilizing a large force for a real-world contingency. The exercise served as a rehearsal for installation logisticians and reserve component trainers, provided actionable feedback to force flow planners, informed resource requirements, and harvested data and insights for the Army's future digital mobilization proving ground.

The tabletop exercise was a simulation designed as a key part of a two-year Integrated Research

Project (IRP). The first year is focused on Full Mobilization – mobilizing the current Army end strength – while the second year will focus on Total Mobilization – growing the Army and the industrial base. Subject matter experts from many supporting commands and installations will continue to participate. Mobilization research with several follow-on events should result in products to drive Army resourcing and policy decisions. The intent is to gradually increase the force flow inputs until reaching the full Army authorized end strength of 1,018,000 Soldiers and quantifying the degree of Army preparedness to conduct a mobilization at various levels.



MG John Kem, Commandant., discusses some of the exercise parameters and tools with COL Ken Gilliam, RES '16, Wargame Director, (Photos courtesy of Mr. Chip Cleckner, CSL)

COL Chris Beckert Director, Center for Strategic Leadership

NEWS AND EVENTS



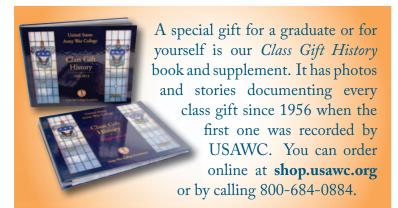
2017 RESIDENT CLASS GIFT

This class gift statue was dedicated on June 7, 2017 in front of Collins Hall commemorating the 100th anniversary of the U.S. entry into WWI. Mr. Gary Casteel was the sculptor and the location was Collins Hall because the future Root Hall will be in that vicinity when built. The statue also has an inscription on the back which describes the symbolism of the doughboy and the sacrifices of the U.S. and its partners. Thanks to the Resident Class of 2017 for a wonderful class gift!



2017 DISTANCE CLASS GIFT

This class gift was presented on July 25, 2017 – **the first of its kind** – a multi-decade scholarship that will be managed and awarded by the Army War College Foundation as part of its Alumni Scholarship Program. The Foundation will award one \$1500 scholarship (minimum) each year for at least 22 years to a high school senior or college undergraduate (freshman through junior) child of a Distance graduate. Thanks to the Distance Class of 2017 for a wonderful class gift!



2018 ALUMNI SCHOLARSHIP PROGRAM

DATES FOR THE 2018 APPLICATION WINDOW ARE:

JANUARY 3, 2018 – Application available on website (www.usawc.org)

MARCH 2, 2018 – Application due by midnight, EST

Program eligibility is outlined on the Foundation website:

www.usawc.org

Contact the Alumni Office at alumni@usawc.org or 717-243-0884 with any questions.



ARMY LEADER DAY

Army Staff principals came with the Vice Chief of Staff of the Army to USAWC on October 18 to provide insights to students on strategic leadership. This program is held annually in memory of GEN (Ret) Glenn K. Otis, RES'70, with the support of COL (Ret) and Mrs. Buddy G. Beck, RES'76.

The following USAWC grads were part of this year's event.

Front L-R: Mr. Warren S. Whitlock, NSS 97 (Deputy ASA for Diversity & Leadership); CH (MG) Paul K. Hurley, RES '13 (Chief of Chaplains); LTG David E. Quantock, RES '02 (Inspector General); MG (Ret) Robert P. French, DDE '01 (Civilian Aide to the SECARMY, Central PA); GEN James C. McConville, USAWCF '02 (Vice Chief of Staff of the Army); LTG Todd T. Semonite, RES '99 (Chief of Engineers); and LTG Thomas C. Seamands, USAWCF '03 (GI).

Back L-R: LTG Gary H. Cheek, RES '02 (Director of Army Staff); Mr. J. Randall Robinson, RES '99 (Acting ASA for Installations, Energy, and Environment); MG David P. Glaser, USAWCF '11 (Provost Marshal General); MG Lewis G. Irwin, DDE '09 (Deputy Chief of Army Reserve); LTG Thomas A. Horlander, RES '04 (Director of Army Budget/ASA (Financial Management and Comptroller); BG Kevin C. Wulfhorst, DDE '09 (G2).

USAWC grads who attended Army Leader Day but are not in photo: MG James E. Rainey, USAWCF '12 (G3/5/7); MG John P. Sullivan, USAWCF '09 (G4); and BG(P) Brian E. Winski, USAWCF '13 (Chief of Legislative Liaison).

RES – Resident DCS – Department of Distance Education (DCS – Department of Distance Education (DCS – Senior Reserve Component Officers Course) SRCOC – Senior Reserve Component Officers Course RES – Resident DCS – Department of Corresponding Studies DDE – Department of Distance Education (DCS renamed as of 11 un 98) SRCOC – Senior Reserve Component Officers Course CNSP – Commandant's National Security Program DSC – Defense Strategy Course SLS – Senior Leader Seminar RCNSIS – Reserve Component National Security Issues Seminar CNSP – Commandant's National Security Program

The following individuals became Life Members of the Foundation from May	13, 2017 through November 1, 2017. Memberships AND donations are both to	ex deductible to the full extent of the law based on our 501(c)(3) status.
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LTC Arthur Julius GarfferDDE 18			LTC Kelly A. Lelito
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LTC Rodney Kenneth GinterDDE 17	BG (Ret) Henry L. Huntley	RES '05	CH(COL) David Wesley Lile DDE '18
LTC Jerry Blakely Glass DDE '18		NSS '17	LTC Dan Jonny Mattias Lindfors RES '18
LTC Robert John Gleason DDE 18			COL Matthew Jon LindgrenDDE 18
Mr. Larry Allen Glick DDE 18			COL Michelle C. Link
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COL (Ret) Charles W. Hendrix RES '78			LTCOL Rian Geoffrey McKinstryRES '18
COL Claudia Lee HenemyreDDE 18	-		Mr. Matthew Senor McMurray
LTC (P) Glenn A. Henke		DDE 18	COL Mark Kenneth McPherson, M.DRES '18
COL Cory Foster Henry			Mr. Paul Norman Mekkelson
Mr. Douglass C. Henry, JrNSS '92	, ,,		COL Paul Francis Messina, Ph.D. DDE 17
LTC Brian Sidney Herrington DDE 17			Mr. Frederick Arthur MeyerNSS '17
LTC Michael Kevin Herrington	•		LTC Markus Meyer
COL (Ret) Herbert C. Hertel DCS '88			COL Patrick M. Mifsud
LTC Anne Elizabeth Hessinger			COL Zdenek Mikula
LTC Bernita Hightower			COL Duane Robert Miller
LTC Arvid R. Hill			LTC Joseph Soonsin Miller
COL Brian K. Hirschey			COL (Ret) Scott F. Miller
LTC (P) Scott L. Holland, Jr			Mr.Thomas Erik Miller
LTC John R. Hollar			COL (Ret) John T. Miller
LtCol Christopher Marc Holloway DDE '18			COL Andrew Patrick Milligan
COL (Ret) Travis Lee Hooper			COL Kenneth J. Mintz
COL Leon E. Hooten			Mr. Majid R. MirNSS 17
COL Douglas L. Hopler			LTC Melissa Lynn Mitravich
Mr. Robert Geza Horvath			LTC Peter V. Mondelli
LTC Scott E. House	B LTC Norman S. Lawrence	USAWCF '18	LTC Francis Robert Montgomery DDE 18
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NEW AWCF LIFE MEMBERS continued

LtCol David B. Moore		LTC Monica Marie ReidRES'18	COL Brian Tackett
LTC Michael Kevin Moreni		LTC Kip R. ReitzDDE 17	LTC Darryl Brian Taguacta
LTC Francisco M. Morera		LTC Todd L. Ressel DDE 17	COL Jonathan Craig Taylor USAWCF '17
LTC Andrew Clark Moreshead		Mr. Harry E. Rhoads, JrCNSP '17	LTC Philip T.Tennant
LTC (P) Michael Glen Mouritsen		LTC Benjamin M. RichardsonDDE '17	LTC Rebecca Jayne Terry DDE '18
COL Scott S. Mower	RES'18	LTC (P) Brian M. Rivera DDE 17	LTC Donald Laurence Thomsen III DDE '17
CH (LTC) Kurt A. Mueller	RES'18	CDR Douglas B. Rivers	BG Artur Tiganik
COL Scott W. Mueller		COL Michael Lloyd Robertson DDE '18	LTC Timothy John Tomcho
LtCol Jessica J. Mullen	DDE 17	LTC Felix A. Rodriguez, Jr DDE '17	LTC (P) Frederick J.TotiRES '18
COL (Ret) William J. Muller	DDE '04	LTC Benito Enrique Rodriguez DDE '17	CDR Clinton D.Tracy DDE '17
LTC Lisa Anne Mullinax	DDE'17	COL Jose Esteban Rodriguez-RiveraDDE '18	LTCYssouf TraoreRES '18
CDR Jesse David Munoz	RES '17	COL Bren Dee Rogers DDE '17	LTC Kendrick Deshon Traylor
LTC Jeremy S. Mushtare	RES'18	Mr. Anthony J. Rose	LTC William Randolph Tucker II
LTC David G. Neary	DDE '18	LTC Ryan Keith Roseberry USAWCF '18	COL Derek J. Ulehla
LTC Ryan John Nielsen	DDE '18	LTC Stacy L. Roth	LTC Gregory S. UlmaDDE '18
LTC Kenneth Alexander Niles	DDE 17	LTC Chad Michael Roudebush DDE '18	LTC Andrew Ulmer
COL (Ret) David M. Oaks	DDE '06	Mr. Justin M. Rowan	LTC Carlos Javier Urrutia ArayRES '18
LTC Robert William O'Connell	DDE '18	COL Fidel V. Ruiz RES '17	LTC Matthew Alexander Valas DDE '18
LTC (P) Ryan Patrick O'Connor	RES'18	LTC John B. Runy	LTC Benjamin S.Valentine
Ms. Tamara Marie Octavio		Mr. Keith E. Ryan	LTC Gonzalo A.Vallecillo DDE '17
COL Jacqueline Ijeoma Ojimba		COL Cindy Michelle Saladin-Muhammad DDE '18	LTC Geoffrey Glenn Vallee
LTC Jeffrey Edward Oliver		COL Aaron Bradley Sander	COL James Aaron Van Atta
COL Charles Henry O'Neal		COL Stephanie Denise Sanderson	COL Jonathan Jackson VannattaDDE '18
LTC (P) Brent A. Orr		LTC Dana Patrice Sanders-Udo	COL Thomas Jackson Verell, Jr
LTC Dawn Lynne Orta		LTC Andrew Owen Saslav	COL Richard Alan Villarreal
COL Enrique Ortiz, Jr		LTC Michael Trent Scates	LTC James W.Volberding
LTC (P) Osvaldo Ortiz		LTC Simon Lee Schaefer	COL Robert Lee von Tersch
COL Veronica Gail Oswald-Hrutkay		Col Jocelyn Jay SchermerhornRES '15	LTC Jeffrey Alan Wade
COL David G. Ott		LTC John Allen Schott	LTC Michael P.WagnerUSAWCF'18
LTC Douglas Eugene Owens		LTC Matthew John Schreiber	COL Glen Hamilton Walters. DDE '18
LtCol Neil Joseph Owens		LTC Tomika Marie Seaberry	COL Zara Amanda Walters
LTC James Cole Packwood		COL Corey Lynn Seats	LTC Brian F.Waltman DDE 1/
-		LTC Paul Thomas Sellars	Mr.Timothy D.Wang
LTC James Glenn Pairmore			
LTC James Michael Palembas, Jr		Mr. Christopher Joseph Semancik	Mr. Don J. Wang
LTC Matthew S. Palmer		LTC Jason Richard Sepanic	COL Christopher John Ward
LTC (P) James G. Pangelinan		COL Serva M. Clarifor Ph. D.	LTC Matthew Scott Warner
LTC Cristina Paoloni		COL Scott W. Shaffer, Ph.D	LTC Michael Steven Waterman
LTC Christopher Thomas Patterson		COL David E. Shank	Mr. Matthew DeForest Way
COL Lisa M. Patton		LTC Alexander MacMurchy Sharpe DDE 17	LTC Richard Lee Weaver
LTC Timothy Paul Payment		Mr. Rodney F. Shine	LtCol Robert J. Weingart
COL Brandi Bryan Peasley		LTC (P) Jonathan A. Shine	COL David Christopher Welch
LTC (P) Andrew F. Pekala		COL Detlev Simons	LTC Aaron C.Wellman
COL Kevin J. Perera		Mr. Michael G. Simpson	Mr. Gregory Westin Wendt, C.F.P Friend of Foundation
LTC Carrie Lynn Perez		LTC Michael J. Sipples	COL (Ret) Samuel R.White, Jr
LTC Robert L. Perryman, Jr		BG Indrek Sirel	LTC Clayton Allen White
Mr. Michael A. Peters		LTC Mickie Joe Skaggs	COL John West Whitmire
LTC Tony S. Petros		COL David Lee Sloniker	CH (COL) Stanley E. Whitten
LTC Brian Harold Pfarr		LTC Michael Dwayne Smith	COL (Ret) John Christopher Wilhelm RES '03
LTC Richard H. Pfeiffer, Jr.		LTC William Jeffery Michael Smith	LTC Denise Leslie WilkinsonDDE 17
LTC David M. Pidone		LTC Bill Andrew Soliz USAWCF'18	LtCol Marlin D.Williams
COL Joseph M. Pishock		LTC Warren F. Sponsler, Jr USAWCF '18	COL Bob Ellsworth Willis, Jr
LTC Clausyl Julius Plummer, Sr		Mr. Scott P. Stankiewicz	COL Alvin Donald Wilson
Mrs. Renee M. Plummer		LTC Jennifer Lynn Staples	LTC Eric Michael Wilson DDE '18
LTC Caroline Renate Pogge		LTC William Gerald Start	LTC Shawn Winterbottom. DDE '18
LTC Matthew Young Pollard		LTC Kelly K. Steele	LTC Kenneth Peter Wisniewski III USAWCF '18
LTC (P) Michael Jason Ponchak		LTC Michael E. Steelman, Jr DDE '16	LTC (P) Brian Douglas Wisniewski
COL Brandon Jerrell Pretlow		LTC Sherry Lynne Stenerson DDE '18	COL Todd Daniel WolfordDDE '18
LTC Ryan Stephen Price		Ms. Monica Ann Stephenson DDE '18	COL (Ret) Ernest E.Wood
COL Roman J. Przekwas		Lt Col Kelley C. Stevens FAC	LTC Bradley Owen Wood DDE 17
LTC Thomas Patrick Quinlan		LTC Donald E. Stewart	LTC Timothy Allen Wood
LTC Antionette Nycole Rainey		LTC Justin Michael Stieglitz DDE '18	LTC Matthew Scott WoodruffDDE '18
Mr. Stewart Ramsey		LTC Robert K. Stinson, Sr DDE '17	LTC Ryan Laird WorthanUSAWCF '18
LTC Dylan Thomas Randazzo	RES'18	LTC Andrew Brian Stone	COLTimothy H.WrightDDE 18
COL Eric C. Rannow	RES'15	LtCol Grayson Thomas Story DDE '17	LTC (P) Leo J.Wyszynski
LTC (P) Brian Robert Rauen	RES'18	COL Kevin D. Stringer	Mr. Rory J. Yanchek
Dr. Nathan Timothy Ray		COL Matthew Dean Stubbs	LTC Jason Allen Yanda
Ms. Margaret Reach		Mr. Samuel Hal Stutt	COL Jeffrey Scott Yarvis, Ph.DDDE '18
LTC Jerome James Redmond		LTC Thomas Peter Sullivan DDE '18	LTC Patrick Andrew Young
LTC (P) Jared A. Reid		COL Yolonda Rashell SummonsDDE'18	LTC David Ross Zinnante
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RECENT CLASS REUNIONS

We hosted the second 40-year class reunion this year, plus a 30-year and a 20-year reunion. Grads from the Classes of 1977, 1987, and 1997 came back to see what's changed and what hasn't, and we had a terrific time with each one.

The three reunion groups shared several common events, to include a welcome supper at the LeTort View Community Center (LVCC, formerly the Officers Club); a "Then and Now" briefing from either the Dean, **Dr. Richard Lacquement, RES '09**, or the former Corresponding Studies Department Chair, **COL (Ret) Terry Wallace, RES '83**, for the non-resident grads); tours of Root Hall, the U.S. Army Heritage and Education Center, and at least one new housing unit; a windshield tour of the Barracks; a memorial service for deceased classmates; and a reunion dinner. The 20- and 30-year class reunions also had an optional Gettysburg Staff Ride led by a USAWC historian and optional seminar dinners. Lots of class gift history stories were shared, as well!

Thanks to all 1977, 1987, and 1997 grads and spouses who came back to celebrate their relationships with USAWC and with each other.

CLASS OF 1977 REUNION AUGUST 17-18, 2017



Seated L-R: John McWaters (DCS), Dave Canfield (RES), Iwan Choronenko (RES), Jim Robb (DCS). **Standing L-R:** Pat McWaters, Ted Lyon (RES), Julia Colby, Robert Colby (DCS), Dick Littlefield (RES), Bill Willis (RES), Catherine Willis, Jo Robb.

CLASS OF 1987 REUNION, SEPTEMBER 14-16, 2017



Front Row (L-R): Elke Tessmer, Millie Anderson, Ted Stuart (DCS), Ron Perry (RES), Dixie Perry, Bill Alexander (RES), Anne Alexander, Clifford Fields (DCS)
Row 2 (L-R): Frank McKie (RES), Martin Anderson (RES), Paulette Zyco, Boyd Bryant (RES), Mary Bryant, Pat Segal, Herb Segal (RES), Evelyn Feldman, Brian Feldman (RES)
Row 3 (L-R): Jan Tessmer, Eddi Zyco (DCS), Ed Duncan (DCS), Joan Brown, K.C. Brown (RES), Sally DeBellevue, Dottie Lowry, Bob Lowry (RES)
Row 4 (L-R): Sue Stanley, Carlton Stanley (DCS), Bernie Griffard (DCS), Dick Willis (DCS), Chuck DeBellevue (RES), Chuck Thomas



The Class of 1987 was particularly honored by the attendance of Elke Tessmer and her son Jan at the 30-year reunion. Elke is the widow of Brig Tessmer, IF Germany, who died in 2010. Their USAWC family photo is shown here. Every minute of the

reunion was filled with memories of a year in Carlisle marked with friendships, education, and opportunities of an exceptionally special nature.



COL (Ret) K.C. Brown, RES '87, and Prof. Bert B. Tussing, DDE '03 & FAC, sang Mansions of the Lord for the Class of 1987 Reunion Remembrance Ceremony at the gazebo.



CLASS OF 1997 REUNION, OCTOBER 12-14, 2017

(I) Bruce Lysne (RES) (2) Diane Lysne (3) Lars Fagerberg (RES, IF Sweden) (4) Ingegerd Fagerberg (5) Charles Webb (RES) (6) Lynda Webb (7) Ted MacLean (8) Pat Capin (RES) (9) Jay Swartz (USAWCF) (10) Ikuko Bondi (11) Jim Bondi (RES) (12) Vic Rosello (RES) (13) Cherie Trottier (14) Andy Trottier (RES) (15) Linda Hurley (16) David Hurley (RES, IF Australia) (17) Al Wherle (DCS) (18) Jef Troxel (RES) (19) Debbie Troxell (20) Kathleen Switzer (DCS) (21) Douglas Switzer (22) Willem Bek (RES, IF Netherlands) (23) Zinnia Bek (24) Linda Todsen (25) Pete Todsen (RES) (26) Kay Walden (27) Dave Walden (RES) (28) Shelley Lingamfelter (29) Scott Lingamfelter (RES Class President) (30) Janet Strafer (RES) (31) Kamala Thapa (32) Pyar Thapa (RES, IF Nepal) (33) Catherine Bacon (RES) (34) Mandy Vine (35) Martin Vine (RES, IF U.K.) (36) Harry Scott (RES) (37) Cindy Scott (38) George Quinn (RES) (39) Michelle Quinn (40) Rene Dolder (DCS) (41) John Vaagland (RES, IF Norway) (42) Mali Vaagland (43) David Glines (DCS) (44) Ron Henley (RES) (45) Ann Henley (46) Bob Jackle (DCS) (47) Trudy Whitehurst (48) Charlie Robbs (RES) (49) Frank Intini (DCS) (50) George Robinson (DCS) (51) Rhoda Evans-Robinson. *Missing from photo*: Kevin Harrington and Ken Brier (both DCS).



"He's everywhere! He's everywhere!" COL (Ret) Frank R. Hancock, RES '93 and former FAC, delighted the 1997 reunion group with his famous dancing lessons. Frank was a Seminar 10 faculty member (thus the X) for this

class and many others, and he's known throughout Central PA for spreading the joys and benefits of dancing.



Upcoming Alumni Dinner and Reunions

Please mark this on your calendar if you live in the greater Washington, DC area: USAWC Alumni Dinner, March 21, 2018, Patton Hall (formerly Ft. Myer Officers Club), Joint Base Myer/Henderson Hall. Postcard invitations to members and donors within the greater Washington, DC area will follow in early January. If you do not live in the greater Washington, DC area but want to make sure you get an invitation, please email us at: alumni@usawc.org.

The 20-year reunion for the Classes of 1998 (RES, DDE, and Fellows) will be October 10-12, 2018. Dates for a 30-year reunion of the Classes of 1988, and a possible 25-year reunion for the Classes of 1993, are still under consideration.

Also, if you are a member of the Class of 1978 and you think you would like to return to Carlisle for another reunion, please let us know at: alumni@usawc.org.

SCHOOL OF STRATEGIC LANDPOWER (SSL) – DEAN'S MESSAGE

Thank you for your tremendous service and for the myriad ways you maintain ties with us and contribute to our common endeavors. Your observations, involvement, and commitment to our mission consistently enable us to attain excellence. We marvel at our students' and grads' great impact and understand the stewardship responsibilities we bear for our profession.

This year's spring-into-summer crescendo of events and transitions was an annual wonder to behold: Orientation for the Distance Class of 2019; Electives/National Security Staff Ride to Washington DC/National Security Seminar and graduation for the Resident Class of 2017; First Resident Course/beginning of 2nd Year Studies for the Distance Class of 2018; Electives/Second Resident Course/Commandant's National Security Program/graduation of the Distance Class of 2017; and Orientation/Introduction to Strategic Studies/launch of the academic year for the Resident Class of 2018. These five classes include more than 1900 War College students at various stages of professional development, supported by more than 140 military and civilian staff and faculty in SSL, aided by our wonderful team across USAWC.



Mr. David Sanger

During the 2017 National Security Seminar (NSS), over 140 civilian guests joined our students to explore key contemporary issues. Distinguished speakers for the week included Ambassador Ryan Crocker who addressed Diplomacy, Mr. David Sanger of the *New York Times* who addressed Information; Dr. Janine Davidson who spoke about the military instrument of national power; and Dr. Jeffry Frieden who addressed Economics.

In July, the Distance Class of 2017 returned to Carlisle for their final course, to include integrating civilian guests during the Commandant's National Security Program. Highlights included a Joint Matrix exercise set with an East Asia scenario, the Danny Lewin Memorial Lecture by Mr. Paul Sagan, and valuable presentations by LTG Charles Luckey, DDE '01, LTG John Murray, RES '03, LTG Gary Cheek, RES '02, Honorable Heidi Shyu, Dr. Scott Harold, Ms. Amanda Kadlec, and Ambassador James Jeffrey.



Mr. Paul Sagan



LTG Luckey



LTG Murray

Across the board, SSL faculty excelled in teaching, scholarship and service. Awards recognizing "Excellence in Teaching" went to faculty members COL Eric Crider, RES '16 (DCLM), Col Doug Douds, USMC, RES '10 (DMSPO), CAPT Wade Turvold (DNSS), Dr. Paul Kan (DNSS), Dr. Kevin Weddle, RES '99 (DDE), COL Frank Frazier, DSC '07 (DDE), and COL Brian Cashman, DDE '14 (DDE).

High-caliber SSL scholarship resulted in recognition of several faculty members with Madigan awards for "Excellence in Scholarship:" **Dr. Frank Jones** (DNSS), **Dr. Paul Kan** (DNSS), and **Prof. Clarence** 'Larry' Bouchat (DDE). Awards for excellence in service recognized **Prof. Chuck Allen, RES '01** (DCLM), **Prof. Al Lord, RES '03** (DMSPO), **Dr. Craig Nation** (DNSS), and **Dr. Frank Jones** (DNSS).



Jones

Kan

Echevarria

Bouchat



Turvold

Douds

Crider



The SSL faculty above were selected for honorary academic chairs or recognized as position or visiting faculty chair holders, L-R: COL John A. Mowchan, DDE '12 (General Colin Powell Chair of Military and Strategic Studies); Dr. Andrew A. Hill (Chair of Strategic Leadership); Dr. Christian B. Keller (General Dwight D. Eisenhower Chair of National Security); Prof. Douglas E. 'Muddy' Waters (General Brehon Burke Somervell Chair of Management); Dr. Genevieve Lester (Francis W. De Serio Chair of Strategic and Theater Intelligence); Dr. William G. Pierce, RES '98 (General Matthew B. Ridgway Chair of Leadership); Dr. Holly Mayer (Outgoing Harold K. Johnson Chair of Military History); COL Tarn D. Warren, RES '10 (General John M. Shalikashvili Chair of Joint Military Studies, CJCS); COL Edward A. Kaplan, USAF (General Hoyt S. Vandenberg Chair of Aerospace Studies); and COL Barrett K. Parker, DDE '11 (John Parker Chair of Reserve Component Studies). Not in photo: Dr. Frank L. Jones (General George C. Marshall Chair of Military Studies) and Prof. Howard Taylor (National Security Agency Chair for Cyber Studies).



Dr. W. Andrew Terrill and **Dr. James E. Gordon, RES '96** are now Emeritus Professors.

AMONG OTHER HIGHLIGHTS:

- -- COL Mark Haseman, RES '13 (DMSPO) served as a mentor/SME for a Defense Security Cooperation Agency-hosted capstone exercise that prepared numerous civilians for an upcoming deployment to Afghanistan.
- -- **COL Bob Hamilton, USAWCF '09** (DNSS) deployed to Iraq for several weeks to provide support to CENTCOM Operation Inherent Resolve to include interaction with Russian representatives regarding ongoing operations.
- -- COL Dan Cormier, USAWCF'12 (DNSS) deployed to Africa as Chief of a combined French, British and American Coordination and Liaison Cell providing support to the Lake Chad Basin's Multi-National Joint Task Force fighting Boko Haram.
- -- Prof. Fred Gellert, RES '08 (DCLM) provided out-briefs to the PACOM and USARPAC staffs regarding the Asia-Pacific Integrated Research Project (IRP).
- -- COL (Ret) Sylvester Brown, RES '08 (DDE), Prof. Al Lord, RES '03 (DMSPO), and COL Tom Sheperd, DDE '09 (DNSS), went to Nigeria to assist with efforts to strengthen PME.
- -- Prof. Harry Tomlin, RES '98 (DMSPO) conducted several engagements with NATO, EUCOM, and AFRICOM to include facilitating a Defense Education Enhancement Program workshop for the Afghan Ministry of Defense to help them run their own PME system.
- -- Dr. G.K. Cunningham, DCS '94 (DMSPO) assisted NATO during a major exercise in Latvia to prepare senior officers to better lead their commands through the application of operational art.
- -- **Dr. Frank Jones** (DNSS) led an Integrated Research Project (IRP) to provide insights on "Building Partner Capacity in Africa: Keys to Success."
- -- Prof. George Teague, RES '00 (DNSS) led another excellent interdepartmental course to support U.S. Cyber Command with faculty from across the school.
- -- DMSPO faculty members COL Doug Bennett, DDE '17, COL Martin Werneke, RES '17, IF Germany, and COL Brian Cook delivered a week-long planner's course to TRADOC leaders and staff.
- -- Prof. Al Lord, RES '03, and Col Steve Van Riper, RES '14, from DMSPO delivered a risk assessment workshop to NORTHCOM leaders.
- -- Prof. Mike Marra, RES '04 (DMSPO), Col (Ret) Doug Douds, USMC, RES '10 (DMSPO), COL Bob Hamilton, USAWCF '09 (DNSS), and Col Ed Kaplan, USAF (DNSS) travelled to Tbilisi, Georgia, to help the Georgians write a new National Defense Strategy.
- -- COL Bob Bradford, RES '11 (DCLM) presented a strategic thinking seminar for students at the ORSA Qualification Course at Fort Lee.

- -- **Dr. Kristin Behfar** (DCLM) delivered a presentation regarding professional military education at the 77th Annual Academy of Management Conference in Atlanta.
- -- **Dr. Tom Galvin, RES '06** (DCLM) facilitated strategic planning and organizational change sessions with the Office of the Inspector General of the Social Security Administration.
- -- Dr. Stephen Gerras, RES '02 (DCLM) was the keynote speaker at a strategic leadership conference for the New Jersey Army and Air National Guard.
- -- **Dr. George Woods, RES '02** (DCLM) and **Dr. Tony Echevarria, DDE '02** (SSI) presented at the Canadian Army Council, two professional development sessions for the Canadian Army's senior leadership.
- -- SSL faculty also participated in engagements with the Society for Military History, the Academy of Management, the Society for Industrial and Organizational Psychology, and the International Studies Association.

Thank you for your continued support!

Dr. Richard Lacquement, RES '09 Dean, School of Strategic Landpower





Dr. Michael Neiberg, Chair of War Studies, traveled to Brussels in October to lead a breakfast discussion on the meaning of WWI to policymakers today with the British, German, and Dutch ambassadors in attendance, a lecture at the University of Louvain La Neuve, and an evening lecture at the Embassy.



COL (**Ret**) **Donald P. Shaw, RES '74 and former FAC**, was honored posthumously with the most prestigious award given to former faculty members, Distinguished Fellow of the U.S. Army War College. Don's widow, Joan, with son Peter, accepted the award from **MG Bill Rapp, RES '04,** then Cmdt, and **Dr. Lance Betros**, then Provost.

U.S. ARMY WAR COLLEGE FELLOWS UPDATE

The U.S. Army War College-administered Fellows Programs -- comprised of CSA Senior (post-MEL 1) and U.S. Army War College Fellows (MEL

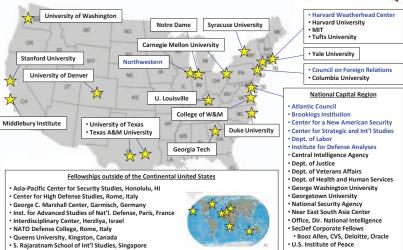
1) -- are off to a fast start for AY 2018, with 85 Fellows assigned to 54 separate programs in the U.S. and overseas. Fellows will take advantage of learning environments that are parallel but distinct from those traditionally offered by the war colleges and will also represent the Army, formally and informally, at the institutions and areas to which they are assigned, parlaying knowledge gained for the betterment of the Army. They will develop for positions of broad scope and great responsibility, work in highly complex, ambiguous environments, and deal with problems with no clear-cut solutions.

The CSA Senior Army Fellows are sent by the Army as seasoned ambassadors to centers of thought and influence. Once there, they assist those who would deliberate on the larger security challenges faced by the nation, and also report back their findings to the senior Army leadership, either to the CSA and VCSA, and individual General Officer-level mentors who have functional or regional interests coincidental with 'their' Fellow's host institution.



THE UNITED STATES ARMY WAR COLLEGE

AY18 - 76 USAWC Fellows and 9 CSA Senior Fellows



STRENGTH and WISDOM



The DC-based CSA and USAWC Fellows were invited to a breakfast hosted by AUSA President GEN (Ret) Carter Ham on September 19, 2017. **MG** Jim Rainey, current Deputy G-3/5/7 and the first USAWC Fellow ('12), at the University of Denver, provided an Army update to the group, which included **LTG** (Ret) Guy Swan, USAWCF '96, Director of AUSA's Institute of Land Warfare.



COL Stoney Trent, USAWC Fellow at the CIA, and his spouse Ronna, attended a reception on October 10, 2017 at the residence of the U.K. Ambassador to the U.S. The DC-based Fellows were invited to the UK Embassy, along with members of the senior Army leadership and USAWC Commandant.



ETC Alex Lovasz, Fellow at the French Institute of Higher Education in National Defense in Paris (second from left) with members of the Office of Defense Cooperation team, and Mr. D. Brendt Hardt, the U.S. Charge d'Affaire, on September 19, 2017.



On October 4, 2017, **COL Elizabeth Marotta** (third from right), assigned with the Department of Justice (DOJ), arranged for a Pentagon visit for her DOJ sponsors, hosted by Mr. Randy Odom, Army Executive Outreach Coordinator for the Army's "Top Five."



On September 14, 2017, Mr. John McLaughlin, former Deputy Director and former Acting Director of Central Intelligence, spoke

at Duke University about high points and challenges from over 30 years in senior government service. L-R: LTC(P) Nate Prussian, LTC(P) Gabe Barton, Mr. McLaughlin, faculty member Tim Nichols, LTC(P) James McGahey, and LTC(P) Scott Rawlinson.



LTC Jason Lacroix, SECDEF Corporate Fellow at Booz Allen Hamilton, with GEN (Ret) Dennis L. Via, RES '99, the Senior Executive Advisor responsible for formulating the firm's future business strategy for the defense market.



COL Alissa Ackley, SECDEF Corporate Fellow at Oracle Corporation, was invited to speak with the executive leadership of PRÆSIDIAD at the Alpine Group offices in Washington, DC, specializing in the security, defense, and protection of people and assets around the world. L-R: Mr. Michele Volpi, CEO PRÆSIDIAD, Mr. Michael Rodenburg, CEO Betafence, COL Ackley, Ms. Stephanie Victory, CEO Hesco Armor, and Ms. Bonnie Sigwalt, Contract Management & Compliance Officer.



LTC Aaron Martin, Fellow at the Daniel K. Inouye Asia Pacific Center Security for

Studies, learned how to play cricket from foreign attendees during team-building activities at an Asia Pacific Center-sponsored security seminar. War College intramurals of a completely different kind.



USAWC Fellows met with their Senior Army Mentor who will help guide their research efforts for AY18. L-R: LTG Ben Hodges, USAREUR Commander, and newly promotable officers LTC(P) Ryan Roseberry and Ryan Worthan, George C. Marshall Center for Security Studies.



LTC(P) Brian Wortinger, Fellow at the University of Louisville, attended an annual offsite August 7, 2017, at the U of L McConnell Center to preview the annual program, meet incoming McConnell Center

Scholars and staff, and coordinate future engagement with the Center. Brian met Senator Mitch McConnell, U.S. Senate

Majority Leader for whom the center is named. LTC(P) Wortinger also attended a Strategic Broadening Seminar reception with Interim U of L President Gregory C. Postel.



LTC(P) Sang Han (far left), USAWC Fellow at Carnegie Mellon's Heinz College, participated in the College's Orientation held August 18-25, 2017, engaging early on with this year's graduate students.



DC Fellows met in Alexandria, VA, to compare experiences in their respective fellowships and discuss the topics of their strategy papers. L-R: LTC Mike Wagner (USIP), LTC Birgit Lister (VA), COL Jason Nelson (HHS), COL Alissa Ackley (Oracle), COL Pat Donahue (GWU), and COL Cam Cantlon, CSA Senior Fellow at CNAS.







COL Corey Crosbie (far left), Fellow at Henry M. Jackson School of International Studies, University of Washington, along with his UK negotiation team during the July 12-14 International Strategic Crisis Negotiation Exercise held at the Jackson School and delivered in collaboration with the USAWC's Center for Strategic Leadership.



Several Fellows attended the Army G-8's presentation at an AUSA Institute of Land Warfare Breakfast on September 19, 2017. L-R: COL Pat Donahue (GWU), LTC Bill Soliz (HHS), LTC Dan Bishop (Georgetown), LTC Rafael Heflin (Deloitte), COL Jason Nelson (HHS), and LTC Birgit Lister (VA).



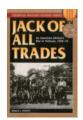


BOOKS BY GRADS AND FACULTY



First In, Last Out: An American Paratrooper in Vietnam with the 101st and Vietnamese Airborne by BG (Ret) John D. Howard, RES '81. Howard arrived for his first tour in Vietnam in 1965, the first full year of escalation when U.S.

troop levels increased to 184,000 from 23,000 the year before. When he returned for a second tour in 1972, troop strength stood at 24,000 and would dwindle the following year. His two tours — one as a platoon commander and member of an elite counter-guerrilla force, the second as a senior advisor to the South Vietnamese — provide a fascinating lens through which to view not only one soldier's experience in Vietnam, but also the country's.



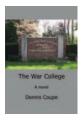
Jack of All Trades: An American Advisor's War in Vietnam, 1969-70 by LTC (Ret) Ronald L. Beckett, FAC '82-'83. Beckett had already served two tours in Vietnam when he received orders to return in April 1969. As the district senior advisor in

the remote, rural Dinh Quan District of Long Khanh Province, he would face a demanding and dangerous assignment on the front lines of pacification. This is a sometimes critical, sometimes humorous, memoir of the American campaign to win Vietnamese hearts and minds. It is about the advisory mission with details of efforts to support combat missions, gather intelligence, improve infrastructure, develop the local economy, and above all, gain the trust of a people whose language they did not speak.



TRANSITIONS 2.0: A
Field Guide for Mid-Career
Professionals and Veterans
Seeking New Challenges in the
Business World by COL (Ret)
Robert R. Ulin, DCS '86 and
former FAC. Ulin shares what
he and others have learned from

the military, for-profit, and nonprofit sectors as senior executives navigating their transitions. Many professionals from all walks of life come to the realization, usually in middle-age, that it is time to do something else. This book will help you think through that process. It requires focus, work, and self-study to compete successfully for a meaningful position in the private sector that is a good fit for your skills, knowledge, temperament, and ability. Without promises of magic formulas (or magic bullets) or complex flow diagrams, it contains proven strategies for those seeking leadership positions.



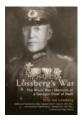
The War College: A Novel by COL (Ret) Dennis F. Coupe, RES'88 & former FAC. This fictional work finds Colonel David Coop facing retirement with 28 years in the Army and in his final job on the faculty of the Army War College.

He hears from a former colleague who is investigating two murders of female soldiers a dozen years apart. One of Coop's students is a person of interest in at least one of the killings. As the criminal investigation unfolds, Coop finds himself reviewing the effects of his own past and confronting his fading career prospects.



The Battles and Campaigns of Confederate General Nathan Bedford Forrest, 1861-1865 by BG (Ret) John R. Scales USAWCF'93. The Tennessean was one of the most intriguing and controversial characters to emerge during the Civil War.

Books and articles on the man span the gamut from hero worship because of his remarkable battlefield victories, to condemnation for his involvement with the slaughter at Fort Pillow and later, his association with the Ku Klux Klan. Retired SF officer Scales plows entirely new ground with a careful and unique examination of Forrest's wartime activities and how his actions affected the war in the Western Theater.



Lossberg's War: The World War I Memoirs of a German Chief of Staff Fritz von Lossberg edited and translated by MG David T. Zabecki, DCS '95, & LTC (Ret) Dieter J. Biedekarken. Lossberg (1868-1942) directed virtually all the major German

defensive battles on the Western Front during WWI. Hailed as "the Lion of the Defensive," he was an extremely influential military tactician quick to grasp the changes wrought by technology. Now available for the first time in English, Lossberg's memoir explains how he developed, tested, and implemented his central principles—flexibility, decentralized control, and counterattack—based on a need to adapt to shifting conditions on the battlefield. This book takes readers inside the mind of one of the most significant military innovators of the twentieth century.



Walking Wounded: Inside the U.S. Cyberwar Machine by Dr. Michael A. VanPutte, FAC '97-'99. VanPutte takes laymen and seasoned professionals alike on an insider's journey through the secret history, technologies,

and strategies surrounding war and espionage in cyberspace. This is not another hacking book. It takes the reader behind the scenes and recounts the story of the Pentagon's love affair with technology, and how this reliance creates vulnerabilities to hackers. It explains how foreign intelligence services, criminals, and amateur hackers have compromised our sensitive systems for three decades, while our government hackers are running rampant through foreign information systems. It also explains how our national policies have made us all less secure. VanPutte gives the reader tools to get beyond the hype, mythologies, and marketing and understand what many call the most serious threat to our national security.



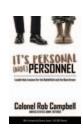
Elvis's Army: Cold War GIs and the Atomic Battlefield by Dr. Brian McAllister Linn, FAC '99-'00. When the U.S. Army drafted Elvis Presley in 1958, it was an era that threatened thermonuclear annihilation. The Army revamped its equipment,

organization, concepts, and training practices for this revolution in warfare, requiring an equal revolution in personnel to find young officers and soldiers who were highly motivated, well trained, and technologically adept. The Army of the 1950s provided millions with education, technical skills, athletics, and other opportunities and military service became a common theme in television, music, and movies as part of this generation's identity. Linn traces the origins, evolution, and ultimate failure of the Army to transform itself for atomic warfare, revealing not only its vital role in creating Cold War America but also the experiences of its forgotten soldiers.



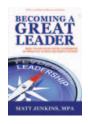
Originally From Dorchester: A Memoir by LTC (Ret) Gerard F. Healy, DDE '07. Growing up in Boston's neighborhood of Dorchester, Healy's parents, teachers, neighbors, and friends provided him with values; trial and error would fill in the gaps.

A story of place and time that narrates the good, the bad, and beauty of life there in the mid-60s, it chronicles a young boy's struggle for identity against the competing forces of peer and gang pressure. A predominantly Irish working-class neighborhood, Dorchester held everything including brutal street fighters, true friends, intimidating nuns, and protective neighbors. Healy shares lessons learned as he has roamed far beyond the town's borders. The book explores the complex relationships of adolescent peers, the struggle to break free of intimidating violence, and the saving value of friendship.



It's Personal, not Personnel, Leadership Lessons for the Battlefield and the Boardroom by COL (Ret) Robert C. Campbell, RES'13. Campbell, a 27-year Army officer and leader of more than 5,000 troops in the 1st Brigade of the

101st Airborne Division, uses his experiences leading large teams in high-stakes work to apply those insights to your work as a leader. Whether from lack of will, experience, or training, many leaders pay lip service to investing in people. They manage them on spreadsheets and in HR-focused software applications without personal consideration. By understanding that leadership is personal, you will begin to understand that all workplace challenges -- productivity issues, efficiency issues, turnover problems, lack of employee engagement -- come down to whether employees are being acknowledged, valued, and understood.



Becoming A Great Leader: How to Develop Your Leadership Attributes to Better Serve Others by LTC D. Matt Jenkins, DDE '17. Becoming a great leader is about serving others, so this book captures the essence of developing the

modern leadership qualities that matter most. You can start with caring for your family, being charitable, controlling your temper, and pursuing additional opportunities to develop your leadership attributes. You can practice attributes that will provide a path for you to go from being a follower who is running with the crowd to being the great leader you have always wanted to be. Trusting others, becoming self-disciplined, knowing how to create change, choosing your words carefully, and making big decisions will help you to make that journey. You will read about three types of leadership roles that every leader will have when he or she first enters an organization and how to be a great leader in each of these situations and roles.



Values-Based Leaders In Action: Over 125 Stories of Advice and Inspiration from Everyday Values Based Leaders by Dr. Chris Hitch, NSS '17, Beth Ritter, and Michael Saccavino (editor). When you encounter ethical or

moral dilemmas, you go through a leadership crucible where you are forced to come to grips with your values and their impact on others. The cornerstones of values-based leadership -- honesty, integrity, compassion, diversity, and social responsibility -- define who you are as a person. The Foreword by GEN (Ret) H. Hugh Shelton and his nationally-recognized five cornerstones of values-based leadership apply to

all of us, whether K-12 students, undergraduate or graduate students, early career professionals, mid-career leaders, and senior executives. This book is packed with real-life stories by everyday people who don't come with exalted titles. You'll see how they apply the five cornerstones when making hard decisions and how doing so pays off in their lives and in the lives of others.



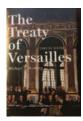
The Army Officer's Guide to Mentoring by LTC Raymond A. Kimball DDE '18. Mentoring matters! It matters because it shapes both the present and future of our Army. It matters because at our core, we are social beings who need the company

of one another to blossom. It matters because, as steel sharpens steel, so professionals become more lethal and capable when they can learn from one another. This book is all about the lived experience of mentoring for Army officers — real stories from real officers talking about their mentoring experiences.



Understanding the Complexity of Emergency Supply Chains by COL Matt Shatzkin, FAC. Emergency supply chains are complex, lack a developed forecast, primarily use manual requisitioning systems, and do not possess sophisticated means

to sense and respond to the rapidly emerging and changing demands. Multiple stakeholders come together, many for the first time, to execute "on the fly," defining success by getting the job accomplished "at all costs." This book completes the education of practitioners and academics across multiple domains and contributes to military and nongovernmental operators, logisticians, and organizations' understanding of emergency supply chain strengths and vulnerabilities. Professionals will gain a sense of how these supply chains accomplish, limit, or constrain the emergency management process, exploring circumstances that run contrary to supply chain theory and thus reinforcing a solid grasp on supply chain fundamentals.



The Treaty of Versailles: A Concise History by Dr. Michael S. Neiberg, Chair of War Studies. Signed on June 28, 1919 between Germany and the principal Allied powers, the Treaty of Versailles formally ended WWI. Problematic

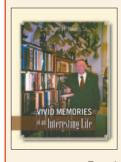
from the beginning as a mediocre compromise, observers read it through competing lenses: a desire for peace after five years of disastrous war, demands for vengeance against Germany, the uncertain future of colonialism, and, most alarmingly, the emerging threat of Bolshevism. A century later, Neiberg helps us look back at

how those developments evolved, evaluating the treaty and its consequences with unprecedented perspective, explaining the enormous challenges facing those who tried to put the world back together. Rather than assessing winners and losers, Neiberg analyzes the many subtle factors that influenced the treaty and the role of the "Big Four" leaders. As Neiberg reminds us, to understand decolonization, WWII, the Cold War, and even the complex world we inhabit today, there is no better place to begin than with WWI and the treaty that tried to end it.



When Should State Secrets
Stay Secret?: Accountability,
Democratic Governance, and
Intelligence by Dr. Genevieve
Lester, De Serio Chair
of Strategic Intelligence.
Contrary to popular assumption,
the development of stronger

oversight mechanisms actually leads to greater secrecy rather than the reverse. Lester examines modern trends by focusing on how American oversight mechanisms combine to bolster an internal security system and thus increase the secrecy of the intelligence enterprise. She uniquely examines these mechanisms within all three branches of government, how they interact, and what types of historical pivot points have driven change among them. She disaggregates the concept of accountability into a series of specified criteria in order to grapple with these pivot points. She concludes with a series of normative questions, suggesting ways to improve oversight mechanisms based on the analytical criteria laid out in the analysis. It also includes a chapter on the workings of the CIA to which a number of CIA officers contributed.



Our apologies to COL (Ret) John H. Roush, Jr., DCS '70, for our mix-up in the description of his book, Vivid Memories of an Interesting Life, in our last magazine. In this memoir of 100 essays spanning experiences in

six continents, Roush sweeps readers through his 93 years, telling of adventure, wonder, endurance, and personal connection. Some of the most touching, heartfelt passages involve his love for his spouse of 65 years, but all are engaging, meaningful, and unique to a man who's lived life to the hilt.

We also apologize to John for mis-spelling his last name in the spring magazine.

W/R WAR ROOM

In May 2017 with the support of the Foundation, the War College launched WAR ROOM, an online journal. Founded by Dr. Andrew Hill, Chair of Strategic Leadership, (Editor-in-Chief) and Dr. Tom Galvin, RES '06 & FAC (Managing Editor), WAR ROOM is an outstanding platform for writers with an interest in national security and defense. "Anyone can write for WAR ROOM," is the first of the WAR ROOM Rules, and in the past six months, the site has featured articles by USAWC students and alumni, faculty, and military and non-military members of the wider national security community. WAR ROOM provides a forum for provocative ideas to stimulate debate on the evolving strategic environment, the character of war, and preparing for the next fight.



To date, WAR ROOM has featured over 50 articles and podcasts covering the full range of topics relevant to the mission of the USAWC - leadership, national security policy, warfighting, theories of war and strategy, military history, and enterprise management. Articles are published with a length and format common to online journals such as War on the Rocks and Defense One. Some of the earliest articles emerged from Strategy Research Projects and course papers by resident students from the Class of 2017. In late September, WAR ROOM commemorated the 10th anniversary of the U.S. Africa Command with two articles and a podcast on the unique aspects of the command's structure and mission. It has also featured works from authors outside the military, such as two pieces from researchers at the Institute on Science for Global Policy on sea level rise and the security implications of emerging biotechnology.

WAR ROOM podcasts are 15-30 minute conversations covering a wide range of topics. The first was about the presence of foreign fighters in the Caribbean with Col Jaimie Ogilvie, RES '17 the College's first International Fellow from Jamaica. Other popular podcasts have included a retrospective



on the 1988 National Security Strategy, an exploration of China's Belt and Road Initiative, and a discussion with former Commandant **MG Bill Rapp** about the evolving purpose of War Colleges.

WAR ROOM podcasts include two special series. "Great Strategists" (launched in August) features USAWC scholars examining the work and influence of Clausewitz, Sun Tzu, and others. "Dusty Shelves" (launched in October) features historians telling the stories of key historical artifacts available from the Army Heritage and Education Center.

WAR ROOM's design is simple, functional, and attractive. It was built with a modern audience in mind, meaning that it needed to be appealing and work well on both desktop and mobile platforms. In fact, the majority of

readers and listeners access the site from their mobile devices. The most popular articles have been viewed thousands of times, and editors have recently expanded marketing of the site on social media. They will soon begin sending a weekly digest to email subscribers. Visit http://warroom.armywarcollege.edu, check out the current content, and download the submission guide. You can subscribe to the site and receive updates and release notes. You can also follow on Facebook and Twitter.

If you have an idea for an article or podcast, please send your ideas to Andrew Hill at Andrew.a.hill13.civ@mail.mil or Tom Galvin at Thomas.p.galvin.civ@mail.mil. They are always looking for quality content and would love to hear from you. Anyone can write for WAR ROOM!

Greetings from the U.S. Army Heritage and Education Center (USAHEC)! We have just closed out Oktoberfest—the traditional German salute to fall, with a record breaking crowd. We had several groups of reenactors on the grounds that bring a special interactive education to the event. I hope you mark your calendars for our huge spring event, Army Heritage Days, which will be held May 19-20, 2018.

I want to share some good news with you. The three contracts essential to the archives digitization project were all successfully awarded before the FY17 end! Within days, we begin a multi-year project to convert the Army archives held here at the USAHEC into a high-resolution, digital format easily searchable by the operational force, Army University, researchers, and the public. It also creates an electronic copy of irreplaceable, historically-significant materials, ensuring survivability. Beyond the support to the operational force, this effort directly restores a connection with the American public through education on our Army--to inform, excite, and inspire people. Technologically, it keeps us on the leading edge of historical institutions with online resources. A lot of hard work by many dedicated folks over the last year made this amazing feat possible. I truly believe we can

make the history of our Army accessible to every American with an internet connection!

The USAHEC is constantly growing and changing. If you have not been here recently, you must come visit the latest art exhibit "An American in Paris: War, Soldier Morale, and the YMCA" as well as our World War I exhibit "Good-Bye Broadway, Hello France." We continue to improve the outdoor experience on the Army Heritage Trail. Several large artifacts, including an AH-1 Cobra attack helicopter, were restored and repainted. This month, we start construction on a wooden guard tower that adds to the Vietnam-era experience while giving grandkids a place to climb and burn off energy.

Thanks to each of you for your support. We continue to grow in new directions with exhibits, facilities, and a campus dedicated to honoring Soldiers, their memories, and their experiences. Through that, we are able to *tell the Army story, one Soldier at a time*.

COL Geoff Mangelsdorf Director, U.S. Army Heritage and Education Center



PEACEKEEPING AND STABILITY OPERATIONS INSTITUTE (PKSOI)

The institute recently turned over many military and staff members. PKSOI's former Deputy Director, COL Geoffrey Mangelsdorf, assumed the position as Director of AHEC. COL Michael Rauhut, the new Deputy Director, joins PKSOI after serving



COL Michael Rauhut

as the Chief of Staff for the Military Staff Committee at the U.S. Mission to the UN in New York. In this capacity, he was responsible for both U.S. representation to the UN Military Staff Committee and the provision of advice to both the Chairman of

the Joint Chiefs of Staff and the U.S. Permanent Representative to the UN. He brings a wealth of peacekeeping and UN experience to PKSOI.

Several exemplary officers with expertise in Peace or Stability operations have been selected to serve in PKSOI after graduating from a USAWC class. Recent selectees were COL Jay Liddick, RES '17, COL Steve Marr, RES '17, COL Morgan 'Dan' O'Rourke, RES '15, and COL Ryan Wolfgram, RES'16. They join the PKSOI staff as the Irregular Warfare Integrator and Planner, the Governance Advisor, the Infrastructure Advisor, and the Peace Operations Training and Education Specialist, respectively.

PKSOI is now publishing its AY17 Integrated Research Project (IRP) with input from ten USAWC students in a final volume entitled Improving the Whole of Government Approach toward Operational Planning and Execution for Stabilization. It explores the compelling U.S. national security interests in promoting stability in select fragile and conflict-affected states. The operating environment is complex, requiring a whole-of-government (WoG) response, which supports the affected nation's strategic goals. The U.S. government has institutional frictions to WoG, such as authorities and funding, agency cultures, education and training, information sharing, and lack of overarching doctrine. The document discusses best practices to counter such frictions.

PKSOI held a 2017 AUSA panel discussion entitled AFRICOM: 10 years in the making as a model for Stability Activities, on September 18 at AUSA headquarters. The two panels addressed WoG progress in the Peace and Stability Operations environment with a focus on AFRICOM. To kick off the discussion, PKSOI presented its IRP findings, which were used as a template for comparison with some of the emerging challenges within the AFRICOM theater, while applying a WoG approach to fulfill national interests. A second panel applied the IRP principles to a Lake Chad Basin case study to determine whether they would alter the existing strategy for that region. A third panel explored the opportunities and challenges awaiting AFRICOM and its partners in the coming decade and beyond. The findings will be presented in PKSOI's upcoming journal.



COL Ken Adgie, RES '10, DepCmdt



COL Kevin Nash, RES '17



An ongoing PKSOI research initiative from OSD and the Army staff is to investigate "right sizing for stability." The project will develop a force planning tool tailored for complex contingency operations. The project deliverable is a planning tool to assist national command authorities on the size and composition of combat and support forces to be deployed across a range of battlespaces.



PKSOI's Senior Navy Advisor, was

CDR Danny King, RES '16, PKSOI's Senior Navy Advisor, was promoted to CAPT on October 1, 2017.



COL Gregory P. Dewitt, USAWCF '10 Director, Peacekeeping and Stability Operations Institute





Former Commandant Passes Away LTG (Ret) James E. Thompson, Jr., RES '76 & Cmdt '85-'87 October 13, 1935-June 8, 2017

LTG Thompson's military command assignments included the 162nd Aviation Company (Assault Helicopter) in Vietnam, the 1st Battalion, 5th Infantry Regiment, and the 3d Brigade of the

101st Airborne Division. As a senior officer, he served as Division Commander of the 101st Airborne Division at Ft. Campbell, as Commandant of our Army War College, and finally as Commander, First U.S. Army at Ft. Meade, MD.



GEN Richard E. Cavazos, RES '69 January 31, 1929 – October 29, 2017

GEN Cavazos was the U.S. Army's first Hispanic four-star general. He was an incredibly accomplished and respected officer, serving with great distinction for 33 years with his final command the U.S. Army Forces Command. We learned of his death just as we were

going to print with this magazine and wanted to inform you right away.

DEVELOPMENT UPDATE

REAL ESTATE GIFT

Last spring, we told you about the offer of our first real estate gift — an end-unit townhouse in Fayetteville, N.C. On June 9, your Foundation took possession of the home. On October 3, we closed the sale of the property to a buyer. As anyone who has ever bought or sold real estate knows, a lot of work went into this process between those two dates, but both the donor and the Foundation achieved their goals. With expertise from our Board of Trustees and advice from our auditors, we were able to turn the property into revenue and fully document the process.



To recap, the donor:

- May deduct the appraised value of the property from his 2017 taxable income
- Avoided the capital gains tax otherwise due after selling the fully-depreciated home
- Didn't have to prepare the property for sale
- · Bypassed showing, negotiating, and closing

At the same time, your Foundation turned this generous gift into unrestricted revenue to support Army War College programs!

SAMPLE LANGUAGE FOR YOUR WILL

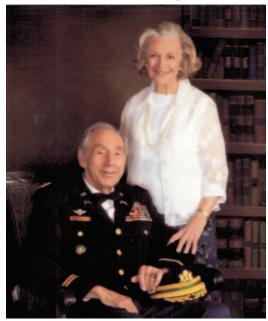
I hereby give, devise and bequeath to the Army War College Foundation, Inc. the sum of \$_____ (or __% of the remainder of my estate). This is an unrestricted gift and may be used to further the purposes of the Army War College Foundation, Inc.

IRA REQUIRED MINIMUM DISTRIBUTION

Federal tax law calls for Required Minimum Distributions (RMD) from traditional Individual Retirement Accounts, SEP IRAs, and SIMPLE IRAs beginning with the year in which you turn 70 1/2. These distributions will be included in your taxable income, except for withdrawals that are a return of your basis. If you are facing an RMD from your retirement account, please consider a direct transfer of your RMD to the Army War College Foundation. A direct transfer to the Foundation is a tax-free transaction. Tax law extends RMDs to *inherited* retirement accounts, and gives multiple options to beneficiaries. If you have questions about calculating your RMD, or if your situation calls for taking an RMD from the account, consult your tax adviser.

We want to introduce you to a wonderful graduate whose RMD was donated to our Foundation as a charitable IRA transfer -- the late COL (Ret) Angelo James 'Jim'

Harageones, RES '70. Jim and his wife Helen had talked often about supporting the Army War College, so when Jim passed away, Helen honored him via a direct transfer of the RMD from his account. As part of their lifetime of service and 60 years of marriage, the Harageones' year at the College left a lasting impression on both of them. While Jim was completing his War College studies, Helen was privileged to serve as a regular volunteer with the Military History Institute (MHI) during MHI's development of the Bradley Library. After Jim's death, Helen wrote, "We made so many friends together and Jim had so many years in the military from World War II and throughout retirement and then in private industry with the government..." that they wanted to give back. Helen also said that Jim

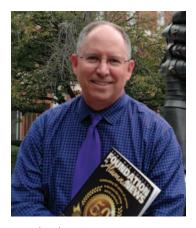


COL (Ret) and Mrs. Angelo J. 'Jim' Harageones, RES '70, in 2011

did not care about having his name in lights or on buildings, but rather would be proud of helping other military leaders serve as he did. In addition to honoring Jim by gifting his RMD to the Foundation as a Tribute Donation, Helen has continued to stay in touch with us in Jim's memory.

"PARDON ME, BUT DO YOU HAVE A MATCH?"

Our Donor Honor Roll (see page 21) includes a list of 17 companies and foundations that donated to the Army War College Foundation during our 2016 fiscal year in order to match a gift from a graduate or friend of the College. If you are currently employed and already support the College, would you consider asking your employer to match your gift? That small step could make a meaningful difference in the *Margin of Excellence* support we are able to give the College this year.



Col (Ret) Harry Leach, USAF, RES '05 & former FAC Director for Development

Anonymous

DLA Piper LLP

Mr. Charles A. Donabedian

Frankel Family Foundation

(Mr. Russell M. Frankel)

DWIGHT D. EISENHOWER SOCIETY \$150,000 AND UP

Deloitte Oasis Petroleum, LLC

ELIHU ROOT SOCIETY \$100,000 - \$149,999

Audia Group LLC The Hearst Corporation RPM International Inc. (Mr. Frank C. Sullivan)

OMAR N. BRADLEY SOCIETY \$50,000 - \$99,999

Anonymous **GE** Appliances Packaging Corporation of America Mr. Edward G. Harshfield Diamondback Energy, Inc. Tokyo Electron U.S. Holdings, Inc.

I. LAWTON COLLINS SOCIETY \$25,000 - \$49,999

Hershey Entertainment & **BAE Systems** Olsson Associates

Resorts Company Distance Class of 2017 Southeastern Conference

Mutual of America Florida Hospital Medical Center Mr. Gregory Wendt

TASKER H. BLISS SOCIETY \$10,000 - \$24,999

Susan & Elihu Rose Foundation Association of the United States Army Lou and Pat Manzi

Mr. and Mrs. Russell T. Bundy Ms. Jessica R. Mitchell LTG (Ret) Roger C. Schultz Mr. Hans L. Christensen

The Claude Moore Charitable Service Employees International Union Foundation (COL (Ret) Peter Arntson)

Mr. James K. Ewart III Mr. William B. Summers, Jr. The William T. Morris Foundation, Inc.

Ms. Moira J. Kelly and Mr. Daniel Graves Vistage Worldwide, Inc. (Mr. Paul Stryker Barrett)

EMORY UPTON SOCIETY \$5,000 - \$9,999

Mr. Thomas B. Nusz LTG (Ret) Dennis L. Benchoff Mr. Marco Greenberg Blessey Marine Services, Inc. Mrs. Helen Harageones Mr. Taylor L. Reid (Capt. Walter Blessey, Jr.)

Amb (MG, Ret) Robert M. Kimmitt Sanjay and Sonia Saini Mr. Donald T. Bollinger

COL (Ret) Peter C. Langenus LTC (Ret) and Mrs. Jim Simms

Carlisle Construction Materials, LLC The LaViolette Group, Inc. Mrs. Jennifer L. Stepetic

> (Mr. Douglas M. LaViolette) The Estate of COL (Ret) Warren R.

> > Military Officers Association of America Stumpe, P.E.

> > Mr. Mark Muedeking Mr. James A. Walker

Mr. Jack W. Nicklaus II Waste Management of PA/WV

DEWITT C. SMITH, JR. SOCIETY \$2,500 - \$4,999

Mr. Richard A. Pattarozzi * Mr. Jose Eduardo Andrade MG (Ret) Ronald E. Dziedzicki GEN (Ret) Dennis J. Reimer * COL (Ret) Margaret P. Applewhite FMC Technologies, Inc.

Mr. Tom Beaty Col (Ret) and Mrs. Harry Leach, USAF Stone Energy Corporation

Lockheed Martin Corporation Young Presidents' Organization, Inc. Mr. Steven H. Biondolillo

(Metro New York Chapter) COL (Ret) Ruth B. Collins COL (Ret) Ted Reginald Maddry

Defense Credit Union Council **Next Century Corporation**

GE Foundation

MATCHING GIFT ORGANIZATIONS (indicated by * throughout this Honor Roll)

Aetna Foundation, Inc. The Boeing Company Hewlett-Packard Company Mutual of America

Amica Companies Foundation Caterpillar Foundation IBM International Foundation

Schneider Electric / Square D Foundation

Association of the United States Chevron Humankind Matching Robert R. McCormick Gift Program Foundation Army

Bank of America Charitable FMC Technologies, Inc. The Meredith Corporation Foundation, Inc. Foundation

TCF Foundation

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Stone Energy Corporation

COMMANDANT'S CIRCLE \$1,000 - \$2,499 Mr. Scott R. Addington Aegis Health Group Armed Forces Financial Network (Mr. John M. Broda) COL (Ret) Jim Bartlett COL (Ret) James V. Benvenuto Blake Family Charitable Foundation (Mr. and Mrs. Norman P. Blake, Ir.) LTG (Ret) Daniel P. Bolger, Ph.D. Ann and Gordon Brown Mr. Ronald Gene Brown Mr. Stuart L. Brown COL (Ret) Robert Brumback and Mrs. Anne Brumback Mr. and Mrs. Patrick A. Burns COL (Ret) Kathleen S. Burr COL (Ret) Gregory C. Camp COL (Ret) Douglas B. Campbell CB/CV Chapter of AUSA Carlisle Barracks Spouses' Club MG (Ret) Robert M. Carrothers COL (Ret) James McVey Compton Anonymous LTC Victoria Ann Cumings COL (Ret) Leslie Don Dorris and Brenda L. Dorris Ms. Jo Blanche Dutcher MG (Ret) Mari K. Eder, Ph.D.

The Education Policy and Leadership Center Mr. James Norman Enyart Susan Finco and Ed Kralovec

Mr. Andrew J. Flynn MG (Ret) Yves Jean Fontaine Fore River Foundation

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(Mr. David Frisbie)

COL (Ret) Thomas P. Galvin, Ph.D. COL (Ret) and Mrs. Frederick J. Gellert

MG (Ret) Rollyn Cliffton Gibbs COL (Ret) Dean R. Giulitto, M.D. Mr. Harvey Goldberg

Gen (Ret) Alfred Mason Gray, Jr., **USMC**

The Bernard and Rebekah Griffard Living Trust

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BG (Ret) James B. Lee

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MG (Ret) Carl H. McNair, Jr.

John and Engrid Ming

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Dr. June Rebecca Moss Mrs. Norma R. Moss

COL (Ret) Darryl G. Murch

BG (Ret) Harold W. Nelson Mrs. Linda Lou Nettling

LTG (Ret) James B. Peake, M.D.

COL (Ret) Michael E. Pheneger COL (Ret) Ernest M. Pitt, Jr.

Mr. Christopher Pohanka COL (Ret) Robert S. Poydasheff

COL (Ret) Charles W. Reeder LTG (Ret) Thomas G. Rhame

Anonymous

GEN (Ret) and Mrs. Robert W. RisCassi

Dr. (COL, Ret) Wayman D. Robertson

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Mr. James J. Roth * COL (Ret) Ronald Charles Russell

BG (Ret) Roger W. Scearce Schlueter-Valentine Charitable Fund

(Mr. Paul Schlueter)

Mr. Lew Sonn

COL (Ret) Herbert Irving Stern

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LTG (Ret) James M. Thompson Mr. Thomas E. Todd Mrs. June B. Trinnaman COL (Ret) Mark D. Troutman, Ph.D. Mrs. Oliver L. Troxel, Jr. COL (Ret) Gary C. Tucker Mr. and Mrs. Robert C. Turner Mr. Warren R. Ulaner COL (Ret) Paul V. Valvo COL (Ret) William A. Van Horn LTC (Ret) Robert E. Vermette HON Jerry D. Vinson Jr. and HON Flo Lester Vinson COL (Ret) Alan G. Vitters, Ph.D. COL Damian Keith Waddell CAPT (Ret) Anna T. Waggener, Ph.D., USN COL (Ret) Leonard M. Wagman Mrs. Susan K. Wagner Dr. Carla D. Washington COL (Ret) Hershel B. Webb CH (COL, Ret) Franklin Eric Wester Scott and Candace Wheeler Mr. Robert N. White COL (Ret) Timothy L. White Mr. Howard G. Whitley III COL (Ret) Leonard Paul Wice Mr. Roger Maurice Widmann, J.D. COL Dwight E. Williams COL (Ret) Jennie M. Williamson COL (Ret) James E. Willoughby, Jr. COL (Ret) Chappell R. Wilson MG (Ret) Dwight L. Wilson CAPT (Ret) Torrence B. Wilson III, USN COL (Ret) Walter E. Wininger COL (Ret) David M. Winkler COL (Ret) Michael J. Winslow COL (Ret) James Dewitt Wisenbaker COL (Ret) Charles A. Wokutch COL (Ret) Walter Alexander Wood III MG (Ret) Stephen R. Woods, Jr. COL (Ret) Reginald Wallace Woolard Mr. Trenton E. Wright, Jr. BG (Ret) Stephen N. Xenakis COL (Ret) Branislav Yaich Ms. Debra Lynn Young LTC (Ret) William E. Zleit Mr. Michael P. Zumwinkle



COL (Ret) James H. Phillips

Mr. Victor Picena

THANKS TO MR. RUSSELL T. BUNDY

If you haven't had the fortune to meet Mr. Russ Bundy, founder of Bundy Baking Solutions in Urbana, Ohio, we'd like to introduce you to him. He became acquainted with the U.S. Army War College in 2001 and he's been a wonderful supporter of the College and our Foundation ever since. Russ is one of the most patriotic, hardworking, and inspirational gentlemen you could ever know, and we are truly appreciative of his and Liz's friendship and support.

Kuth B Collins



TAPS FALL 2017

30 Foundation & Alumni News Fall 2017

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(CCS reamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS – Strategy Implementation Seminar CNSP – Commandant's National Security Program DSC – Defense Strategy Course
SLS – Senior Leader Seminar
RCNSIS – Reserve Component National Security
Issues Seminar

		P – Commandant's National Security Program
Name and Class	COL (Ret) Thomas 'Tom' Finley, RES '73 May 26, 2008	COL (Ret) James L. Collins, Sr., M.D., DCS '81 August 23, 2015
	COL (Ret) Cornelius 'Neil' Gearin, RES '73 June 2, 1999	COL (Ret) William 'Bill' Shimp, DCS '81 May 19, 2017
1950s	COL (Ret) Robert P. Hand, RES '73April 2, 2017	BG (Ret) Ralph C. Slusher, M.D., DCS '81, SRCOC '91Oct. 29, 2012
Brig Gen (Ret) Richard G. Bulgin, USAF, RES '58 August 14, 2017	COL (Ret) Kenneth G. Herring, RES '73	COL (Ret) Joseph 'Joe' Britton, RES '82
1960s	CDR (Ret) Joseph B. Howard, USN, RES '73 August 20, 2006 COL (Ret) Harold 'Hal' Iverson, RES '73 July 23, 2006	MG (Ret) John E. Simek, DCS '82, SRCOC '93 August 5, 2016 COL (Ret) Richard 'Dick' Foster, RES '83 August 10, 2017
MG (Ret) Maurice 'Maury' Kendall, RES '61May 17, 2017	Mr. Morgan D. Jones, DAC, RES '73	COL (Ret) David 'Kirk' Williams, RES '83
BG (Ret) Frank E. Blazey, Jr., RES '63	COL (Ret) Rufus E. Lester, Jr., RES '73 September 2, 2017	Col (Ret) Jacques C. Naviaux, USMC, DCS '84 March 26, 2017
COL (Ret) Robert J. Rosa, RES '63 April 27, 2017	COL (Ret) William 'Bill' Maus, RES '73 April 23, 1998	COL (Ret) Jerry T. Wagner, RES '84 April 23, 2017
COL (Ret) James J. Freda, RES '65 April 27, 2017	COL (Ret) Robert A. Mountel, RES '73 June 22, 2014	COL (Ret) John H. Cloe, DCS '85 December 26, 2016
COL (Ret) David L. Cantor, RES '66 May 23, 2017	COL (Ret) Donald 'Don' Rhea, RES '73 January 23, 2004	Mr. Daniel J. Kelleher, RES '85May 27, 2017
CDR (Ret) Laurens Dorsey, USN, RES '66 September 4, 2017	COL (Ret) Michael 'Mike' Rhode, Jr., RES '73 May 17, 1996	BG (Ret) James 'Jim' AuBuchon, Ph.D.,
COL (Ret) Edmond L. Faust, Jr. RES '66 July 28, 2017	COL (Ret) George G. Schwenk, DCS '73 August 7, 2017	DCS '86, SRCOC '95 September 1, 2017
BG (Ret) Gilbert W. Kirby, Jr., RES '67 September 23, 2017	COL (Ret) William 'Bill' Selig, RES '73 December 18, 2012	COL (Ret) Gene H. Rafanelli, DCS '86
LTG (Ret) James 'Jim' Lee, RES '67 September 11, 2017	VADM (Ret) James 'Jim' Service, USN, RES '73 February 10, 2017	LTC (Ret) Charles 'Chuck' Rothlisberger, DCS '87 May 16, 2017
GEN (Ret) Robert 'Bob' Shoemaker, RES '67 June 21, 2017 COL (Ret) Dwight 'Hooper' Adams, RES '68 July 8, 2017	COL (Ret) R. M. 'Pete' Singletary, RES '73 June 9, 2017 RADM (Ret) Clinton W.Taylor, USN, RES '73 August 21, 2008	COL (Ret) Charles 'Chuck' Wood, RES '87June 17, 2017 COL (Ret) Joel C. Denney, RES '88
GEN (Ret) Richard E. Cavazos, RES '69October 29, 2017	COL (Ret) John 'Westy' Westervelt, Jr., RES '73 July 23, 2017	COL (Ret) Thomas W. Otto, Jr., DCS '88 July 22, 2017
COL (Ret) Leonard 'Len' Edelstein, RES '69 May 23, 2017	LTC (Ret) Dennis 'Deny' Wilson, RES '73 March 23, 1992	Col (Ret) H. E. 'Ted' Zealley, USMC, DCS '88 May 11, 2017
BG (Ret) Joe G. Hanover, SRCOC '69May 22, 2017	COL (Ret) Harry P. Ball, FAC '74-'77	COL (Ret) Charles 'Chuck' Vehlow, DCS '89 July 8, 2017
Col (Ret) George R. Scharnberg, USMC, RES '69 April 1, 2017	COL (Ret) Michael A. Boos, DCS '74 September 30, 2017	
COL (Ret) Sidney 'Sid' Steele, Ph.D., RES '69 July 7, 2017	LTG (Ret) Andrew 'Andy' Chambers, RES '74 June 3, 2017	1990s
	COL (Ret) Joseph 'Joe' House, RES '74 & FAC '74-'76 June 2, 2017	RADM (Ret) Thomas 'Tom' Irwin, USN, SRCOC '90 March 30, 2017
1970s	COL (Ret) Russell W. Parker, RES '74 & FAC '74-'75 May 29, 2017	COL (Ret) Richard F.Alley, Jr., RES '91 April 18, 2017
BG (Ret) Julius H. Braun, RES '70, SRCOC '76 July 25, 2016	COL (Ret) R. Gerald Cooper, RES '75 August 4, 2017	RADM (Ret) Kenneth 'Ken' Fisher, USN, SRCOC '92 June 15, 2017
MG (Ret) Harry W. Brooks, Jr., RES '70 August 27, 2017	COL (Ret) Charles 'Charlie' Ferguson, RES '75 August 15, 2017	MG (Ret) Aneet 'Neety' Singh Sihota, IF India, RES '93 June 30, 2017
COL (Ret) Zane V. Kortum, RES '70	COL (Ret) Raymond S. Allred, Jr., RES '76	COL (Ret) Ralph W. LeGrow, DCS '95 April 24, 2017 BG (Ret) Daniel 'Danny' Reeves, DCS '95
COL (Ret) Selwyll F. Rogers, Jr., DC3 70	MG (Ret) W. James Bunting, SRCOC '76	COL (Ret) Michael P. Breithaupt, DCS '96
COL (Ret) Charles E. Davis, DCS '71	MG (Ret) Franklin E. Miles, SRCOC '76 December 26, 2016	MG (Ret) Lawrence 'Larry' Lafrenz, DCS '97 September 7, 2017
Col (Ret) Vernon 'Vern' Frye, USAF, RES '71 September 10, 2017	COL (Ret) John D. Pelton, Sr., DCS '76	Hon. (MG, Ret) Joseph K. Nkaissery, RES '97 July 8, 2017
COL (Ret) Winfred 'Win' Skelton, Jr., RES '71 October 21, 2017	COL (Ret) Walter 'Walt' Ratcliff, RES '76 October 1, 2017	CDR (Ret) William 'Bill' Treadway, USN, RES '97 Nov. 10, 2016
BG (Ret) Walter 'Bix' Bickston, RES '72 September 11, 2017	LTG (Ret) James E.Thompson, Jr.,	Brig Gen (Ret) Richard 'Rich' Kenney, USAF,
COL (Ret) John 'Jack' Blair, Sr., Ph.D., RES '72 July 2, 2017	RES '76 & Cmdt '85-'87June 8, 2017	SRCOC '98 February 22, 2017
LTG (Ret) John D. Bruen, RES '72 July 17, 2017	COL (Ret) Paul B.Walter, RES '76 December 1, 2016	COL (Ret) Robert 'Bob' Armstrong, Ph.D., DDE '99 April 3, 2008
LTC (Ret) Frederick M. Jay, DCS '72 August 19, 2015	MG (Ret) John R. Greenway, RES '77	
COL (Ret) Nathaniel C. Kenyon, LL.M., FAC '72-'75 July 16, 2017	COL (Ret) Thomas H. Miller, RES '77	2000s
COL (Ret) Arthur J. Kingdom, Jr., DCS '72 March 14, 2004 COL (Ret) Robert E. LaMont, DCS '72 September 6, 2016	LTC (Ret) Douglass A. Sedgwick, RES '77	COL (Ret) William 'Bill' Vogt, DDE '01 & FAC '01-'03. April 5, 2016 Col (Ret) Son 'Sean' Minh Le, USAF, RES '02 April 24, 2015
BG (Ret) Forrest C. Murphy, Jr.,	MG (Ret) James B.Allen, Jr., RES '78	Dr. Alan L. Roecks, Ph.D., USFS, RES '06
DCS '72, SRCOC '76	BG (Ret) C. M. 'Pete' Brintnall, RES '78 September 16, 2017	COL (Ret) Mark R. Forman, RES '07
BG (Ret) Curtis 'Hoop' O'Sullivan, DCS '72 April 30, 2016	COL (Ret) Cleveland 'Cleve' Edwards, DCS '78 March 3, 2017	Mr. Norman F. Strate, NSS '11
COL (Ret) Russell E. Parmenter, DCS '72March 29, 2017	MG (Ret) Roy C. Gray, Jr., SRCOC '78 September 9, 2017	Lt Col Luis 'Pipo' Celis Alvarez, IF Chile, RES '14 May 26, 2017
COL (Ret) Daniel 'Dan' Pfannstiel, Ph.D., DCS '72 March 5, 2017	CAPT (Ret) Charles D. Hawkins, Jr., USN, RES '78 June 6, 2017	
COL (Ret) William R. Porter, DCS '72 September 11, 2004	COL (Ret) Kenneth 'Ken' Kellogg, DCS '78 September 10, 2017	
(,	COL (Net) Refilled Reli Reliogg, DC3 76 September 10, 2017	Spouses
COL (Ret) William 'Bill' Rathbone, RES '72 October 1, 2017	COL (Ret) Lawrence 'Denny' Philpott, DCS '78 . September 1, 2017	Mrs. Barbara Jean McKnight, August 27, 2017
COL (Ret) William 'Bill' Rathbone, RES '72 October 1, 2017 COL (Ret) Glen A. Rodman, Sr., DCS '72 May 7, 2002	COL (Ret) Lawrence 'Denny' Philpott, DCS '78 . September 1, 2017 COL (Ret) James C. Robinson, Jr., DCS '78 December 17, 2016	Mrs. Barbara Jean McKnight, August 27, 2017 wife of LTG (Ret) Clarence 'Mac' McKnight, Jr., RES '72
COL (Ret) William 'Bill' Rathbone, RES '72 October 1, 2017 COL (Ret) Glen A. Rodman, Sr., DCS '72	COL (Ret) Lawrence 'Denny' Philpott, DCS '78 . September 1, 2017 COL (Ret) James C. Robinson, Jr., DCS '78 December 17, 2016 COL (Ret) Harold L. Rose, RES '78 February 23, 2016	Mrs. Barbara Jean McKnight,
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COL (Ret) William 'Bill' Rathbone, RES '72 October 1, 2017 COL (Ret) Glen A. Rodman, Sr., DCS '72 May 7, 2002 COL (Ret) William A. Sheppard, DCS '72 February 22, 2007 COL (Ret) Robert P. Snyder, DCS '72 February 14, 2003 CH (COL, Ret) Duncan C. Stewart, DCS '72 January 2, 2001 COL (Ret) Arthur C. Winn, DCS '72 & FAC '78-'79 May 2, 2017 LTC (Ret) James J. Anderson, FAC '73-'77 September 4, 1996 Col (Ret) Gary D. Atkinson, USAF, RES '73 November 22, 2015 COL (Ret) William C. C. Baron, DCS '73 December 28, 2006 COL (Ret) William 'Bill' Barrett, DCS '73 December 3, 1999 COL (Ret) James 'Jim' Bevins, DCS '73 December 27, 2006	COL (Ret) Lawrence 'Denny' Philpott, DCS '78 . September 1, 2017 COL (Ret) James C. Robinson, Jr., DCS '78 . December 17, 2016 COL (Ret) Harold L. Rose, RES '78 . February 23, 2016 COL (Ret) John F. Stryker, DCS '78 . June 1, 1989 Col (Ret) William M.Thompson, USAF, RES '78 . March 13, 2017 COL (Ret) Gary L. Werner, RES '78 . August 12, 2017 COL (Ret) James P. Cason, RES '79 . June 26, 2017 COL (Ret) George F. Qua, DCS '79 . September 15, 2017 Brig Gen (Ret) John D. Roper, P.E., SRCOC '79 . March 5, 2017	Mrs. Barbara Jean McKnight,
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TRIBUTE DONATIONS

Since Spring 2017 Magazine through October 25, 2017



1970s

GEN (Ret) Carl E. Vuono, RES '73

from COL (Ret) Earle F. Lasseter, DCS '83

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Robert S. Poydasheff, RES '76 from COL (Ret) Ronald P.West, RES '80

LTC (Ret) Donald C. Bowman, DCS '77 from COL (Ret) Robert S. Poydasheff, RES '76

MG (Ret) Jerry A. White, RES '77 from COL (Ret) Robert S. Poydasheff, RES '76

1980s

GEN (Ret) Jack N. Merritt, Cmdt '80 - '82

from BG (Ret) Darryl H. Powell, M.D., RES '82

from LTC (Ret) Charles R. Elliott, FAC '71-'78

COL (Ret) Ronald P. West, RES '80 from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Catherine H. T. Foster, Ph.D., RES '83

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) David A. Bouton, Ph.D., RES '87 & FAC

from these and several other anonymous Seminar 9 students:

from COL Kenneth P. Hutnick II, DDE 17

from LTC Carter A. Johnson, DDE 17

from LTC Lori A. Kroll, DDE 17

from Ms. Mary E. Kubik, DDE'17

from LTC Timothy R. Maples, DDE 17

from LTC Verl C. Miller, DDE 17

from LTC Oliver F. Mintz, DDE '17

from LTC Christopher J. Samulski, DDE 17

MG (Ret) Hawthorne 'Peet' Proctor, RES '88

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Gregory C. Camp, RES '89 from COL (Ret) Robert S. Poydasheff, RES '76

19909

BG (Ret) William J. Leszczynski, Jr., RES '93

from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) William V. Wenger, DCS '96, SRCOC '99 & former FAC

from COL (Ret) Robert S. Poydasheff, RES '76

Distance Class of 1997 from BG (Ret) Richard D. Lynch, M.D., Class President, DCS '97

MG (Ret) Yves J. Fontaine, RES '97,

from his NSS nominee, Mr. Darryle E. H. Conway, NSS '17

Resident Class of 1997

from COL (Ret) James 'J.C.' Allard, RES '97

from LTG (Ret) Kathleen M. Gainey, RES '97

from SES (Ret) Maureen O.Viall, RES '97

Resident Class of 1998 from LTG (Ret) Ken Keen, RES '98

COL (Ret) Ruth B. Collins, RES '98

from COL (Ret) Eugene F. Crooks, RES '70

from COL (Ret) Robert S. Poydasheff, RES '76

2000s

BG Stephen Bucaria, NYG, NSS '00

from The Natalie Bailey & Herbert J. Kirshner Foundation (MG (Ret) George J. Liebner, NYG)

COL (Ret) Paul C. Jussel, Ph.D., RES '00 & FAC

from Next Century Corporation

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Children and Grandchildren from COL (Ret) You-Ying W. Whipple, RES '00

COL (Ret) Thomas G. Torrance, RES '01 & former DCmdt

from Mr. and Mrs. Ken Vance, NSS '17

MG (Ret) Luis R. Visot, DDE '01 & SRCOC '13, from his NSS nominee, Mr. Fred Meyer, NSS '17

CAPT (Ret) James D. Heffernan, USN, RES '03 & former FAC

from COL (Ret) John W. Van De Loop, RES '09

LTG and Mrs. H. R. McMaster, Jr., Ph.D., USAWCF '03

from COL (Ret) Robert S. Poydasheff, RES '76

Resident Class of 2003 from COL (Ret) Chun-Wang 'River' Chiang, RES '03

Mr. George W. Schiele, NSS '03 from The Lauder Foundation (Leonard & Judy Lauder Fund)
Dr. Michael S. Neiberg, Chair of War Studies, on his book, *Path to War*, receiving the 2016

Tomlinson Prize from Col (Ret) Harry Leach, USAF, RES `05, AWCF Dir for Development

COL (Ret) 'Bo' and Kim Balcavage

from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

Distance Class of 2012 from Mr. Robert B. Hilton, DDE '12

COL Andrew Cole, Jr., RES '12 from COL (Ret) Robert S. Poydasheff, RES '76

Mr. Steven H. Biondolillo, NSS '12 from his NSS nominee, Mr. Calvin Morgan, NSS '17

LtCol J. Kevin Jarrard, USMC, RES '17 from his NSS nominee, Mr. Cecil 'Butch' Miller, NSS '17

Seminar I, Resident Class of 2017 from Mr. Tom Beaty, NSS '17

Seminar 3, Resident Class of 2017 from Ms. Tina M. Mengine, NSS '17

Seminar 4, Resident Class of 2017 from Mr. Eugene 'Gene' Barr, NSS '17

Seminar 5, Resident Class of 2017

from Mr. Donald T. 'Boysie' Bollinger, NSS '17

from Dr. John S. Hill, NSS '17

from Mr. J. Michael 'Mike' Jones, NSS '17

from Mr. Dustin C. Monke, NSS '17

from Mr. Alfred J. Puchala, NSS '17

from The Honorable Kristine M. Reeves, NSS '17

from Ms. Ellen W. Shumway, NSS '17

Seminar 8, Resident Class of 2017 from Mr. Ronald 'Ron' Brown, NSS '17

Seminar 9. Resident Class of 2017

from Mr. Scott Stankiewicz, NSS '17

from Mr. Richard A. Lipsey, 1st Lt USA (1962-64), NSS '17

Seminar 12, Resident Class of 2017 from Ms. Jessica Koloini, NSS '17

Seminar 16, Resident Class of 2017 from Mr. Christopher 'Chris' Hitch, NSS '17

Seminar 20, Resident Class of 2017 from Mr. Darryle E. H. Conway, NSS '17

Seminar 21, Resident Class of 2017

from Mr. James F. Hurley, NSS '17

from Mr. Don J. Wang, NSS '17

Seminar 22, Resident Class of 2017 from Mr. Lewis LeRoy Hill, NSS '17

Other

All Who Serve from Mr. Leonard Kratz, NSS '14

CW4 (Ret) Dan Cherrick from COL (Ret) Edward Stuart III, DCS '87

Mr. John J. Cummings from his son, Mr. Christopher M. Cummings, RES '14

Family from Mr. Victor Picena

SSG Matthew Garcia on the occasion of his promotion from LTC Roberto E. Marin, DDE 18

LTC Christopher A. Ingels, CO, USA Recruiting Battalion Albany

from The Honorable John des Groseilliers, SRCOC'12

Mr. John E. Odegaard from COL (Ret) Ruth B. Collins, RES '98, AWCF President & CEO

LTC (Ret) David 'Skip' Perrine, USMA 1957

from his brother-in-law, COL (Ret) Edward Stuart III, DCS '87

Ms. Emily Robison, Deputy Director, George W. Bush Presidential Library and Museum, from COL (Ret) Ralph E. Cross, DCS '93

Capt. Steve Salmons, Stan Strange, and Vince Sunderhaus, Cincinnati Fire Department,

for their service to community and nation from Mr. Charles A. Donabedian, NSS '08 LTC Lawrence E. Skelly III from his father, COL (Ret) Lawrence 'Larry' Skelly II, DCS '88

Mrs. Lilly Spamer from her nephew, Col (Ret) Jason Seal, USMC, RES '02

MG (Ret) William 'Bill' Suter, J.D., retired Chief Clerk of the Supreme Court

from COL (Ret) Robert S. Poydasheff, RES '76

The Big Red One from COL (Ret) Raymond E. Burrell, DCS '77

ILT (Ret) Kenneth Van Dyke, USAF (WWII and Korea)

from his son, COL (Ret) Melvin R. Van Dyke, RES '98

MG Eric J. Wesley, CG, U.S. Army Maneuver Center of Excellence

from COL (Ret) Robert S. Poydasheff, RES '76

COL Larry Wilwerth from LTC James T. Marques, former FAC



Please consider our Foundation for your tribute donations.

TRIBUTE DONATIONS Since Spring 2017 Magazine through October 25, 2017

In Memory Of:

1950

COL (Ret) Mario J. Zecca, RES '59 from his daughter, Ms. Yvonne L. Zecca

1960s

CDR (Ret) Laurens Dorsey, USN, RES '66 from his daughters
COL (Ret) Ted A. Crozier, Sr., RES '68 from MG (Ret) Clyde W. Spence, Jr., RES '68
COL (Ret) Shirley R. Heinze, RES '69
from LTC (Ret) Douglas C. Ely, DCS '84
from COL (Ret) Marion W. Manion, RES '69

1970s

COL (Ret) Charles E. Davis, DCS '71 from his family
LTG (Ret) Richard D. Lawrence, RES '71 & Cmdt '82-'83
from COL (Ret) Van-George R. Belanger, former FAC
LTG (Ret) John D. Bruen, RES '72 from COL (Ret) George R. Rubin, RES '79
COL (Ret) Arthur Carleton Winn, DCS '72 & former FAC

from his widow, Dr. Elisabeth L.Winn

COL (Ret) Richard L. Jepsen, DCS '73 from his widow, Mrs. Wanda Jepsen MG (Ret) John B. Oblinger, Jr., RES '73 from COL (Ret) Thomas J. Manning, RES '74 COL (Ret) Harry P. Ball, former FAC & Distinguished Fellow

from COL (Ret) Robert S. Poydasheff, RES '76

Mrs. Rosemary H. Hertel from her widower, COL (Ret) Robert G. Hertel, RES '74

COL (Ret) Graybill 'Gray' Williams, RES '75

from COL (Ret) W. Robert 'Bob' Pinkston, Jr., RES '75

COL (Ret) Edward C. Kielkopf, Jr., RES '76 from his widow, Mrs. Lois H. Kielkopf

LTG (Ret) James E. Thompson, Jr., RES '76 & Cmdt '85-'87

from COL (Ret) Robert S. Poydasheff, RES '76

Mrs. Clara H. Kennedy from her widower, COL (Ret) Ralph P. Kennedy, DCS '77

MG (Ret) James B. Allen, Jr., RES '78 from his widow, Mrs. James B. Allen, Jr.

COL (Ret) Robert 'Bob' Moss, RES '78, former FAC from his widow, Mrs. Norma R. Moss

Mrs. Sarah J. Mueller from her husband, LTC (Ret) Ralph F. Mueller, DCS '78

COL (Ret) Raymond A. Kolin, RES '79 from his widow, Mrs. Alice I. Kolin

1980s

COL (Ret) James A. Anderson, DCS '80 from his widow, Mrs. Joan L.Anderson
Deceased Members of the Class of 1980 from COL (Ret) Charles A.White, Jr., RES '80
Mrs. Suzanne W. Hagwood from her widower, MG (Ret) Henry M. Hagwood, Jr., RES '80
Mrs. Miriam B. Hubbard from her widower, COL (Ret) Jerry A. Hubbard, Sr., RES '80

LTG (Ret) Frederick E. Vollrath, RES '81 from COL (Ret) John I. Wood, RES '88, former FAC COL (Ret) John Haile Cloe, DCS '85 from his widow, Mrs. Susan S. Cloe COL (Ret) John T. 'Tom' Nettling, RES '85 & former FAC from Mr. John M. Lee Col (Ret) Henry 'Hank' Reed, USMC, RES '87 from his widow, Mrs. Brenda T. Reed COL (Ret) Charles S. Rousek, RES '88 & former FAC

1990s

GEN (Ret) Charles 'Hondo' Campbell, RES '91 from COL (Ret) Jeff Jeffrey, RES '91 Dr. (LTC, Ret) Kent H. Butts, DCS '92, former FAC & Distinguished Fellow from COL (Ret) and Mrs. Bernard F. Griffard, DCS '87

MSG Theresa Gibbons from her partner, COL (Ret) Dianne K. Baldwin, DCS '96

COL (Ret) Robert 'Bob' Armstrong, DDE '99 from COL (Ret) David M. Oaks, DDE '06

from his parents, COL (Ret) Roy and Sheila Hawkins, RES '99 & former FAC

from COL (Ret) Duane E.Williams, DCS '90 & former FAC

2000s

COL Canfield D. Boone, DDE '02 from COL (Ret) John C.Traylor, DDE '02 MG Harold 'Harry' Greene, RES '03 from COL (Ret) and Mrs. John C.Wilhelm, RES '03 COL (Ret) Jarrold 'Jerry' Reeves, RES '03 from CAPT (Ret) Albert F. Lord, Jr., USN, RES '03 & FAC Dr. Sara L. Morgan, former FAC

from her family, including husband, Larry; daughter, Stephanie; sister, Dorothy; and brother, James COL Jerry D. Cashion, RES '08 & former FAC

from the family of Dr. Sara L. Morgan, including her husband, Larry; daughter, Stephanie; sister, Dorothy; and brother, James

from Ms. Debra L. Young, RES '08

SGT Patrick Hawkins, U.S. Army Ranger

Col Adrian 'Kermit' Pone, USAF, RES '09 from Col (Ret) Mitch L. Berger, USAF, RES '09 COL (Ret) Matthew J. Hearon, DDE '11

from his friends in the Slow Buffalo 6 (Class of 2011, Seminar 6)

from his son-in-law, BG (Ret) Warren A. Todd, Jr., M.D., RES '89

Other

Mr. Louis Bertrand, Jr., PVT, U.S. Army Veteran from COL (Ret) Hector R. Ponton, RES '77
Mr. Michael A. Conway from his son, Mr. Darryle E. H. Conway, NSS '17
Mrs. Harriet Atkins Hager from COL (Ret) Ralph E. Cross, DCS '93
CPL Mike 'Bulldog' Heron, USMC from his brother, COL (Ret) Paddy Heron, DDE '99
SoM3c Raymond C. Heron, USN from his son, COL (Ret) Paddy Heron, DDE '99
Mr. Danny Lewin from Mr. Marco Greenberg, SIS '11
Mr. Charles 'Charlie' Robertson from Ms. Jane Johnston
COL (Ret) Richard F. Ropp from COL (Ret) and Mrs. Charles A. Bullock, RES '75
SSG (Ret) Glenna R. Sorrell, USAWC Staff Member from Dr. and Mrs. R. Craig Bullis, FAC
Mrs. Estelle Staley from COL (Ret) and Mrs. Ralph E. Cross, Jr., DCS '93
COL John E. Stenger, U.S. Army, WWII, Korea, Vietnam



COL (Ret) George F. Qua, DCS '79 Outstanding Alum ('98)

October 30, 1930-September 15, 2017

I am deeply saddened by George's death. I first met him when I was assigned to the Military Enlistment Processing Station Cleveland in early 1979. From that first meeting, I considered him a friend. In the greater Cleveland area, he was a businessman, a Boy Scout leader, a family man, a leader with the USO of Northern Ohio, a veteran associated with

numerous veterans and military-oriented organizations to include the Northeast Ohio West Point Parents Association and the Joint Veterans Commission of Cuyahoga County and most importantly, a friend to many. George was a giant of a man both literally and figuratively, but you were drawn to him by his kindness, his smile, and his warmth. Once you met George, you never forgot him and most importantly, he never forgot you. George earned the distinction of being an Outstanding Alumni of the Army War College in 1998 because of what he did after his retirement from the Army -- what he did for his community over and above his Army service. No one among the many who have received this honor deserved it more. The nation, the Army, the Army War College, the greater Cleveland area, and many individuals are saddened by the death of George Qua. I am one of those individuals and am thankful for and have benefited from his friendship these many years. I will miss him.

- LTC (Ret) Douglas C. Ely, DCS '84



COL (Ret) William H. Wunder, RES '77 Outstanding Alum ('98) December 2, 1929-August 10, 2017

Bill was born on the family farm near Rush Center, Kansas, the third son of immigrants from the Volga German region of Russia. He put himself through college by working several jobs and joined the U.S. Army Reserve while still a student. After seven years in the Reserve and increasingly enjoying the military, Bill applied for and received a direct appointment as

a Regular Army officer and was commissioned in 1959. Over the next 23 years, Bill enjoyed a rich and varied career in the Army, serving in Vietnam in 1969-70, but it would be his community service afterwards that resulted in his USAWC Outstanding Alum honor in 1998. After Bill returned home to Kansas, he earned his doctorate at Kansas State University and served as President of Marymount College in Salina, Kansas, before becoming Professor of Business and Chair of the Division of Business, Technology and Leadership within the Graduate School of Friends University in Wichita. Bill found a calling in the Lions Club where their motto "We Serve" was tailor-made for the 'love your neighbor' maxim he learned as a youth. Increasingly taking on more leadership responsibility, he eventually served as District Governor, State Council Chairman, President/CEO of Lions Club International, and also Chairman of the Lions Clubs International Foundation. For his integrity and model servant leadership in a variety of causes, Bill also served his home state as Chairman of the Kansas Commission for National and Community Service.

DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98) SRCOC - Senior Reserve Component Officers Course

USAWCF - U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS – Strategy Implementation Seminar CNSP - Commandant's National Security Program

SLS – Senior Leader Seminar RCNSIS – Reserve Component National Security Issues Seminar

AGNSS - Adjutant General's National Security Seminar

MG (Ret) John A. Hoefling, RES '65 & former seminar chairman, by the way). Leif later served FAC and his wife, Patricia, celebrated their 70th as General Austin's Economic Advisor and Chief (yes, that's right, seventieth) wedding anniversary Economist at CENTCOM. April 7th. Both are still in reasonably good health.

Belvoir. They celebrated their 67th anniversary on 10 June and they have five grandkids and six greats.

COL (Ret) Eugene F. Crooks, RES '70 was honored last February with a surprise 90th birthday party at the Robert Trent Jones Golf Trail Complex in Prattville, Alabama. The event was attended by a large number of family, relatives, and friends. He recently had to give up golfing, but many of his exgolfing buddies were present.

🚺MG (Ret) Carl H. McNair, Jr., RES '71 received Shippensburg University's 2017 Lifetime Achievement Award in recognition of his life-long career achievement and personal commitment for the benefit of the community and society.

2COL (Ret) Nicholas 'Nick' Morana, RES '73 was awarded a Governor's Veterans Service Medal on May 31, 2017 by Florida's Governor Rick Scott Land Use and Code Enforcement in Florida in for his service to Florida and the nation.

3COL (Ret) W. G. 'Bill' Willis, RES' 77 of West Baden, Indiana, received the Golden Hoosier Award at the Indiana State Capitol on June 23, 2017 in LTC (Ret) William E. Zleit, DCS '91 is a retired recognition of exemplary volunteer community service by those 65 or older.

LTG (Ret) Dennis L. Benchoff, RES '83, was inducted into the Ammunition Hall of Fame on September 8, 2017 at Picatinny Arsenal. The Ammunition Hall of Fame was established in October 2011 to honor former members of the ammunition community who have made significant and lasting contributions to the U.S. Army ammunition mission.

4 COL (Ret) Catherine H. T. Foster, Ph.D., RES '83, was inducted as a Fellow, American Academy of Nursing, at the Academy's Annual Meeting in October. The Academy's Fellows are nursing's most accomplished leaders in education, management, practice, policy, and research.

OCOL (Ret) Alan E. DeWoskin, DCS '85 attended the USAWC graduation of his son LTC Henry M. DeWoskin, DDE '17.

GEN (Ret) John 'Jack' Keane, RES'85 was inducted into the U.S. Army Cadet Command's National Hall of Fame during a ceremony at the Sabre and Quill at Fort Knox, Kentucky.

6 COL (Ret) Patrick 'Pat' Carlton, DCS '86 and COL (Ret) Fred Gellert, RES '08 & FAC met while waiting for a bus at the Rotary International Convention in Atlanta in June 2017 - quite a pleasant surprise for two War College grads at an event with over 40,000 people.

OCOL (Ret) William A. Rivera, DCS '89 and son LTC (P) Brian M. Rivera, DDE '17 are shown in front of the 1989 bronze class plaque. Fortunately, the forecast of threatening weather held off long enough for the DDE 2017 graduation ceremony to be conducted outdoors as scheduled.

8 Dr. Leif R. Rosenberger, DCS '89 & former FAC, retired after 35 years of government service. He is pictured with GEN (Ret) Lloyd J. Austin III, RES '97, who was a student in Leif's seminar (and

9MG (Ret) Gus L. Hargett, Jr., USAWCF '90 COL (Ret) William 'Bill' DeGraf, RES'66 and his received the LTG Raymond S. McLain Medal at wife Robin are still going strong at The Fairfax at Fort AUSA's Annual Meeting in Washington, D.C. in October. This award is given to a current or former member of the National Guard for advancing a seamless and component-integrated Army. As the now-retired Tennessee Adjutant General and former President of the National Guard Association of the U.S., he led a number of truly substantive efforts as he applied 47 years of military service to strengthening and solidifying the standing of the National Guard as a vital operational force within the DoD.

> OCOL (Ret) Harold 'Hal' Youmans, DCS '90 was honored with the acceptance of his additional historical writings relating to the War of 1812 into the archives at the U.S. Army Heritage and Education Center. A trained practitioner in unconventional warfare, he retired from the U.S. Special Operations Command in 1994 and as a Special Magistrate in 2014. He continues to write and speak on issues relating to Military Operational Law and related

> Federal Administrative Law Judge. He recently retired from Northrop Grumman where he worked part-time as a Special Forces cell controller/ unconventional warfare operator on military exercises. Also, after a 50-year membership in good standing, Judge Zleit has been recognized as a 'Senior Counselor" by the Missouri Bar.

> CH (COL, Ret) Herman J. Keizer, Jr., RES '92 continues to conduct research and raise public awareness on PTSD and Moral Injury. He has also been chaplain for the Military Order of the Purple Heart at the local, state, and national level, an honor to serve such wonderful men and women as so many still suffer the visible and invisible wounds of war.

> **UCOL** (Ret) Carl A. Singer, Ph.D., DCS '92 and COL (Ret) Christopher J. Powers, DDE '98 were honored to place a wreath at the Israeli Armor Corps Memorial at Latrun on Israel's Memorial Day.

> COL (Ret) Kenneth P. Davis, Ph.D., DCS '93 was honored as the 2017 Silver Beaver Class Honoree for the National Capital Area Council of the Boy Scouts of America last spring for his many years of service to local and national Scouting.

> BCOL (Ret) Steve Main, RES '93, COL (Ret) Ruth Collins, RES '98, and COL (Ret) John Bonin, RES '95 were recently together celebrating the fact that they were in Section 3 of CGSC Class of 1986 together (and all USAWC grads even though in different classes).

COL (Ret) Michael N. Schleupner, Jr., DCS '93 is of Counsel to Frank Frank & Scherr LLC, an elder law firm located in Lutherville, Maryland and is a frequent visitor to USAHEC. He and his wife, Cathy, reside in Kingsville, Maryland.

4 COL (Ret) Michael 'Mike' Metcalf and COL (Ret) James 'Jim' Hayes, both DCS '94 took a break from golfing to enjoy a lake outing in Wisconsin in August. Yes, the cheeseheads are typical for Packer fans...which they are!









































COL (Ret) Marshall H. Scantlin, DCS '94 (University of Oklahoma '66), Dr. Gregory L. Fenves (President of UT), and LTC M. Straus Scantlin, USAWCF '17 (Texas A&M '94) demonstrated esprit de corps for their colleges while assembled in the Miriam Lutcher Stark Library at the University sworn in as the 36th Vice Chief of Staff of the Army of Texas on May 11, 2017 for Straus' completion of and promoted from LTG to GEN on June 16, 2017. his USAWC Fellowship at UT.

¹⁶BG (**Ret**) **Bernd O. Hogrefe, IF Germany,** to command the Alabama National Guard, becoming RES 95, and Ela report that the USAWC year has been the best of their life (as announced from the outset), and they expect alumni, faculty, or staff planning a European trip to stay at their house south of Cologne. Contact info available through the Alumni Affairs Office.

ULTG (Ret) David H. Huntoon, Jr., USAWCF '95 & Cmdt '03-'08, had a great reunion in July touring the Ecole Militaire in Paris with BG (Ret) Frèdéric Drion, IF France, RES'95. General Drion is a master rider and showed him their organization's 80 horse stables. They spoke of their class reunion and toasted to the great impact that the USAWC has had for both of them and their families.

GEN (Ret) Raymond T. Odierno, RES '95 & former CSA, was selected as a recipient of the U.S. Military Academy's 2017 Distinguished Graduate Award (DGA). The DGA is given to USMA graduates whose character, distinguished service, and stature draw wholesome comparison to the qualities for which West Point strives.

18 COL (Ret) James G. Perlmutter, RES '95 after a lifelong desire, finally got off the fence and took soaring flight instruction. Jim is pictured after flying solo in a Grob 103 glider.

COL (Ret) James J. Becker, DCS '96 and his wife, LTC (Ret) Cheryl L. Becker, retired in 2003 and 2009 after 36 and 35 years of total Army service, respectively. COL Becker retired from the Office of and LTC Becker as Human Resources Officer coordination. with the Army Physical Disability Agency. They retired to Fort Lauderdale, Florida and successfully weathered Hurricane Irma.

GEN (Ret) Lloyd J. Austin III, RES '97 was selected as a recipient of the U.S. Military Academy's 2017 Distinguished Graduate Award (DGA). The DGA is given to USMA graduates whose character, distinguished service, and stature draw wholesome comparison to the qualities for which West Point strives.

exceptionally proud to promote COL Janene A. Marshall-Gatling, DDE '18 to Colonel and to inspire her regarding the benefits of being a USAWC grad soon.

OCOL (Ret) Kurt Weidenthal, LTG (Ret) Ken Keen, and LTG (Ret) Frank Helmick, all RES '98, recently gathered in North Carolina and discussed plans to attend their 20th reunion next October. They want all 1998 grads to plan to be there, too!

QCOL (Ret) Sam Whitson, RES '98 was elected to the Tennessee House of Representatives, 65th District. As a member of the state's General Assembly, Adjutant General of the Iowa Army National Guard he represents Franklin and parts of Williamson after completing an active duty tour as the Deputy County and serves on the Transportation and Health committees. He and Pam celebrated their 43rd wedding anniversary in August 2017.

20COL (Ret) Kevin A. Shwedo, RES '99, Executive Director of the South Carolina Department of Motor Vehicles, was appointed the Civilian Aide to the Secretary of the Army (CASA) from South Carolina.

COL (Ret) Darrel A. Williamson, DDE '00 is still volunteering with the Employer Support of the Guard and Reserve (ESGR) as Director of Military Outreach in Colorado.

3 GEN James C. McConville, USAWCF '02 was

44MG Sheryl E. Gordon, DDE'03 has been named the first woman to hold the post, replacing the retiring 25MG Perry Smith, DDE '98, AGNSS '11.

MG Michael A. Bills, RES '04 and LTG Timothy J. Keating, IF New Zealand, RES '04 were pleased to be together at a conference in July

LTC (Ret) Augustus W. Fountain III, RES '04, senior research scientist for chemistry at the Army Edgewood Chemical Biological Center, received the Meritorious Senior Professional Rank award in a ceremony conducted by the acting Secretary of the Army in June.

20COL (Ret) Robert K. Nye, Ph.D., RES '05 is now the President of Finger Lakes Community College which is affiliated with the State University of New York.

28 CAPT Rudolph 'Rudy' Geisler, USN, RES '07 left Naval Support Activity in Mechanicsburg, Naval Support Activity in Philadelphia, and the Philadelphia Naval Annex on June 28, 2017 to be Deputy Commander, Ships and Submarines for Navy Supply Systems Command, Weapon System Support in Mechanicsburg. A Philadelphia native, he hopes to retire in the area.

20COL (Ret) Kerry L. Kimble, DDE '07 is now working at the Colorado State Emergency Operations Center as the Planning Section Chief during wildfire season. He is responsible for The Surgeon General as Director of Reserve Affairs situational awareness and assisting in resource

> MajGen Kristin Lund, IF Norway, RES '07 was appointed in October 2017 as the Head of Mission and Chief of Staff of the United Nations Truce Supervision Organization (UNTSO), headquartered in Jerusalem, that oversees all ceasefires in the Middle East.

1 Lt-Gen Rizwan Akhtar, IF Pakistan, RES '08, President of Pakistan's National Defence University and former chief of the country's Inter Services OCOL (Ret) Cortez K. Dial, RES '98 was Intelligence (ISI) agency, retired from the Pakistan

> Col (Ret) Mitch Berger, USAF, RES '09 is the Senior Aerospace Science Instructor at Caesar Rodney High School JROTC in Camden, Delaware. His unit has been recognized as a Distinguished Unit for the third year in a row and this spring their drill team won their fifth straight State of Delaware Military Drill Championship.

32 BG Benjamin J. Corell, RES '09 was selected by Iowa Governor Kim Reynolds to be the Deputy Commander, NATO Multinational Southeast based in Bucharest, Romania.

33BG (Ret) Richard C. Gross, RES '09 moved from the DC/northern VA area in August 2017 to become the general counsel for a company in his hometown of Knoxville, TN, Janus Global Operations LLC.

GOL (Ret) Robert M. 'Bo' Balcavage, RES '11 & former USAWC C/S, is the President of Lead Maine in the Fall of 2017.

35 BG Donna W. Martin, RES '11, Commandant, U.S. Military Police School and MG Kurt J. Ryan, RES '09, CG, Military Surface Deployment and Distribution Command, were introduced on the field at Busch Stadium during the St. Louis Cardinals' Military Appreciation Day in August.

30 COL (Ret) Peter D. Crean, Sr., RES '12 Education and Access at the National WWII Museum in New Orleans. Prior to his military retirement, Crean served as the Director of the U.S. Army Heritage and Education Center.

30 BG David J. Mikolaities, DDE '12, of the New Hampshire Army National Guard, was selected and confirmed in September 2017 as the state's 26th Adjutant General. He had served as the senior engineer staff officer for the New Hampshire Guard since 2010.

33 COL (Ret) Thomas 'Tony' Boone, RES '13 was selected to serve as the next economic development manager for the City of Sierra Vista, Arizona. He served as Fort Huachuca's Garrison Commander from 2014-2016 and recently retired from the Army.

³⁰Dr. Rory Cooper, Ph.D., CNSP '13, NSS '15 received the 2017 Samuel J. Heyman Service Award's Science and Environment Medal given by the nonprofit Partnership for Public Service to recognize the accomplishments of federal civil servants. Cooper, a VA researcher and founder and director of the Human Engineering Research Laboratories, was honored for his work designing innovative wheelchairs and other assistive technologies which have markedly improved the mobility and quality of life for hundreds of thousands of Veterans and other people with disabilities. He has dedicated his career to improving the mobility and quality of life for those with disabilities.

40 CAPT Bill Dwyer, USCG, RES '15 was joined by fellow Seminar 15 classmates COL Steve Basilici, USA and Col Rich Messer, USAF for his JAG to hold the position.

COL Christopher 'Chris' Lackovic, RES '15 was inducted into the Officer Candidate School Hall of Fame on May 8, 2017 at Ft. Benning, Georgia.

40 COL Ronald R. Ragin, USAWCF'15 (Harvard) and COL Michelle M. Letcher, USAWCF '15 (University of Texas) are shown here at the AUSA Annual Meeting and are serving after brigade command as the Initiatives Group Chief and Executive Officer for the AMC Commander.

@Amb. Daniel L. Shields III, Dep Cmdt for International Affairs, has been deployed the past six months as Chargé d'Affaires, U.S. Mission to the Association of Southeast Asian Nations and is pictured here with Secretary of State Rex Tillerson.

BLTC Esther J. C. Aguigui, RES '17 was the first female Guam Guard officer to graduate from the USAWC and she is shown here with her mother at Graduation in June. Congresswoman Madeleine

Bordallo honored her accomplishments with a Certificate of Special Congressional Record.

Forward Leadership Development, a Crestcom Mr. Roger Vincent, NSS '13, Chairman franchise that he and (wife) Kim Balcavage began in Emeritus of the NY Chapter of the Nat'l Assoc. of Corporate Directors (NACD NY) briefed RES '17 students during the USAWC trip last April. The NACD executives hosted the small group for an interactive dialogue about the field of private equity investing and the many parallels to the strategic studies discipline offered at the USAWC. The panelists (L-R) are Vik Sawhney, Sr. Managing Director of The Blackstone Group and COO of the Private Equity group; Thomas Arenz, Sr. Managing & former FAC, was named Vice President for Director of Harvest Partners LP, Joseph Adams, a Managing Director within the Private Equity business at Fortress Investment Group LLC; Thomas Opladen, Chairman of the Membership Committee of NACD NY and Executive Chairman of Metal Morphing Technologies Inc.

> The NACD also hosted RES '17 students in Washington, DC on May 9, 2017 for an interactive dialogue on how high level service in the U.S. military can lead to service on the boards of directors of public companies. L-R Front: Lt Col Will Vaughn, USAF; CDR Andres Alcocer, USN; LTC Phil Taylor; LtCol Ron Storer, USMC; COL Derek Thomson; COL Bernie Harrington. L-R Back: COL Erik 'Sparky' Anderson, RES '16, FAC; Henry Stoever, NACD Chief Marketing Officer; COL Michael Lockwood; Roger Vincent, NSS '13; COL Robb Mitchell; Michael Pocalyko, program speaker; Herman Bulls, program speaker; LtCol Rick Pitchford, USMC; and LtCol Mark Reid, USMC.

> 46 CH (LTC) Eddie Cook, USAWCF'18 Fellow at Harvard's Kennedy School, and his family had the opportunity to meet the Governor of Massachusetts at the Festival of Saint Anthony and Saint Luce in Boston's North End Italian Sector on August 25, 2017. L-R: spouse Jennifer Cook, Eddie, Governor Charlie Baker, and son Edward.

> 40LTC Marcus Ferrara, USAWCF '18 (Stanford University), and his spouse, Penpak, became the proud parents of Owen Ferrara on September 29,

48LTC Bill A. Soliz, USAWCF '18 (U.S. promotion. The ceremony took place at the Thayer Department of Health and Human Services) was Hotel at West Point. Captain Dwyer was recently proud to administer the oath of enlistment to his selected to be the Staff Judge Advocate at US niece, Samantha Marfisi, at the MEPS, and to talk Southern Command. He is the first Coast Guard to the many recruit volunteers and families who were present at the MEPS. L-R: LTC Bill Soliz, Private Samantha Marfisi, and her father, John Marfisi.

> 49 Dr. Michael E. Lynch, FAC, recently completed a second full Ironman, IM Maryland, in Cambridge, Maryland. The Ironman competition consists of a 2.4 mile open water swim, 112-mile bike ride, and a full 26.2-mile marathon. Lynch races to support Team Fisher House.

The U.S. Army Transportation Corps (TC) Regiment honored these USAWC grads by inducting them into the 2017 TC Hall of Fame:

MG (Ret) John 'Jack' O'Connor, RES'04 MG (Ret) Luis R. Visot, DDE '01, SRCOC '13 COL (Ret) Donald G. Drummer, RES'00 These USAWC grads were honored as 2017 TC Distinguished Members of the Regiment:

BG (Ret) Michael 'Mike' Mann, DDE '05 COL (Ret) Nancy J. Grandy, RES'09, former FAC

































122 Forbes Avenue Carlisle, PA 17013-5234







TANKS WERE THE MAIN ATTRACTION DURING ARMY HERITAGE DAYS AT THE U.S. ARMY HERITAGE AND EDUCATION CENTER THIS PAST SPRING. THEY'RE SLATED TO RETURN MAY 19-20, 2018 FOR NEXT YEAR'S EVENT!

