

ARMY WAR COLLEGE
FOUNDATION
AND *Alumni* **NEWS**



GENERAL JOSEPH F. DUNFORD, JR., USMC, RES '99



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OUR MISSION

To support the U.S. Army War College and its graduates in the preparation of outstanding senior leaders by

ENRICHING the academic environment,

ENHANCING outreach and events, and

ENCOURAGING alumni connections.



Greetings to all USAWC graduates and friends of the Foundation,

We had the opportunity to add two special events to our Spring Board Meeting agenda in the Miami area in late March. The first was an Alumni Dinner the evening of March 20th at the Sea View Hotel at Bal Harbour. Our Trustees, USAWC grads, and other friends of the Foundation received an update on the College from the Commandant and Provost and everyone enjoyed their USAWC connections (see photos on p. 15). The second was a visit on March 22nd to the U.S. Southern Command Headquarters in Doral, Florida. We were met by ADM Craig Faller, Commander, and hosted by

MG Patricia Anslow, RES '09, Chief of Staff, and nine of our graduates serving there. It was great for our Trustees to see first-hand how USAWC graduates are contributing in strategic positions. Thanks to MG Anslow and the great SOUTHCOM headquarters staff.



OUR TRUSTEES AT SPRING BOARD MEETING

Front row (L-R): Jack Nicklaus II, Bill Summers, Luis Visot, Mary Beth Sullivan, Mari K. Eder, Chris Pohanka, Kim Lane, Rich Pattarozzi, Dennis Benchoff. **Middle rows** (L-R): Tom Beaty, Duz Packett II, Steve Linehan, Frank Sullivan, Jan Botz, Joe LoScalzo, Ron Johnson, Peggy Wilmoth. **Back row** (L-R): John Kem, 51st USAWC Commandant, Ken Keen, Mark Muedeking, Ruth Collins, Jim Breckenridge, USAWC Provost, Jim Huggins, Darryle Conway.

Congratulations to three new Trustees who were elected at our March meeting and who will begin their terms at our upcoming September meeting: **LTG (Ret) Joseph F. Peterson, RES '94, BG (Ret) Wilbur E. Wolf III, RES '06, and Mr. Scott Becker, NSS '19.**

On the cover, we celebrate the outstanding service of **General Joseph F. Dunford, Jr., USMC, RES '99.** He will be retiring soon as the 19th Chairman of the Joint Chiefs of Staff, the nation's highest-ranking military officer and principal military advisor to the President, Secretary of Defense, and National Security Council. We are incredibly proud that he is a USAWC graduate.



Ms. Kaitlyn Sands

Last fall, I introduced you to our new Corporate Development Officer, **Ms. Kaitlyn Sands.** She joined our team in mid-October, with development experience at both the USMA Association of Graduates and the Naval Academy Foundation, a graduate degree from the University of Maryland in Nonprofit and Association Management, and prior military experience as an OCS grad and Military Police officer in the U.S. Army. You'll see on page 29 that she is ready to connect more corporations and organizations to our Foundation and to the College, so please contact her at kaitlyn.sands@usawc.org or 717-804-4964 to see how your company can make a difference for USAWC.

Sadly, we suddenly lost a member of our Foundation family in early February, LTC (Ret) Edward J. "Woodie" Collins, Jr., Ruth's husband. As so many spouses do, Woodie worked alongside Ruth to enable her to contribute to the Foundation. Please keep her and their son in your thoughts.

Thank you very much for your continued support through memberships and donations! The Foundation helps the College in substantive ways because of *your* generosity and dedication.

LTG (Ret) Ken Keen, RES '98, Chairman of the Board

Thanks to the College Public Affairs Office and the Photo Lab for their continued support through many courtesy photos and features.

U.S. ARMY WAR COLLEGE COMMANDANT'S UPDATE

May 31, 2019

From MG John Kem, 51st Commandant

Greetings from Carlisle! It was great to see the USAWC Board of Visitors in Carlisle and the USAWC alumni and the Foundation Board of Trustees in Miami in March and provide them with an update on all that is happening here. The academic year is nearly finished, and we are excited to send out another talented group of strategic leaders from both the resident and non-resident programs to make a positive difference in the U.S. Armed Services and the national security arena.

I just got back from an interesting trip to South America with some of our students in an advanced regional studies elective. I joined them in Brasilia and Rio de Janeiro. The trip included a dinner with many USAWC graduates from Brazil (see p. 22), most in senior positions throughout their military and some in senior positions in their government and private sector. They all highlighted the value of the year they spent in Carlisle.

The graduation speaker for the resident course is Cathy Engelbert. She is the retired CEO of Deloitte U.S.—one of the largest U.S. professional services organizations—and was the first woman to run one of the Big Four accounting firms in the U.S. The non-resident course graduation speaker is Gen Joseph L. Lengyel, USAF, Chief of the National Guard Bureau. Please join us for the DDE graduation on July 26.

The future academic facility is in the President's Budget request for the coming fiscal year for \$98M. We hope the Military Construction appropriations and authorization bills fully support this very important effort so we can stay on course for a new facility by late 2022. Along with the Baltimore office of the U.S. Army Corps of Engineers, we are designing a modern, open structure that promotes learning and collaboration and that is on the cutting edge of technological advances for academia. We visited Northwestern, Harvard, Yale, Deloitte, our sister Senior Service Colleges, and many others to see how they have incorporated the latest in educational methodologies and technologies into successful adult learning programs, and our team has been working tirelessly to bring our ideas for the new academic facility to fruition.



In-progress design rendition of the new academic building.

On the academic front, the Middle States Commission on Higher Education accredited the USAWC for the next 8 years and our joint professional military education certification for our DDE

program is expanding. The faculty and staff continue to seek new ideas and expand our connections with innovative organizations and individuals in the greater national and international security arena. If you have ideas, please pass them our way.

Spring always brings a host of key visitors to the institution, and this year has been no exception. Recent visits range from the Secretary of State to our CJCS, **Gen Joe Dunford**, Secretary of the Army Mark Esper, a People's Republic of China delegation, UK CGS General Sir Mark Alexander Carleton-Smith (as part of the Kermit Roosevelt Lecture Series), and many others.



Secretary of State Michael R. Pompeo with MG John S. Kem in Bliss Hall on April 1, 2019.



Secretary of the Army Mark Esper received briefings in the Mary Walker Room on May 23, 2019 from students and faculty involved in this year's Integrated Research Projects.

The pursuit of invaluable leaders and ideas continues, and the great partnerships forged in support of our vision add to the incredible assembly of talent in Carlisle. *Margin of Excellence* support remains a key force multiplier in all our endeavors. As always, thank you for your continued support.

Until next time . . . *Strength & Wisdom*
John Kem



Mr. Richard Haass, President of the Council on Foreign Relations, was the featured guest of the Commandant's Reading Program at Quarters I on March 10, 2019. He is standing in the center front.



OUTSTANDING ALUMS 2018

CLASS CODES | RES – Resident
DCS – Department of Corresponding Studies
USAWCF – U.S. Army War College Fellow

On November 13, 2018, we honored four graduates for their service *after* retirement. These graduates were nominated by Life Members of the Foundation because of the extraordinary ways in which they have voluntarily served their various communities. MG John S. Kem, 51st Commandant, and CSM Alan K. Hummel hosted the ceremony and emphasized that service does not end when you take off your uniform or leave the government position that brought you to the Army War College. The Outstanding Alum Program began in 1996 and the Army War College Foundation is proud to sponsor it as part of the celebration of the USAWC’s birthday each year.



L-R: CSM Alan Hummel, **MG (Ret) Arthur T. Dean, RES '86, MG (Ret) Richard F. Allen, DCS '83, BG (Ret) George B. Price, RES '71, COL (Ret) Lucretia M. McClenney, USAWCF '96,** and MG John S. Kem, Commandant.

MG (Ret) Dean retired in 1998 as Director, Military Personnel Management, HQDA, and since then, has dedicated himself to service to the Community Anti-Drug Coalition of America. He has grown national and international coalitions to engage parents, youth, educators, law enforcement and justice officials, civic leaders, workplaces, the faith community, health professionals, and other key sectors in pursuit of communities free from substance abuse, a national security as well as societal issue.

MG (Ret) Allen retired in 1989 as Commander, 3rd Transportation Brigade (USAR), Anniston, Alabama. His three decades of retirement service has been characterized by repeated “call ups” when needed by local, regional, and state agencies. He has served as the Chief Deputy Attorney General and Acting Attorney General for the State of Alabama, Civilian Aide to the Secretary of the Army for Alabama, Commissioner for the State Department of Corrections, State Chair of the Committee to Commemorate the 50th Anniversary of the Korean War, and a host of other military support, charitable, and civic causes.

BG (Ret) Price retired in 1978 as Chief of Staff, First U.S. Army, Ft. Meade, Maryland. For the past 40 years, he has engaged his passion for education, mentoring, and betterment of opportunities for minorities and the under-privileged. He has done this through high school and college programs and funding, JROTC and ROTC programs, professional advocacy organizations, and law enforcement and veterans organizations.

COL (Ret) McClenney retired in 2001 as the Director of the Population Health Integration Team, TRICARE Management Activity. Her post active-duty service has been focused on a wide range of minorities and veterans programs, to include employment, healthcare, mentoring, education, and emergency exercise planning, training, and evaluation.

Please consider nominating a graduate who is giving back to the nation in a major way following “retirement.” Nomination procedures and format can be found on the Alumni page on the Foundation website at www.usawc.org.

Nominations are due by August 1st of each year.

PREVIOUS AWARD RECIPIENTS (in order of award)

- GEN (Ret) Walter T. Kerwin, Jr. RES '57
- COL (Ret) Roger H. Donlon, MoH DCS '84
- COL (Ret) George F. Qua DCS '79
- COL (Ret) William H. Wunder RES '77
- COL (Ret) George W. Aux RES '64
- COL (Ret) Robert S. McGowan RES '71
- MG (Ret) John Russell Groves, Jr. RES '94
- COL (Ret) Michael A. Pearson RES '93
- LTG (Ret) Dave R. Palmer RES '73
- GEN (Ret) Frederick J. Kroesen, Jr. RES '62
- BG (Ret) Jerry L. Neff DCS '95
- COL (Ret) Buddy G. Beck RES '76
- GEN (Ret) Donn A. Starry RES '66
- GEN (Ret) Gordon R. Sullivan RES '78
- Dr. Lewis Sorley RES '73
- GEN (Ret) Glenn K. Otis RES '70
- LTG (Ret) Arthur J. Gregg RES '68
- LTG (Ret) Theodore G. Stroup, Jr. RES '81
- MG (Ret) Edward B. Atkeson RES '69
- LTG (Ret) Clarence E. McKnight, Jr. RES '72
- LTG (Ret) Donald W. Jones RES '78
- MG (Ret) Robert C. Gaskill, Sr. RES '72
- COL (Ret) Robert S. Poydasheff RES '76
- LTG (Ret) Richard G. Trefry RES '69
- LTG (Ret) Robert Arter RES '71
- BG (Ret) Clara L. Adams-Ender DCS '82
- Dr. (COL, Ret) Sharon I. Richie RES '88
- Gen (Ret) Alfred M. Gray, Jr., USMC RES '74
- MG (Ret) Carl H. McNair, Jr. RES '71
- MG (Ret) Charles R. Henry DCS '83
- COL (Ret) Gregory C. Camp RES '89
- GEN (Ret) John R. Galvin RES '73
- LTG (Ret) David E. Grange, Jr. RES '70
- CH (MG, Ret) Kermit D. Johnson RES '76
- Amb (MG, Ret) Robert M. Kimmitt RES '89
- GEN (Ret) Carl E. Vuono RES '73
- MG (Ret) Hawthorne L. Proctor RES '88
- COL (Ret) Catherine H.T. Foster RES '83
- COL (Ret) William V. Wenger DCS '96
- GEN (Ret) Dennis J. Reimer RES '73
- LTG (Ret) Walter F. Ulmer, Jr. RES '69
- MG (Ret) David R. Bockel DCS '91
- MG (Ret) Wesley E. Craig, Jr. DCS '93

SCHOOL OF STRATEGIC LANDPOWER (SSL) – DEAN’S MESSAGE

Greetings from Root Hall! As we head towards the culmination of another academic year, it’s energizing and inspiring to spend time with SSL students who reveal how healthy our profession is. Their activities during online and in-person forums and seminars demonstrate a strong command of our various curricula to include the Basic Strategic Art Program, the Defense Strategy Course, and our two cohorts—distance and residence—of senior service college students. The clear improvement during the students’ time with us only happens with the powerful mentorship and leadership of the faculty—our center of gravity. It takes a lot of time, effort, and resources for our team of faculty and students to deliver the valuable outcomes that American, allied, and partner societies seek. We’re fortunate to receive tremendous support for our endeavours.

In November, the Middle States Commission on Higher Education (MSCHE) visited for the final stage in the re-accreditation process for our Masters of Strategic Studies Degree. We received high marks from the team and I am happy to report that the MSCHE has accredited us to continue awarding the Master’s degree for eight more years.

Integrated Research Projects (IRPs) continue to serve as a valuable mechanism for us to apply faculty and student effort to vital Army problems. This year, IRP topics include Army force posture in the Asia-Pacific, Army force posture in Europe, and mobilization.

COL Jerad Harper, RES ‘15 (DDE), Prof. Mike Marra, RES ‘04 (DMSPO), Prof. Chuck Bennett (DNSS, Department of State), LTC Jim DiCrocco, DDE ‘10 (DDE), Prof. Al Lord, RES ‘03 (DMSPO), Prof. Fred Gellert, RES ‘08 (DCLM), CAPT Wade Turvold (DNSS), Dr. Jeff Reeves (DNSS), and I were part of USAWC’s team, led by the Commandant, MG Kem, and the Provost, Dr. Breckenridge, that engaged with the People’s Liberation Army (PLA) Academy of Military Science (AMS). Six AY19 students also participated: **COL Paul Oh, COL Chris Hsu, Lt Col Derek Beck, Col Kyle Kilian, LtCol Ryan Shadle, and COL Mike Baim.** The title for this year’s 5th annual military-to-military education and research exchange was “Perceptions and Realities in the Indo-Asia Pacific Region.” Other USAWC participants included: AMB Don Koran, **COL Kimo Gallahue, RES ‘11, Dr. David Lai, Prof. Tom Kardos, RES ‘10, COL Phil Cuccia, USAWCF ‘13, and Prof. Jef Troxell, RES ‘97.**



USAWC/PLA Mil-to-Mil Engagement, December 2018.

In February, we sponsored AY19 Industry Day. This year’s theme was “The Critical Role of the Defense Industrial Base in Providing Warfighter Capabilities.” **Mr. David Bennett, RES ‘90 (DCLM), COL Bob Bradford, RES ‘11 (DCLM), Ms. Chiquita Morrison (DCLM), Christina Martin (Exec Services), and SFC Amy Marano (Enlisted Aide to the Commandant)** were critical to the success of the event. Industry Day helps students analyze strategic issues affecting

the defense industry and consider ways to develop inter-service and civil-military partnerships to more efficiently meet DOD materiel requirements.



Industry Day 2019 Panel in Bliss Hall, February 2019.

We completed another successful National Security Staff Ride to New York City from April 3-5, 2019. We had the great privilege to meet with a spectacular array of organizations and individuals who helped bring key themes of our curriculum to life. This year, we kicked off the staff ride with a panel presentation on the “Government’s role in enabling cyber security for private industry.” The panel’s moderator was **Dr. Genevieve Lester, USAWC’s De Serio Chair of Strategic and Theater Intelligence.** She did a masterful job drawing out a discussion on cyber issues and the impact for national security. The panelists were Mr. Ron Plesco, a principal in KPMG’s Cyber Response Service’s Intelligence practice and Mr. Larry Zelvin, the Head of the Financial Crimes unit at the Bank of Montreal. It was an excellent start for the rest of the staff ride.



L-R: Dr. Lester, Mr. Zelvin, and Mr. Plesco

We recently completed selections for three civilian faculty positions. We’re very pleased to welcome **Dr. Allison Abbe** as Professor of Organizational Studies (DCLM), **Dr. Rob Granieri** as Professor of History (DNSS), and **Prof. Bob Bradford, RES ‘11**, who is retiring from the Army to assume duties as Professor of Defense-Joint Processes (DCLM).

We have two significant leadership changes in SSL. **COL Scott Bertinetti** is retiring and we owe him a great deal for his marvelous leadership as the Deputy Dean. **COL Michelle Ryan, RES ‘12**, formerly of DNSS and Director of the National Security Policy Program, has assumed the Deputy Dean responsibilities. **COL Dale Watson, RES ‘12** is retiring from the leadership of the Department of Command Leadership and Management and will be replaced by **COL Michael Hosie** when he returns from a six-month deployment. In the meantime, **Prof. Lou Yuengert, RES ‘03** will lead the department as the Acting Chair.

DEAN'S MESSAGE CONTINUED

Among other highlights:

Dr. Kevin Weddle, RES '99 (DDE) began his appointment as the William L. Garwood Visiting Professor at Princeton University. He is teaching the course, "Topics in American Statesmanship: The General as Statesman: Allied Leadership and Operation OVERLORD." Dr. Weddle was assisted by **Dr. Joel Hillison, RES '04** (DDE) and **COL John Mowchan, DDE '12** (DDE) in facilitating a matrix strategy game for the class.

Dr. Steve Gerras, RES '02 and **COL Maurice Sipos, RES '17** (both DCLM) participated in the Annual Conference of the Society of Industrial-Organizational Psychology (SIOP).

LTC Jen Bower, DDE '17 (DDE) and **Dr. Dave Dworak, RES '06** (Deputy Provost) were invited to Abuja, Nigeria by **Maj Gen Charles Ofoche, IF Nigeria, RES '12** to conduct a faculty development workshop at the Army War College, Nigeria.

COL Michael Hosie (DCLM) deployed to Afghanistan in support of a six-month tasking as the Resolute Support Headquarters, Operations, CJ3, National Military Command Center. He replaces **COL Si Martinez, RES '15** (DCLM) who deployed for the same tasking in September and recently returned to DCLM.

Col Rick Sheffe (DCLM) attended a training workshop to become certified in using a Cultural Agility Self-Assessment tool.

Prof. Chuck Allen, RES '01 (DCLM) attended the Installation Innovation Forum 2019, hosted

by Association of Defense Communities, and delivered a presentation entitled, "What Installation Leaders Should Know."

COL Nate Hunsinger, USAWCF '13 (DCLM) represented the USAWC during course of action development at the Officer Personnel Management System (OPMS) task force held at West Point. He also attended the Maxwell International Leadership Course.

Prof. Lou Yuengert, RES '03 (DCLM) provided significant contributions to the Department of the Army, G1, Talent Management Task Force to support the effort mandated by the SECARMY and the CSA.

COL Doug Winton, RES '13 and **Prof. Al Lord, RES '03** (both DMSPO) supported Defense Acquisition University's Fellows Program by accompanying them on their annual field trip that highlighted senior leader competencies drawn from the events surrounding the attack on Pearl Harbor.

COL Doug Bennett, DDE '17 and **Prof. Brett Weigle, RES '07** (both DMSPO) facilitated the TRADOC Strategy and Planning Development Course.

COL Bob Bradford, RES '11 (DCLM) represented USAWC at the AUSA Global Force Symposium.

Dr. Kristin Behfar (DCLM) presented the Day Family Ethics Lecture at Cornell University. She was invited to give this prestigious annual lecture in support of Cornell's Ethics and Corporate Culture Course. Her lecture was entitled, "The Ethics of Interpersonal Conflict."

COL Maurice Sipos, RES '17 (DCLM) attended Harvard Law School's Negotiation and Leadership Course.

Dr. Tom Galvin, RES '06 (DCLM) participated in the Organizational Learning, Knowledge, and Capabilities Conference at the University of Sussex Business School, in Brighton, UK where he conducted a workshop on strategic communication.

Dr. Bob Hamilton, USAWCF '09 (DNSS) participated in a panel discussion on the Middle East sponsored by the Harrisburg Foreign Policy Association with remarks on Russia in the Middle East. He also organized and participated in a "Branch Familiarization Day" for the Dickinson College Army ROTC program and as a panelist in the FPRI/Penn Conference "Is Russia Undermining Democracy in the West?"

Dr. Marybeth Ulrich (DNSS) was a conference speaker on: "The Civil-Military Gap and the All-Volunteer Force" at The All-Volunteer Force Forum, San Angelo State University.



Dr. Kristin Behfar presenting at Cornell.

Key faculty publications include:

Dr. Brandy Jenner (Educational Methodology) co-authored an article on "Intimacy, Rapport, and Exceptional Disclosure: A Comparison of In-Person and Mediated Interview Contexts" that was published in the *International Journal of Social Research Methodology*.

Dr. Marybeth Ulrich (DNSS) published her article "Mind the Civil-Military Gap: The Republic Depends on All Citizens" in *The Hill*.

Dr. Megan Hennessey (Educational Methodology) discussed the question of rigor in PME in her article "Reframing Rigor for the Senior Service Colleges" in *War on the Rocks*.

COL Maurice Sipos, RES '17 (DCLM) co-authored an article in *Military Medicine* entitled "U.S. Soldiers and Foreign Language School: Stressors and Health."

Dr. Bob Hamilton, USAWCF '09 (DNSS) published articles "Trump vs. Trotsky: The Many Consequences of a U.S. Withdrawal From Syria" (*FPRI ENotes*) and "Russia's Tragic Great Power Politics" (*FPRI ENotes*).

COL Darrell Driver, USAWCF '15 (DNSS) co-authored the article with Jean Callaghan, "This Isn't Your Father's Anti-War Movement: Comparing the Political Mobilization of Vietnam and Iraq Veterans" that was published in the *Journal of Veterans Studies*.

DEAN'S MESSAGE CONTINUED

COL Tino Perez, RES '15 (DNSS) was a panelist at Dickinson College's "Gender, Religion, and Violence" event and discussed prevention strategies, military actions, government policies, and constructions of masculinity.

Prof. Christine Cook, DDE '08 (DDE) presented a paper on "WACs on Film," at the Wayne State University Pop Culture Conference. She also presented a paper on women's uncompensated labor in colonial Detroit at the Borderlands Conference at University of Windsor (Ontario, Canada), and at the Economics and Business History Conference.

COL Jerad Harper, RES '15 (DDE) led a team of faculty and students on a U.S. military delegation to Israel to receive an orientation on the Israeli Defense Force and security environment sponsored by the Jewish Institute for National Security of America (JINSA).

COL Eric Anderson (DMSPO) attended the Institute of Educational Leadership (IEL) Washington Policy Seminar March 13-16, 2019 in Washington, D.C., the capstone event of a yearlong Education Policy Fellowship Program (EPFP).

Dr. Jackie Whitt (DNSS) did a short public talk, "Narrating the Global War on Terror" for Carlisle Strategy Sessions (The Strategy Bridge) and presented at the Air University's Language, Regional Expertise, and Culture Symposium, at Maxwell AFB. She also moderated a panel discussion on Religion and Chaplaincy in the American Civil War at the Seminar Ridge Museum in Gettysburg and reviewed and advised on an information

paper from the Joint Staff History Office on the history of military chaplains as advisors on religious affairs.

COL Doug Winton, RES '13 (DMSPO) provided a talk, "Is Urban Combat a Great Equalizer?" for Carlisle Strategy Sessions (The Strategy Bridge).

COL Parker Frawley and **Dr. Bob Hamilton, USAWCF '09** (both DNSS) gave a presentation at USSTRATCOM on Russia's strategic outlook and strategy.

COL Tino Perez, RES '15 and **Prof. Brian Phipps** (both DNSS) conducted a one-week NSPS course at the Defense Acquisition University's Senior Service College Fellowship.

Prof. Doug Douds, RES '10 (DMSPO) supported the U.S. Naval Academy leadership department preparing midshipmen leaders and spring sports team captains at Gettysburg.

COL Stephen Harlan, DDE '16 (DDE) graduated from the Joint & Combined Warfare School-Hybrid Course at the Joint Forces Staff College (NDU). His collaborative joint strategy paper titled "Sustainment Interoperability in the Arctic: A Complex Challenge for the Joint Force" received the JFSC Dean's Award for Excellence in Writing.

Prof. Al Lord, RES '03 (DMSPO) participated in an expert working group in Washington, D.C. at the Center for Strategic and International Studies to discuss the USAWC Integrated Research Project on the posture of the U.S. Army in the INDOPACOM region in 2028. He also gave

a presentation on the Army's Multi-Domain Operations concept at the Alamo Chapter of the Armed Forces Communications and Electronics Association annual meeting in San Antonio, Texas.

Dr. George Woods, RES '02 (DCLM), **Dr. Tom Galvin, RES '06** (DCLM), and **LTC Kelly Lelito, RES '18** (DDE) presented papers at the Inter-University Seminar on the Armed Forces Conference in Ottawa, Canada.

Dr. Jennie Speelman (DMSPO) gave a talk at the U.S. Merchant Marine Academy (USMMA) titled "Leadership Lessons from the U.S. Army War College."

Prof. Harry Tomlin, RES '98 (DMSPO) participated as a co-chair and subject matter expert at the NATO Defense Education Enhancement Program - Afghanistan 2019 Program Review at NATO Headquarters, Brussels. He also traveled to the German General Staff College where he lectured on the U.S. contemporary strategic context and participated in forums discussing the U.S. National Military Strategy.

COL Chris Hickey, RES '15 (DMSPO) was appointed as the General John Shalikashvili Chair of Military Studies by the current Chairman of the Joint Chiefs of Staff, **Gen Joe Dunford, USMC, RES '99**.

Overall, SSL faculty members represented USAWC in several major academic conferences to include the American Historical Association, International Studies Association, Society for Industrial Organizational Psychology, Society of Military History, and the Midwest Political Science Association.

COL Tino Perez, RES '15 (DNSS) published "A Modest Proposal for Improving Assessment in Professional Military Education" in *War on the Rocks* and the article "The Science and Ethos of Military Intervention" in *Peace Review*.

Dr. Tami Biddle's (DNSS) article "On the Crest of Fear: V-Weapons, the Battle of the Bulge, and the Last Stages of World War II in Europe" was published in the *Journal of Military History*.

Prof. Mike Marra, RES '04 (DMSPO) published a monograph on the South China Sea, titled "Troubled Waters - 10 Flashpoints in the South China Sea" at *GlobalSecurity.Org*.

Additionally, we are very pleased to announce that **COL Doug Winton, RES '13** successfully defended his doctoral dissertation on April 18th at Johns Hopkins University's School of Advanced International Studies (SAIS). His Ph.D. is in International Relations.

Thank you for your passion for our education endeavors. We couldn't have high quality programs without your continued sponsorship.



Very Sincerely,
Dr. Richard Lacquement, RES '09
Dean, School of Strategic Landpower

CHAIR OF WAR STUDIES

The WWI Centennial calendar has continued to engage **Dr. Michael S. Neiberg** nationally and internationally as the USAWC Chair of War Studies. We remain very proud of his extensive and productive outreach and how he represents the College in an exceptionally positive way.

Below is a sampling of Dr. Neiberg's recent presentations and engagements:

- Dr. Neiberg attended the November 11th ceremony in Paris where at 11am the church bells rang all over France. He also attended a ceremony in Paris' Chinatown to lay a wreath at a stele honoring the 140,000 Chinese who served France as laborers in WWI.



Dr. Neiberg in Paris on November 11, 2018.



André Rakoto (center) and the former French Army Chief of the French Defense Staff Gen. Pierre de Villiers (right).

- On November 29, 2018, Dr. Neiberg was awarded a prestigious award for his many years of contributions to the knowledge of French history through his books, presentations, articles, and courses. On behalf of the President of the French Republic and the Ministers of Foreign Affairs, Interior, Defense, and National Education, the award was presented to Dr. Neiberg by the Consul General of France to the U.S.



French Consul General Guillaume Lecroix congratulating Dr. Neiberg.

- On December 10, 2018, Dr. Neiberg had the privilege of interviewing Robert Pennoyer in New York City for the Gilder Lehrman Institute. Robert is J. P. Morgan's grandson, was an officer on the USS Pensacola in WWII, and was Assistant General Counsel for OSD under Eisenhower.



Mr. Robert Pennoyer with Dr. Neiberg.



Dr. Cook, Dr. Neiberg, and Dr. Pennell.

- Dr. Neiberg was one of the keynote speakers in January at the Canadian War Museum. He is shown here with Dr. Tim Cook, senior historian at the museum, and Dr. Catriona Pennell, another keynote speaker.



Dr. Neiberg and Brig Kevin Copsey, IF U.K., RES '16.



Cover of the Future Land Action Seminar after-action report

- On March 14, 2019, at the invitation of **Brig Kevin Copsey, IF U.K., RES '16** and head of the British Army Future Force Development, Dr. Neiberg spoke about historical thinking at the Royal Military Academy, Sandhurst, to the heads of the UK, French, Dutch, and German armies and LTG Eric Wesley of the U.S. Army Futures Command.

This Future Land Action Seminar was an opportunity to discuss key issues amongst trusted Allies, but also to provide an environment that encouraged open debate among professionals and academics about the future challenges and opportunities we will all face on the modern battlefield. Dr. Neiberg was also able to consult with Chairs of War Studies from the University of Birmingham and King's College.



Dr. Neiberg and Dr. Macmillan at the Library of Congress.

- Dr. Neiberg and Pulitzer Prize winner Dr. Margaret Macmillan at the Library of Congress exhibit on WWI. They are both advisors on the exhibit, which has drawn over 2,000,000 visitors.



The RSP Europe faculty team in Brussels.

- Dr. Neiberg was involved in the Regional Studies Program (RSP) trip to Berlin in April 2019. He and the students met with many high-level Americans, Germans, Spaniards and Belgians from defense, government, and industry, and they had a chance to see NATO, the U.S. Embassy in Berlin, the European Union, think tanks, and more at this critical moment in European political history. Dr. Neiberg was also able to take them to Potsdam and have a discussion about grand strategy in the 1914-1918 and 1944-1945 contexts.



Dr. Neiberg with MG Breuer, who hosted a wonderful discussion and dinner at the Julius Leber Barracks, a former French occupation base during the Cold War.

Foundation Note: With the exceptional results of this Chair of War Studies, it is time to create an endowment to fund it well into the future. Please consider a large gift to help us launch this endowment effort! Simply include the words "War Studies Chair" on your check or in the "Comment Line" on our donation website, and we'll put those funds to work to support this Chair as it continues to advance military studies and raise the visibility of the College.

DE SERIO CHAIR OF STRATEGIC INTELLIGENCE

The De Serio Chair is focused on expanding strategic intelligence at the USAWC. The goals of the Chair are to augment intelligence studies and related activities at the College in order to help students develop critical thinking skills and become better consumers of intelligence. Beyond this, the wider goals are to build a role for the USAWC in broader academic conversations about strategic intelligence and to provide ideas about integrating it and improving its use by senior decision-makers. In order to reinforce the USAWC's role in national and international discussions of intelligence, the Chair has embarked on a large scale outreach program to build relationships and potential partnerships among intelligence agencies, other Army components, think tanks, academia, and with foreign partners.

Below is a review of some of **Dr. Genevieve Lester's** many engagements as the De Serio Chair of Strategic Intelligence:

October 2018

- Briefed the Norwegian Intelligence Oversight Committee on the Development of U.S. Intelligence Oversight at the Royal Norwegian Embassy in Washington DC. They had been given a panorama of U.S. intelligence and intelligence oversight activities and wanted a broader context for those briefs.

- Hosted Eric Schmitt, *NY Times*, a Pulitzer prize-winning national security reporter, at the USAWC. He spoke to students and faculty about the role of media in national security, and focused particularly on issues of transparency and the media's responsibility to disclose information appropriately.

- Spoke at the Norwegian Institute of International Affairs on the U.S. approach to intelligence oversight, and helped launch our edited volume, *Intelligence Oversight in the Twenty First Century: Accountability in a Changing World*.

November 2018

- Hosted Prof. Loch Johnson, Regent's Professor of Public and International Affairs, University of Georgia, for the Annual De Serio Lecture. Prof. Johnson spoke on intelligence oversight.



Dr. Loch Johnson



Dr. Lester and former FBI Director James Comey.

- Attended a panel discussion with former FBI Director Jim Comey and former CIA Director John Brennan in November in Washington, DC, and discussed future strategic intelligence initiatives.

December 2018

- Hosted a workshop on information operations at the USAWC with Professor Lars Nicander of the Swedish Defence University as the lead speaker.



GEN (Ret) David Petraeus and Dr. Lester in Bliss Hall.

- Interviewed GEN (Ret) David Petraeus, former Director, CIA, who spoke to faculty and students about strategic leadership.

February 2019

- Presented inaugural talk on women, leadership, and security for Women in International Security

(WIIS)-West based in San Francisco. Coordinated with the Foundation to invite College alumnae, providing a basis for discussion about how to support WIIS and how to engage more on women's leadership and security issues.

February/March 2019

- Met with a range of experts at institutions in London after attending a workshop on hybrid threats at the Center for Asymmetric Threat Studies (Swedish Defence University) where she is on the advisory panel. These included the International Institute for Strategic Studies, Chatham House, King's College London, Royal United Services Institute, Cambridge University, and the Royal College of Defence Studies (some also included Dr. Mike Neiberg, USAWC Chair of War Studies). The objective of these visits was to lay a framework for greater academic engagement between their programs and our students.



L-R: Greg Treverton, former Chair of the National Intelligence Council, Dr. Lester, and Prof. Lars Nicander, Swedish Defence University.



Dr. Neiberg and Dr. Lester at the Royal College of Defence Studies.

April 2019

- Moderated the opening panel for the students' New York City visit on cybersecurity and the private sector with Larry Zelvin of Bank of Montreal and Ron Plesco of KPMG (see also p. 5). The panel focused on cybersecurity and the public/private partnership, discussing the complexities of relationships, accountability, and policy.

May 2019

- Hosted the current and former Directors of the NSA Cryptologic Museum who brought an authentic Enigma machine to USAWC. Prof. David Hatch gave a presentation on it and students could experiment with it. He and the two directors also spoke to two electives, Strategic Intelligence and Cyber Security, and moderated the movie "The Imitation Game." Their visit marks the beginning of what both sides expect will be an enduring relationship.



Enigma machine demonstration.

Dr. Genevieve Lester, De Serio Chair of Strategic Intelligence

CHAIR OF STRATEGIC LEADERSHIP

Below are three events led by **Dr. Andrew Hill**, USAWC Chair of Strategic Leadership.

Innovation in How DoD Leads Science and Technology Research

Accelerating changes in technology are challenging the DoD's traditional approach to managing science and technology research. How can the DoD innovate in its leadership of research to ensure that the U.S. maintains its lead in key technologies? The stakes are high.

Last fall, the Office of the Under Secretary of Defense for Research and Engineering sponsored a two-day workshop that looked at how DoD can improve its approach to leading science and technology research and produce more innovation. Dr. Hill co-chaired the event with Dr. Joel Cutcher-Gershenfeld of Brandeis University. The event attracted a diverse group of thought leaders from inside and outside the DoD, including Harvard Business School, the Senate Armed Services Committee, Notre Dame University, the University of North Carolina, Intel, the research labs of the Army, Navy, and Air Force, and the San Diego Supercomputer Center. Joining Dr. Hill in representing the U.S. Army War College were **Prof. Louis Yuengert, RES '03**, an expert on defense management, and **LTC JP Clark, SSI FAC**, an expert in the emerging technological needs of the Joint Force.

Titled "Future Directions at the Intersection of Management Science and Information Science: A Workshop on the Emerging Sciences and Their Applicability to DoD S&T Management Challenges," and held from October 23-24, 2018, this was the first event in the "Future Directions" series that focused not on hard science research, but on organizational behavior and leadership. Participants worked in small groups to identify the emerging science and technology needs of the U.S. military, and to consider how the DoD can become more effective in managing its diverse research base, which includes government labs, federally funded R&D corporations, universities, and private sector partners.



Watch Dr. Hill's presentation on this subject at: <https://www.youtube.com/watch?v=FlzY93CyhOc>

Artificial Intelligence and Autonomy Symposium

Artificial intelligence (A.I.) and autonomy are likely to profoundly change warfare. Dr. Hill was invited to examine this topic, speaking on a panel at the Association of the U.S. Army's Autonomy and Artificial Intelligence Symposium held in Detroit, Michigan in November, 2018. Dr. Hill discussed a major challenge in considering the effects

of A.I. on military competition, namely, its potential to behave in ways that work well but may be fundamentally surprising and alien to us. Using the example of Amazon's "random stow" approach to stocking received items in its fulfillment centers (randomly placing goods throughout the facility), Dr. Hill pointed out that no human-directed warehouse could function this way, but the A.I.'s ability to track and remember the location of millions of items makes it work. What is the equivalent of "random stow" in war, he asked? Innovation, especially in the conceptual development and implementation of A.I., is Dr. Hill's current research focus.



Exploring the Potential of A.I. in Command and Control

What will change in war if an advanced A.I. commands and controls military forces? On April 23-24, 2019, the College's Carlisle Scholars Program and Chair of Strategic Leadership hosted "Wargaming A.I.: Exploring First Principles to Simulate an Advanced, Artificially Intelligent Military Command and Control System." The workshop brought together innovative thinkers that included computer scientists, video game developers, science fiction writers, and experts in both military warfighting concepts and military war-gaming. Dr. Hill and AY19 students **LTC Paul Oh** and **LTC Tom Spahr** organized and led the event, funded through the support of the Army War College Foundation.

The purpose of the event was to examine how the military might use current technology to simulate in a war-game environment the behavior of an advanced A.I. The military has long relied on wargames and simulations to explore aspects of potential conflicts that involve systems and capabilities that do not yet exist, making assumptions that stretch the boundaries of technology.

Using the principles of war as a guiding framework, on the first day, event participants looked at how an A.I. would potentially use its forces in a way that is fundamentally inhuman. The second day focused on developed wargame design principles that would allow for the exploration of advanced A.I. war-fighting behaviors, despite not yet possessing such a system. Another common theme was allowing the A.I. wargame team to dynamically organize forces during battle, since an A.I. would be capable of guiding large numbers of forces and would not be constrained by a conventional command structure with various levels of organization.

Participants universally praised the U.S. Army War College for hosting such an innovative and thought-provoking event, and the workshop was the topic of coverage on the sites *Breaking Defense* and *the Verge*.



U.S. ARMY WAR COLLEGE FELLOWS UPDATE

The USAWC Fellows and CSA and SMA Senior Army Fellows in the AY 2019 cohort, representing the Army in 54 programs worldwide, are concluding their year at universities, think tanks, government agencies, and with industry.

The 80 USAWC Fellows have taken full advantage of learning environments that are uniquely different from those offered by the

resident war colleges, and while negotiating tailored individual learning plans, have parlayed knowledge gained for the ultimate betterment of the Army and wider national security environment. The Fellows have also represented the Army, either formally or informally, at their hosting institutions and surrounding areas. These Fellowships satisfy the Army's goal of developing educated ambassadors for the Army who will go on

to hold positions of broad scope and great responsibility, work in highly complex, ambiguous environments, and deal with open-ended problems.

The nine CSA and SMA Senior Army Fellows are seasoned ambassadors to centers of thought and influence and have spent this year assisting those who deliberate on the larger security challenges faced by the nation.



LTC (P) Kurt Leffler (left in photo), CSA Senior Army Fellow at Center for Strategic and International Studies (CSIS), arranged a tailored tour for CSIS staffers at the Pentagon provided by the Army staff.



Taken during an evaluation for first year Fellowship Princeton University, in March 2019. L-R: COL Kelly Ivanoff, Fellows Program Chairman, COL Pete Gilbert, USAWC Fellow, Dr. Cecilia Rouse, Dean, Woodrow Wilson School, Dr. Tony Echevarria, Editor, Parameters, and COL (Ret) Phil Evans, Director for Academics and Engagement, Fellows Program.



Fellow participants in the 2019 New York City class trip, visiting the Ugandan Mission to the UN. L-R: COL Deric Holbrook (Australian Strategic Policy Institute), LTC (P) Eric Lombardini (U.S. Department of Health & Human Services), COL Anthony King (U.S. Department of Veterans Affairs), and LTC (P) Karen F. Radka (Near East South Asia Center).



University of Texas at Austin-assigned USAWC Fellows readily buy into the "Hook 'em Horns!" ethos found on campus. L-R: CH (COL) Brad Baumann, COL Drew Maddry, COL John Suggs, and COL Robert Rodgers.



USAWC Fellows Reunion, taken during the Senior Leaders Seminar held at Shepherdstown, WV, March 24-29, 2019. L-R: COL Ken Cole (George C. Marshall Center, AY16), COL Jay Miseli (Texas A&M, AY17), COL Dave Zinn (Stanford, AY17), and COL Jay Jones (Harvard, AY14).



Current and future AMEDD USAWC Fellows after meeting with Dr. Robert Kadlec, Assistant Secretary for Preparedness and Response at the U.S. Department of Health and Human Services, on April 12, 2019. L-R: COL Mike Sauer (HHS AY20), COL Eric Lombardini (HHS), COL Jim Grady (George Washington University), and LTC (P) Nelson So (Merck).



Texas A&M-assigned USAWC Fellows with the Commandant during the 2019 Student Council on National Affairs held at College Station in February 2019. L-R: LTC (P) Craig Martin, MG John Kem, and LTC Mark Merritt.



Left: USAWC Fellows assigned to the SECDEF Executive Fellow Program, meeting at a company day sponsored by the Accenture Corporation in January 2019. From left to right, including the corporate settings of assignment: LTC (P) Courtney L. Abraham (SAP), LTC (P) Matt Anastasi (Raytheon), COL Corey Hemingway (Google), LTC (P) Nelson So (Merck), and LTC BJ Bennett (McAfee).

U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED



COL Andrew Bates, USAWC Fellow at the Jackson School of International Studies, University of Washington, pictured during a "Military 101" presentation to students in the Master's in Applied International Studies program.



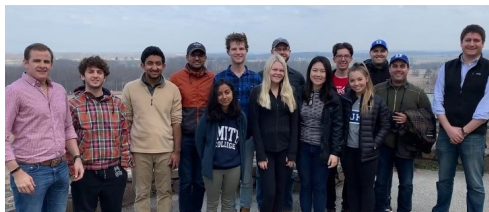
A group of 20 Stanford and MIT faculty and Fellows participated in an orientation visit to Indo-Pacific Command HQs, Honolulu, Hawaii, February 21–22, 2019. **COL Tim Mungie**, USAWC Fellow at Stanford's Freeman Spagnoli Institute (at left rear in photo), arranged productive visits to USARPAC and 25ID(L) as part of the successful learning and engagement program.



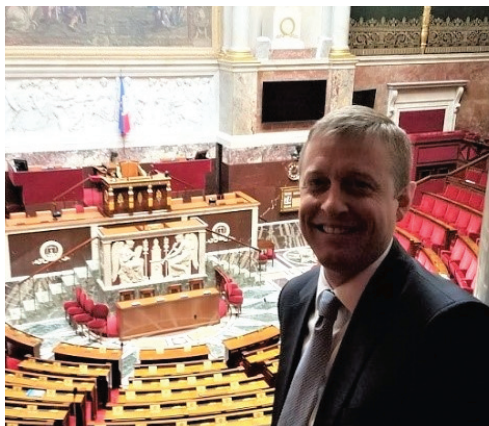
COL Tim Mungie, USAWC Fellow at Stanford's Freeman Spagnoli Institute, at the Asia Pacific Center for Security Studies (APCSS), during a visit by a Stanford University-led academic and security practitioner visit to address Indo-Pacific security strategy, a rising China, operations in the South China Sea, and opportunities for collaboration and cooperation.



USAWC Fellows at the University of Pittsburgh's School of Computing and Information met with guest speaker Gen (Ret) Michael Hayden, USAF. L-R: **LTC Leroy Carr III**, **Gen Hayden**, and **COL Anthony J. Newton**.



LTC (P) Mike Rose (left), USAWC Fellow at Duke University, participating in Duke's Program on American Grand Strategy annual staff ride to Gettysburg, April 6-7, 2019. The trip included faculty, students, and key members of the Duke community and was supported by USAWC faculty **Dr. Paul Jussel, RES '00** and **COL Phil Cuccia, USAWCF '13**.



COL Erik Bauer, USAWC Fellow at France's Institute of Higher National Defence Studies, during a visit to the Chamber of Deputies at the French National Assembly, Paris.



COL Erik Bauer (left), USAWC Fellow at France's Institute of Higher National Defence Studies, with members of the U.S. Office of Defense Cooperation, during a visit by SACEUR and USEUCOM Commander **GEN Mike Scaparroti, RES '98** (center).



LTC (P) Craig Martin, USAWC Fellow at Texas A&M, as the body of President George H.W. Bush arrived in College Station, Texas, where he was laid to rest next to his wife, Barbara, at the Bush School. Martin and Fellow **LTC Mark Merritt** took part in ceremonies honoring the late President.



SecDef Executive Fellow **LTC (P) Courtney Abraham** at the SAP Supply Chain and Logistics Summit in Crystal City, VA, where he served as a panel moderator for innovations and success stories in logistics, supply chain management, and supporting technologies.

Left: USAWC Fellows at Texas A&M with former Bush School Head AMB Ryan Crocker during his visit to College Station, TX. L-R: **LTC Mark Merritt**, **AMB Crocker**, and **LTC (P) Craig Martin**.

U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED



COL Jamie Cogbill participated in a Duke American Grand Strategy Program-sponsored Operation Torch Staff Ride held March 9-17, 2019. The itinerary included Gibraltar, Spain, Morocco, and Tunisia. Cogbill assisted with presentations, and was also able to conduct parallel research for his research project. This photo was taken at the Hassan II Mosque in Casablanca, Morocco.



COL Pete Gilbert, USAWC Fellow at Princeton, and **Dr. Eugene Marsh**, Rider University, participate in a Veterans Panel at The College of New Jersey.



USAWC Fellows at Harvard, post-APFT at Hanscom AFB. Shown are: **LTC (P) Mike Adamski**, **COL Aric Bowman**, **LTC Dave Doran**, **LTC (P) Matt Hardman**, **LTC Steve Meek**, and **LTC Bill Putnam**.



Duke-assigned USAWC Fellows presented their Fellows Strategy Research Project outcomes to the Duke community at the Sanford School of Public Policy on March 22, 2019. L-R: **COL Joe Blanton**, **COL Jamie Cogbill**, **COL Shane Finison**, and **LTC (P) Mike Rose**.



LTC Chris Leung, USAWC Fellow at the Asia Pacific Center for Security Studies (APCSS), delivers a plenary lecture and exercise on Communications and Influence Operations for the five-week Comprehensive Crisis Management Course offered by APCSS.



LTC (P) Anthony King, USAWC Fellow at the U.S. Department of Veterans' Affairs, with his wife **Melissa**, and the "Nation's Doctor", **VADM Jerome Adams**, the 20th and current Surgeon General of the United States. The occasion was the Army Medical Department Ball held in Alexandria, VA, where Adams spoke to the attendees.



CJCS **Gen Joseph Dunford**, USMC, RES '99, met with Duke-assigned USAWC Fellows after speaking at the institution. L-R: **COL Joe Blanton**, **LTC (P) Mike Rose**, **Gen Dunford**, **COL Jamie Cogbill**, and **COL Shane Finison**.



COL Tony Walters, USAWC Fellow at the Asia Pacific Center for Security Studies (APCSS), welcomed USARPAC CG **GEN Bob Brown**, who was accompanied by **BG (Ret) Jim Hirai**, RES '95, Deputy Director of the APCSS.



LTC Karen Radka, USAWC Fellow at the Near East South Asia Institute, with Defense Attaché **LTC Andrew Visser** at the Ambassador's Residence in Ouagadougou, Burkina Faso. Karen was in Ouagadougou to help prepare for a NESAsponsored Senior Leader Seminar for African officers within the USAFRICOM Exercise Flintlock program.



by **COL (Ret) Phil Evans**,
Fellows Director for
Academics and Engagement

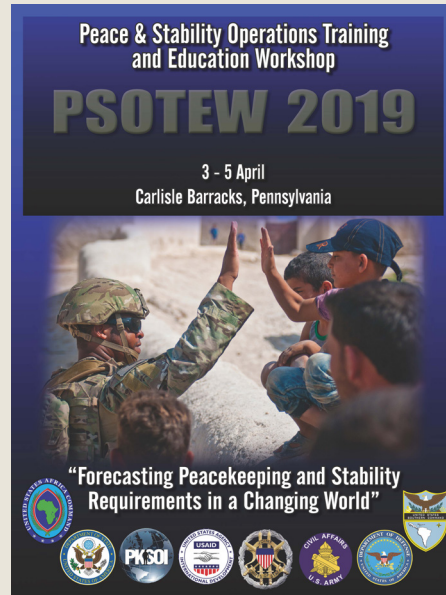


PEACEKEEPING AND STABILITY OPERATIONS INSTITUTE

As the U.S. Army focuses on readiness, lethality, and modernization, and orients toward preparing to fight near-peer competitors in major combat operations, stabilization activities, concepts, and principles are changing, as well. With the emergence of the Irregular Warfare (IW) Force Management Proponent Office at the Combined Arms Center, senior Army leaders have reallocated billets to consolidate expertise into one location. As Stability is one pillar of IW, some of PKSOI's billets were shifted to support the IW mission. No later than October 1, 2019, TRADOC will assume the Army lead as the Joint Peace and Stability Operations (P&SO) proponent, and will leverage PKSOI's remaining structure and expertise as the primary organization focused on these functional aspects. PKSOI will downsize to three military and ten civilian billets. The Secretary of the Army's guidance was to preserve PKSOI's joint, interagency, intergovernmental and multinational (JIIM) expertise, and as such, the senior State Department and USAID advisors and the multinational officers will remain as key components of the staff. PKSOI retained a significant portion of their subject matter experts, and transitioned them over to joint proponent analyst billets. PKSOI's core proponent missions are to assist the Office of the Secretary of Defense and Joint Staff in executing DODD 3000.05 (Stabilization) and DODD 3000.07 (Irregular Warfare) as it pertains to P&SO; develop and review JP 3-07 (Stability) and JP 3-07.03 (Peace Operations); review and update P&SO components of the Universal Joint Task List; integrate P&SO best practices into concepts, doctrine, education, and training; and ensure interoperability for P&SO across the Services and Combatant Commands. The joint proponent mission will include assisting in developing the Stabilization Pillar of the National Defense Strategy IW Annex Implementation Plan and supporting the DoDD 3000.05 (Stabilization Biennial Policy Assessment). PKSOI will remain one of the primary conduits to JIIM collaboration and interoperability solutions. **PKSOI wishes its former colleagues well in their new positions.**

As part of JIIM collaboration, best practices integration and interoperability through commonality of concepts and doctrine, PKSOI completed its annual P&SO Training and Education Workshop (PSOTEW) from April 3-5, 2019.

The goal of the PSOTEW was to share best practices and work through identified challenges while building community relationships, sharing tools and methodologies, and increasing awareness among stakeholders. The workshop consisted of six workgroups focused on:



- Stability Planning: Stabilization Workforce Education and Certification
- Integrated Campaigning: Integrated Campaigning for Stability in Complex Crises
- Defense Institution Building/Institutional Capacity Building: Training and Educating Security Cooperation Practitioners for Institutional Capacity Building
- Transitional Public Security Application
- DoD Women, Peace, and Security Strategy and Implementation Plan
- Defense Support to Stabilization (DSS) Implementation

The workshop findings were briefed to a distinguished senior panel, whose members provided exceptional feedback about the potential uses of the workgroup findings and recommendations establishing a way ahead for each group.

As part of our education, training, and exercise program efforts, on December 3-7, PKSOI participated in the second Joint certified Operational Gender Advisor Course (OGC) hosted at the USSOUTHCOM Headquarters, led by the Joint Staff J-7 Deputy of Individual Training and Learning, Dr. Elizabeth Lape. PKSOI Women, Peace, and Security (WPS) Army Lead Integrator, **COL Veronica Oswald-Hrutkay, DDE '12** was a graduate of the NATO Gender Advisor Course '17 and supported efforts as an Instructor and small group Syndicate Leader while also piloting the draft PKSOI guide called, "Commander and Staff Guide to Women, Peace, and Security: Integrating a Gender Perspective into Military Operations." Twenty students and four instructors considered the guide a key reference to support their studies during the course in individual and group exercises, resulting in Course Director interest in including the guide as a tool for future OGCs. The OGC is currently rotated to all six Combatant Commands with the next course planned for EUCOM. In addition to training Gender Advisors, the course expands opportunities to build a support network within the WPS community and to share best practices to integrate concepts efficiently across the DoD.



The PKSOI Director since March 2018, **COL Michael W. Rauhut, CSASF '15**, is retiring this summer. The new Director is **COL Scot N. Storey, RES '12**.

MIAMI AREA ALUMNI DINNER

As introduced on page 2, our Army War College Foundation Board of Trustees met at the Sea View Hotel in Bal Harbour, Florida in March. The evening before our business meeting, we held an Alumni Dinner for grads and friends of the College from the surrounding area. Thank you to all who attended and helped make it a very enjoyable and informative evening.



LTG (Ret) Jim Huggins, RES '99; Col Mike Farrell, USMC (Ret), RES '09; Mr. Chris Pohanka, NSS '14; Mr. Claudio Beruvides; COL (Ret) Esteban Beruvides, DCS '82; Mr. Joe LoScalzo, NSS '11.



Ms. Kaitlyn Sands; Ms. Pam Summers; Mr. Bill Summers, NSS '16; COL Amanda Azubuiké, RES '14; Mr. Michael McLendon; MG (Ret) Luis Visot, DDE '01.



Ms. Missy Breckenridge; MG Patricia Anslow, RES '09; Dr. Jim Breckenridge, USAWC Provost; MG John Kem, USAWC Commandant; Ms. Martha Kem; Ms. Mary Ellen Keen; LTG (Ret) Ken Keen, RES '98.



Ms. Jan Pattarozzi; Mr. Rich Pattarozzi, NSS '10; Ms. Dawn Leach; COL Chris Muller, RES '16; Col (Ret) Harry Leach, USAF, RES '05; COL (Ret) Patrick Keane, DCS '85; MG (Ret) Duz Packett, USAWCF '93; Ms. Elizabeth Keane; Ms. Ululani Packett.



COL (Ret) Buzz Solomon, DCS '80; Ms. Cecile Solomon, RES '96; Ms. Kim Lane, NSS '16; Mr. Frank Sullivan; COL (Ret) Ruth Collins, RES '98; MG (Ret) Ron Johnson, USAWCF '95; COL (Ret) Sandy Harter, RES '98.



Ms. Ali Donnelly; COL Bob Donnelly, RES '17; Mr. Jack Nicklaus II, NSS '14; COL (Ret) Shawn Marcotte, DDE '11; COL (Ret) Bill Crock, DDE '00; Mr. Mark Muedeking, NSS '14; MG (Ret) Mari K. Eder, DDE '01; COL Ed Merrigan, DDE '14.



LTG (Ret) Dennis Benchoff, RES '83; Mr. Darryle Conway, NSS '17; Ms. Barbara Benchoff; COL Noel Pace, DDE '15; MG (Ret) Peggy Wilmoth, DDE '01; COL (Ret) Joe Napoli, RES '05; Ms. Lynne Brick; Mr. Victor Brick, NSS '19.



Thanks to the leaders and staff of US Southern Command (USSOUTHCOM) who welcomed us in March for discussions with USAWC graduates about the opportunities and challenges in their area of responsibility. The USSOUTHCOM participants were: 1) ADM Craig Faller, Commander, USSOUTHCOM; 2) **MG Patricia Anslow, RES '09**, Chief of Staff, USSOUTHCOM; 3) **COL Chris Muller, RES '16**; 4) **COL Bryan Hernandez, RES '16**; 5) **COL Glenn Kozelka, RES '18**; 6) Col Brian Lewis, USAF; 7) **COL Derrick Long, RES '17**; 8) **COL Amanda Azubuiké, RES '14**; and 9) **LtCol Beth Perazzo, USMC, RES '17**.



Ms. Susan Wilson, RES '97; Ms. Mary Beth Sullivan, NSS '16; Ms. Ann Brown, NSS '06; Mr. Gordon Brown; Ms. Donna Gellert.



U.S. ARMY HERITAGE AND EDUCATION CENTER

“This place is SO amazing! It has helmets, and tanks, and stuff” shouted Benjamin as he and two friends raced through the doors, nearly bowling over one of our volunteer docents. Three sets of parents trailed Benjamin and his friends, as they made their way towards the Hall of the American Soldier on a recent Saturday afternoon.

Yes, friends of history, this is an amazing place—but not for Benjamin’s stated reasons. While we do have world-renowned collections in our library, archives, and museum holdings, what really makes USAHEC amazing is the innovative people who serve here.

Front-line experts across the organization like Rich Baker and Travis Ferrell help people every day. They professionally guide researchers, at all levels, negotiating our vast resources. USAWC AY19 student **COL Liviu Necula, IF Romania**, gets as much hands-on coaching as *Washington Post* journalist and noted author Michael Gordon, who recently spent some time researching with us. Smack in the middle of this, we’re creating an experimental classroom in the heart of the Root Hall Reading Room to test evolving academic methodology. Innovation like this prepares us for learner-centered interaction in the Knowledge Commons of the future.

Supervisors like Heather Glasby and Allen Knechtmann gracefully synchronize the efforts of many and are focused on connecting a greater audience of life-long learners as we portray our rich holdings with innovative technology. They are on the leading edge of innovation and change at USAHEC as we digitize material and put it online. We

must deliver new digital platforms that better access our collections, research, and education resources to maintain relevancy with Army leaders, scholars, and educators. In the near-future, I expect we will reach one million people with our digital-connections strategy.

We tell the Army story in our museum, exhibits, and programs—in person and online. Experts like LTC Shane Reilly and Molly Bompane brought the new U.S. Army Reserves exhibit to life, portraying the roles of our citizen Soldiers defending the Nation and the homefront. We moved popular artifacts, like Glen Dean’s flight jacket from the China-Burma-India theater, into our most common areas and conference rooms to make them more accessible to visitors. Innovative people work behind the scenes every day, evolving our exhibits so there is something new and educational every time Benjamin and his friends visit.

If you missed us at the recent Army Heritage Days, we had reenactors and displays of many periods. I hope to see you and your family this summer or on your family trips to this area. We fundamentally believe in learning and education at USAHEC, which we can only do with your support. Come visit us soon and see the results first-hand—and let us know how we are doing. Thanks!

Geoffrey Mangelsdorff
Director, U.S. Army Heritage and Education Center



Materials from the USAHEC Collection are prepped for digitization.



Mr. Travis Ferrell works with USAWC International Fellows in the Library.



The UH-1 Huey helicopter lifted off from Army Heritage Days as part of an aerial demonstration by the Liberty Warbirds Association.



Living historians demonstrate Civil War artillery during Army Heritage Days.

STRATEGIC STUDIES INSTITUTE (SSI) UPDATE

On January 7th, the College welcomed Dr. Isaiah “Ike” Wilson III as Director of the Strategic Studies Institute. Dr. Wilson retired from the U.S. Army in 2017 after a distinguished career as an Army aviator, strategist, and educator. He has led the U.S. Central Command’s Commander’s Initiative Group, been Chief of Plans for the 101st Airborne Division, and has been a long-time professor at the U.S. Military Academy at West Point. He has published on myriad subjects, including civil-military relations, counterinsurgency, the national security enterprise, Operation Iraqi Freedom, grand strategy, land power, post-conflict operations, and officership and the Army profession. In addition to West Point, he has held faculty and teaching appointments to the National War College, George Washington University, Columbia University, and Yale University.



Dr. Isaiah “Ike” Wilson

Dr. Wilson is a West Point graduate. He is a political scientist by academic profession, holding a BS in International Relations, Masters of Military Arts and Sciences degrees from the School of Advanced Military Studies, the Command and General Staff College, and the National War College, and a Master of Arts, Master of Public Administration, and a Doctorate in Political Science from Cornell University. He is a life member and former International Affairs Fellow with the Council on Foreign Relations and an International Affairs Fellow with New America.

Dr. Wilson has undertaken an initiative to refocus research efforts at SSI by concentrating on four primary lines of expertise: strategic net assessment, strategic forecasting, fundamentals of war, and industrial/enterprise management, leadership, and innovation – with the overarching goal and orientation of producing “anticipatory prospective research and analysis” that is helpful to the U.S. Army and Joint Force and Interagency/multinational communities of practice in forecasting, understanding, and solving the challenges and opportunities of today and tomorrow.

This change initiative, called “SSI Next,” will increase SSI’s collaboration within and beyond the College, enabling it to increase its influence and impact within academic and practitioner communities as the standard bearer for strategic research on global security and defense policy issues. This focus will help SSI increase the quality of its publications, the timeliness of the USAWC Press, and the visibility of its research throughout the national security and academic circles and beyond.



Dr. Carol Evans

SSI also welcomes Dr. Carol Evans as a Professor of National Security Affairs. Dr. Evans has 25 years of national security experience, specializing in mission assurance, defense critical infrastructure protection, crisis and consequence management, C4ISR, asymmetric warfare, terrorism, maritime security, homeland defense, and homeland security. Her most recent experience was at the Battelle Memorial Institute as the Senior Program Manager for the National Security Global Business Division. She has also served as an advisor to the Director of the Central Intelligence Agency, the National Ground Intelligence Center, and the Department of the Army. Dr. Evans has served in a number of faculty and research positions at Georgetown University, University of California, Berkeley, Harvard University, Washington University, and the Brookings Institution. She holds a Master of Science and Doctor of Philosophy degrees from the London School of Economics.

SSI would like to highlight the recent work of Dr. R. Evan Ellis, who has had an impact in developing strategies and policy throughout Latin America over the past several months. Dr. Ellis’ work with embassies across the region and with U.S. agencies responsible for Latin American policies has highlighted China’s growing influence in the region and helped shape the State Department’s response to the crisis in Venezuela and the political turmoil in Guyana. He is now beginning a new position as Senior Advisor on the Policy Planning Staff (S/P) of the U.S. State Department. He will be involved in representing the important role that Latin America and the Caribbean have for the U.S., as part of its global engagement.



Dr. R. Evan Ellis

SSI continues this academic year to support major research projects in support of the Secretary and Chief of Staff of the Army. SSI researchers are leading and directing two Army force posture Integrated Research Projects. These studies combine the talent of students with the expertise of War College research and teaching faculty professors, as well as subject-matter experts from a number of the country’s leading think tanks and top colleges and universities. This research will help inform future policy and force development decisions in the Indo-Pacific and European theaters. Drs. Nate Freier and Tony Pfaff are leading these efforts.

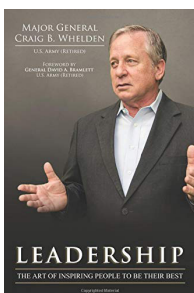
Visit <https://ssi.armywarcollege.edu/pubs> for SSI research and publications, including *Parameters*, the U.S. Army War College Quarterly.

BOOKS BY GRADS AND FACULTY



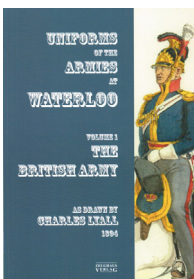
Dead Men Flying: Victory in Viet Nam, the Legend of Dust Off: America's Battlefield Angels by **MG (Ret) Patrick Henry Brady, RES '78**. This edition includes two new chapters providing in-depth analysis about the state of the military today and how

we can get back on track. In his original edition, Medal of Honor recipient Brady describes that Viet Nam may be the only war ever fought in which the heroism of the American soldier was accompanied by humanitarianism in the heat of battle unmatched in the annals of warfare. Spearheading the humanitarian efforts were the air ambulance operations, call-sign Dust Off, the most dangerous of all aviation operations. Charles Kelly, the "Father of Dust Off," gave his life to save Dust Off and his actions set the standard for combat medicine to this day. Brady, who learned from Charles Kelly, led the 54th Medical Detachment as it rescued over 21,000 wounded -- enemy and friendly -- in 10 months, while sustaining 26 Purple Hearts. This is the story of salvation in the midst of horror, courage in the face of adversity, and the miracle of faith in the heat of combat.



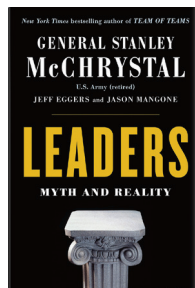
Leadership: The Art of Inspiring People to Be Their Best by **MG (Ret) Craig B. Whelden, RES '92**. Whelden has served in senior and executive positions in the U.S. Army, the U.S. Marine Corps, and in the corporate world. This book brings to life

his 50 years of leadership lessons learned, told in a compelling and personal way. The book will appeal to leaders and managers of all ages in the corporate sector, in organizations of all kinds, in communities, and in your personal life. The leadership lessons cover a wide range of topics that will improve your abilities and skills to create vision, manage your people, and produce the best results for your organization and everyone in it.



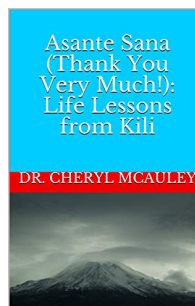
Uniforms of the Armies at Waterloo, Volume 1, The British Army as drawn by Charles Lyall (1894), texts by Markus Stein and Markus Gaertner, and translated by **Mr. Richard L. Sanders, RES '96**. This is a previously unpublished work by the 19th century British uniform painter Charles Lyall. It focuses on the soldiers and officers

of the armies that took part in the 1815 Battle of Waterloo and the final campaign of the Napoleonic Wars. This first volume revolves around 75 watercolor illustrations by Lyall of soldiers of all branches of the British Army of 1815; other volumes address the Dutch-Belgian, Prussian, and French armies. Each plate is accompanied by a short commentary about the actions of the unit in the 1815 Campaign, their depicted uniform, equipment, and weapons, as well as the British Army's order of battle and tactics, and synopsis of the first phase of the Battle of Waterloo.



Leaders: Myth and Reality by **GEN (Ret) Stanley McChrystal, USAWCF '97**. McChrystal profiles thirteen famous leaders from a wide range of eras and fields and uses their stories to explore how leadership works in practice and to challenge

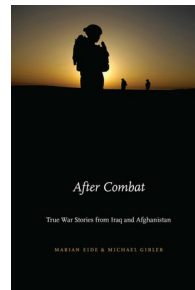
the myths that complicate our thinking about leadership. With Plutarch's *Lives* as his model, McChrystal looks at paired sets of leaders who followed unconventional paths to success. For instance, Walt Disney and Coco Chanel built empires in very different ways; Maximilien Robespierre helped shape the French Revolution in the 18th century and Abu Musab al-Zarqawi led the jihadist insurgency in Iraq in the 21st, enabling us to draw lessons from them about motivation and persuasion; Boss Tweed in 19th century New York and Margaret Thatcher in 20th century Britain followed unlikely roads to the top of powerful institutions; and finally, McChrystal explores how Robert E. Lee could seemingly do everything right in his military career and yet lead the Confederate Army to defeat in pursuit of an immoral cause. *Leaders* will help you take stock of your own leadership.



Asante Sana (Thank You Very Much!) Life Lessons from Kili by **Dr. Cheryl McAuley, RES '05**. The McAuley's travelogue began with a planned meeting with their sponsored child, a young teenager they'd written to for nine years through

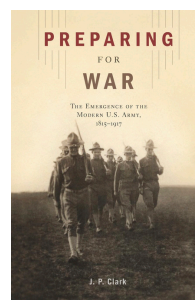
Compassion International. It ended with meeting servant leaders who brought them in and out of Kilimanjaro National Park in August 2017. Share in their six-day trek on the Rongai Route with two dozen other Compassion Sponsors who became their Kili family for life. They include their research of faith-based nonprofits, Water

and Sanitation Hygiene (WaSH) programs, and Compassion child sponsorship in Tanzania. They share tips on training and packing for this unique encounter, and perspectives of life in retirement that can change lives. Also included are five academic studies found while researching material that involved Kili summiters from around the world. McAuley hopes this book will help others who may be considering sponsoring a child or climbing Kilimanjaro. The book's proceeds will go to Compassion International's WaSH programs for clean water and hygiene in Africa.



After Combat: True Stories from Iraq and Afghanistan, by **COL (Ret) Michael L. Gibler, RES '08** and Marian Eide. In this collection of interviews with men and women who deployed to Iraq and Afghanistan, the authors attempt to bridge the gap

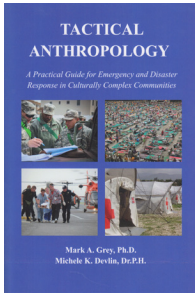
between sensationalized media and reality by telling war's unvarnished stories. In modern warfare, no deployment meets the expectations laid down by stories of Appomattox, Ypres, Iwo Jima, or Tet. Many of today's veterans feel they haven't even been to war though they may have listened to mortars in the night or dodged improvised explosive devices during the day. Participating Soldiers, Sailors, Marines, and Air Force personnel (retired, on leave, or at the beginning of military careers) describe combat in the ways they believe it should be understood. Veterans speak anonymously with pride about their own strengths and accomplishments, with gratitude for friendships and adventures, and also about shame, regret, and grief, while braving controversy, misunderstanding, and sanction.



Preparing for War: The Emergence of the U.S. Army, 1815-1917 by **LTC J.P. Clark, FAC SSI**. The U.S. Army has always regarded preparing for war as its peacetime role, but how it fulfills that duty has changed dramatically over time. Clark traces the evolution of the Army

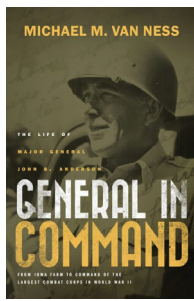
between the War of 1812 and WWI, showing how the conditions of peacetime service and experiences in war shaped officers' ideas of professionalism. The Army went from a belief that generalship was an innate ability that could not be shaped to the realization that war's complexity required education, training, and doctrine. One product of this shift was the U.S. Army War College. Clark shows how the ideas of Emory Upton inspired Elihu

Root to establish the College, as well as the strange conception of strategy and education demonstrated by the school's first president, Tasker Bliss. Clark concludes by demonstrating how these new notions set the conditions for many of the successes—and some of the failures—of General Pershing's American Expeditionary Forces.



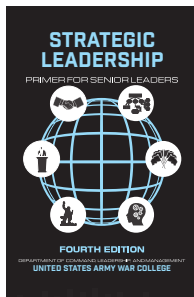
Tactical Anthropology: A Practical Guide for Emergency and Disaster Response in Culturally Complex Communities by **Dr. Mark Grey and Dr. Michele Devlin, NSS '15, both Adjunct Research Professors, SSI.** Globalization, mass

migration, conflict, and human displacement are contributing to rapid diversification of communities around the world. These changes present unique challenges and opportunities for disaster relief and homeland security organizations during emergencies and humanitarian crises. This book offers concise and practical training on the main cross-cultural tactics, techniques, and procedures needed by emergency and public safety professionals to work in multicultural populations before, during, and after crises. The book represents a combined 70 years of experience working in culturally complex and dynamic communities in the U.S. and abroad.



General in Command: The Life of Major General John B. Anderson from Iowa Farm to Command of the Largest Combat Corps in World War II by **Dr. Michael M. Van Ness, grandson of MG Anderson, RES '28.** This

book celebrates the life and service of Major General John B. Anderson who served as Commanding General, U.S. XVI Corps in WWII. Van Ness addresses the tensions, politics, and competing interests of some of the joint American, Canadian, and British operations, particularly the crossing of the Rhine River in March of 1945. Anderson's is the triumphant story of a dedicated American.



Strategic Leadership: Primer for Senior Leaders, 4th Edition by the **U.S. Army War College's Department of Command, Leadership, and Management (DCLM).** Since 1998,

the Strategic Leadership Primer has been a flagship publication of the USAWC. The 3rd Edition, published in 2010, was immensely popular both inside the U.S. Army and with external audiences including business and academia. However, with advancements in

strategic leadership research, the continued evolution of the USAWC curriculum, changes in the global strategic environment, and noticeable changes in the make-up of USAWC students, DCLM determined that it was time for a major update. A team of twelve authors came together to address these challenges. Each of the eight chapters are short and written in plain language to appeal to a broad audience. The Primer is available for download at the USAWC Publications website (<https://publications.armywarcollege.edu/pubs/3689.pdf>). It was edited by **Tom Galvin, RES '06,** and **Dale Watson, RES '12,** with a foreword by MG John Kem, the 51st USAWC Commandant.

Good news about a book featured in our Fall 2018 magazine: The World War One Historical Association's 2018 Norman B. Tomlinson, Jr. prize for the best work of history in English on World War One (1914-1918) was awarded to three exceptional historians, one of them our **MG (Ret) David T. Zabecki, DCS '95,** for his book ***The Generals' War: Operational Level Command on the Western Front in 1918.*** The Tomlinson prize consists of a cash award and original bronze plaque sculpted by Andrew L. Chernak, a U.S. Army Vietnam War veteran whose sculptures are installed at Arlington Cemetery and state and private parks.



DDE 2021 Orientation was held over two consecutive weekends in May 2019. In this photo, the USAWC Commandant, MG John S. Kem, is welcoming the new students to the two-year program.



Three **NSS '13** alumni came back to Carlisle in November 2018 for a 5-year mini-reunion with two of their faculty members. L-R: **Mr. Roger Vincent, Dr. Marjorie Benbow, COL (Ret) Mike Phillips, RES '09** & former FAC, **Ms. Mary Kane,** and **COL (Ret) Chuck Allen, RES '01 & FAC.**

Ukrainian USAWC grads met for dinner on May 15, 2019 on the occasion of the visit of **COL (Ret) Bob Hamilton, USAWCF '09 & FAC.** Left side from front to back: **COL Oleksandr Tarasenko, RES '17; COL Ivan Pavlenko, RES '18; COL Oleksii Nozdrachov, DDE '18.** Right side from front to back: **COL Vadym Osipov, RES '13; COL (Ret) Yuriy Tsurko, RES '12; Bob Hamilton;** and **COL Paul Schmitt, RES '13,** U.S. Army Attaché to Ukraine.



SPORTS AND LEGACY



DID YOU KNOW?

Following the end of WWI, that an officer who would become a USAWC grad would be forever associated with the successful Inter-Allied Games held from June 22-July 6, 1919 at the newly constructed Pershing Stadium just outside Paris. These games, sometimes called the “Military Olympics of 1919,” were hosted by the U.S. Military, in cooperation with the Y.M.C.A., for military personnel who were currently serving or had formerly served during the war. Around 1500 athletes from a total of 18 nations participated, and 19 sports were featured.

COL Wait Chatterton Johnson, who would graduate from USAWC in 1920, was instrumental to the success of the Inter-Allied

Games. He was born on March 24, 1877 in Vermont, and graduated from the University of Vermont. At the time of the armistice, Johnson was reassigned to the intelligence division at the American Expeditionary Force (AEF) Headquarters in Chaumont, France.



COL Wait Chatterton Johnson, RES '20 (far left) at the inauguration of the Inter-Allied Games.

Johnson was described as an expert in athletic matters and proposed that there needed to be an activity to keep the soldiers engaged after the war while they waited to go home. On December 1, 1918, Johnson was appointed by General Pershing as the Chief Athletic Officer of the AEF and was authorized to

organize, officiate, and oversee the Inter-Allied Games in their entirety and to lead the AEF team. He enlisted the help of the Director of Athletics of the Y.M.C.A.; together they devised the rules, conditions, and venues of the games, and formed a committee to conduct the games. Johnson remained at the helm to see the huge event conducted, and even competed in a few events himself, clearly becoming the man most involved with the Inter-Allied Games.

After the games were concluded, Johnson was awarded the Legion of Honour by the French government, and the Distinguished Service Medal by General Pershing, two of the highest orders of merit in France and the U.S., respectively. Johnson died in his home state of Vermont on August 2, 1937, but will always be proudly remembered as a devoted Army colonel and athlete, the human embodiment of American leadership in athletics.

Source: <https://interalliedgames.org/uncategorized/colonel-wait-chatterton-johnson/>

JIM THORPE SPORTS DAYS 2019

From April 25-27, 2019, the USAWC hosted the 40th Jim Thorpe Sports Days, an athletic celebration of the spirit of competition and fellowship honoring the legacy of the great American athlete, Jim Thorpe. Thorpe would win gold medals in both the pentathlon and decathlon at the 1912 Olympic games, and later played professional football, basketball, and baseball, making him widely regarded as the most versatile elite athlete of all time.

The opening ceremony on Carlisle Barracks' Indian Field continued the trend of increasing the involvement of Native Americans, with U.S. Rep. Debra Haaland, a member of the Laguna Pueblo Tribe in New Mexico, as the keynote speaker. She also came to Carlisle to search the records of the Carlisle Indian Industrial School for information on her great-grandfather, who, like Thorpe and thousands of other Native Americans, had attended the school. The experiences and trauma of the school, intent on assimilation, give it a distinctly mixed legacy.

This year's competitors came from the Marine Corps War College, Air War College, National War College, and Naval War College. The Commandant's Cup was retained by the Army War College.



Torch bearers at the Opening Ceremony of the 2019



MG John Kem, USAWC Commandant, with Jim Thorpe Sports Day athletes.



U.S. Rep. Debra Haaland, member of the U.S. House of Representatives from New Mexico's 1 District (Albuquerque) and a member of the Laguna Pueblo tribe in New Mexico, is pictured with the marble statue of Jim Thorpe in Thorpe Gym and as the keynote speaker for Jim Thorpe Sports Days on Indian Field.

NEW AWCF LIFE MEMBERS

CLASS CODES
 RES – Resident
 DCS – Department of Corresponding Studies
 DDE – Department of Distance Education
 (DCS renamed as of 1 Jun 98)
 USAWCF – U.S. Army War College Fellow

FAC – Faculty
 NSS – National Security Seminar
 SIS – Strategy Implementation Seminar
 CNSP – Commandant's National Security Program

The following individuals became Life Members of the Foundation from October 27, 2018 through April 29, 2019. Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

COL Jeremiah A. Aeschleman	RES '19	LTC Thomas J. Gibson	RES '19	Ms. Debra Ann McKoy	RES '19
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Mrs. Jo Lynn H. Allen	Friend of Foundation	Mr. Aaron D. Goodman	DDE '19	COL Anthony A. Meador	RES '18
COL Peter R. Barajas	DDE '19	Gilad S. Gordon, M.D.	NSS '13	Mr. Larry Morgan	Friend of Foundation
Mr. Anthony J. Barsamian	NSS '08	LTC Andrew Roy Graham	RES '19	COL Liviu Necula	RES '19
CAPT (Ret) Gregory Paul Belanger	RES '07	COL (Ret) Ronald A. Green	RES '86	LTC Lance Alan O'Bryan	RES '19
Lt Col David A. Bethel	RES '19	LTC Barry Wood Groton, Jr.	DDE '19	LTC Timothy Roger O'Sullivan	RES '19
COL (Ret) Louis R. Bixler	RES '85	COL (Ret) Carl Wayne Hance, Sr.	RES '74	LTG (Ret) Burton D. Patrick	RES '77
Mr. William Bond, Jr.	NSS '18	COL Richard Lee Hansen	RES '12	LTC Manuel Fernando Ramirez	RES '19
COL (Ret) James T. Brenner	DDE '04	MG (Ret) Theodore C. Harrison III.	USAWCF '03	Mrs. Brenda Tonkins Reed	Friend of Foundation
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Dr. Leo B. Bustad	NSS '18	COL (Ret) Ancil Lee Hicks	RES '94	Ms. Gloria J. Ricks	NSS '12
COL James William Carmichael, Jr.	RES '19	COL Collin Trent Hunton	RES '17	Mrs. Martha J. Ryall	Friend of Foundation
COL Ced Carrington	DDE '19	LTC Lynn Junko Ishii	RES '13	BG Beth Ann Salisbury	DDE '14
COL (Ret) Bartlett J. Carroll, Jr.	DCS '88	LTC Arthur L. Jenkins, Jr.	RES '19	Mr. Richard G. Schneider	NSS '18
Mr. Reynolds R. Challoner, Jr.	NSS '04	COL Christopher Gabriel Johnson	RES '19	CH(LTC) Jacob Arthur Scott	RES '19
Mrs. Bridget M. Chaney	Friend of Foundation	COL Gregory Scott Johnson	RES '16	COL George Robert Shatzer	FAC
Mr. Kyle Patrick Christian	DDE '17	LTC (Ret) Ray J. Kendall	DCS '94	COL Shannon Nicole Shaw	RES '19
Mr. Jaymie D. Cook	RES '19	Mrs. Norma K. S. Kenigsberg	Friend of Foundation	LTC Donald Eugene Smith II	RES '19
LTC James Tracy Cowan, J.D.	DDE '13	Mr. Jae Jin Kim	RES '19	COL Jason Edward Smith	RES '19
COL (Ret) Paul E. Cullinane, Jr.	DCS '93	Mr. Kevin J. Klok	NSS '18	MG Tammy Sue Smith	DDE '09
Col Gregory K. Cyrus	RES '19	Mr. Jon D. Knouse	NSS '15	Mr. Wallace Edwin Smith	NSS '18
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Mr. Eugene H. Dewhurst	NSS '13	Mr. Shelby P. LaSalle, Jr.	NSS '06	LTC Timothy R. Starke	DDE '19
Mr. David James Dopp, Jr.	RES '07	BG (Ret) Ray H. Lee	RES '74	Mr. D. Shane Stevens	NSS '18
COL John G. Drakeford	DDE '19	Mr. D. Steven Leininger	NSS '09	Ms. Tina L. Street	RES '94
Mr. Paul R. Eyerly III	NSS '01	Mr. I. Robert Levine	NSS '06	Dr. Robert A. Strong	Friend of Foundation
COL Joseph M. Fairfield	RES '19	COL Luis Omar Lomas	RES '19	COL Richard J. Surowiec	RES '17
COL (Ret) Edward L. Faison	DDE '05	COL Jeffery Paul Lucas	RES '19	Mr. Darrell G. Swanigan	NSS '09
COL (Ret) William J. Flavin	USAWCF '91	COL (Ret) Rodney Stephen Lusey	DCS '93	COL Steven Louis Tabat	RES '19
Mr. Robert Fleischer	Friend of Foundation	COL (Ret) James F. Lynch	RES '81	COL (Ret) Robert V. Vermillion	RES '77
LTC Jeffrey S. Floyd	RES '19	COL Damien E. Mason	RES '19	COL (Ret) DeLloyd Voorhees, Jr.	DCS '92
COL Jorge M. Fonseca	RES '19	COL (Ret) Louis G. Mason	RES '91	COL (Ret) Patrick F. Webb	RES '92
Mr. Robert A. Fortna	CNSP '14	Ms. Mary Lou McFate	NSS '01	Dr. Michael F. Whelan	NSS '18
Ms. Mari Haeflein Frith	NSS '17	COL Gail Lynn McGraw	RES '15	Mr. Thomas L. Wilson	NSS '09
COL (Ret) Fred E. Gantzler, Jr.	DCS '83	Mrs. Joan A. McGuinness	Friend of Foundation	Ms. Yvonne L. Zecca	Friend of Foundation

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ADVANCED REGIONAL STUDIES EVENTS

The USAWC expanded its new Advanced Regional Studies (ARS) elective program in 2019, adding two regions and visiting seven new countries. The central outcome of the ARS program is to expand students' knowledge and understanding of the external strategic environment through classroom lessons and face-to-face engagements with strategic leaders in the countries studied. This year's ARS program consisted of three courses focused on Latin America, Europe, and Eurasia. Thirty-four AY19 Resident students took part in the ARS program across the three regions. Faculty members **COL Ian Lyles, RES '12, COL Cristian Vial, IF Chile, RES '12, and COL Giovanni Moretto, IF Brazil, RES '18** taught the Americas course and led students through a variety of engagements in Brazil and Chile. **COL (Ret) Bob Hamilton, USAWCF '09** and **COL Parker Frawley, RES '18** taught the Eurasia

course which included engagements in Georgia, Armenia, and Estonia. **COL Darrell Driver, USAWCF '15, COL Felipe Quero (Spain), and COL Martin Werneke, IF Germany, RES '17** led the Europe course which included study and travel to Spain, Belgium, and Germany.

Each ARS course also took the opportunity to reconnect with USAWC International Fellows while traveling abroad. Alumni dinners or receptions in Chile, Brazil, Georgia, Estonia, and Spain allowed current students the opportunity to engage with partner nation senior leaders with whom they shared the Carlisle experience. These engagements with our USAWC alumni were a big hit with both the current students and the alums and were one of the highlights of our foreign travel experience.



Brazil Alumni Event

L-R: **COL Stephen Owen, RES '19; MG Valerio Lange, IF Brazil, RES '16; LTC Hubert Davidson, Jr., RES '19; COL Alberto Nunes, IF Brazil, RES '17; LTG Douglas Bassoli, IF Brazil, RES '04; LtCol Mike Cable, USMC, RES '19; COL Ian Lyles, RES '12; COL Anysio Negrão, IF Brazil, RES '17; MG John Kem, USAWC Cmdt; LtCol Jennifer Nash, USMC, RES '19; COL Carl Poppe, RES '19; GEN Maynard Santa Rosa, IF Brazil, RES '89; LTC Michael Helton, RES '19; CDR Jay Vignola, USN, RES '19; Col Gregory Cyrus, USAF, RES '19; LTG Carlos Santos Cruz, IF Brazil, RES '96; MG Miriano Eder, IF Brazil, RES '14; Ms. Brenda Wyler, RES '19; LTC Nathaniel Walton, RES '19; COL Cristian Vial, IF Chile, RES '12; COL Frederico Sampaio, IF Brazil, RES '10; Col Kevin Martin, USAF, RES '19; LTG Ricardo Costa Neves, IF Brazil, RES '12; and COL Giovanni Moretto, IF Brazil, RES '18.**



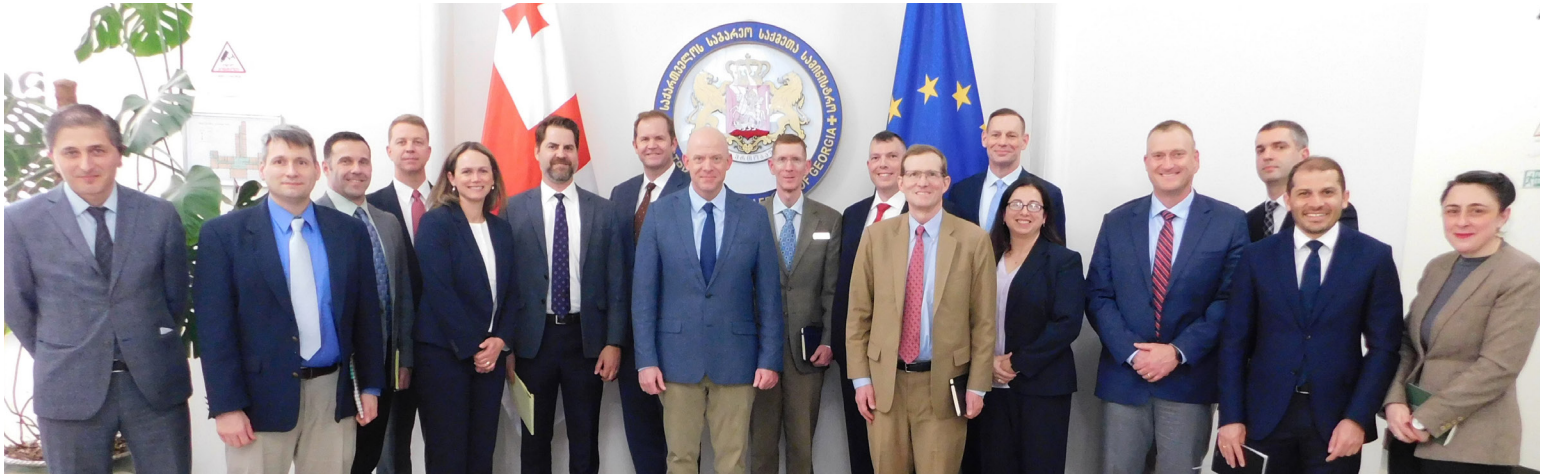
Chile Alumni Event

L-R 1st row: **COL Juan Solari, IF Chile, RES '16; COL Cristian Vial, IF Chile, RES '12; BG Osvaldo Vallejos, IF Chile, RES '11; COL Ian Lyles, RES '12; BG Álvaro Polloni, IF Chile, RES '98; COL Nathaniel Walton, RES '19; COL Christian Bolivar (Chairman of Education Department); LTC Rodrigo Arce, IF Chile, RES '17.**

2nd row: **COL Jorge Salinas, IF Chile, RES '15; LTC Hubert Davidson, RES '19; Col Kevin Martin, USAF, RES '19; COL Roberto Mercado, IF Chile, RES '04; Ms. Brenda Wyler, RES '19; COL Claudio Toledo Gallegos, IF Chile, RES '05.**

3rd and 4th rows: **COL Jean Irribarra, IF Chile, RES '13; COL Stephen Owen, RES '19; LtCol Michael Cable, USMC, RES '19; COL Charles Nolan (U.S. Defense Attaché to Chile); Col Gregory Cyrus, USAF, RES '19; LTC Michael Helton, RES '19; LtCol Jennifer Nash, USMC, RES '19; COL Carl Poppe, RES '19; COL René García Reyes, IF Chile, RES '03; COL Giovanni Moretto, IF Brazil, RES '18; CDR Jay Vignola, USN, RES '19 (behind Moretto); COL Jaime Izarnótegui (Commandant of the War Academy of the Chilean Army); Mr. Mark Oswald, U.S. Embassy; COL Carlos Urrutia Aray, IF Chile, RES '18; COL Mario Quinteros, IF Chile, RES '06; and LTC Roberto Lazo (incoming RES '20 student).**

ADVANCED REGIONAL STUDIES EVENTS CONTINUED



Eurasia ARS visit to the Georgian Ministry of Foreign Affairs

(L-R): Alex Kipiani, LTC Dan Miller, RES '19; LTC Aaron Wolfe, RES '19; LTC G. Patrick Schuck, RES '19; LTC Angela Hinds, RES '19; Mr. Jeremy Gustafson, RES '19; LTC Charlie Carlton, SSI FAC; LTC Keith Graham, RES '19; LTC Eric Kotouc, RES '19; LTC Jayson Putnam, RES '19; Mr. Mike Rossiter, RES '19; COL (Ret) Robert Hamilton, USAWCF '09; LTC Santee Vasquez, RES '19; LTC Brandon Smith, RES '19; Representative from the Georgian MFA; Davit Nardaia; and Nino Baratashvili.



Chief of Mission Reception in Yerevan, Armenia, hosted by U.S. Ambassador to Armenia

(L-R): LTC Charlie Carlton, SSI FAC; Col Jim Thomson (SDO/DATT); LTC Brandon Smith, RES '19; LTC Dan Miller, RES '19; LTC Keith Graham, RES '19; LTC Aaron Wolfe, RES '19; Mr. Jeremy Gustafson, RES '19; COL (Ret) Robert Hamilton, USAWCF '09; U.S. Ambassador to Armenia, Lynne Tracy; LTC G. Patrick Schuck, RES '19; Mr. Mike Rossiter, RES '19; LTC Jayson Putnam, RES '19; LTC Santee Vasquez, RES '19; LTC Eric Kotouc, RES '19; Ms. Debbie Grieser (USAID Mission Director); and LTC Angela Hinds, RES '19.



Chief of Mission Alumni Event in Tallinn, Estonia

MG Indrek Sirel, IF Estonia, RES '09, IHOF '18, Estonian Deputy Chief of Defense (4th from left) with the ARS team and other Estonian graduates of the U.S. Army War College.

ADVANCED REGIONAL STUDIES EVENTS CONTINUED



Visit to U.S. Embassy in Spain

L-R: COL Felipe Quero, FAC; Lt Col Marc Brock, USAF, RES '19; COL Jesse Phillips, RES '19; LTC Howard Matthews, RES '19; LTC Scott Valley, RES '19; Benjamin Shaha (U.S. Army Attache to Spain); LTC Will Freds, RES '19; COL James Carmichael, RES '19; Mr. Todd Johnston, RES '19; Lt Col Kathleen LaBahn, USAF, RES '19; LTC Steven Fairbourn, RES '19; COL Darrell Driver, USAWCF '15; Mr. Jae Kim, RES '19; Lt Col Andy Stremmel, USAF, RES '19; and LtCol Brad Green, USMC, RES '19.



Spain Alumni Event

L-R: LTC Alfonso Pardo de Santayana, IF Spain, RES '17; LTC Juan Sanchez Aldao, IF Spain, RES '16; COL Martin Werneke, IF Germany, RES '17; COL Jose Luis Calvo, IF Spain, DDE '18; COL Darrell Driver, USAWCF '15; COL Max Moore, RES '14; and COL Fernando Moron, IF Spain, RES '15.



German Federal Chancellery in Berlin, April 16, 2019

Front L-R: Mr. Jae Kim, LTC Howard Matthews, Lt Col Kathleen LaBahn, USAF, all RES '19.
Rear L-R: LTC Steven Fairbourn, RES '19; Mr. Todd Johnston, RES '19; Lt Col Andy Stremmel, USAF, RES '19; LTC Scott Valley, RES '19; COL Darrell Driver, USAWCF '15; Lt Col Marc Brock, USAF, RES '19; COL James Carmichael, RES '19; COL Martin Werneke, IF Germany, RES '17; Dr. Michael Neiberg, Chair of War Studies; COL Felipe Quero, FAC; LTC Will Freds, RES '19; LtCol Brad Green, USMC, RES '19; and COL Jesse Phillips, RES '19.

ARMY STRATEGIC EDUCATION PROGRAM

Greetings to all. I am excited to introduce myself as the Director of the Army Strategic Education Program (ASEP), the newest major subordinate organization of the U.S. Army War College. Created in 2016, and reorganized in 2019, the ASEP has the responsibility to develop and deliver general officer and executive education. ASEP educates over 700 students annually, ranging from nominative command sergeants major to lieutenant generals. The core ASEP courses for one-star through three-star general officers provide a coherent education experience focused on thinking, leading, and communicating at the strategic level and producing leaders who operate with confidence and competence. The **Senior Leader Seminar** educates senior colonels serving in strategic positions, and the **Nominative Leader Course** prepares senior sergeants major for service in strategic general and flag officer assignments. An ASEP education event contributes immeasurably to a student's readiness, educating for the responsibilities at the next grade.



Nominative Leader Course students visit Capitol Hill



ASEP-Basic (BG) general officers listen to a presentation

ASEP courses produce strategic leaders who are adaptive and creative and capable of operating within the complexity of the strategic environment. ASEP graduates understand the increased responsibilities in their new roles supporting national security policies and leading major Army formations. They leave ASEP courses better prepared to exemplify the personal and professional skills required to create impactful interactions with political leaders, the Joint community, media, business, think tanks, Congress, and academia.



ASEP-A general officers conduct the Strategic Game

This spring, we completed the second of three annual **ASEP-Senior (LTGs)** courses in Washington D.C., highlighted by engagements in the Pentagon, Capitol Hill, and with Army Senior Leaders and influential national security policy professionals. March saw the culmination of the second of three annual **ASEP-Advanced (MGs)** courses, including support from the Center for Strategic Leadership in executing a Strategic Game; visits to University of North Carolina's Kenan Flagler School of Business; CISCO; and engagements with Army Senior Leaders and Capitol Hill.

This year we have conducted the first of two annual **Senior Leader Seminars** with Army colonels joined by joint and international partners, interagency civilians, and senior Army warrant officers—discussing national security, the Army's role with Congress, strategic communications, and support to the homeland defense mission. We have also conducted the second of three annual **Nominative Leader Courses**. As the only post U.S. Army Sergeants Major Academy formalized education in the Army, this course challenges students to think critically and strategically with a visit to Capitol Hill, a Gettysburg Staff Ride, and a discussion of Senior Leader ethics; it also includes a spouse program.

In future newsletters I will highlight the impact ASEP has in educating our strategic leaders. We remain committed to providing top-notch general officers, senior sergeants major, and executive educational experiences in support of the Army and Army Senior Leaders, and sharing what we do with the greater U.S. Army War College community. I look forward to hearing from you as we share ASEP news! My personal thanks for your support.



*COL Kevin A. McAninch, RES '16
Director, Army Strategic Education Program*

NEWS AND EVENTS

WAR ROOM Turns Two!

Two years have flown by and we've loved every minute of it. As of May 1, 2019, WAR ROOM has published 152 articles, 127 podcasts, and 8 Whiteboards and we're just getting started. With the support of the Foundation, the editorial team has been able to innovate and provide more unique content in a crowded online space for defense, national security, leadership, and international relations.

In the past year, we introduced a new format, the Whiteboard, to provoke thoughtful discussion in a short format that emphasizes multiple perspectives. We have hosted world-renowned scholars, practitioners, and leaders on our podcast, A BETTER PEACE, available on iTunes, Google Play, and other podcasting services. Increasingly, we are able to feature USAWC students on the podcast in conjunction with the Integrated Research Projects and other initiatives that emphasize the importance of oral communication skills.

On the article side, we have established Featured Contributors, including **Mari K. Eder** and **Frank Jones**, to highlight the voices of experts. We have published essays and contributions from dozens of scholars worldwide, including Asia, Scandinavia, and the UK. Some were the direct result of other USAWC outreach efforts such as academic conferences and wargames.

Our reach is significant and growing. We have more than 6,000 subscribers who receive weekly updates when we publish new content. Our professionally-designed website attracts nearly 15,000 hits a month. Our podcast episodes have been downloaded nearly 50,000 times over the last year, and our articles are read and shared widely—with over 10,000 views for our most popular articles. Pieces from WAR ROOM are used in classrooms and to supplement quality instruction, especially in PME. We know people are listening to podcasts and reading articles in the Beltway and around the country and in some cases around the world. WAR ROOM has become a prominent and respected platform in the national security conversation.

Help us celebrate our 2nd birthday by inviting a friend to subscribe to War Room or to follow us on our social media accounts.

Find us on Facebook, Twitter, Instagram, and LinkedIn and at <https://warroom.armywarcollege.edu>.



*by Dr. Jackie Whitt
Associate Professor of Strategy
Department of National
Security and Strategy*

SENIOR GRAD NEWS (See also Mailbag pp. 36-39)



GEN Joseph L. Votel III, RES '01, CG, CENTCOM, spoke January 31, 2019, and retired March 28, 2019.



GEN Stephen J. Townsend, RES '03, CG, TRADOC, spoke February 28, 2019. He is the new AFRICOM Commander.



GEN John "Mike" Murray, RES '03, CG, Futures Command, spoke to the class on April 30, 2019.



GEN Curtis M. "Mike" Scaparrotti, RES '98, Commander, U.S. European Command and Supreme Allied Commander, Europe, Germany, is retiring soon.



GEN James C. McConville, USAWCF '02, VCSA, has been confirmed as the next Chief of Staff of the Army.



GEN Raymond A. Thomas III, RES '00, outgoing Commander, U.S. SOCOM, retired May 1, 2019.



General Claudio Graziano, IF Italy, RES '97, and IFHOF member, is now the Chairman of the European Union Defense Committee as of November 2018 for a three-year tour.



CENTER FOR STRATEGIC LEADERSHIP (CSL) UPDATE

Defense of the homeland is acknowledged as “Job 1” but the understanding of how its mission sets are executed within the territorial confines of the U.S. is complex for all agencies, including DoD. The examination of these complexities is the charter of the Homeland Defense and Security Issues (HDSI) group of USAWC’s Center for Strategic Leadership (CSL). Formally established in 2005, the group enjoys a practiced working relationship with the major stakeholders in Homeland Defense and Defense Support of Civil Authorities (DSCA). Those stakeholders reside across the federal government, from the Office of the Assistant Secretary of Defense for Homeland Defense and Global Security, to multiple components of the Department of Homeland Security, to the Department of the Army, the Joint Staff, NORTHCOM and ARNORTH. Equally important, the group has established ties with the best conduit available to state and local authorities—the National Guard. And beyond the operational stakeholders, HDSI has developed a strong tie to the think-tank and academic community focused on studies tracking the history and development of homeland security and homeland defense.



On the strength of this focus and these relationships, HDSI has been able to contribute in teaching, in publications, and in outreach. HDSI has teamed with the School for Strategic Landpower to develop and instruct electives for both the U.S. Army War College Resident and Distance courses, and also advises War College students and Fellows on research projects. The group has published in both military and civil journals, printed and on-line. In terms of outreach, HDSI is frequently employed both on post and across the country. In January 2018, the group convened a conference examining DSCA doctrine viewed against the 2017 lessons of Hurricanes Harvey, Irma, and Maria. That forum saw 130 personnel from the military and emergency response communities across the DoD, the rest of the Federal Interagency (especially FEMA), and state and local government. In July of this year, the group will lead a summit, *Defense Support of Civilian Law Enforcement Agencies in the Face of Complex Catastrophes*, to contribute to how the military may best support law enforcement following an incident whose impact, scope, and enduring effects will tax resources well beyond anything we have witnessed in recent major disasters.



Defense Support of Civil Authorities (DSCA) Conference.

HDSI is frequently called upon to contribute to instruction and security forums across the U.S. and internationally to examine shared domestic security concerns with our friends, partners, and allies. This academic year will see the group offering presentations and facilitating/moderating panels at national homeland security education summits at the Naval Postgraduate School in Monterey, California; the Judge Advocate General School and Legal Center in Charlottesville, Virginia; and FEMA’s Emergency Management Institute in Emmitsburg, Maryland. A representative from HDSI recently presented and moderated Border Security and Counter-proliferation forums in the Central Asian States, and will provide similar support to a conference co-hosted by CENTCOM and the Defense Threat Reduction Agency in the Czech Republic.



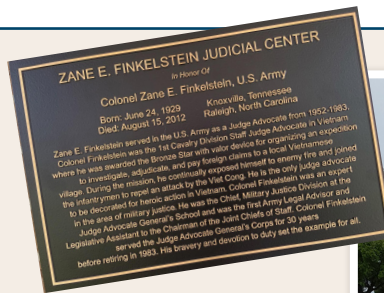
In sum, this small corner of the CSL concentrates on the matters of ultimate concern to our government—the security of our territory and our people. Against the growing specter of natural and man-made threats, HDSI will work with partners in turning the national dialogue on domestic security from “what if,” to “what now?”

*by Prof. Bert B. Tussing, DDE '03
Director, Homeland Defense and
Security Issues*



LAW CENTER NAMED FOR GRAD

The late COL Zane E. Finkelstein, RES '70, long-time faculty member, and Army War College Foundation Trustee, was honored on May 6, 2019 when the First Cavalry Division dedicated its new military courtroom complex in his name. The ceremony was hosted by the Division Staff Judge Advocate, COL Emily Schiffer, who highlighted Zane’s service as the 1st Cav Staff Judge Advocate in Viet Nam during which he was awarded the Bronze Star with valor device for his actions when attacked while paying foreign claims, the only judge advocate to be so decorated in Viet Nam. Zane’s son Mark, a distinguished attorney in Raleigh NC, made remarks concerning Zane’s lifelong devotion for justice and fairness.



COL (Ret) Bill Lord, RES '91 & former FAC, and his wife Pam attended the dedication. Bill is shown here.



FOUNDATION DEVELOPMENT UPDATE

Twice each year, this magazine delivers news from cover to cover – news about the College, about the ongoing classes, and about alumni, faculty, and staff, as well as friends of the College. Most of what transpires at Carlisle Barracks is made possible through appropriated dollars in the Defense budget; however, regular magazine readers will recognize the phrase *Margin of Excellence* and immediately know that our Foundation's Gift Funds are essential to College programs that either would not otherwise exist, or that need additional funds. While we always recognize donors by including a comprehensive Donor Honor Roll in our Fall magazine, we don't always highlight details. We'll take a moment to review a few programs directly impacted by your giving.



Dr. Mike Neiberg

Elsewhere in this magazine, you'll see an update on the activities of the **Chair of War Studies**, Dr. Mike Neiberg. The expenses involved with his Chair, including salary, benefits, research, and most of his travel, are funded by the Foundation. Five years ago, College leadership expressed a need for such a Chair, and many great things have resulted. We also support the **De Serio Chair of Strategic Intelligence** (Dr. Genevieve Lester) and the **Chair of Strategic Leadership** (Dr. Andrew Hill) and we are proud to be connected to what these Chairs

are accomplishing. These three faculty members are able to work on behalf of the College and the students because your giving make those positions possible. This *Margin of Excellence* is quite substantial!

Army Leader Day is an example of a program that would continue in the absence of Gift Funds, but would be negatively impacted. The *Margin of Excellence* for that event every year enables the extension of seminar working time with Army leaders by over an hour. Seminars go from Bliss Hall directly to their seminar rooms after the lectures, instead of having to break for lunch, because our Foundation is able to provide lunch in the seminar room for each participant. In ways both large and small, your annual gift plays a major role in providing the *Margin of Excellence*.



Army Leader Day seminar hosting **LTG James Pasquarete, RES '08**.

In our Fall magazine, we recognized 2073 individual and corporate donors. Looking solely at the 1966 individual gifts below, what do we find? Every gift counts, and it is amazing what we can accomplish together!

	Donors	Total Gifts	Average Gift
Friends of USAWC (<i>\$99 and under</i>)	542	\$22,663	\$42
Strategic Leader Circle (<i>\$100 - \$249</i>)	936	\$109,360	\$117
Patriot Circle (<i>\$250 - \$499</i>)	235	\$65,052	\$277
Foundation President's Circle (<i>\$500 - \$999</i>)	129	\$67,619	\$524
Commandant's Circle (<i>\$1,000 - \$2,499</i>)	84	\$102,612	\$1,221
Dewitt C. Smith, Jr. Society (<i>\$2,500 - \$4,999</i>)	15	\$40,250	\$2,683
Emory Upton Society (<i>\$5,000 - \$9,999</i>)	10	\$52,511	\$5,251
Tasker H. Bliss Society (<i>\$10,000 - \$24,999</i>)	12	\$148,496	\$12,375
J. Lawton Collins Society (<i>\$25,000 - \$49,999</i>)	2	\$50,000	\$25,000
Omar N. Bradley Society (<i>\$50,000 - \$99,999</i>)	1	\$50,000	\$50,000
Total	1966	\$708,563	

IRA, RMD, QCD. What?

For taxpayers over age 70, the Qualified Charitable Distribution (QCD) is now one of the most tax-efficient ways to give, as it allows the taxpayer to exclude that gift from their income, *regardless of whether they itemize their deductions or take the standard deduction*. In summary, Federal law allows donors who reached 70 ½ during or before the current tax year to donate all or part of their annual Required Minimum Distribution (RMD) from their Individual Retirement Account (IRA) to one or more charities, as long as the donor does not first take possession of the funds. If the law requires you to take an RMD from your IRA, it becomes taxable income unless you take advantage of the QCD. If you think this sounds complex, you are not alone. Just this month, an organization called FreeWill released results of their research into how philanthropic giving directly from donors' IRAs changed from 2017 to 2018. The number one barrier identified with respect to donors was a lack of understanding and clarity about the availability of this giving option and the actual steps involved. Each IRA custodian has developed its own process to execute the QCD, and the researchers found that locating the right form on a given website can prove tedious. Federal law also contains a 'gotcha' for those who are used to being *just-in-time* year-end donors. A QCD is counted *when the check is cashed by the charity, without regard to postmark on the letter*. For example, if the check is mailed to the Foundation on December 27th, it may not even arrive in time for us to cash it by December 31st. The result would be the IRS not giving you credit for that QCD in that tax year. Bottom line: Arrange for your IRA custodian to send your QCD *at least* several weeks before the end of the year to ensure the IRS credits the gift in the year you intend. If you have specific questions about the possible need to take an RMD, consult your account custodian.

Reminder: The Army War College Foundation is a 501(c)(3) qualified to receive Qualified Charitable Distributions, and we hope you'll select us!

SAMPLE LANGUAGE FOR YOUR WILL

I hereby give, devise, and bequeath to the Army War College Foundation, Inc. the sum of \$ _____ (or ____% of the remainder of my estate). This is an unrestricted gift and may be used to further the purposes of the Army War College Foundation, Inc.

*by Harry Leach, Col (Ret),
USAF, RES '05 & former FAC
Director for Development,
Army War College Foundation
harry.leach@usawc.org*



DEVELOPMENT UPDATE CONTINUED

Corporate Giving

The traditional idea of philanthropy often conjures images of making an impact in a local community or in our world through volunteer work or generous financial support. Many corporations and organizations also demonstrate a culture of corporate and social responsibility that extends their reach and impact to missions and values that are consistent with theirs. In addition to the many alums and friends of the U.S. Army War College who have included the Army War College Foundation in their philanthropic contributions, the Foundation can also count a number of corporations among its donors. They value the educational missions of the College as it prepares tomorrow's leaders for the complexities of national and international leadership.

One of the most popular means of corporate philanthropy, and one which many Foundation donors take advantage of, is their company's matching gift program. A matching gift is a simple way for donors to double or in some cases to triple their gift and their subsequent impact to the U.S. Army War College. Each company facilitates its program differently and it's important to discuss matching gifts with your company's human resources department. While not quite effortless, taking advantage of your company's matching gift program can easily multiply your generous personal gift to support the *Margin of Excellence* at the College.

Kaitlyn Sands joined the Army War College Foundation in October 2018 as the Corporate Development Officer. She is our Foundation lead for raising support to the U.S. Army War College from corporations and foundations; for conducting research and making connections to broaden and deepen corporate relationships and involvement with the College; and for introducing corporate and foundation leaders to the College mission of educating future strategic leaders.

Prior to this position, Kaitlyn served for five years as the Associate Director of Annual

2018 MATCHING GIFT ORGANIZATIONS

Aetna Foundation, Inc.
Bank of America Charitable Foundation, Inc.
Boeing Company
Caterpillar Foundation
Chevron Humankind Matching Gift Program
Cigna Foundation
DLA Piper LLP (US)
FMC Technologies, Inc.
GE Foundation
IBM International Foundation
Insurance Services Office, Inc.
McCormick Foundation
Meredith Corporation Foundation
Mutual of America
Northwood Office
PayPal Giving Fund
TCF Foundation

Please add yours in 2019!

Another type of corporate gift is an outright gift. A company often seeks to build a partnership with a nonprofit whose mission is compatible with their own. Such contributions allow an organization like the Army War College Foundation to continue to fulfill its own mission to support the U.S. Army War College and its alums.

Giving Programs at the U.S. Naval Academy Foundation. While there, she advanced large-scale fundraising of both alumni and parents for the Naval Academy Fund. Prior to her arrival in Annapolis, Kaitlyn spent six years at West Point's Association of Graduates focusing on legacy gift planning and major gift reporting as part of a \$400 million comprehensive fundraising campaign. In both roles, Kaitlyn worked with prospective donors to identify and support critical needs.

Kaitlyn is a former Military Police Reservist who was commissioned as an active duty

Do you work for a company that might have an interest in supporting the U.S. Army War College?

Often an introduction to a company from someone who has an existing relationship with the U.S. Army War College goes a long way in reinforcing the invaluable impact of strategic leader education. Additionally, the Army War College Foundation looks forward to hosting companies to the College to observe firsthand the impact of graduate-level discussion, research, and presentation and to interact with students, staff, and faculty.

If you have any questions about matching or corporate gifts, or know of a corporation that might have an interest in supporting the U.S. Army War College, please contact me at (717) 804-4964 or kaitlyn.sands@usawc.org. I look forward to meeting you and your organization!



Kaitlyn Sands
Corporate Development Officer
Army War College Foundation

Military Police Officer through Officer Candidate School. Her assignments include Camp Humphreys, Republic of Korea, and Fort Carson, Colorado, where she deployed in support of the initial phase of Operation Iraqi Freedom. Kaitlyn holds a BA in English with honors from the University of Oklahoma, an MBA from the University of Colorado at Colorado Springs, and an MS in Nonprofit and Association Management from the University of Maryland University College.

Kaitlyn resides with her husband and daughters outside of Annapolis, Maryland.

TAPS SPRING 2019

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow
FAC – Faculty
NSS – National Security Seminar
CNSP – Commandant's National Security Program

Name and Class Date of Death

1950s

COL (Ret) George W. Black, RES '57 October 1, 2001
COL (Ret) Sterling R. Johnson, RES '58 April 15, 2019

1960s

Mr. Joseph 'Joe' Valentino, RES '60 November 29, 2010
Mr. Peter Hooper, Jr., RES '61 July 8, 1975
COL (Ret) Algin 'Al' Hughes, RES '62 & former FAC April 13, 2019
COL (Ret) John Jay Douglass, J.D., LL.M., RES '63 Dec. 22, 2018
COL (Ret) Robert D. Dwan, RES '63 March 16, 2019
COL (Ret) Joseph B. McDivitt, RES '63 January 20, 2019
COL (Ret) Edward G. Thomas, RES '63 January 29, 1995
COL (Ret) Thomas 'Tom' Finneran, FAC '64-'68 August 25, 2018
COL (Ret) Herbert L. Duncan, Jr., RES '65 November 28, 2006
CDR Bruce 'Roby' Robertson, USN (Ret), RES '65 May 26, 2009
COL (Ret) Robert 'Bob' Sadler, RES '65 June 23, 2015
Col Donald W. Sherman, USMC (Ret), RES '65 October 8, 2017
BG (Ret) George E. Wear, RES '65 November 12, 2018
COL (Ret) Mark M. Boatner III, RES '66 June 10, 2006
COL (Ret) Roy W. Burley, RES '66 April 20, 2017
BG (Ret) Robert M. Montague, Jr., RES '66 October 1996
COL (Ret) Robert H. Murphy, RES '66 June 6, 2005
Mr. James L. Roush, RES '66 June 18, 2012
CDR John F. Sullivan, USN (Ret), RES '66 March 17, 2007
COL (Ret) Ralph E. Young, RES '66 January 11, 1993
BG (Ret) James R. Bright, SRCOC '67 December 11, 2005
BG (Ret) Edgar L. DeGraw, RES '67, SRCOC '73 January 24, 2018
MG (Ret) Kenneth E. Dohleman, RES '67 November 28, 2018
Col (Ret) John 'Jack' Fenton, USAF, RES '67 May 20, 2018
COL (Ret) Robert 'Bob' Hammerquist, Sr., RES '67 Oct. 2, 2018
BG (Ret) David B. Kelly, SRCOC '67 September 21, 1997
COL (Ret) Richard 'Dick' Wildrick, RES '67 March 22, 2019
COL (Ret) Charles 'Charley' Adams, RES '68 June 23, 2017
COL (Ret) Henry A. Barber III, FAC '68-'73 August 6, 2013
BG (Ret) James G. Hughes, M.D., SRCOC '68 September 5, 1999
MG (Ret) Albert W. Adams, SRCOC '69 July 20, 2008
Col (Ret) Bud H. Butcher, USAF, RES '69 January 21, 2019
COL (Ret) William 'Bill' Gearan, RES '69 March 25, 2019
Mr. Herbert 'Herb' Kaiser, RES '69 March 30, 2018
MG (Ret) Thomas 'Tom' Lynch, RES '69 October 28, 2018
MG (Ret) John 'Jack' Stoner, Jr., RES '69 May 15, 2018

1970s

BG (Ret) Philip L. Bolté, RES '70 & former FAC March 23, 2019
COL (Ret) C. Robert 'Bob' French, DCS '70 June 20, 2017
MajGen Joseph 'Joe' Koler, Jr., USMC (Ret), RES '70 January 1, 2016
MG (Ret) David Crockett 'D.C.' Matthews, SRCOC '70 June 30, 1996
COL (Ret) James O'Donald Mays, DCS '70 January 20, 2010
MG (Ret) William 'Bill' Mundie, RES '70 February 22, 2019
COL (Ret) Paul 'Bud' Jones Raisig, Jr., RES '70 May 9, 2018
MG (Ret) Harry J. Rockefeller, SRCOC '70 August 8, 2017
COL (Ret) Myron 'Ron' Snoke, RES '70 December 8, 2018
COL (Ret) B. Dale Thompson, Ph.D., J.D.,
DCS '70 & former FAC November 15, 2018
COL (Ret) Kay L. Wwieland, RES '70 & former FAC May 26, 2017
Richard J. Sommers, Ph.D., Senior Historian,
MHI and USAHEC '70-'14 May 14, 2019
COL (Ret) Edward S. Basanez, RES '71 May 17, 2018
COL (Ret) Joseph 'Joe' Gay, Jr., RES '71 April 16, 2018
Col T. Eugene 'Gene' Mumphree, USMC (Ret), RES '71 July 10, 2018
MG (Ret) John N. Owens, SRCOC '71 July 22, 2006
CAPT William 'Bill' Parrish, USN (Ret), RES '71 March 15, 2018
COL (Ret) James H. Phillips, Jr., RES '71 October 25, 2017
MG (Ret) E. Lewis Stephens, DCS '71, SRCOC '81 October 10, 2017
COL (Ret) Thomas 'Tom' Welles, DCS '71 November 1, 2017
MG (Ret) John Blatsos, SRCOC '72 March 19, 2015

COL (Ret) Lawrence J. Engel, Ph.D., DCS '72 March 28, 2018
Col (Ret) Joe B. Green, USAF, RES '72 October 8, 2018
BG (Ret) Robert C. Hawk, RES '72 May 12, 2018
COL (Ret) Roy E. Lounsbury, DCS '72 December 26, 2018
COL (Ret) Aubrey F. Messing, Ph.D., DCS '72 April 17, 2018
COL (Ret) John W. Roberts, Jr., DCS '71 May 7, 2009
COL (Ret) Roland 'Rollie' Shamburek, M.D., RES '72 Oct. 23, 2018
COL (Ret) William A. Steinberg, RES '72 October 20, 2018
BG (Ret) Royston Brown, M.D., DCS '73, SRCOC '76 August 5, 2018
MG (Ret) Cunningham C. Bryant, SRCOC '73 July 29, 2003
COL (Ret) Herschel 'Herschel' Chapman, RES '73 Dec. 15, 2018
BG (Ret) William H. Cheeseman, SRCOC '73 February 4, 2014
MG (Ret) Merrill B. Evans, Ph.D., SRCOC '73 June 13, 2008
COL (Ret) Robert 'Bob' Evans, RES '73 May 20, 2017
Mr. George B. High, RES '73 March 21, 2017
COL (Ret) H. H. 'Jim' James, Jr., DCS '73 August 1, 2018
CDR Jesse 'Jess' Lewis, Jr., USN (Ret), RES '73 February 24, 2019
COL (Ret) Vincent 'Vince' Oddi, Jr., DCS '73 January 4, 2019
COL (Ret) Roland 'Ron' Peixotto, DCS '73 October 9, 2018
MG (Ret) John R. Phipps, SRCOC '73, '78 December 14, 2009
LTC (Ret) John 'Jack' Swaren, Jr., RES '73 November 16, 2016
BG (Ret) Arvid E. West, Jr., RES '73 December 27, 2018
COL (Ret) James H. Ashhurst III, DCS '74 June 9, 2018
BG (Ret) Michael N. Bakarich, RES '74 July 25, 2018
MG (Ret) James 'Jim' Brooks, SRCOC '74 June 29, 2015
COL (Ret) John Y. C. Chang, DCS '74 September 15, 2018
COL (Ret) John F. Whitt, DCS '74 August 13, 2014
BG (Ret) Chester L. Finch, Jr., SRCOC '74 January 19, 2011
MG (Ret) Joseph P. Hegarty, DCS '74, SRCOC '78 January 9, 2019
BG (Ret) Walter W. Kastenmayer, RES '74 April 1, 2019
COL (Ret) Maurice V. Kennedy, DCS '74 December 27, 2018
COL (Ret) Arthur E. LaPorte, Jr., DCS '74 November 1, 2008
MG (Ret) Charles S. Lecraw, Jr., SRCOC '74 March 10, 2009
COL (Ret) George W.T. Loo, DCS '74 December 12, 2018
BG (Ret) Reynold L. López-Pritchard, SRCOC '74 July 20, 2016
BG (Ret) C. Thomas 'Tom' Lynn, Jr., RES '74 April 24, 2018
MG (Ret) Rocco 'Rock' Negris, RES '74 October 31, 2018
MG (Ret) Paul S. Oliver, SRCOC '74 July 31, 2006
COL (Ret) Ernest 'Ernie' Pogge, DCS '74 February 6, 2018
COL (Ret) Richard W. Seltzer, DCS '74 June 14, 2014
MG (Ret) William C. Todd, SRCOC '74 September 12, 2010
COL (Ret) Edgard F. Smith, DCS '74 September 26, 1998
COL (Ret) Leonard 'Len' Wagman, DCS '74 January 21, 2019
BG (Ret) Edward 'Eddie' Yoshimasu, SRCOC '74 October 7, 1992
Col (Ret) Benny 'Ben' Allen, USAF, RES '75 December 18, 2016
COL (Ret) John H. Batts, RES '75 September 11, 2018
COL (Ret) Carl L. Blazel, DCS '75 May 30, 2015
COL (Ret) Charles 'Charlie' Brindel, DCS '75 April 4, 2018
COL (Ret) Richard W. Cayll, DCS '75 September 26, 1987
COL (Ret) Donald 'Buck' Clark, Ph.D., DCS '75 January 22, 2018
COL (Ret) John M. Gasper, Jr., RES '75, and
Exec Dir USAWC Alumni Assn '90-'93 May 10, 2019
COL (Ret) Robert 'Bob' Helmlinger, Jr., DCS '75 Nov. 4, 2018
COL (Ret) James P. Holley, RES '75 September 4, 2017
COL (Ret) William A. Hudson, DCS '75 November 25, 2011
COL (Ret) Russell L. Jorns, RES '75 October 29, 2017
COL (Ret) William 'Bill' Lehn, DCS '75 December 11, 2014
COL (Ret) Vincent C. Lopez, DCS '75 November 12, 2003
COL (Ret) Edgar J. Mixan, DCS '75 February 9, 2017
Mr. Bill G. Pales, RES '75 April 18, 2011
CAPT Fred D. Richardson, Jr., USN (Ret), RES '75 Nov. 27, 2018
COL (Ret) Myron W. Rose, RES '75 November 12, 2018
COL (Ret) John W. Shannon, Sr., RES '75 March 17, 2017
RADMU Vernon 'Vern' Smith, USN (Ret), RES '75 August 10, 2018
COL (Ret) Robert 'R.T.' Smith, Jr., RES '75 June 27, 2016
COL (Ret) William W. Taylor, Jr., DCS '75 December 25, 2000
COL (Ret) Hillard J. Trubitt, J.D., DCS '75 January 1, 2017
COL (Ret) Joseph R. Vivaldi, RES '75 September 6, 2016

COL (Ret) Hector Wood, DCS '75 December 9, 2017
COL (Ret) Giles A. Bax, RES '76 December 15, 2018
COL (Ret) Gordon 'Bud' Boose, DCS '76 March 29, 2019
MG (Ret) Bill C. Branson, SRCOC '76 January 13, 2019
COL (Ret) Theodore 'Ted' Brna, Ph.D., PE, DCS '76 August 20, 2018
COL (Ret) Richard L. Bunoski, DCS '76 January 16, 2000
COL (Ret) John G. Burbules, RES '76 December 14, 2017
COL (Ret) Billy G. Cook, DCS '76 July 1, 2018
MG (Ret) William 'Bill' Ecker, SRCOC '76 January 20, 2014
COL (Ret) Charles A. Fulp, DCS '76 April 9, 2016
COL (Ret) Herman Goldner, DCS '76 August 16, 2014
BG (Ret) Robert E. Harpainter, DCS '76 August 11, 2016
COL (Ret) Abraham 'Al' Kulla, DCS '76 February 5, 2016
COL (Ret) Gustavo 'Gus' Leon, DCS '76 December 5, 2018
COL (Ret) Ronald 'Ron' Little, RES '76 November 5, 2017
COL (Ret) James 'Jim' Love, RES '76 November 9, 2018
COL (Ret) Alexander 'Skip' Macdonald, DCS '76 Nov. 23, 2003
COL (Ret) John F. Moran, Jr., RES '76 November 11, 2018
RADM Stephen T. Quigley, Ph.D., USN (Ret),
SRCOC '76 March 8, 2009
COL (Ret) Joseph 'Joe' Quinn, RES '76 March 13, 2019
MG (Ret) Garrison Rapmund, M.D., DCS '76 April 22, 2018
COL (Ret) Leroy 'Sed' Sedlacek, DCS '76 April 22, 2016
BG (Ret) James 'Jim' Shelton, RES '76 October 3, 2018
COL (Ret) Jay C. Smith, D.Ed., DCS '76 May 13, 2009
COL (Ret) Lawrence R. Tassie, DCS '76 November 10, 2018
Mr. R. Chylow 'Chy' Watts, RES '76 January 4, 2017
LTC (Ret) Larry R. Atkinson, FAC '76-'78 October 26, 2018
COL (Ret) Ronald 'Ron' Baggett, RES '77 December 2, 2018
COL (Ret) Edward 'Ed' Baugh, RES '77 March 29, 2017
BG (Ret) James 'Jim' Bullock, Jr., SRCOC '77 May 18, 2017
MG (Ret) James 'Jim' Cercy, RES '77 January 23, 2019
COL (Ret) Thomas L. Cousin, DCS '77 May 3, 2018
COL (Ret) Griffin 'Griff' Dodge, DCS '77 February 4, 2018
MG (Ret) William 'Bill' Duncan, M.D., SRCOC '77 Dec. 19, 2018
LTC (Ret) Lonnie S. Eales, FAC '76-'79 October 25, 2018
COL (Ret) Roland 'Ike' Eisenbarth, RES '77 February 13, 2018
COL (Ret) Gerald 'Jerry' Gibbons, RES '77 March 8, 2018
COL (Ret) Edward 'Ted' Hackney, RES '77 November 4, 2018
Col (Ret) Donald R. Hargrove, USAF, RES '77 November 29, 2018
COL (Ret) Frederick A. K. Holck, DCS '77 September 28, 2015
COL (Ret) Norman 'Norm' Jarock, RES '77 September 11, 2018
COL (Ret) Charles 'Charlie' Jones, RES '77 November 15, 2018
MG (Ret) Donald A. Pearson, DCS '77 July 20, 2018
MG (Ret) John 'Jack' Peppers, RES '77 & former FAC Nov. 11, 2018
COL (Ret) Richard W. Prendergast, Jr., DCS '77 Nov. 11, 2018
COL (Ret) Roy C. Price, Sr., RES '77 May 17, 2018
COL (Ret) Edward Szvetecz, RES '77 March 7, 2019
COL (Ret) Gene A. Venzke, RES '77 October 18, 2018
MajGen Ronald L. Beckwith, USMC (Ret), RES '78 Feb. 17, 2019
COL (Ret) William J. De Spain, DCS '78 November 20, 2011
BG (Ret) Ward M. LeHardy, RES '78 April 18, 2019
Mr. Charles 'Randy' Randolph, RES '78 March 25, 2018
COL (Ret) John F. Cope, DCS '79 December 16, 2018
COL (Ret) Harold 'Hal' Dyson, DCS '79 January 14, 2019
COL (Ret) Arnold J. Habis, RES '79 August 28, 2018
MG (Ret) Martin E. Lind, Jr., DCS '79 June 22, 2018
COL (Ret) L. Garland Vowell, RES '79 July 24, 2018
COL (Ret) James 'Jim' Windsor, Sr., DCS '79 July 22, 2018
COL (Ret) Phillip T. Yamaguchi, RES '79 October 26, 2018

1980s

MG (Ret) Edward C. Binder, SRCOC '80 January 6, 2019
COL (Ret) Glen A. Blumhardt, RES '80 February 24, 2019
Mr. Sherwood 'Woody' Bosworth, RES '80 September 26, 2018
COL (Ret) Robert 'Bob' Custer, RES '80 November 28, 2018
Col Richard 'Dick' Esau, Jr., USMC (Ret), RES '80 October 21, 2017
COL (Ret) G. Robert 'Bob' Akam, DCS '81 May 9, 2017

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 BG (Ret) Carl L. Newhouse, SRCOC '81 February 19, 2019
 COL (Ret) Jon L. Woodside, DCS '81 October 5, 2018
 COL (Ret) George 'Cal' Atkins, RES '82 April 23, 2018
 COL (Ret) Robert A. Costa, DCS '82 July 24, 2007
 COL (Ret) Frederick R. Drews, FAC '82-'89 February 11, 2019
 COL (Ret) Joseph 'Joe' Fitzgerald, RES '82 April 21, 2019
 COL (Ret) Francis 'Frank' McGurk,
 DCS '82 & former FAC September 22, 2018
 CAPT Robert D. Reeves II, USN (Ret), RES '82 January 13, 2019
 LTC (Ret) John H. Wilson, DCS '82 October 19, 2008
 BG (Ret) Randall W. Bell, DCS '83 March 14, 2019
 COL (Ret) L. Chandler 'Chan' Duryea,
 DCS '83 & former FAC April 17, 2019
 COL (Ret) David 'Dave' Epstein, DCS '83 April 13, 2019
 COL (Ret) Fred W. Goodenough, Jr., DCS '83 February 11, 2019
 COL (Ret) H. David Krick, Jr., DCS '83 November 1, 2018
 COL (Ret) Richard 'Dick' Lind, DCS '83 March 1, 2019
 BG (Ret) Richard O. Proctor, M.D., RES '83 August 21, 2018
 COL (Ret) Jackson 'Jack' Reavill, RES '83 January 22, 2019
 COL (Ret) Henry F. Coyne, J.D., DCS '84 April 25, 2019
 Col Thomas 'Tom' Glidden, USMC (Ret), RES '73 2012
 COL (Ret) Thomas R. Glodek, DCS '84 November 30, 2018
 COL (Ret) Albert 'Bill' Jenrette, DCS '84 February 27, 2017
 COL (Ret) Leo M. Melanson, DCS '84 April 27, 2018
 Colonel-Major Mustapha Moncer, IF Tunisia, RES '84 March 19, 2018
 COL (Ret) Joel N. Pugh, DCS '84 April 12, 2018
 COL (Ret) Robert 'Bob' Smith, Ed.D., DCS '84 March 26, 2019
 BG (Ret) Thomas E. Bowen, M.D., RES '85 April 15, 2019
 Col (Ret) Thomas 'Tom' Briggs, USAF, RES '85 August 2, 2018
 LtGen Michael P. DeLong, USMC (Ret), RES '85 July 27, 2018
 Lt Gen Zia Ullah Khan, IF Pakistan, RES '85 July 1, 2016
 Mr. Howard G. Whitley III, RES '85 March 23, 2019
 BG (Ret) Michael 'Mike' Robertson, RES '86 November 7, 2012
 COL (Ret) David 'Dave' Rolston, RES '86 May 29, 2016
 COL (Ret) William 'Bill' Ross, Jr., DCS '86 December 23, 2018
 COL (Ret) James 'Jim' Sullivan, DCS '86 October 3, 2018
 COL (Ret) Joel M. Adams, DCS '87 September 2, 2018
 COL (Ret) George Basso, RES '87 February 19, 2019
 COL (Ret) Justin R. Hughes, RES '87 November 12, 2018
 COL (Ret) Bedford 'B.J.' Silvey, DCS '87 January 19, 2019
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 COL (Ret) Nobel H. Sevier II, D.D.S., RES '88 January 6, 2019
 COL (Ret) Terry G. Stull, DCS '88 April 6, 2019
 COL (Ret) Clifton 'Cliff' Aldrich, DCS '89 March 2, 2019
 COL (Ret) William 'Bill' Hendell, RES '89 November 2, 2018

MG (Ret) Carroll Thackston, SRCOC '89 February 17, 2013
 COL (Ret) Samuel P. Walker, DCS '89 December 20, 2018
1990s
 BG (Ret) Dwayne A. Alons, RES '90 November 29, 2014
 COL (Ret) Joseph C. Dooley, RES '90 & former FAC January 20, 2018
 COL (Ret) Robert L. Forrester, RES '90 January 29, 2019
 COL (Ret) Gary G. Gallo, DCS '90 April 13, 2018
 CH (COL, Ret) James B. Lonergan, RES '90 December 21, 2018
 LtCol Terrence 'Terry' Morgan, USMC (Ret), RES '90 July 29, 2017
 COL (Ret) Lonnie B. Adams III, RES '92 December 22, 2018
 COL (Ret) Thomas G. Bowden, RES '92 October 17, 2018
 MG (Ret) Eldon A. Bargewell, RES '93 April 29, 2019
 COL (Ret) Robert L. Bowers, RES '94 April 10, 2019
 COL (Ret) Michael I. Howell, DCS '94 January 16, 2019
 COL (Ret) Jerry M. Elder, DCS '96 December 28, 2018
 LTC (Ret) L. Matt Finley III, RES '96 February 10, 2019
 MG (Ret) David L. Evans, RES '88 November 7, 2018
 COL (Ret) Norman 'Butch' Welch, Jr., DDE '98 April 14, 2019
 Lt Col (Ret) Carl J. Punturieri, USAF, RES '99 November 18, 2018
 CH (COL, Ret) James 'Jim' Welch, DDE '99 November 22, 2018

2000s

COL (Ret) Thomas 'Tom' Banasik, RES '00 June 6, 2018
 Mr. Douglas F. Dupre, NSS '01 November 4, 2018
 COL (Ret) John C. Traylor, DDE '02 September 4, 2017
 COL (Ret) Charles W. Van Bebber, RES '04 & former FAC April 7, 2019
 COL (Ret) Paul M. Burnham, RES '05 October 4, 2018
 COL Neno Hristov, IF Bulgaria, RES '11 November 21, 2018
 Mr. Robert H. Lux, NSS '12 December 26, 2018
 Mr. William E. Murane, NSS '13 October 27, 2018
 COL (Ret) Richard 'Rick' Adams, DDE '14 December 11, 2018
 COL Hamidou Abdoulaye, IF Niger, RES '18 January 2019

Spouses

Mrs. Carol F. Samusson November 19, 2018
 wife of COL (Ret) Ernest Samusson, Jr., RES '60
 Mrs. Maria E. Maling January 15, 2019
 wife of COL (Ret) Robert 'Bob' Maling, RES '63
 Mrs. Jean Hearn Sniffin February 21, 2019
 widow of MG (Ret) Charles 'Pete' Sniffin, RES '64
 Mrs. Muriel E. Webb February 12, 2018
 wife of MG (Ret) William 'Bill' Webb, Jr., RES '65 & former FAC
 Mrs. Buelah Mae 'Vicki' Wallace November 21, 2018
 wife of COL (Ret) Josiah A. Wallace, Jr., RES '66
 Mrs. Dorothy Eek December 30, 2018
 wife of COL (Ret) Lauris 'Laurie' Eek, Jr., RES '69
 Mrs. Lorraine H. Weyhrich February 12, 2018
 wife of Col (Ret) M. Peter Weyhrich, USAF, RES '69

Mrs. Gerthyl Rae Dickerson January 1, 2019
 wife of COL (Ret) Harvey G. Dickerson, Jr., DCS '72
 Mrs. Linda Hance July 14, 2018
 wife of COL (Ret) Carl W. Hance, Sr., RES '74
 Mrs. Mary Peek March 13, 2018
 wife of Lt Gen (Ret) Kenneth 'Ken' Peek, Jr., USAF, RES '74
 Mrs. Mildred 'Bunkie' Porter December 22, 2018
 wife of COL (Ret) Edward J. Porter, RES '74
 Mrs. Mary Ellen Peyton Trowbridge June 9, 2018
 wife of COL (Ret) Clarence 'Cappy' Trowbridge, RES '74
 Mrs. June B. Davis December 12, 2018
 wife of COL (Ret) Jethro J. Davis, RES '76 & former FAC
 Mrs. Jean Martin August 2, 2018
 wife of Lt Col (Ret) Allen R. Martin, USAF, RES '76
 Mrs. Margaret 'Joan' Shelton April 2, 2019
 widow of BG (Ret) James E. Shelton, RES '76 (dec'd)
 Mrs. Eloise Hargrove November 15, 2018
 wife of Col (Ret) Donald R. Hargrove, USAF, RES '77 (since dec'd)
 Mrs. Joyce S. Mumford January 29, 2019
 wife of COL (Ret) Jay C. Mumford, DCS '78 & former FAC
 Mrs. Betty Francis Bishop September 2, 2018
 wife of COL (Ret) Garland 'Pete' Bishop, DCS '80
 Mrs. JoAnn Marie Hayes March 23, 2018
 wife of COL (Ret) Robert L. Hayes II, RES '81
 Mrs. Martha 'Sue' Faley March 4, 2019
 wife of COL (Ret) Thomas 'Tom' Faley, Jr., RES '83
 Mrs. Donna R. Duncan September 28, 2018
 wife of COL (Ret) Verne A. Duncan, Ph.D., DCS '84
 Mrs. Martha E. Terrazas November 23, 2016
 wife of COL (Ret) Bert J. Terrazas, DCS '86
 Mrs. Patricia Ann Reppert June 7, 2018
 wife of BG (Ret) John C. Reppert, DCS '87, USAWCF '89
 CAPT James 'Jim' Weekes, USN (Ret) November 14, 2017
 husband of COL (Ret) Stephanie A. Rast, RES '89
 Mrs. Pratima Gole March 18, 2019
 wife of Brig (Ret) Dileep R. Gole, IF India, RES '95
 Mrs. Trudy D. Pickens July 18, 2018
 wife of COL (Ret) Fred P. Pickens, RES '95
 Mrs. Anna 'Anne' Scott November 19, 2018
 wife of COL (Ret) Thomas D. Scott, former FAC
 LTC (Ret) Edward J. 'Woodie' Collins, Jr. February 3, 2019
 husband of COL (Ret) Ruth Collins, RES '98, former FAC, & CEO
 BG (Ret) John 'JT' Tymeson January 2, 2019
 husband of BG (Ret) Jodi S. Tymeson, USAWCF '99
 Oberstleutnant Hans Jürgen Krüger 2018
 husband of COL (Ret) Lee Krüger, DDE '01
 Mr. Daniel 'Dan' Graves January 30, 2019
 husband of Ms. Moira Kelly, NSS '12
 Mrs. Darlene A. Gehrke March 29, 2017
 wife of COL Clifford Gehrke, RES '14

SPECIAL TRIBUTES

Dr. Richard J. Sommers
August 11, 1942 - May 14, 2019



Dr. Sommers served the War College for many years in the Military History Institute and the Army Heritage and Education Center, and was a world-renowned expert on the Civil War. He was honored as a USAWC Distinguished Fellow in May 2015, and

continued to mentor many throughout the history community at large. He was the author of many works, including the definitive and monumental strategic and tactical study of Grant's Fifth Offensive at Petersburg. He helped legions of researchers, writers, students, and others during his decades at Carlisle Barracks.

COL John M. Gasper, Jr.
February 21, 1933 - May 10, 2019



John was one of the great Executive Directors of the Alumni Association of the U.S. Army War College, serving from 1990-1993. The Alumni Association was established in 1967 to serve graduates of the College as they needed a

way to stay connected to one another, and also to support College programs. John's diligent service to the organization helped pave the way for a successful merger of the Alumni Association with the Army War College Foundation in 2008.

COL (Ret) Charles W. Van Bebber
February 13, 1959 - April 7, 2019



At the time of his death, Charles was in the process of researching and writing the updated history of the U.S. Army War College, an important project funded by the Army War College Foundation. Charles was unique in that he "loved institutional histories" (his words) and was not overwhelmed by the 25-year period that needed attention. Due to his illness, he was not able to complete the work but his dedication to the task will be remembered when it can be completed.



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from his widow, Mrs. Wanda Jepsen

Mrs. Linda Hance

from her widower, COL (Ret) Carl W. Hance, Sr., RES ‘74

COL (Ret) Lloyd J. Matthews, Ph.D., RES ‘74

from COL (Ret) Todd R. Starbuck, DCS ‘89

from COL (Ret) Robert H. Taylor, former FAC

MG (Ret) John H. Neiler, DCS ‘74, SRCOC ‘77

from his widow, Mrs. Eileen A. Neiler

LTG (Ret) Emmett Paige, Jr., RES ‘74

from Gen (Ret) Alfred M. Gray, Jr., USMC, RES ‘74

Mrs. Mildred ‘Bunkie’ Porter

from her widower, COL (Ret) Edward ‘Ed’ Porter, RES ‘74

Mrs. Mary Ellen Trowbridge

from her widower, COL (Ret) Clarence ‘Cappy’ Trowbridge, RES ‘74

Mrs. Carol Turner Compton, widow of COL (Ret) Robert C. Turner, RES ‘74

from her widower, COL (Ret) James M. Compton, RES ‘75

BG (Ret) Hal L. Hefner, RES ‘75

from his widow, Mrs. Anna S. Hefner

CAPT Fred D. Richardson, Jr., USN (Ret), RES ‘75

from his widow, Mrs. Donna L. Richardson

COL (Ret) James Cameron ‘Rod’ Ferguson, RES ‘76

from his widow, Ms. Sharon Coleman Ferguson, RES ‘95

COL (Ret) Ronald S. Savard, RES ‘76

from COL (Ret) Walter R. Willms, DCS ‘85

MG (Ret) Willard ‘Bill’ Burleson, Jr., RES ‘77

from COL (Ret) Donald E. Gauntner, RES ‘77

MG (Ret) James B. Allen, Jr., RES ‘78

from his widow, Mrs. Jo Lynn H. Allen

Deceased Members of the USAWC Class of 1978

from COL (Ret) E. V. Chandler, RES ‘78

BG (Ret) Peter D. Hidalgo, RES ‘78

from COL (Ret) John A. Mojecki, DCS ‘76

Mrs. Sarah J. Mueller

from her widower, LTC (Ret) Ralph F. Mueller, DCS ‘78

LTG (Ret) Calvin 'Cal' Waller, RES '78

from COL (Ret) Jay Pennywell, RES '81

MG (Ret) Sidney 'Sid' Shachnow, RES '79

from LTG (Ret) and Mrs. David E. Grange, RES '70

Mrs. Cindy Stone

from her widower, COL (Ret) Thomas R. Stone, Ph.D., RES '79, former FAC

1980s

COL (Ret) Otto P. Chaney, DCS '80

from his widow, Mrs. Bridget M. Chaney

Deceased Members of the Resident Class of 1980

from BG (Ret) Thomas C. Jones, RES '80

GEN (Ret) Ronald H. Griffith, RES '80

from Rev (COL, Ret) Wayne Lehrer, DCS '92

GEN (Ret) Jack N. Merritt, USAWC Cmdt '80-'82

from COL (Ret) Bruce E. Patterson, DCS '73

LTC (Ret) John 'Jack' Damewood, DCS '81

from his widow, Dr. Judith C. Damewood

from COL (Ret) Rick Anderschat, RES '86

COL (Ret) Daniel T. Kirst, DCS '81

from his widow, Mrs. Margery A. Kirst

BG (Ret) John L. Kotcho, DCS '81

from MG (Ret) James C. McElroy, Jr., SRCOC '78 and '85

COL (Ret) James M. Chatfield, RES '82

from his son, COL (Ret) James and Kristina Chatfield, Jr., DDE '14

Mrs. Constance H. Enyart

from her widower, Mr. James N. Enyart, RES '83

COL (Ret) Morten 'Jay' Luvaas, FAC '83-'95

from CAPT Allyn S. Norton, Jr., USCGR (Ret), SRCOC '89

COL (Ret) John F. Connolly, RES '84, former USAWC Dep Cmdt

from MG (Ret) Jeffrey A. Jacobs, DDE '01, SRCOC '09

Mrs. Linda P. Maddry

from her widower, COL (Ret) Ted R. Maddry, RES '84

Mrs. Penny Taylor

from her widower, COL (Ret) Herbie 'Herb' Taylor, RES '84

COL (Ret) John W. McGuinness, RES '85

from his widow, Mrs. Joan McGuinness

COL (Ret) John T. 'Tom' Netting, RES '85 & former FAC

from his widow, Mrs. Linda Lou Netting

from COL (Ret) Alden M. Cunningham, DCS '84 & former FAC

COL (Ret) William F. Ryall, DCS '85

from his widow, Mrs. Marty Ryall

Dr. (COL, Ret) Herbert S. Kenigsberg, D.D.S., DCS '86

from his widow, Mrs. Norma K. S. Kenigsberg

COL (Ret) Gene H. Rafanelli, DCS '86

from COL (Ret) James D. McMonigle, DCS '86

Mrs. Martha E. Terrazas

from her widower, COL (Ret) Bert J. Terrazas, DCS '86

COL (Ret) James M. Brusitus, RES '87

from COL (Ret) and Mrs. Duane E. Hardesty, RES '88

COL (Ret) Justin R. Hughes, RES '87

from COL (Ret) and Mrs. Patrick D. Zimlich, RES '87

COL (Ret) Robert J. Jimenez, DCS '87

from his widow, Mrs. Sandra Jimenez

Col Henry 'Hank' Reed, USMC (Ret), RES '87

from his widow, Mrs. Brenda T. Reed

COL (Ret) Russell 'Bill' Sweeney, RES '87

from his widow, MAJ (Ret) Bonnie Sweeney

Mrs. Marith Willis

from her widower, COL (Ret) Richard C. Willis, DCS '87

Mrs. Linda K. Dawson

from her widower, LTC (Ret) Robert 'Bob' Dawson, DCS '88

COL (Ret) Sharon Ivey Richie, Ph.D., RES '88

from COL (Ret) John M. Taylor, RES '88

COL Ted D. Cordrey, RES '89 & former FAC

from his widow, Ms. Beverly Cordrey

COL (Ret) Robert 'Bob' Edwards, RES '89

from COL (Ret) James D. Moore, RES '89

COL (Ret) Robert 'Bob' Ellis, RES '89

from COL (Ret) James D. Moore, RES '89

1990s

CH (COL, Ret) James Barry Lonergan, RES '90

from the family of CH (COL, Ret) James Barry Lonergan

LTC (Ret) Kent H. Butts, Ph.D., DCS '92 & former FAC

from CDR Tom Anderson, USN (Ret), DCS '97

CH (COL, Ret) Herman J. Keizer, Jr., RES '92

from CH (COL, Ret) Jack N. Anderson, DDE '00

BG (Ret) Bernardo 'Bernie' Negrete, RES '96

from BG (Ret) R. Dennis Kerr, former FAC

Mrs. Anna B. Scott

from her widower, COL (Ret) Thomas D. Scott, FAC '97-'00

LTC (Ret) Edward J. 'Woodie' Collins, Jr.

husband of COL (Ret) Ruth Collins, RES '98 & former FAC, AWCF Pres/CEO

from Ms. Diane M. Aramony, NSS '16

from Audia Group LLC

from Steven Biondolillo and Nancy Sackheim

from Mrs. April Butts

from Mr. Charles A. Donabedian, NSS '08

from Ms. Jo B. Dutcher, NSS '08

from Mr. Jim Ewart, NSS '08

from Ms. Janine Farson

from COL (Ret) Mark Gerner, RES '94

from Dr. Susan M. Hanrahan, NSS '11

from COL (Ret) Robert F. Hervey, RES '85 & former FAC

from Anonymous

from Mr. Richard Jackson, NSS '14

from COL (Ret) Jerry and Nancy Johnson, RES '96 & FAC

from LTG (Ret) Ken and Mary Ellen Keen, RES '98 & Chairman AWCF

from The LaViolette Group, Inc. (Mr. Douglas M. LaViolette, NSS '10)

from COL (Ret) Kemp Littlefield, RES '98

from Dr. and Mrs. Raymond A. Millen, DDE '19 & FAC

from LTC (Ret) and Mrs. Daniel L. Monken, former FAC

from CH (COL, Ret) Sonny Moore III, RES '01

from Mr. James OBrien, USMA '72

from MG (Ret) and Mrs. Virgil L. Packett II, USAWCF '93

from COL (Ret) James G. Perlmutter, RES '95

from COL (Ret) Robert S. Poydasheff, RES '76

from CSM (Ret) Ronald Rath, 504th Inf Reg

from LTG (Ret) and Mrs. Tom Rhame, RES '81, former AWCF Chairman

from COL (Ret) Karl W. Robinson, DCS '84

from USAWC Resident Class of 2019, Seminar 15

from CH (COL) Peter R. Sniffin, DDE '14 & FAC

from Mr. Randy Snow, NSS '09

from COL (Ret) Brett D. Weigle, RES '07 & FAC

from MG (Ret) Peggy Wilmoth, DDE '01

from CH (BG, Ret) David Zalis, RES '95

COL (Ret) Kurt E. Muller, DDE '98

from COL (Ret) Rick Whitman, DDE '98

Mrs. Kay L. Russell

from her widower, COL (Ret) Ron Russell, RES '99

2000s

LTC (Ret) Woodrow 'Woody' Bradley, Jr., DDE '00 & former FAC

from COL (Ret) John M. Taylor, RES '88

ILT Kathryn M. Bailey, daughter of COL (Ret) Tom Bailey, RES '01

from COL (Ret) Thomas G. Torrance, RES '01 & former USAWC Dep Cmdt

COL (Ret) R. Bruce Haverty, RES '01

from COL (Ret) John C. Burns, RES '01

Oberstleutnant Hans Jürgen Krüger

from his widow, COL (Ret) Lee Krüger, DDE '01

Mrs. Peggy Dean St. John Henthorne

from her widower, Mr. Stephen E. Henthorne, FAC '02-'04, '14

COL (Ret) Malachi B. Jones

from his widow, COL (Ret) Sharon E. Feeney-Jones, DDE '02

COL (Ret) John C. Stratis, RES '02

from COL (Ret) Jim Nelson, RES '02

MG Harold 'Harry' Greene, RES '03

from COL (Ret) Rose M. Miller, RES '02

Col Mark H. Triplett, USMC (Ret), RES '03

from Col Preston McLaughlin, USMC (Ret), RES '03

Mrs. Stacie Hillison

from her widower, COL (Ret) Joel R. Hillison, RES '04 & FAC

from COL Michael W. McDougal, DDE '10

Dr. Sara L. Morgan, FAC '06-'11

from the family of Dr Morgan, including husband, Larry;

daughter, Stephanie; sister, Dorothy; and brother, James

from Mr. John F. McFassel, RES '11

LTC (Ret) Lewis E. 'Buck' Buchanan

from his widow, BG (Ret) Jan Haigler, DDE '08, SRCOC '12

COL Jerry D. Cashion, RES '08 & former FAC

from Mr. John F. McFassel, RES '11

from the family of Dr. Morgan, FAC '06-'11, including husband, Larry;

daughter, Stephanie; sister, Dorothy; and brother, James

from Ms. Debra L. Young, RES '08

COL John M. McHugh, RES '09

from COL (Ret) Allen W. Kiefer, RES '09

Col Adrian 'Kermit' Pone, USAF, RES '09

from Col (Ret) Mitch L. Berger, USAF, RES '09

Mr. Frederick H. Rothstein, NSS '09

from COL (Ret) Ruth B. Collins, RES '98, former FAC & AWCF Pres/CEO

Capt William E. Murane, USAF, NSS '13

from his widow, Mrs. Rosemarie P. Murane

Mrs. Darlene A. Gehrke

from her widower, COL Clifford Gehrke, RES '14

Others**CW3 (Ret) Joseph Alsop (served 1955-1975)**

from COL (Ret) James J. Bondi, RES '97

COL Max Alston

from COL (Ret) Karl F. Frantz, DDE '05

John R. Aneli

from COL (Ret) David S. Werner, DDE '11

Mrs. Stella Antolec

from her grandson, Col (Ret) William F. Ratledge, USAF, RES '12

Mr. Samuel Sloan Auchincloss, USA Veteran

from Mr. and Mrs. John W. Wright, Jr.

A/2C Elizabeth Bagley (1933-2018)

from COL (Ret) Pete Im, DDE '14

H. George Brown, Capt, USAAC

from his daughter, Ms. Patricia Brown Heller, NSS '03

SSG Oran F. De Pue, 102d Infantry Div, WW2

from his son, BG (Ret) John F. De Pue, DCS '89

ILT (Ret) Justo Dumlao

from his son, Mr. Hernani 'Ernie' Dumlao, RES '02

MG (Ret) William 'Bill' Eicher

from COL (Ret) Jerry D. Rodgers, DCS '94

Mr. Robert R. Farrell

from his daughter, Dr. Patricia L. Farrell-Cole, NSS '13

COL (Ret) Robert B. Franklin, Sr.

from his son, COL (Ret) Robert 'Tip' Franklin, Jr., RES '83

Col (Ret) Robert H. Gallavan, USAF

from his son, COL (Ret) Christopher G. Gallavan, RES '99

CPT Karl 'Hap' Holliday

from his son, Mr. Robert 'Bob' Holliday, NSS '00

PFC Eugene O. Holm, US Army, 1942-45

from his son, Dr. Mark E. Holm, NSS '17

SCPO Terrell E. Horne III, USCG

from his grandfather, Col (Ret) Terrell E. Horne, Sr., USAF, RES '71

SFC Anthony E. Jannace, US Army Engineer, 2nd ENGR CBT BN,**2nd INF DIV, Normandy, Ardennes**

from his son, Mr. William Jannace

SGT Troy D. Jenkins

from COL (Ret) Anthony R. Skinner, RES '08

Walter J. and Lillian B. Juzukonis

from their son, COL (Ret) Walter A. Juzukonis, RES '09

Mrs. R. H. Kern, Navy Veteran, WWII

from her son, COL Daniel R. Kern, DDE '05

Mr. John G. Kershaw, Jr., USMC Veteran

from Mr. and Mrs. John W. Wright, Jr.

MAJ Doug LaBouff

from COL (Ret) Dave Clark, RES '06

BG (Ret) Lloyd L. Leech, Jr., National War College Class of 1962

from his son, COL (Ret) James J. Leech, RES '04

MG (Ret) Bill Lefler

from COL (Ret) James L. Nemec, D.D.S., DCS '94

LTC Michael Madden

from COL (Ret) Kenneth P. Davis, DCS '93

Ray Madden

from COL (Ret) Peggy J. McGee, RES '90

Col John Mader, USMC (Ret)

from his son, CDR John F. Mader, Jr., USN (Ret), RES '93

Senator Madison E. Marye, MAJ, AUS

from his son, COL (Ret) James 'Jim' Marye, RES '04

ILT Leland S. McCants III, Vietnam

from COL (Ret) Dennis A. Bassett, DCS '90

Gerry Minor, USMA 1970 and Mike Minor, USMA 1970

from their USMA classmate COL (Ret) Lawrence K. White, Jr., RES 90

COL (Ret) Robert G. Morris, Jr., Medical Corps, 1942-1984

from his son, COL (Ret) Robert G. Morris III, Ph.D., DCS '95

LTC Thomas J. Novak

from COL (Ret) Robert A. Bradford, DCS '97

2nd Lt Fenton M. Odell, KIA 2 September 1950

from COL (Ret) James J. Coghlan, RES '70

Mr. Clarence 'Vic' Ossell

from his son, Mr. Thomas V. Ossell, NSS '18

COL (Ret) Nick Perlmutter, M.D.

from his son, COL (Ret) James G. Perlmutter, RES '95

Ciro Picariello

from his daughter, COL (Ret) Jeanne Picariello, former FAC

CPL David A. Ritchie, KIA 12 Oct 1918 - Co L, 320th Inf Regt, 80th Inf Div, AEF

from his nephew, LTC (Ret) Ralph F. Mueller, DCS '78

MAJ Alan Rogers

from COL (Ret) Dave Clark, RES '06

Major Anthony Salvatore

from COL Justin M. Swanson, DDE '14

COL (Ret) James Francis Schloemer

from his son-in-law, COL (Ret) Edward 'Tim' Nye, RES '09

Frank F. Sempa

from his son, Mr. Francis P. Sempa, NSS '07

LTC (Ret) Robert 'Red' Shaffer

from COL (Ret) Stephen M. Bloomer, RES '04

Ernest Sharp

from COL (Ret) Ernest A. Levasseur, DCS '88 & former FAC

Former U.S. Rep Isaac Newton 'Ike' Skelton IV, Missouri's 4th Congressional district

from Gary and Helen Sosniecki

CW2 (Ret) Joseph Stefula

from his son, COL John Stefula, DDE '13

MAJ William W. Taney, Jr.

from his son, COL (Ret) William W. Taney III, DCS '96

SFC James E. Thode, KIA Afghanistan, 2010

from COL (Ret) Robert T. Dunton, DDE '09

CH (COL, Ret) Parker Thompson

from CH (MG, Ret) and Mrs. D. H. Hicks, RES '91

CSM (Ret) Benjamin Vazquez

from COL (Ret) Michael Arizmendi, DDE '15

Gy Sgt John L. Vergopia

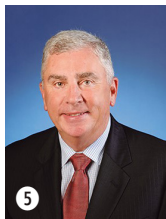
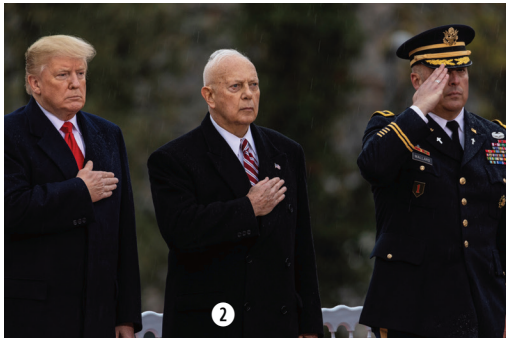
from COL (Ret) Anthony J. Vergopia, DDE '05

Clayton F. Wheeler

from Dr. David L. Wheeler, NSS '95

Clifford F. Wilson, Sr.

from his daughter, Ms. Nancy Mier, NSS '00



1 COL (Ret) Lee A. Goff, DCS '70 is proud that his son, Philip Goff, was promoted to full Colonel, USAF in August 2016. Philip is Chief, Bioenvironmental Engineering Force Development Branch, Air Force Medical Support Agency, in the D.C. area. Philip is a graduate of the Air War College and has deployed to Turkey, Jordan, and Kuwait.

2 COL (Ret) Irving Monclova, RES '75 and Irma have celebrated their 65th wedding anniversary. He retired from active duty in 1982 and joined the corporate world the next day. He retired again in 1997 as VP of Advanced Technical Systems, Raytheon Corp.; did some freelancing for ten more years and participated as a member of a small company board of directors; then at 75, they went to smell the roses at their beach house. They would love to hear from old friends and acquaintances. Please contact us at alumni@usawc.org for their contact info. They said it will MAKE THEIR DAY!

3 MG (Ret) William M. Matz, Jr., RES '80, Secretary of the American Battle Monuments Commission (ABMC); CH (COL) Timothy S. Mallard, Ph.D., RES '14, U.S. Army Europe and Seventh Army; and President Donald J. Trump participated in a ceremony at Suresnes American Cemetery in France. ABMC manages nine WWI cemeteries in Europe, where more than 35,000 Americans are honored. Mallard delivered the invocation and benediction. Matz delivered remarks during the ceremony and introduced the President.

4 COL (Ret) William 'Bill' Eckhardt, RES '82 & former FAC retired after 25 years of teaching at the University of Missouri, Kansas City, School of Law.

5 COL (Ret) Roger H. C. Donlon, DCS '84, the first Vietnam War Medal of Honor recipient, unveiled a bust supporting his retired Medal of Honor at the 7th Special Forces Group compound at Eglin Air Force Base, Florida. Donlon was awarded the Medal of Honor for gallantry at the risk of his life above and beyond the call of duty while defending against a fierce attack by hostile forces during the Vietnam War. (U.S. Army photo by Sgt. Sean Hall)

6 Ms. Penelope 'Penny' Horgan, RES '91 retired after 47 years of federal service with the DoD. Her last assignments included senior postings at the State Department; at the White House Commission to restructure the Intelligence Community; as a senior U.S. liaison officer to the Government of Australia; and as a senior representative to U.S. Cyber Command. In retirement, she has organized a fundraiser and a book drive for Puerto Rican Hurricane Maria victims and spent a month there on a mission trip.

7 MG (Ret) Walter F. Pudlowski, DCS '91 was inducted into the Pennsylvania Department of Military and Veterans Affairs (DMVA) Hall of Fame. The DMVA Hall of Fame, established in 1998, recognizes unique and exemplary contributions and significant achievements by an individual in service and support of DMVA.

8 COL (Ret) Ila Mettee-McCutchon, RES '92 has retired from public service as an elected official at the City and County level in California. She now resides in Erie, Colorado and serves the community as a volunteer, a member of the Chamber of Commerce, through the Rotary Club, and she remains active in the VFW and American Legion.

9 GEN (Ret) John P. Abizaid, USAWCF '93 was confirmed in April by the Senate as the U.S. Ambassador to Saudi Arabia, a post that had been vacant since January 2017.

10 MG (Ret) Kenneth L. Farmer, Jr., RES '94 is in his third year as CEO of Careage, Inc., a Gig Harbor, Washington based company that builds, owns, and operates senior living communities, rehabilitation facilities, and home healthcare in Washington and California.

11 MG (Ret) Robert 'Bob' Lee, COL (Ret) James 'Jim' Hayes, and COL (Ret) Michael 'Mike' Metcalf, all DCS '94, on a lanai overlooking the Pacific Ocean during one of their golf outings. How 'bout those colorful shirts against that beautiful sunset!

12 The late COL Gary W. Bradley, RES '95, killed in an accident in Tunisia in 1998 while serving as Commander, Defense Energy Support Center Europe/Africa, was posthumously inducted into the Defense Logistics Agency Energy Hall of Fame in October 2017 for his dedication and service to his country.

13 BG (Ret) Frédéric Drion, IF France, RES '95 and BG Henri Desrousseaux de Medrano, IF France, RES '94 met with their USAWC sponsor, CAPT Ryan J. McCombie, USN (Ret), FAC '92-'14, in Paris and had dinner at Henri's home. The three gentlemen standing in the middle of the photo are Frédéric, Ryan, and Henri. The two ladies are Bathilde Desrousseaux de Medrano and Marie-Claire Drion.

14 BG (Ret) Frédéric Drion, IF France, RES '95 and COL (Ret) Leonid I. Polyakov, IF Ukraine, RES '95 met at Versailles in 2002 and again in 2018.

15 GEN (Ret) Raymond T. Odierno, RES '95 was selected to serve a three-year term, on the College Football Playoff Selection Committee.

16 COL (Ret) Robert 'Bob' Reardon, Jr., RES '95 retired in April 2018 as Chief Facilities Officer of Virginia Commonwealth University Health System.

17 USAWC International Fellows from the Class of 1997 held a mini-reunion in March

in Sydney, Australia hosted by the Governor of New South Wales, **GEN (Ret) David Hurley, IF Australia** and his wife Linda. Attending were **COL (Ret) Lars Fagerberg, IF Sweden** and his wife Ingegerd; **COL (Ret) John Vaagland, IF Norway** and his wife Mali; and **LTC (Ret) John Falkenbury, USAWC Director of Public Affairs '94-'98** and his wife Barbara, sponsors of then-Colonel Hurley. Attendees were treated to a very special visit to Sydney.

COL (Ret) Edward J. Daily, Jr., RES '98 and his wife, Pat, celebrated their 50th wedding anniversary in November.

COL (Ret) Richard 'Rick' Whitman, Ed.D., DDE '98 completed a 2017 doctorate in science education and a 2018 certificate in college and university teaching at Ball State University.

LTC (Ret) Samuel Lombardo, formerly of Carlisle, was visited by **Mr. Robert 'Bob' Holliday, NSS '00** in Florida this winter, as Sam is preparing to celebrate his 100th birthday this summer.

COL (Ret) Thomas J. Umberg, DDE '00 was elected to the California State Senate 34th District, which encompasses various parts of Los Angeles County and Orange County. Prior to being elected, Tom was a Federal Prosecutor and U.S. Drug Czar under President Clinton.

LTC (Ret) Alfred E. Lunt III, DDE '01 was inducted as a Distinguished Member of the Psychological Operations Regiment on November 2, 2018 at a ceremony at the U.S. Army John F. Kennedy Special Warfare Center & School/Special Operations Center of Excellence at Fort Bragg.

COL (Ret) Mark H. Johnson, USAWCF '02 received Texas A&M University's Association of Former Students' *Distinguished Achievement Award in Teaching*. He is Director, Professor of Practice Program and Associate Professor of Practice of Industrial Distribution in their Department of Engineering Technology & Industrial Distribution.

GEN Robert 'Abe' Abrams, RES '03 took command in November 2018 of U.N. Command, Combined Forces Command and U.S. Forces Korea from retiring **GEN Vincent K. Brooks, USAWCF '99**.

MG Sheryl E. Gordon, DDE '03, Adjutant General of the Alabama National Guard, the state's first female National Guard general officer (2009) and their first female Adjutant General (2017), was named 2018 Woman of the Year by the West/Central Alabama Chapter of AUSA at a ceremony held February 28, 2019.

The late **MG Harold 'Harry' Greene, RES '03** was honored in the Augusta (Georgia) Regional Airport, by the Myers Greene family, community volunteers, and private sponsors and donors with the renovation, upgrade, and rededication of the airport's military hospitality suite, located inside the main terminal building.

MG Patrick J. Reinert, DDE '05, SRCOC '11 relinquished command of the 88th Readiness

Division, U.S. Army Reserve Command at Fort McCoy, Wisconsin in December 2018 to **MG Jody J. Daniels, Ph.D., RES '06, SRCOC '15**.

COL (Ret) Judith Davenport, RES '06 was elected as the 'President Elect' of the National Reserve Officers Association of the U.S.

MG (Ret) Jeronim Bazo, IF Albania, RES '06, IF HOF, was visited by **Dr. Larry Goodson, FAC**, in Zagreb, Croatia on April 25, 2019. Bazo retired as the Chief of Defense Forces of Albania and is now the Director of the Center for Security Cooperation - SE Europe.

COL (Ret) David D. Dworak, Ph.D., RES '06 & FAC and **LTC Jennifer I. Bower, DDE '17 & FAC** were in Abuja, Nigeria from February 27-March 1 at the invitation of **Maj Gen Charles Okenwa Ofoche, IF Nigeria, RES '12** to conduct a faculty development workshop at the Army War College Nigeria. The faculty group consisted of eight brigadier generals (including **Brig Gen Gakji Goshwe Shipi, IF Nigeria, RES '16**), two colonels, and one civilian.

COL (Ret) David Thiede, P.E., DDE '06 received an AUSA Meritorious Executive award for his efficient management of resources allowing the Army to obligate uncommitted funds on top priority efforts, ending a nine-month delay in standing up a joint cyber center, and consolidating contracts to save over \$12 million annually.

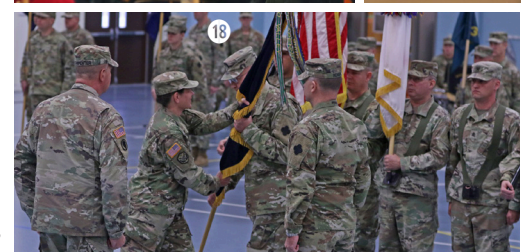
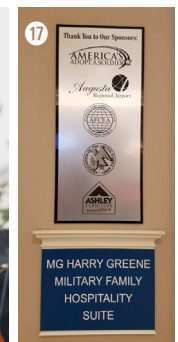
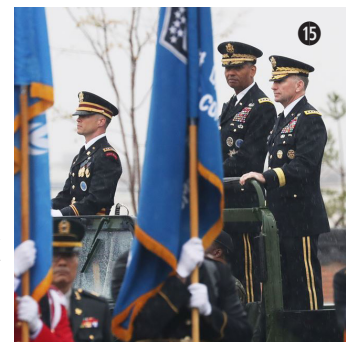
COL (Ret) Allen L. Meyer, RES '07 celebrated his retirement with Seminar 4 friends **MG Rafael Melara Rivera, IF El Salvador, RES '07** and **GEN Paul Nakasone, RES '07**.

MG Michael C. Thompson, RES '07, the Adjutant General for Oklahoma, was inducted into the Oklahoma Law Enforcement Museum and Hall of Fame during a ceremony January 5, 2019 at the Oklahoma History Center in Oklahoma City. In addition to this induction, General Thompson also received the Bill Tilghman Public Service Award for advancing the profession of Law Enforcement.

COL (Ret) Samuel R. White, Jr., RES '07 & FAC and **COL (Ret) Frederick J. Gellert, RES '08 & FAC** presented "Future Battlefield: The U.S. Army in 2030 and Beyond" at the Future Ground Combat Vehicles Conference in Livonia, Michigan in April 2019.

MG Vladimer Chachibaia, IF Georgia, RES '08, IFHOF and Chief of Defense of the Georgian Defense Forces, with **Dr. Bob Hamilton, USAWCF '09 & FAC** when the Advanced Regional Studies group visited Georgia. Other Georgian USAWC grads at the dinner were **BG Alex Kiknadze, RES '18, BG Zaza Chkhaidze, RES '16**, and **COL Irakli Dzneldze, RES '09**.

MG Tracy R. Norris, RES '08 was named the first female Adjutant General of Texas effective January 1, 2019. She commands the Texas Military Department and reports to the Governor on the Texas Army National Guard, Texas Air National Guard, and Texas State Guard.





26 **GEN Michael X. Garrett, USAWCF '09** assumed command of U.S. Army Forces Command (FORSCOM) at Fort Bragg, North Carolina, on March 21st; he received his fourth star in a promotion ceremony preceding the ceremony.

Celebrating with her is **MG (Ret) Mari K. Eder, Ph.D., DDE '01, SRCOC '12.**

COL (Ret) Gerald 'Andy' Boston, RES '13 was inducted to the OCS Hall of Fame, Class of 2019.



27 **Maj Gen Ihor V. Hordiichuk, IF Ukraine, RES '09, Dr. Larry P. Goodson, FAC** (on sabbatical), and **COL Marcus H. Evans, IF U.K., RES '15** (commanding British Operation Orbital) met recently in Kiev, Ukraine when Dr. Goodson's research took him in that direction. In October 2014, Hordiichuk received his country's highest award for valor, the Hero of Ukraine, Order of Gold Star.

COL Brian R. Foster, RES '13 has been selected as the new Director of the USAWC International Fellows Program, replacing **COL Frank P. Intini III, RES '15** who is retiring.

34 **BG Beth Ann Salisbury, DDE '14** is the first Army Specialty Corps officer to be promoted to the rank of Brigadier General.



COL (Ret) Alberto 'Al' Higuera, DDE '10 was promoted to Revenue Agent III field enforcement at Connecticut's Department of Revenue Services.

35 **COL Bashkim Shillova, IF Kosovo, RES '14** and **COL Bilbil Bitri, IF Albania, RES '17** were visited by **Dr. Larry Goodson, FAC** (on sabbatical) in Tirana, Albania on April 16, 2019. COL Shillova serves as Defense Attache for Kosovo in Albania, and COL Bitri serves as Chief of Staff to the Chief of Defense of Albania.

Ms. Whitney Grespin, NSS '15, former PKSOI Peace Analyst, was recently nominated to the International Studies Association's (ISA) Peace Studies Section Executive Committee. Representing over 100 countries, ISA has more than 6,500 members worldwide and is respected and widely known as a scholarly association dedicated to international studies.



28 **COL (Ret) Douglas V. Mastriano, Ph.D., RES '10 & former FAC** won a special election in May 2019 for the 33rd District of the Pennsylvania Senate.

36 **COL (Ret) Jason Kirk, RES '15,** on right, relinquished command of the Corps of Engineers' Jacksonville District to **COL Drew Kelly,** on left; **BG Diana Holland, USAWCF '12,** the Corps' South Atlantic Division Commander, presided. COL Kirk now works with The Haskell Company as their Director of Business Development (Aerospace & Aviation Division).

29 **Mr. Michael E. Collins, SIS '11** met **COL (Ret) William D. Hubbard, RES '87** and wife, Barbara, at a neighborhood holiday party. Introductions and discussions led to the discovery of their link to the Army War College.

30 **BG Lonnie G. Hibbard, RES '11** took command of the Army's Center for Initial Military Training from **MG Malcolm B. Frost, RES '09,** who is set to retire later this year. The change of command took place at Joint Base Langley-Eustis, Virginia in April 2019.



31 **MG (Ret) Clayton M. Hutmacher, RES '11,** as President and CEO of Special Operations Warrior Foundation (SOWF), accepted the Army Heritage Center Foundation's *Boots on the Ground Award* given to SOWF in November 2018. The award recognizes organizations that make a very positive contribution to the lives of Soldiers and their families. MG Hutmacher is pictured between AHCF Board member **Mr. Joe Capita, CNSP '16** and **BG (Ret) Dick Potter, RES '81,** past SOWF Director.

37 **Dr. Mike Lynch, USAHEC FAC,** met **COL Geoff Norman, RES '15** (left) and **COL Phil Ryan, RES '16** (right) at an August 2018 Senior Leader Seminar in Shepherdstown, WV.

Maj Gen Kenneth Pedersen, IF Denmark, RES '15 was appointed Acting Chief of the Danish Army in February.



32 **MG Donna W. Martin, RES '11** became the first woman to lead Ft. Leonard Wood since it opened in 1941. She became Commandant of the Military Police School in 2017. Now, as commander of the entire 60,000-acre post, Martin is responsible for one of four basic training locations in the country which is also home to the Chemical, Engineer, and Military Police schools.

38 **COL Miodrag Vuksanovic, IF Montenegro, RES '16,** and **COL Zeljko Radulovic, IF Montenegro, RES '18** were visited by **Dr. Larry Goodson, FAC** (on sabbatical) at the Montenegro Ministry of Defense in Podgorica, Montenegro on April 17, 2019. COL Vuksanovic serves as Head of the Strategic Defense Planning Division and COL Radulovic serves as Head of Military Intelligence in the Ministry of Defense.



BG Milford H. Beagle, Jr., USAWCF '12 took over last June as Ft. Jackson's 51st Commanding General 100 years after his great-grandfather served there in 1918.

39 **CH (COL) Brian D. Ray, Ph.D., DDE '16** graduated from the National Defense University's Joint and Combined Warfighting School (JCWS). At the graduation ceremony, Brian received the "Dean's Award for Excellence in Writing" for his co-authored paper entitled *Harnessing Artificial Intelligence and Autonomous Systems Across the Seven Joint Functions.*

BG John B. Dunlap, DDE '12 was promoted to Brigadier General on June 1, 2018 and is serving as the Assistant Adjutant General – Army for the Louisiana National Guard.

33 **BG Aida 'Terri' Borrás, DDE '13** was promoted to Brigadier General in February.

COL Dina S. Wandler, RES '16 relinquished command of the U.S. Army 1st Recruiting Brigade to COL John M. Cushing, RES '14 on May 14, 2019, at Fort Meade, Maryland.

40 BG Kapeh Kabaju Alwali Kazir, IF Nigeria, RES '17 received his first star and a congratulatory handshake from Nigeria's Chief of Army Staff, LTG Tukur Yusuf Buratai (left).

41 During the weekend of March 2nd, 2019, COL John R. Glorioso, DDE '17, part of a Mobile Training Team from the 84th Training Division, provided staff training for LTC Douglas Owens, DDE '17's unit, the 176th Medical Brigade in Seagoville, Texas.

42 COL Daor Dabo, IF, Croatia, RES '18, Dr. Larry Goodson, FAC, COL Emilio Turina, IF Croatia '17, and COL Andija Platuzic, Senior Instructor, Croatian Defense Academy, visited at the Croatian National Defense Academy in Zagreb, Croatia on April 24, 2019. COL Dabo serves as Deputy Head of J6, Directorate for Communication and Information Systems, and COL Turina serves as Deputy Head of J5, Directorate for Planning, both of the General Staff of the Croatian Armed Forces.

43 COL Gregory 'Greg' Gibbons, RES '18 attended an Armistice Day Commemoration at the Military Cemetery in Turkey.

44 COL Matthew N. Olson, Mr. Matthew A. Rose, Ms. Janae E. Cooley, and Mr. Ajit V. Joshi, all RES '18 graduates, all recipients of the Commandant's Award for Distinction in Research, will be published authors. The paper by Matthew Rose is currently in press with ORBIS and the papers by Janae Cooley and Matthew Olson are slated for publication in *The Army War College Review*. Ajit Joshi, a senior human rights and inclusion advisor at the U.S. Agency for International Development

(USAID), published his winning paper *Warrior Pose: Building Readiness through Resilience—Yoga and Meditation* in February 2019 through the Joint Special Operations University.

45 COL Federico Bernacca, IF Italy, RES '19 and COL Frank P. Intini III, RES '15, spoke at a recent meeting of the Sons of Italy West Shore Lodge 2651. They are pictured with Lodge President Charles Pisano.

46 COL Jamie Cogbill, USAWCF '19 (center left) was promoted to Colonel this year, surrounded by family, including his brother, COL John Cogbill, USAWCF '16.

47 COL Shane Finison, USAWCF '19 at Duke, was promoted on April 5, 2019 to that rank by BG Al Pepin, CG of U.S. Army Special Operations Aviation Command, at the 82nd Airborne Hall of Heroes and Museum. Shane was fortunate to have 27 family members, friend and Kentucky State Senator Chris McDaniel, the three other Duke Fellows, and numerous friends and Army teammates attend the ceremony.

48 COL A.J. Newton, USAWCF '19 was promoted on February 15, 2019 at the University of Pittsburgh by COL Glenn Mellor at Carnegie Mellon. The ceremony took place at Pitt's Cathedral of Learning.

49 COL Tony Walters, USAWCF '19 at the Asia Pacific Center for Security Studies, surrounded by his family immediately after his promotion at Fort Shafter, Hawaii. The presiding officer was MG Pete Johnson, RES '07.

50 Dr. Marybeth Ulrich, FAC and COL Mati Tikerpuu, IF Estonia, RES '18, met in Tallinn on May 8, 2019. Tikerpuu is the J7 for the Estonian Defense Forces and Dr. Ulrich was a visiting professor at the Baltic Defense College.



L-R: MG Tim Williams, DDE '06; MG John Epperly, DDE '10; COL (Ret) Fred Bolton, DDE '08 & FAC; COL Todd Hubbard, RES '14; COL Preston Scott, DDE '16; and LTC (Ret) Byron Marshall, DDE '12 held an impromptu USAWC reunion during the December 2018 111th Field Artillery Muster and Saint Barbara's Day celebration.

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