

ARMY WAR COLLEGE FOUNDATION AND *Alumni* NEWS



GEN Randy George, 41st Chief of Staff of the Army, and MG David C. Hill, 53rd Commandant of the U.S. Army War College
at the Ribbon-Cutting Ceremony for the New U.S. Army War College Academic Building
October 25, 2023, Carlisle Barracks, Pennsylvania



**WINTER
2024**

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Greetings to all USAWC graduates and friends of the Foundation!

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OUR MISSION

To support the U.S. Army War College and its graduates in the preparation of outstanding senior leaders by

ENRICHING the academic environment,
ENHANCING outreach and events, and
ENCOURAGING alumni connections.

Our Foundation Board assembled in Carlisle for our normal September meeting but there wasn't anything "normal" about it this year because of the incredible new Root Hall. You can imagine how pleased we were to see the fruits of the College's labors come to life with such a flexible and beautiful new facility. The Foundation is proud to have contributed \$2.2M to the College's *margin of excellence* needs pertaining to the Innovation Hub and a digital communication venue in the central atrium of the building.

We also took the opportunity in September to celebrate the move of the Foundation into its new spaces. We held a small ribbon-cutting in advance of the larger College event held in late October in which I was privileged to participate. Thanks to our long-time Trustee Emerita, **Mrs. Charlotte Watts**, for assisting me.

As is our custom each September, we said farewell to Trustees who completed their terms. It was very difficult to say goodbye to these wonderful leaders who have served our Foundation so professionally.



Mr. Steve Linehan,
NSS '11

Ms. Kim Lane,
NSS '16

Ms. Mary Beth Sullivan,
NSS '16

Mr. Bill Summers,
NSS '16

Our Board photo with our incoming and outgoing Trustees from the September meeting is on the back cover. We introduced our two new Trustees in our Summer magazine but want to welcome again **Dr. Bill Pinsky, NSS '22**, and **COL (Ret) Vivian Gaz, DDE '16**.



GEN (Ret) Gordon Sullivan,
RES '78



MG (Ret) Bob Scales
former Cmdt

Please see our Special Tributes on pages 34-36 to **GEN (Ret) Gordon Sullivan, RES '78**, **MG (Ret) Bob Scales, former Commandant**, and **COL (Ret) Roger H. C. Donlon, MoH, DCS '84** who recently passed away.

We continue to make progress on our plans for the Alumni Hall and Park, subject to final U.S. Army agreement in the coming months. Our architect has made great progress with the design and with preparing the documents we

need to obtain approval. We know that the bronze graduation plaques and stained-glass windows are important to all graduates; we are committed to this project and will keep you posted on progress.

You can count on us to continue supporting the educational programs that you are familiar with throughout the College. I look forward to sharing updates with you at every opportunity.

LTG (Ret) Roger C. Schultz, RES '92, Chairman of the Board



As always, thanks to the College's PAO and Photo Lab for their courtesy photos.

U.S. ARMY WAR COLLEGE COMMANDANT'S UPDATE

Dear Alumni,

I continue to be struck by the dedication and commitment I see across the Army War College each day. We are undoubtedly shaping future leadership within the Army and beyond.

Seeing our spectacular new Root Hall come to life has been profoundly rewarding. I'm grateful to previous leaders who planned this milestone over many years. I'm thankful for the Army's enduring investment in educational spaces that will foster leader development for generations to come. I'm also thankful for the Army War College Foundation's support for providing the *margin of excellence* that has made a significant positive impact to our students.

With the new Root Hall now fully operational, the College enters an exciting chapter focused squarely on developing strategic leaders for an increasingly complex world aligned with the priorities and focus areas of our Army Senior Leaders. As the sounds of construction equipment continue to fade, I see signs of vibrant debate and sharing of ideas filling the hallways and creative spaces of this impressive new facility tailored for collaborative learning.

The wide range of impactful work the Army War College has undertaken over the past several months has been impressive. We continue to push boundaries in educating top strategic leaders as well as generating vital research and analysis to propel our Army and nation.

In terms of developing future leaders, we inducted ten outstanding international alumni into the prestigious International Fellows Hall of Fame this year, three since the last magazine. Ranging from top generals to chiefs of staff, these distinguished officers credit their Army War College education as integral to their professional growth and now hold key global positions advancing military cooperation.

In October, the Chief of Staff of the Army and other senior leaders joined us for Army Leader Day. Our Resident Class of 2024 greatly benefited from direct engagement with General George and the distinguished leaders from Headquarters, Department of the Army who accompanied him. Amongst the important learning activities on Army Leader Day, we also took time to celebrate all those who contributed to the new Root Hall in a fantastic ribbon-cutting ceremony.



Participating in the ribbon-cutting on October 25, 2023 were L-R: Wiley/Wilson (Design) President & CEO **Mr. Neil McSweeney**; Manhattan Construction Company VP of Operations **Mr. Brian Killian**; U.S. Army Corps of Engineers Resident Engineer **Mr. Barry Treece**; Army War College Foundation Chairman **LTG (Ret) Roger Schultz**; Sergeant Major of the Army **Michael Weimer**; Army Chief of Staff **GEN Randy George**; USAWC Commandant **MG David Hill**; USAWC **CSM Chuck Gregory**; Chief of Engineers **LTG Scott Spellmon**; and USAWC Provost **Dr. David Dworak**.

Also in October, we executed a major wargame for First Army on mobilization in future contested environments. The insights gathered will directly improve planning and resourcing for this vital capability. More recently, our team delivered an Arctic wargame for the U.S. Army Pacific and 11th Airborne Division Commanders, identifying strengths and capability gaps against operational requirements. Across the last fiscal year, we also delivered tailored Theater Army Staff Courses that graduated over 190 specially trained officers to meet distinct theater needs. These activities are representative of a broad portfolio of educational and analytical support provided to Combatant Commands and Theater Armies.

Our Futures Lab saw a record 500 visitors in November, enabling cutting-edge technology instruction for students and faculty in areas like robotics and artificial intelligence. Our Strategic Studies Institute published acclaimed work -- like analyses of China's military logistics developments and the Army profession. And our thought leadership on matters of national defense and the strategic use of landpower remain in high demand, with the *Parameters* journal approaching an incredible 500,000 article downloads just this year.

Beyond campus, our geographically-dispersed students tighten bonds between America's military and society. This year we executed over 60 community engagements directly supporting Army communications plans. At Veterans Day events nationwide, students highlighted groundbreaking capabilities with local influencers and future soldiers.

As you can see, through the innovative efforts and intellectual rigor of our entire Army War College team, we continue generating enormous value for our Army and nation. Our recent accomplishments and continued striving in developing agile strategic leaders and producing research that informs key decisions demonstrate our commitment to pushing boundaries. We hope you share our pride in these milestones. Please feel free to reach out if you would ever like to engage with any of our ongoing initiatives, and we hope you will reunite with classmates in our spectacular new academic building!

Prudens Futuri

Strength and Wisdom!!
m/b Dave Hill
53rd Commandant, USAWC

MESSAGE FROM THE PROVOST

As we find ourselves at the midpoint of the academic year, the U.S. Army War College (USAWC) is abuzz with activity, gearing up for an eventful spring season. With our state-of-the-art academic building now in full swing, students and faculty are diving into the myriad possibilities it offers for advanced learning.

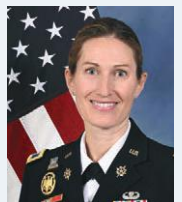
Major highlights of this season are the pioneering initiatives being undertaken in collaboration with the Office of the Chief of Staff of the Army (CSA). The first initiative involved a two-day course designed for senior leaders, focusing on the critical areas of data literacy and artificial intelligence. The Center for Strategic Leadership conducted a pilot of this course, and has recently delivered it to a wider audience of senior Army leaders. If successful, this program is poised to become a cornerstone in the development of senior leaders across the Army, showcasing the USAWC's commitment to staying at the forefront of cutting-edge military education.

The second CSA initiative is a multi-year research project led by **Dr. Steve Metz**, exploring the strategic dimensions of warfighting culture. The inaugural year is dedicated to answering the question: "How do strategic leaders or organizations optimized for war differ from ones simultaneously focused on peace, competition, conflict, and warfighting?" With over a dozen faculty members, students, and fellows contributing to this ambitious project, the USAWC is actively contributing to the evolution of strategic thought and leadership.

In a move toward fostering a more inclusive and collaborative environment, the Provost's Office has been engaging in open dialogues through a series of brown bag lunches with various stakeholder groups. These sessions have proved invaluable in gathering suggestions for enhancing the work environment and refining the products of the College. Two significant initiatives have emerged from these discussions. Firstly, we committed to enhance the focus on Women, Peace, and Security (WPS) within the faculty and across our programs. WPS acknowledges women's roles in conflict and recognizes that women are critical actors in achieving sustainable peace and security. A dedicated

long-term faculty position for WPS is in the works, and we are finalizing interim measures to serve as a bridging strategy. Secondly, a cross-organizational working group is addressing the optimization of space reservation across the College's numerous facilities, ensuring the right space is available for each event.

The leadership landscape at the U.S. Army Heritage and Education Center (USAHEC) is undergoing a change with **Mr. Geoff Mangelsdorf's** retirement after five years as director. **COL Lauren Miller, USAWCF '21**, the USAWC Fellows Director, has graciously stepped in as the interim AHEC Director while a nationwide search is conducted for a long-term replacement.



COL Lauren Miller,
USAWCF '21

Looking ahead, the USAWC is poised for an action-packed spring, featuring international travel with the Advanced Regional Studies seminars, high-profile conferences, electives, and the National Security Seminar. The China Landpower Studies Center within the Strategic Studies Institute is gearing up to achieve full operating capacity, solidifying the USAWC's commitment to remaining a hub for impactful strategic thinking.

The achievements, initiatives, and collaborations we've witnessed thus far at the College are testaments to the collective commitment of our students, faculty, staff, and alumni to excellence in military education and leadership development. Every day we see proof that our graduates and research are making a difference in today's ever-changing security environment.



All the Best,
Dave Dworak, RES '06
Provost

IF HALL OF FAME

CONGRATULATIONS TO THE NEWEST MEMBERS OF THE INTERNATIONAL FELLOWS HALL OF FAME



This past fall, three officers were inducted into the USAWC International Fellows (IFs) Hall of Fame. Honored on October 4, 2023 was **Maj Gen Elisabeth G. Michelsen of Norway, RES '19**, the 81st inductee. **Lt Gen Kenneth Pedersen of Denmark, RES '15**, was inducted as the 82nd member on October 26, 2023 and **Lt Gen Mihail Popov of Bulgaria, RES '06**, as the 83rd member on November 7, 2023.

The IF Hall of Fame was established to provide a prestigious and visible means of honoring IF graduates who have attained the highest positions in their nation's armed forces. Each honoree commented on

the importance of the Army War College education in thinking through strategic challenges and potential crises, and how skills studied at USAWC, such as critical thinking, helped define them as leaders. Each also emphasized the value of relationships and how the bonds established at the College paved the way for effective collaboration in resolving real world issues. These ceremonies not only underscore the talent that the Army War College attracts from across the globe, but they focus on how the insights of these intelligent and seasoned officers help shape and inform conversations on national security here and throughout the world.



COL Jake Larkowich, USAWCF '19, Deputy Commandant, with **Maj Gen Elisabeth Michelsen, IF-Norway, RES '19**.



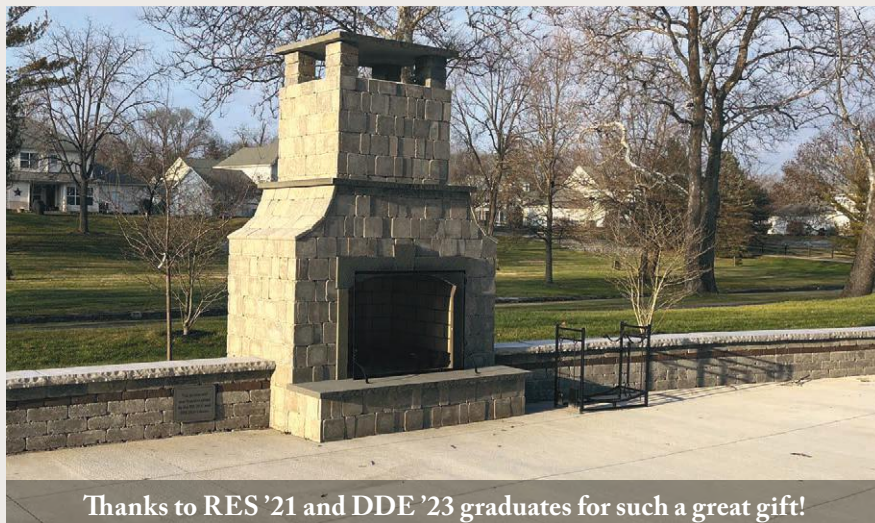
MG David C. Hill, Commandant, with **Lt Gen Mihail Popov, IF-Bulgaria, RES '06**.



MG David C. Hill, Commandant, with **Lt Gen Kenneth Pedersen, IF-Denmark, RES '15**.

CLASS GIFT NEWS

The **Resident Class of 2021** and the **Distance Class of 2023** combined their class gift funds for this stone wall and fireplace, the key to a wonderful space on the terrace of the new Root Hall overlooking the LeTort Spring Run. As soon as this wall and fireplace were completed in late September, the College added seating and tables and we saw students, faculty, and staff enjoying the space for every occasion imaginable – seminar sessions, meetings, lunches, and visits with one another in the fresh air. As the spring and summer approach with longer days and months of warmth and sunshine, there is no doubt that this terrace location will be a prime choice for promotions, retirements, receptions, and other events.



Thanks to RES '21 and DDE '23 graduates for such a great gift!



Foundation Trustees enjoying the new terrace.

OUTSTANDING ALUMS 2023

On Wednesday, November 15, 2023, we celebrated the 122nd USAWC Birthday (since the establishment in 1901) and the selection by the Foundation of four Outstanding Alums for their extraordinary service **after** retirement from the service that brought them initially to the College.

CONGRATULATIONS!



Left to right between CSM Charles W. Gregory, Jr. (*far left*) and MG David C. Hill, Commandant (*far right*), the four honorees are:

MG (Ret) William N. Clark, DCS '83
COL (Ret) Kip O. Lassner, DDE '16

COL (Ret) Edna W. Cummings, DDE '01
GEN (Ret) Vincent K. Brooks, USAWCF '99

Previous Recipients (in order of award)



- | | | |
|---|---|---|
| 1997 GEN (Ret) Walter T. Kerwin, Jr., RES '57
COL (Ret) Roger H. C. Donlon, MoH, DCS '84 | 2011 GEN (Ret) Glenn K. Otis, RES '70
LTG (Ret) Arthur J. Gregg, RES '68
LTG (Ret) Theodore G. Stroup, Jr., RES '81
MG (Ret) Edward B. Atkeson, RES '69 | 2017 GEN (Ret) Dennis J. Reimer, RES '79
LTG (Ret) Walter F. Ulmer, Jr., RES '69
MG (Ret) David R. Bockel, DCS '91
MG (Ret) Wesley E. Craig, Jr., DCS '93 |
| 1998 COL (Ret) William H. Wunder, RES '77
COL (Ret) George F. Qua, DCS '79 | 2012 LTG (Ret) Clarence E. McKnight, Jr., RES '72
LTG (Ret) Donald W. Jones, RES '78
MG (Ret) Robert C. Gaskill, Sr., RES '72
COL (Ret) Robert S. Poydasheff, RES '76 | 2018 MG (Ret) Arthur T. Dean, RES '86
BG (Ret) George B. Price, RES '71
BG (Ret) Richard F. Allen, DCS '83
COL (Ret) Lucretia M. McClenney, USAWCF '96 |
| 2001 COL (Ret) George W. Aux, RES '64
COL (Ret) Robert S. McGowan, RES '71 | 2013 LTG (Ret) Richard G. Trefry, RES '69
LTG (Ret) Robert Arter, RES '71
BG (Ret) Clara L. Adams-Ender, DCS '82
Dr. (COL, Ret) Sharon I. Richie, RES '88 | 2019 LTG (Ret) Thomas G. Rhame, RES '81
BG (Ret) T. Patt Maney, DCS '89
COL (Ret) Clarence A. Miller, Jr., RES '72
COL (Ret) Jeri I. Graham, DCS '96 |
| 2004 MG (Ret) John Russell Groves, RES '94 | 2014 Gen (Ret) Alfred M. Gray, Jr., USMC, RES '74
MG (Ret) Carl H. McNair, Jr., RES '71
MG (Ret) Charles R. Henry, DCS '83
COL (Ret) Gregory C. Camp, RES '89 | 2020 MG (Ret) Thomas L. Prather, Jr., RES '82
COL (Ret) Kenneth P. Davis, DCS '93 |
| 2006 COL (Ret) Michael A. Pearson, RES '93 | 2015 GEN (Ret) John R. Galvin, RES '73
LTG (Ret) David E. Grange, Jr., RES '70
CH (MG, Ret) Kermit D. Johnson, RES '76
Amb (MG, Ret) Robert M. Kimmitt, DCS '89 | 2021 GEN (Ret) Larry R. Ellis, RES '86
LTG (Ret) Lawson W. Magruder III, RES '86
COL (Ret) Ralph J. Puckett, Jr., MoH, RES '67 |
| 2007 LTG (Ret) Dave R. Palmer, RES '73 | 2016 GEN (Ret) Carl E. Vuono, RES '73
MG (Ret) Hawthorne L. Proctor, RES '88
Dr. (COL, Ret) Catherine H.T. Foster, RES '83
COL (Ret) William V. Wenger, DCS '96 | 2022 LTG (Ret) Ronald R. Blanck, RES '86
COL (Ret) James M. Jones, Jr., RES '85
COL (Ret) Jeffrey W. Gault, RES '90
COL (Ret) Bruce D. Grant, RES '98 |
| 2009 GEN (Ret) Frederick J. Kroesen, Jr., RES '62
BG (Ret) Jerry L. Neff, DCS '95
COL (Ret) Buddy G. Beck, RES '76 | | |
| 2010 GEN (Ret) Donn A. Starry, RES '66
GEN (Ret) Gordon R. Sullivan, RES '78
Dr. Lewis Sorley, RES '73 | | |

Nominations for graduates who have voluntarily served their various communities in extraordinary ways are due **by August 1st** each year. You can find more information by visiting "Alumni Connections" on the Foundation website at www.usawc.org.

NEWS AND EVENTS

COMMANDANT'S READING PROGRAM

The line-up of authors for this year's Commandant's Reading Program has been outstanding, as it is every year. **Rick Atkinson** opened with his book *The British are Coming* and he was followed by **Dr. Peter Feaver** and his book *Thanks for Your Service*. **LTG Dave Barno, RES '95** and **Ms. Nora Bensahel** came in December 2023 and discussed their book *Adaptation Under Fire* and **Dr. Matthew Delmont** discussed his book *Half American* with students in January 2024. **COL (Ret) Chris Kolenda** will discuss his book *Zero-Sum Victory: What We're Getting Wrong About War* in March and then the closing session for AY 24 will be led by author **Mick Ryan** with his book *White Sun War: The Campaign for Taiwan*.



MG David C. Hill (left) with Dr. Peter Feaver (right).



Dr. Matthew Delmont during his remote session.



MG David C. Hill (left), Ms. Nora Bensahel (middle), and LTG Dave Barno, RES '95 (right).

SENIOR LEADER NEWS



GEN James J. Mingus II, RES '10 was sworn in as the 39th Vice Chief of Staff of the Army on January 4, 2024, receiving his fourth star at the same ceremony. He had been Director of the Joint Staff since June of 2022 and Director of Operations on the Joint Staff prior to that.



GEN Paul M. Nakasone, RES '07 turned over his "triple-hat" duties as Director of the National Security Agency (NSA), Commander of U.S. Cyber Command, and Chief of Central Security Service on February 2, 2024 to **Gen Timothy D. Haugh, USAF**. GEN Nakasone has led this very complex, national-level combination of organizations since May 2018.



Gen Thomas A. Bussiere, USAF, RES '07 received his promotion in December 2022 and is now the Commander, Air Force Global Strike Command and Commander, Air Forces Strategic-Air, U.S. Strategic Command, Barksdale Air Force Base, Louisiana. Bussiere is the first four-star general to have graduated from the USAWC Advanced Strategic Art Program (ASAP).



GEN James H. Dickinson, RES '05 relinquished command of U.S. SPACECOM at Peterson AFB, Colorado, on January 10, 2024 and is preparing to retire after 38 years of Army service.

FOUR NEW CHAIRHOLDERS



At the Convocation ceremony for the incoming AY 24 Class on August 7, 2023, the College recognized four new Chairholders. L-R: **Dr. Gregory Cantwell, RES '07**, was awarded the General George Marshall Chair of Military Studies; **COL Heather Smigowski, PhD., DDE '20**, was awarded the General Colin Powell Chair of Military and Strategic Studies; **Prof. Charles 'Chuck' Allen, RES '01** was awarded the Elihu Root Chair of Military Studies; and **Dr. Allison Abbe** was awarded the General Matthew Ridgway Chair of Leadership. *Congratulations!*

MARTIN LUTHER KING BIRTHDAY OBSERVANCE



Former USAWC Deputy Commandant for Reserve Affairs, **MG Janeen L. Birkhead, DDE '13**, Adjutant General of Maryland, was the keynote speaker for the MLK observance at USAWC on January 11, 2024. The program was sponsored by the U.S. Army Dunham Medical Clinic staff and it was outstanding.

NEW DEPARTMENT CHAIR

Dr. Craig Bullis recently completed his tenure as Interim Chair of the Department of Command, Leadership, and Management (DCLM). A full professor who has served in DCLM since 2002, Craig led DCLM from the summer of 2022 through this past December. His leadership, insight, and positive engagement consistently set conditions for DCLM's success, and he will continue to serve as Deputy Department Chair and faculty member.



COL John Gianelloni, RES '19 assumed responsibilities as DCLM Department Chair at the beginning of January. Having served as a faculty member since 2021, and coming to the USAWC Professor Program with a Special Forces background, John brings a wealth of experience to the position.

CYBER NATIONAL MISSION FORCE

On January 5, 2024, **MajGen Lorna M. Mahlock, USMC, RES '10** took command of the Cyber National Mission Force from **MG William J. 'Joe' Hartman, USAWCF '14**. MG Hartman was promoted to LTG and became the Deputy Commander, U.S. Cyber Command on January 16, 2024.



MajGen Lorna M. Mahlock, USMC, RES '10



LTG William J. 'Joe' Hartman, USAWCF '14

INTER-UNIVERSITY SEMINAR ON ARMED FORCES AND SOCIETY CONFERENCE

A number of USAWC faculty members participated in the Inter-University Seminar on Armed Forces and Society (IUS 2023) in Reston, Virginia, from October 12-15, 2023, serving as presenters, discussants, and chairs of sessions over the course of the conference, e.g.:



Dr. Zenel Garcia presented a co-authored paper titled, "Refugees with Recognition: Status and Security of Female Environmental Refugees."

Dr. deRaismes Combes presented an article titled, "Assessing Jean Larteguy's The Centurions in the War on Terror and Beyond."

Dr. Carrie Lee presented a paper titled, "Domestic Extremism, Veterans, and the Civil-Military Gap: Evidence from a Survey Experiment."

Dr. John Nagl chaired a COIN panel and presented a paper on DEI application in the force with **Prof. Chuck Allen, RES '01** of DCLM.

Prof. Brett Weigle, RES '07 presented a paper on "Teaching Followership in Senior PME," and **Dr. John Nagl** on "Wargaming in PME" on a panel moderated by **COL Tom Spahr, RES '19** and **COL Darrell Driver, USAWCF '15**.

Dr. Carrie Lee co-led a workshop to support and provide feedback on research for political science graduate students and junior faculty.

Front L-R: Dr. Stephanie Erwin; COL Heather Smigowski, DDE '20; Dr. Allison Abbe; Prof. Charles Allen, RES '01. **Second Row L-R:** Dr. John Nagl; COL Tom Spahr, RES '19; Dr. Richard Lacquement, RES '09; Dr. Samantha Taylor. **Third Row L-R:** Dr. Brett Weigle, RES '07; Dr. Megan Hennessey; Dr. Darrell Driver, USSWCF '15; COL Fred Maddox, RES '18; **Back Row L-R:** Dr. Tom Glavin, RES '06; LTC Peter Erikson; BG (Ret) Scott Efflandt, RES '13.

DEFENSE MANAGEMENT COURSE

In preparation for the Defense Management Course this winter at USAWC, the Department of Command, Leadership, and Management faculty visited relevant Pentagon offices and specifically with the Honorable Gabe Camarillo, Undersecretary of the Army to discuss strategic challenges and choices facing the Services. The session there was facilitated by former faculty member, **COL Mark A. Denton, RES '20**, Executive Officer to the Undersecretary.



L - R: CH (COL) Timothy Mallard, RES '14; Prof Bob Bradford, RES '11; Prof Doug Orsi, RES '12; Prof Doug "Muddy" Waters, USN; Prof Chuck Allen, RES '01; COL Toni Sabo, USAWCF '21; Prof Jeff Wilson, RES '05; the Hon. Gabe Camarillo (middle); COL Fred Maddox, RES '18; Col Kate Nelson, USAF; COL Rob Eyman, RES '23; Col Tim Book, USAF; Dr. Craig Bullis, CAPT Dave Collins, RES '23; and CDR Wil Harting, RES '20.

U.S. ARMY WAR COLLEGE FELLOWS UPDATE



The U.S. Army War College and CSA Senior Army Fellows – representing the Army in 50 programs worldwide – continue to enhance their critical thinking skills, academic prowess, and professional networks based on their year spent at universities, think tanks, government agencies, and with industry. They are also representing the Army daily and establishing relationships with the public that will pay huge dividends in the future.

The 79 USAWC Fellows in the AY 2023-2024 cohort are taking full advantage of learning environments uniquely different from those offered by the resident war colleges. Negotiating individually-tailored learning plans, they have parlayed knowledge gained for the ultimate betterment of the Army and wider national security environment. The Fellows are also representing the Army, either formally or informally, at their hosting institutions and surrounding locales. The Fellowships offer the opportunity to satisfy the Army's goal of developing appropriately-educated ambassadors for the Army who will go on to hold positions of broad scope and great responsibility, succeeding in highly complex, ambiguous environments, and solving open-ended problems.

The four CSA and SMA Senior Army Fellows were placed by the Army's Chief as seasoned Army ambassadors at centers of thought and influence and they are spending this year assisting those who deliberate on the larger security challenges faced by the nation.

The Fellows Program continues to evaluate hosts for relevance to the officer participants and the larger Army enterprise. We are happy to announce that we will commence Fellowships at the Baltic Defence College and Vanderbilt University for AY 2024-2025.

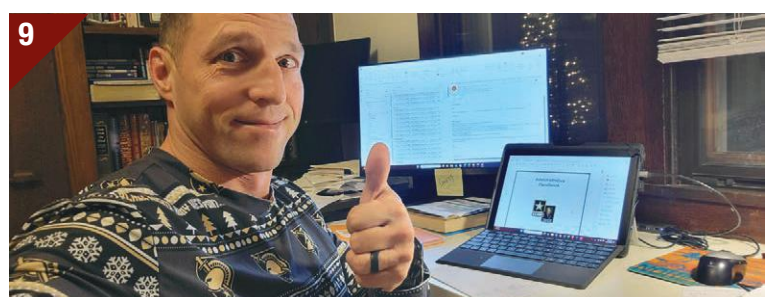
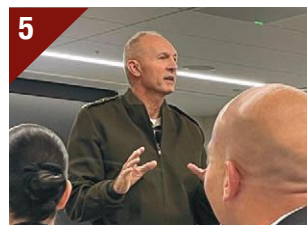
Best in the new year from your USAWC Fellows Program team here in Carlisle!

by COL (Ret) Phil Evans, Fellows Director for Academics and Engagement



L-R: COL Lauren Miller ('21 Fellow with Institute of Higher National Defence Studies in Paris); Ms. Kellie Heim; COL (Ret) Don Myers, RES '10; Ms. Patricia Hayes; and COL (Ret) Phil Evans.

1. **GEN Charles A. Flynn**, CG, U.S. Army Pacific Command, and **COL Adam MacAllister** (Australian Strategic Policy Institute) met at the Chief of Army Symposium held in Perth, Australia, on August 30, 2023. This was a beginning-of-year opportunity for Adam to speak with GEN Flynn and his staff about his research objectives, listen in on GEN Flynn's bilateral engagements with Pacific Partners, and understand more clearly the priorities of the Theater Army.
2. **Mr. Rob Elliott** (left), host, and **COLs Adam Latham** and **Jerry Wood**, USAWC Fellows (Harvard), after participating in a studio broadcast professional development session arranged by Liberty Mutual Insurance for their remote employees.
3. Former Fellows gathered at Carlisle Barracks for the promotion to Colonel of **RES '24 student COL Jess Grasseti** (center) who was an AUSA ILW Fellow in '18. Others L-R: **COL Ranj Danaraj** (U. Denver's Korbel School '23), presiding officer **MG Charlie Miller** (Stanford '12), **COL Wendy Tokach** (Queen's University '23), and **LTG Walt Piatt** (Georgetown '11).
4. L-R: During the USAWC New York City trip, **LTC Christina Fanitzi** (Columbia), **COL Craig Martin** (FEMA DCO and Texas A&M '19), Fordham University PMS **LTC Paul Tanghe**, and **LTC Ben Klimkowski** (NSA) gathered at American Legion Post 754 co-located since its founding in 1919 in the New York Athletic Club.
5. **CSA GEN Randy George** (CSA Senior Fellow at CFR '11) met on October 31, 2023 at AUSA Headquarters with the NCR-based CSA/SMA Senior Fellows, USAWC Fellows, Congressional Fellows, and Advanced Civil Schooling students to provide a current assessment of the enterprise. He also met separately with the Senior Fellows.
6. **COL Deb Ellis** (USAWC Fellow at MIT Lincoln Lab '14) with her father **GEN (Ret) Larry Ellis, RES '86**, at the AUSA Annual Meeting.
7. L-R: USAWC Faculty Mentor **COL Trent Hunton, RES '17** (also former CSA Sr. Fellow at Northwestern Kellogg in '21) with **COL Bobby Gichert** (Texas A&M) at the Fellows orientation at the start of AY 24.
8. **COL Paul Smith** (Princeton) and his spouse Cassandra participated in the October 2023 NYC trip along with the Resident class.
9. **COL Nate Conkey** (Columbia) was asked to provide evidence he was working on his research plan in December 2023 and he immediately complied with solid proof.



U.S. ARMY WAR COLLEGE FELLOWS UPDATE CONTINUED



10

10. A number of **CSA Senior and USAWC Fellows** participated in the USAWC staff ride at Gettysburg on September 27, 2023.



11

11. Former and current Fellows gathered and shared notes at the AUSA Annual Meeting. L-R: **COL Scott Harrison** (Department of Veterans Affairs '22), **COL Steve Bartley** (Syracuse '21), and **CH (COL) Tim Ryu** (Columbia '24).



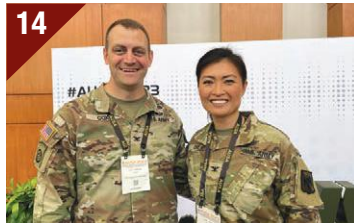
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12. SMA Fellows past and present after making a family-related presentation at AUSA in October 2023: **SGM (Ret) Jeff Cerghino**, formerly at the VA and now there as a civilian employee, and **SGM Eric McCray**, currently at the VA. The senior Fellows are placed by the SMA to liaise between that department and the Total Force.



13

13. **COL Amy Nieman**, '24 Fellow at the Department of Justice, was promoted to that rank on January 26, 2024 in the Great Hall at DOJ by **HON Lisa Monaco** (Dep AGUS) and **LTG Stuart Risch**, RES '07 (TJAG). In this photo, Amy is flanked by her predecessor Fellows at DOJ. L-R: **COL Chris Burgess** '21, **COL Rob Stelle** '22, **COL Nieman**, **COL Lajohnne Morris** '20, and **COL Rob Rodrigues** '23.



14

14. **COLs Aaron Cox** and **Jeana Cho** (both '23 Harvard Fellows) met again in Washington, DC at the AUSA Annual Meeting.



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15. **COL John Turner**, the first USAWC Fellow at Brown University, and **COL Dan Miller**, current USAWC faculty member and '19 Fellow at the NATO Defense College, met at Carlisle Barracks during the Fellows Orientation in August 2023.



16



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16. **BG Dave Trybula** (center), '12 Fellow at the Institute for Defense Analyses and current DCG DEVCOM, mixed with the AY 24 Fellows after addressing them at their USAWC orientation. **BG Trybula** is talking to current Georgetown Fellow **COL Vince Mucker** (left) and **Prof Mike Rauhut** (right), Senior Fellow at CFR '14.



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17. **COL Russ Corwin** (Stanford '22) and **COL Brian Young** (MIT's Center for Transportation and Logistics '22) met at AUSA and enjoyed talking about their academic year.

18. Two USAWC Fellows from the medical community who did their fellowship year with HHS Administration for Strategic Preparedness and Response met at the AUSA Meeting: **COL Sarah Eccleston** '23 and **COL(P) Bill Soliz** '18.



20

19. Former Fellows gathered at AUSA. L-R: **LTG Dave Hodne** (Georgetown '13), **Mr. Phil Evans** (Fellows Program), **MG Johanna Clyborne** (Tufts '13), and **MG Charlie Miller** (Stanford '12).



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20. NCR-based **Senior and USAWC Fellows** gathered at AUSA Headquarters for a Fall welcome hosted by Association President **GEN (Ret) Bob Brown** (not in photo).

21. **Senior Fellows** during the Pentagon-based portion of their orientation. L-R: **COL Ryan McCormack** (Brookings), **SGM Jeremiah Fassler** (Dept. of Labor), and **COL Chris Wehri** (CFR).

22. **USAWC Fellows** massed at the start line for the two mile run while finishing their ACFT during their orientation at Carlisle Barracks.



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23. L-R: **LTC Aaron Hamilton** and **COL Nate Strohm**, both Fellows at the University of Washington, at the U.S. Capitol on a trip to the NCR that allows for Fellow exposure to Senate, House, and think tank staffs. Aaron and Nate conducted 17 separate and fruitful engagements from January 9-12, 2024.

24. **LTC Christian Gregoire** (center), Fellow at the Institute of Higher National Defence Studies in Paris, at the Institute's Opening Session Evening Social at the Ecole Militaire.

25. The Fellows Program conducted a site visit to meet academic leads at Columbia University's School of International and Public Affairs. L-R: **Mr. Phil Evans** (Fellows Program), **COL Lauren Miller**

(Chair, Fellows Program), **Dr. V. Page Fortna** (Director, Arnold A. Saltzman Institute of War and Peace Studies), and **Dr. Peter Clement**, Senior Research Scholar.

26. Fellows and Faculty Mentors got acquainted at Carlisle Barracks during the start of year orientation. L-R: **COL John Sanders** (Pittsburgh), **USAWC Prof. Greg Hillebrand**, **LTC Aaron Hamilton** (University of Washington), and **LTC William Van Fleet** (Pittsburgh).

27. **COL Bobby Gichert** and **COL Fin Carey**, Fellows at Texas A&M University's Bush School of Government and Public Service, gave a presentation about their Fellowship and the U.S. Army to fellow students at the Scowcroft Institute of International Affairs.

28. While on leave in September, **LTC Kelly Green** (right), Fellow at the Department of Health and Human Services Administration for Strategic Preparedness and Response, was able to help pin her nephew (center) upon his graduation from Coast Guard A School in Petaluma, CA.

29. Proud dad **CH (COL) Primitivo Davis**, as his daughter is about to pass him during a cross country meet. Primitivo is a Fellow at Duke's Sanford School for Public Policy, with time also aligned with Duke's Divinity School.

30. Immediately following the rescue of three people from a dangerous rip-tide on September 2, 2023, **COL Adam Latham** (Harvard) was given a t-shirt and inducted on-the-spot as an honorary member of the Old Orchard Beach Surf Rescue team in Maine. Adam put his prior lifeguard training to the best use ever!

31. Gathered during their orientation social at Carlisle Barracks to meet one another and their faculty mentors were L-R: **LTC Laura Cross** (Harvard), **COL Amy Nieman** (DOJ), **COL Chris Hallows** (Yale), **COL Matt Leclair** (Asia Pacific Center for Security Studies), and **LTC Brian Miletich** (NATO Defense College).

32. **COL Kirk Duncan** (University of Louisville) takes a well-deserved break after class with his spouse Becky.

33. Joint Service Fellows posed this past fall with the Tufts University mascot "Jumbo." The Army has four Fellows benefiting from courses at the Fletcher School. L-R (in the Army uniforms): **COL Joshua Doscinski**, **COL Stephen Flanagan**, **LTC Jason Kim**, and **LTC Ari Martyn**.

34. **LTC Laura Cross** (Harvard) facilitated a discussion with visiting presenter **GEN Paul Nakasone**, RES '07, CYBERCOM CG and NSA Director, on October 31, 2023.

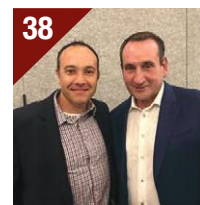
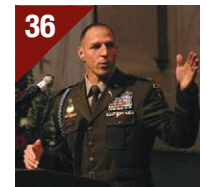
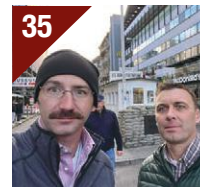
35. L-R: **LTC Tom Brown** and **LTC John Kirchgessner**, Fellows at the George C. Marshall European Center for Security Studies, at Checkpoint Charlie in Berlin during a Marshall Center field trip.

36. **COL Nate Conkey** (Columbia) spoke on Veterans Day to students and community members in Bayonne, NJ. In the same program, four veterans were honored in the Field of Heroes and a Medal of Honor was donated to the local Elementary School.

37. In late November, **COL Nate Conkey** (Columbia) took part in West Point's annual Branch Night, here pinning a set of Infantry crossed rifles on CDT Lucas Pattinson, one of the Cadets he mentors.

38. **Coach K** (right) continues to give back at Duke University, shown here after a talk with **COL Eric Jnah**, Fellow at Duke's Sanford School of Public Policy.

39. **COL Nate Colvin** (William & Mary) participated in the NATO Stability Policing Centre of Excellence Human Security Conference in Vicenza, Italy. Prior to that, he also presented his paper "Transforming Baltic Networks into Hard Power" at the Conference of Baltic Studies in Europe in Kaunas, Lithuania, sponsored by the Association for the Advancement of Baltic Studies.

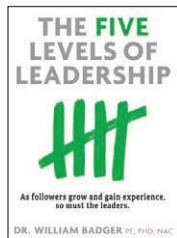


40. On September 30, 2023 **COL Casey Wilson** (Harvard) was joined by her entire family as she was promoted to that rank in Cambridge, Massachusetts.

41. Stanford Fellows **LTC Vince Nguyen** (left) and **COL Patrick Biggs** (right) had the privilege of moderating **LTG (Ret) H.R. McMaster** (USAWCF '03) for their Public Policy course session on December 7, 2023, which offered insights into leadership, global security, and the convergence of military strategy with public policy challenges.

42. While attending the ASEP Advanced Course, **MG Greg Brady**, Marshall Center Fellow '13 and currently COS for USSTRATCOM, visited the Fellows Program. L-R: **Mr. Phil Evans**, Fellows Program, and **MG Brady**.

BOOKS BY GRADS AND FACULTY



***The Five Levels of Leadership* by COL (Ret) William W. Badger, Ph.D., RES '78.**

Written primarily for university students and those just entering the construction industry,

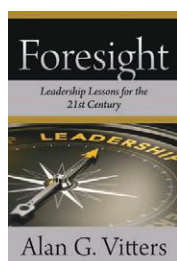
Badger's Five Levels of Leadership were created, studied, and implemented to help better understand leadership skills and provide wisdom for self-improvement. The leadership lessons presented in this book support the theory that improved leadership improves performance.



***On Warriors' Wings: Army Vietnam War Helicopters and the Native Americans they were Named to Honor* by COL (Ret) David A. Napoliello, DCS '84.**

Twelve Army helicopter types saw combat in

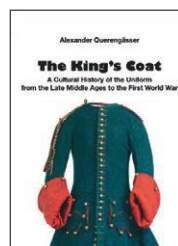
Vietnam, with eleven bearing Native American names. This book traces the evolution of the Army's policy on the naming of those eleven. For each, the author includes an examination of what capabilities were needed with performance and production requirements, as well as how the aircraft was used during its entire period of service in-country as opposed to a twelve-month snapshot of the experiences of a single aviator or a specific aviation unit. The capstone of each chapter is the story of the Native American tribe or warrior chief and how that history commended it for that particular helicopter. A chapter is also devoted to the experiences of Native Americans who served as pilots or crew members of those eleven aircraft in Vietnam. Over 200 Native Americans perished there, nineteen while participating in aerial operations, and their final missions are addressed. The book concludes with a summary of the Native American-named helicopters that came after Vietnam and includes extensive illustrations and archival images of Native American veterans.



***Foresight: Leadership Lessons for the 21st Century* by COL (Ret) Alan G. Vitters, RES '87.**

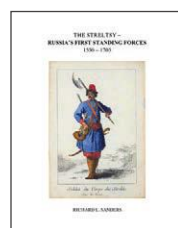
In this time of rapid social and technological change, foresight is a critical leadership characteristic.

Vision helps leaders plan for the future, but foresight enables them to deal with inevitable changes. Foresight can be developed through critical thinking, questioning biases and assumptions, looking from the outside in, and proactive, intentional anticipation. The author shares lessons and insights, some classical and some cutting edge, on this critical yet undervalued trait of effective leadership. He highlights concepts, theories, cases, and examples derived from the social and behavioral sciences and applies them to leadership qualities required in modern times. It is designed for current and aspiring leaders from all walks of life-- business, the military, first responders, and other service-oriented volunteers and workers. It is written for front-line supervisors, middle managers, executives, and students of leadership and management.



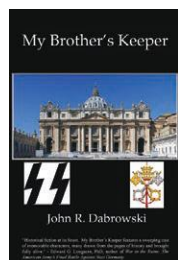
***The King's Coat: A Cultural History of the Uniform from the Late Middle Ages to the First World War* translated by Mr. Richard L. Sanders, RES '96.**

This book, written by Prof. Alexander Querengaesser, examines the history of the military uniform from its origins to the present day addressing its material composition, function, symbolic character, fashion's influences, and other factors.



***The Streltsy - Russia's First Standing Forces, 1550-1705* by Mr. Richard L. Sanders, RES '96.**

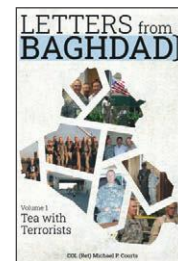
This book addresses the history, organization, tactics, campaigns, uniforms, equipment, and battle standards of the Russian musketeers of the mid-16th to early-18th century.



***My Brother's Keeper* by Dr. (COL, Ret) John R. Dabrowski, DDE '02 & former FAC.**

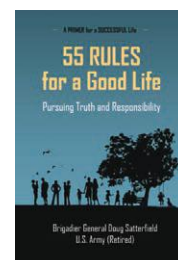
This novel is written with the backdrop of historical wartime events occurring in the Summer of 1943, namely the Holocaust, the invasion of Sicily/Italy, the overthrow and rescue of Mussolini, and the German occupation of Rome, covering the critical months of June-September

of that year. The book follows two main characters, Monsignor Sepp Bertram of the Vatican Foreign Office and his brother, SS Gruppenfuhrer Peter Bertram, who is implementing Hitler's Final Solution in Estonia. Enter Pope Pius XII who sends Sepp to persuade his brother not to kill innocent Jews, but instead, to assist them in reaching the safety of neutral Sweden. What follows is a story of intrigue, heroism, and redemption. The book features a sweeping cast of memorable characters, many drawn from the pages of history.



***Letters from Baghdad Volume I: Tea with Terrorists* by COL (Ret) Michael P. Courts, RES '03**

chronicles the author's first year in Baghdad from 2006-07. Serving on the Multi-National Forces-Iraq (MNF-I), primarily in the role of Chief Engagements Branch in the Strategic Effects Directorate, he had a unique perspective on the U.S. led Coalition's efforts to reach out to Sunni insurgent groups and separate them from Al-Qaeda. He describes his team's work as well as what life working in "The Palace" was like. Told in real time, he describes the situation and life in Iraq as it occurred. Like life itself, this book combines the serious issues of the war, insights into daily life of a staff officer, and humor into a compelling narrative of this critical period during the U.S. involvement in Iraq. The perspective of a senior staff officer and the inclusion of lessons learned from each week, as well as topical articles, creates a holistic view of this time in the war.

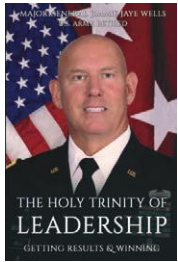


***55 Rules for a Good Life* by BG (Ret) Douglas R. Satterfield, DDE '04.**

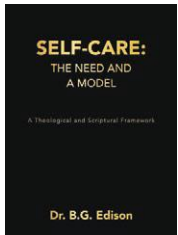
The author wrote this book for those who are interested in bettering themselves, getting fulfillment from life, or making a difference.

He believes that everyone can succeed in life, regardless of one's intelligence, appearance, or popularity. He will not tell you how to live, but provides advice about what you can do to live properly.

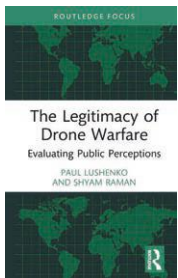
BOOKS BY GRADS AND FACULTY CONTINUED



***The Holy Trinity of Leadership: Getting Results & Winning* by MG (Ret) Jimmie Jay Wells, DDE '05.** The author, a former NFL player, calls upon personal vignettes from his NFL, U.S. Army, and business experiences. He coined the phrase "Holy Trinity of Leadership" to explain the ultimate trio of leader characteristics. He exhorts leaders to focus on their sole purpose -- results. This unique method to lead simplifies an often overly complicated endeavor. Held in a delicate balance of leadership attributes, this trio of terms can help you underwrite success in any endeavor -- to win.

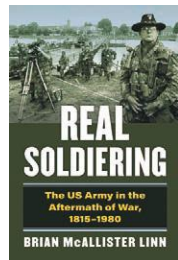


***Self-Care: The Need and A Model* by CH (COL, Dr.) B. Gregory Edison, DDE '15.** This work explores some specific Christian views of self-care and presents a specific pastoral model that is rooted in Christian theology. The theological research for this consists of a study of the Old and New Testaments looking at the foundation and interpretation of self-care. It examines biblical examples of Jesus Christ modeling self-care, one who always brought balance to His ministry. For clergy and caregivers to maintain spiritual wholeness and resist becoming fragmented, innovation in self-care is needed. A model of self-care will help maintain effective job performance and holistic wellness, particularly in a post-pandemic setting.

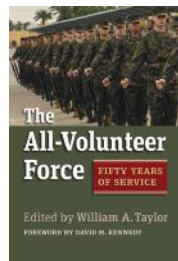


***The Legitimacy of Drone Warfare: Evaluating Public Perceptions* by LTC Paul Lushenko, FAC, and Shyam Raman.** This book examines public perceptions of the legitimacy of drones, and how this affects countries' policies on and the global governance of drone warfare. Scholars recognize that legitimacy is central to countries' use of drones, and political officials often characterize strikes as legitimate to sustain their use abroad. This book introduces and tests an original middle-range theory that allows scholars, policy-makers, and practitioners to understand how evolving patterns of drone warfare globally shape the public's perceptions of legitimacy that

can moderate countries' drone policies and the global governance of drones. Rather than relate drone warfare to a platform or counterterrorism strikes only, as experts often do, this book argues that drone warfare is best understood as a function of the unique ways that countries use and constrain strikes. By updating theories of drone warfare, this book provides a way to understand public perceptions of legitimacy in cross-national contexts, especially among democratic political regimes that are prefigured on political officials' accountability for the use of force abroad.



***Real Soldiering: The US Army in the Aftermath of War, 1815-1980* by Brian McAllister Linn, former FAC.** What happens to the U.S. Army after the battles are over, the citizen soldiers depart, and all that remains is the Regular Army? In this pathbreaking work, Linn argues that in each decade following every major conflict since the War of 1812, the postwar army has undergone a long, painful, and remarkably consistent recovery process as it struggled to build a new model force to replace the "Old Army" that entered the conflict. Linn challenges three common historical interpretations: confusing Washington policy with implementation in the field; conflating postwar armies with prewar armies; and describing certain postwar eras as distinct and transformational. Rather, he examines the postwar force as a distinct entity worthy of study as a unique and important part of U.S. Army history. The work represents over four decades of research into the U.S. Army and is deeply informed by Linn's experiences teaching and working with soldiers.



The All-Volunteer Force: Fifty Years of Service. Edited by William A. Taylor, with chapters by USAWC personnel as follows: **Dr. Beth Bailey, NSS '11; Dr. Jennifer Mittelstadt, former FAC; MG (Ret) Dennis J. Laich, DCS '97; MG (Ret) Jeffrey E. Phillips, DDE '02; and Dr. Marybeth Ulrich, former FAC.** In crafting this far-reaching collection of 15 essays by a multidisciplinary group of distinguished authors, Taylor examines the all-volunteer force (AVF) in four distinct parts, analyzing its history, results, challenges, and

implications, exploring all the major facets of the AVF—past, present, and future. The influence of the AVF, created in conjunction with the end of the draft in 1973, has reached far beyond the U.S. Armed Forces, affecting the very character of American civil-military relations. While its successes and challenges continue to be widely discussed and fervently debated, the AVF is critical to both U.S. national security and the fabric of American society. The insightful, cogent, and provocative essays contained in this timely volume represent a crucial first step in assessing the AVF after fifty years of service.

If you are a USAWC grad, faculty member, NSS or CNSP alum, and you published a new book, send us details at: info@usawc.org.

UPCOMING CLASSES OF 2001 & 2002 REUNION EVENTS

This spring, we will host two class reunions, both of which are make-ups for 20-year reunions delayed during the COVID period. The **Class of 2001 Reunion is April 11-13, 2024** and the **Class of 2002 Reunion is May 16-18, 2024**. These are for all graduates from those classes – Resident, Distance, and USAWC Fellows. The Foundation co-hosts the events and serves as lead planner for the College. Key events will include an ice breaker, an Army War College update (given by a member of the command group), tour of the new Root Hall, a memorial service honoring classmates who have passed, a reunion dinner, and many opportunities to reconnect with friends and faculty. Postcard invitations for both reunions have been mailed via USPS. For those who did not receive an invitation via mail, or who know they do not have a current address on file with the Army War College Foundation, responses can be provided by going to the Army War College Foundation website and submitting an RSVP directly through one of the following links:

Class of 2001
<https://usawc.org/reunion-2001/>

Class of 2002
<https://usawc.org/reunion-2002/>



STRATEGIC STUDIES INSTITUTE (SSI) & THE USAWC PRESS

The Strategic Studies Institute (SSI) and the USAWC Press have experienced an extraordinarily dynamic and productive fall and winter. SSI has evolved into a leading applied research institute tackling critical national security issues for the U.S. Army, the Department of Defense, and our interagency partners. The Press achieved a publication milestone: 1,357,822 publication downloads from its Digital Commons website since its launch in June 2020.



SSI has successfully established the China Landpower Studies Center (CLSC). The Center's mission is to conduct research and analysis and publish findings on China's global security strategy and capabilities with the aim of enhancing DoD leaders' understanding of the PLA and to inform the development of U.S. Army and Joint strategies and campaigns. In addition, the CLSC will support curriculum development and teaching related to PRC security, military, and Indo-Pacific regional studies.

We have assembled a world class team of military, academic, and intelligence experts to staff the CLSC. **COL Richard "Rich" Butler, RES '16**, an Army Strategist, is the inaugural Director to leverage his extensive operational experience in the Indo-Pacific to ensure that the research team supports our key DoD stakeholders' research and analysis needs, and war gaming, training, and exercise support activities. **Mr. Josh Arostegui** is our first Academic Chair of China Studies, responsible for directing and managing the research efforts of the CLSC. He is assisted by two research faculty professors, two strategic intelligence analysts, and two visiting academics on loan to the CLSC through the federal government's Intergovernmental Personnel Act Mobility Program.



COL Rich Butler,
RES '16



Mr. Josh Arostegui



Dr. Brian Carlson

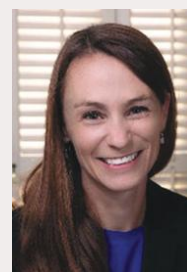


Mr. Rick Gunnell

Dr. Brian Carlson is Research Professor of Indo-Pacific Studies. He was senior researcher and head of Global Security at the Center for Security Studies, ETH Zurich in Switzerland. He holds an M.A. and Ph.D. from the School of Advanced International Studies, Johns Hopkins University. Fluent in Mandarin and Russian, Brian's research interests involve PRC-Russia military cooperation, and what the PRC is learning from Russia's war with Ukraine. Our third CLSC faculty member is **Mr. Rick Gunnell**, Research Professor of China Military Studies. Mr. Gunnell came from TextOre, an open-source intelligence company supporting a number of national security clients in the Washington D.C. region. Rick is a Chinese language-enabled subject matter expert on the PLA, its organizational structure, its key elites, military capabilities, and the PLA evolution under President Xi Jinping and the Central Communist Party.

The two highly distinguished visiting scholars are **Dr. Sheena Greitens**, Associate Professor, Lyndon B. Johnson School of Public, and the Director, Asia Policy Program, University of Texas at Austin,

and **Dr. Šumit Ganguly**, the Rabindranath Tagore Chair in Indian Cultures and Civilizations and Professor of Political Science, Indiana University, Bloomington. Dr. Ganguly is a world leading scholar on South Asian regional security and U.S.-India-China relations.

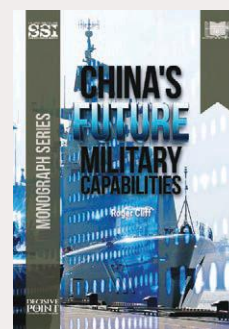


Dr. Sheena Greitens



Dr. Šumit Ganguly

SSI hosted the very first summit of DoD Professional Military Education (PME) China Centers on December 14-15, 2023. Seventeen participants attended the summit from the National Defense University Center for the Study of Chinese Military, the Naval War College China Maritime Studies Institute, Air University China Aerospace Studies Institute, Marine Corps University, and our own CLSC. The intent of the summit was to establish a regular and deliberative means to leverage resources and subject matter expertise and bring jointness to analyzing our pacing challenge. You can find a couple of recent and noteworthy publications on the PLA via our CLSC website: <https://ssi.armywarcollege.edu/CLSC/>



With respect to the European theatre and its attendant security issues, Russia's invasion of Ukraine remained a key research priority. SSI's Ukraine study team has been conducting analysis of the war to identify strategic implications for the U.S. Army. **Dr. Antulio Echevarria, DDE '02**, has been focusing on the concept and application of Integrated Deterrence in the context of Ukraine. **Dr. John Deni's** research centers on the role and capacities of allies, partners, and NATO in the conflict. **Dr. Bob Hamilton, USAWCF '09** is examining the roles played by strategy, planning, command and control, morale, and leadership, as well as ethical and legal norms. **Dr. Michael Lynch** is investigating to what extent U.S. security cooperation programs have enabled Ukraine's defense, and he and DMSPO Chair **COL Tom Spahr, RES '19** deployed to HQs, Security Assistance Group-Ukraine (SAG-U) in Wiesbaden, Germany November 28 - December 15, 2023. **Dr. Ron Grantz** is researching the space domain and the role of commercial satellites in this conflict.



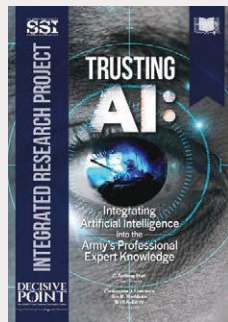
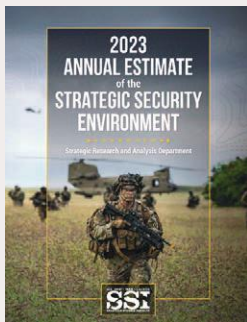
L-R: LTC Rory McGovern, DDE '24, West Point History Professor; COL Tom Spahr, RES '19; Dr. Michael Lynch, SSI; and Mark Leno, CSL, SAG-U J5 staff.

Our ongoing collaboration with NATO and its Centre of Excellence-Defense Against Terrorism (COE-DAT) expanded into new research arenas. **COL Eric Hartunian** and **LTC Paul Milas** led a research project delving into the intricate relationship between technology and terrorism. They conducted two workshops bringing together

STRATEGIC STUDIES INSTITUTE (SSI) & THE USAWC PRESS CONTINUED

specialists with expertise in nano weaponry, cybersecurity, artificial intelligence, augmented reality, agro-terrorism, and biosecurity. Our Latin America research professor, **Dr. Evan Ellis**, helped shape and contributed to COE-DAT's October conference on Lessons Learned from Colombia, while **LTC Milas** participated in the Center's research project on Border Security in Contested Environments.

SSI published the *2023 Annual Estimate of the Strategic Security Environment* to guide military and national security practitioners, as well as researchers and academics, on the current global security challenges facing the U.S. Army. Another timely and relevant publication is *Trusting AI: Integrating Artificial Intelligence into the Army's Professional Expert Knowledge*, derived from an integrated research project led by SSI's Research Professor for the Military Profession and Ethic, **Dr. Charles "Tony" Pfaff**, with research assistance from AY '22 students, **Christopher J. Lowrance**, **Bre M. Washburn**, and **Brett A. Care**.



We bid farewell to **Dr. Conrad C. Crane, DCS '95**, who retired in December 2023. Few people at the U.S. Army War College have had a greater impact on the Army than Con Crane. He leaves a legacy of influencing national defense policy and guiding a generation of military historians. Con joined SSI as a research professor following



Dr. Conrad Crane, DCS '95

his retirement from a 26-year Army career, and then went on to hold key positions for 24 more years at Carlisle Barracks, including directing the Military History Institute and the Historical Services Division of USAHEC. He returned to SSI in 2022 and stepped in to serve as the Acting Editor in Chief for the U.S. Army War College Press during Dr. Echevarria's year-long fellowship at Oxford University.

Readers can view all USAWC publications at <https://publications.armywarcollege.edu/>.

*by Dr. Carol V. Evans,
Director, Strategic Studies Institute
& U.S. Army War College Press*



ADVANCED STRATEGIC ART PROGRAM (ASAP)

In October, the Advanced Strategic Art Program (ASAP) began its 25th year at the U.S. Army War College with its annual trip to Vicksburg, Mississippi. **Dr. Doug Douds, RES '10**, **Dr. Darrell Driver, USAWCF '15**, and **COL Tom Spahr, RES '19**, led the AY24 ASAP students on a four-day staff ride of Ulysses S. Grant's Campaign to seize the critical city of Vicksburg and open the Mississippi River to the Gulf of Mexico. The focus of the experiential learning experience was strategic leadership, joint campaigning, and effective civil-military relations. The trip also included an engagement with the U.S. Army Corps of Engineers' Vicksburg District.

ASAP is designed to educate and develop competitively selected national security professionals in the technical, conceptual, and interpersonal skills required to be an effective advisor at the most senior levels of strategy and policy development. Over the 25 years of ASAP's existence, the program has educated 342 national security professionals from all of the Services and many of our interagency partners. Seventy percent of ASAP graduates are still serving, and thirteen percent of ASAP graduates have gone on to flag officer rank.

***Editor's Note:** Please see tribute to MG Scales on p.35 regarding the establishment of ASAP 25 years ago.*



AY 24 ASAP students discussing the Battle of Raymond, a critical point in Grant's Campaign to cut Vicksburg off from potential reinforcements from Jackson, Mississippi.



ASAP students at the USS Cairo Gunboat Museum at the Vicksburg Military Park to discuss the challenge the Vicksburg guns posed to Mississippi River traffic and Admiral David Dixon Porter and General Grant's plan to overcome the Anti-Access/Area Denial threat. **L-R Front Row:** Mr. Andrew Welch, LTC Daniel Snow, CDR Sadaf Toor, LTC Grady Lowe, Lt. Col. Marcus "Boss" Antonini. **Back Row:** COL Chris Brawley, COL Brian Scicluna, LTC Pat Kaine, Dr. Darrell Driver, Dr. Doug Douds, LtCol Brennan Simi, COL Bryan Bonnema, LTC Andrew Johnston, LTC Trey Guy, LTC Scott Douglass, COL Tom Spahr, LtCol Saul Manzanet, and Vicksburg Park Historian Terry Winschel.

CENTER FOR STRATEGIC LEADERSHIP (CSL) UPDATE

Environmental Security Program

Dr. Michele Devlin, USAWC Professor of Environmental Security, continues to expand her reach on environmental and national security issues. In November 2023, she was a presenter at the Student Conference on U.S. Affairs (SCUSA), the nation's largest conference of its kind that brings together several hundred young professionals, both civilian college students and military cadets, to work together to develop innovative policies to address global security threats. Dr. Devlin was honored to partner with Dr. Adam Kalkstein (USMA) as a co-host for the team exploring strategies to address climate security concerns, and they are planning to continue to collaborate on future environmental security and regional studies efforts.



Dr. Devlin and Dr. Kalkstein are third and second from the right in the back row.

Another large outreach engagement included Dr. Devlin's presentation to the student body of Carlisle High School on January 10, 2024. They were studying environmental issues, and their faculty asked her to talk about the Arctic and Antarctic, and how the regions are changing from a physical and human terrain standpoint.

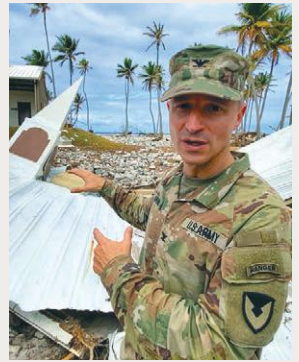
An addition to Dr. Devlin's program this year is a one-year Environmental Security Research Fellow, **Mr. Brian Gellert**. He is assisting Dr. Devlin and the USAWC faculty who are studying the role that the environment, from an evolving physical and human terrain perspective, has in shaping national and global security issues. His initial projects include helping others better understand the impact of climate on human populations from a social science standpoint, and assisting in wargame development for students that will focus on environmental security in Antarctica as it warms. Brian is assisting several faculty members with a pilot project to help U.S. Army troops in the Eastern U.S. understand how ecosystems are changing in their physical terrain and impacting training considerations. He is also a member of the research team working on the impact of human migration from the Marshall Islands due to environmental degradation and poor economic conditions.

Staying Afloat

As most of you have probably seen the video of the January 21, 2024 emergency on Roi Namur, an island in the northern part of the Marshall Islands' Kwajalein Atoll, you know that the Army base was slammed by rogue waves. Rogue waves are some of the environmental disasters that are more violently impacting Kwajalein due to climate change, in addition to sea-level rise, subsidence, saltwater intrusion, etc. Kwajalein and the Marshalls are considered the tip of the spear for climate change, with important environmental security implications for the U.S. and the globe.



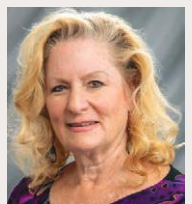
COL Drew Morgan, RES '22 (Class President), took command last summer of U.S. Army Garrison -- Kwajalein Atoll (USAG-KA) so he has been heavily involved in rescuing and housing displaced base workers and residents. Dr. Devlin and her USAWC Environmental Security Program staff had already been coordinating closely with COL Morgan and his staff on a study about how climate change is increasingly causing displacement and migration of local Marshallese, thus causing USAG-KA worker shortages now and into the future. Several months ago, the Assistant Secretary of the Army for Installations, Energy, and Environment (ASA-IE&E) asked USAWC to tackle this project (referred to as "Staying Afloat") to better understand climate impacts on the base and surrounding islands.



Four **RES '24** students with extensive work experience in INDOPACOM, IMCOM, and USACE are participating in the group Strategy Research Project on these issues: **COL Damon Delarosa**, **COL John Harrell**, **LTC Virginia Knorr**, and **Mr. Hugh Hardin**. Also involved are **COL Yoon Choi** (Pentagon reservist in environmental engineering connected to the ASA-IE&E), two federal contractors (**Dr. John Munro**, ethnographic specialist, and **Mr. Steve Cunliffe**, environmental security wargaming designer), and Research Fellow **Mr. Brian Gellert**.

To contact the USAWC Environmental Security Team:

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CHAIR UPDATES

Chair of Executive and Strategic Leadership

The 2023-2024 academic year has brought new opportunities and engagements for **Dr. Celestino 'Tino' Perez, RES '15**. The Foundation is proud to provide *margin of excellence* support to the two USAWC programs with which he is engaged.

As the USAWC Chair of Executive and Strategic Leadership, Tino's previous outreach efforts have led to several new roles, including joining the editorial board of the Joint Special University Press and joining several scholarly and practitioner luminaries as a non-resident fellow of the Global and National Security Institute at the University of South Florida.



Dr. Tino Perez, RES '15 with LTC Pedro Leyva, IF-Mexico, RES '22.

He was able to travel to Mexico City in late October to give three talks over two days to the class, faculty, and leadership of the Escuela Superior de Guerra about military design, strategy, and strategic thinking and to the faculty about problem-based learning tailored to teaching operational art and strategy. This

collaboration with a North American partner is important. He also had the opportunity to give three hours of instruction and discussion with students from Australia's Command and Staff Course. These presentations, held virtually in November, focused on critical thinking and causal logic and complexity. He plans to travel to Canberra in March to give a week's worth of instruction and participate in an exercise with Australia's more senior cohort at the Australian Defence and Strategic Studies Course.

As Director of the Carlisle Scholars Program, Tino's work from the 2023 Leader Immersion Labs continues to have productive effects. The work completed by students **COL Joseph Scott** and **LTC Tony Perez** for Air Space and Missile Defense Command helped win approval from the Secretary of the Army for the creation of an Army Space Branch. **COL Kent Park's** work on the Selective Service Administration led to an invitation to present his findings at a high-profile Selective Service System workshop in December 2023. Finally, the work of **COL Joel Gleason** and **LTC Giovanni Corrado, IF-Italy** on NATO interoperability led to an article published in the November 10th edition of *NATO Review*. The article, entitled "Turning Standard Ammunition into Shareable Ammunition" and co-written by **LTC Lance Landrum**, specifically mentions the contributions of the Carlisle Scholars. This year's Carlisle Scholars will be continuing their client-based projects working on questions central to the Army Chief of Staff, the Air Force Chief of Staff, and the 18th Airborne Corps, among others. The third annual Strategy Competition will occur in April, challenging senior-level war colleges and U.S. policy schools in a strategy-formulation competition.

Chair of War Studies

Dr. Mike Neiberg, Chair of War Studies, continues to teach, publish, and represent USAWC extensively in a wide variety of virtual and in-person settings both at home and abroad.

In early September 2023, Dr. Neiberg hosted Mr. Shashank Joshi, the Senior Defence Editor of *The Economist*. Approximately 30 faculty members took advantage of the opportunity to discuss current events and insights with him in preparation for the national security courses with current students. Mr. Joshi also appeared on a WAR ROOM podcast with Dr. Neiberg.



Mr. Shashank Joshi from *The Economist* with Dr. Mike Neiberg on September 1, 2023 in the foyer of the new Root Hall.

In October, Dr. Neiberg and **Dr. Daniel Krebs, FAC** went to Athens and Stockholm to prepare for the Advanced Regional Studies trip to Europe in April 2024. The trip involved discussions with professional military education faculty and strategists in both countries, including **MG Jonny Lindfors, IF-Sweden, RES '18**, the current Swedish Chief of Army. While in Greece, they developed curriculum materials to support the College's teaching of Thucydides as part of the Theory of War and Strategy course.

In December, Dr. Neiberg traveled to the Royal Military Academy at Sandhurst in the United Kingdom to speak at a major international conference dedicated to interpreting the events of 2023 and making some strategic forecasts for 2024. Discussions about artificial intelligence, climate, migration, deterrence, and the current crises in Ukraine and the Middle East all featured prominently.



L-R: A Swedish Army Staff member; Lt Col Lee Opperman, USAF, U.S. Embassy; Dr. Mike Neiberg; MG Jonny Lindfors, IF-Sweden, RES '18; and Dr. Daniel Krebs, FAC.

Other highlights from Dr. Neiberg's U.K. visits involved talks with strategists and scholars from across the British and European scholarly community and leaders of the National Army Museum in London. Changes and challenges exist for all communities supporting military missions and education of the public about past, on-going, and future conflicts. Sharing between common communities of practice in areas of digitization of historical collections, outreach to varied stakeholders, and

cooperation with peer institutions was very productive, especially with the 250th anniversary of the American Revolution and the 80th anniversary of D-Day approaching.

U.S ARMY HERITAGE AND EDUCATION CENTER (USAHEC)

On September 29, 1966, COL George S. Pappas, RES '66 introduced to then MG William J. McCaffrey, RES '53, the Commandant at the time, the idea of establishing a Military History Research Collection at Carlisle Barracks. On June 12, 1967, GEN Harold K. Johnson, Chief of Staff of the U.S. Army, officially established it, and over the 56 years since, the collection has grown significantly, primarily through the generosity of both current and former Soldiers and their families.

The foundation of the collection began with the "Washingtonburg Ledger," a post-Revolutionary War quartermaster ledger documenting the items available at Carlisle Barracks, ranging from bullets and cannons to shoes, offering a snapshot of the U.S. Army's inventory at that time. The addition of a large portion of the original 1840 War Department Library also contributed significantly. The inclusion of GEN Harold K. Johnson's papers and materials from the successful veteran surveys marked a transformative phase, leading to the establishment of the U.S. Army Heritage and Education Center (USAHEC) as we know it today.

The pivotal moment that ignited the collection's growth involved the development and distribution of surveys to all known veterans of the Spanish-American War and the Philippine Insurrection. This initiative was conceived by a curator of the Military History Research Collection, with the intention of seeking answers to questions he wished he could have asked Civil War veterans. The responses themselves to these

surveys not only provided valuable insights, but also resulted in veterans sending letters, diaries, journals, reports, uniforms, and equipment to the facility. The success of these surveys prompted the creation of similar surveys for other historical periods.

As the USAHEC collection expanded, the staff grew to include professionals specializing not only in the library field, but also in archives and museum work. Currently, the collection is particularly robust covering the period from the Spanish-American War to World War II. There remains substantial room for growth in periods such as the Cold War, Vietnam, Desert Storm, and The Global War on Terror. The collection's focus has also shifted recently from general historic preservation to a more nuanced exploration of how senior leaders make decisions and the experiences of those tasked with implementing those decisions. To achieve this, the center has relied heavily on the papers of influential figures like GEN Omar N. Bradley, RES '34, and GEN Donn A. Starry, RES '66. This collection has recently been further enriched by the generous contribution of several boxes of papers from the family of LTG Richard G. Trefry, RES '69. To continue to build the collection for the future, we are asking readers to consider their own materials for inclusion in the Center's collection.

*by Michael Mira, Registrar,
Collections Management Division, USAHEC.*



NCO with early archival material at the Military History Institute (pre-USAHEC)



GEN William C. Westmoreland hosted by COL George Pappas, RES '66 in August 1968 to visit the archives.



Current USAHEC staff member Madison Darhower handling a helmet artifact.



COL Pappas and two assistants inspecting a worn and torn flag prior to present-day handling protocols.



Current USAHEC staff members Justine Malone and Christopher Kinner handling photo artifacts.

NEW AWCFF LIFE MEMBERS

CLASS CODES

RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow
FAC – Faculty
NSS – National Security Seminar
SIS – Strategy Implementation Seminar
CNSP – Commandant's National Security Program

DSC – Defense Strategy Course
SLS – Senior Leader Seminar
RCNSIS – Reserve Component National Security
Issues Seminar
AGNSS – Adjutant General's National Security Seminar

The following individuals became Life Members of the Foundation from August 1, 2023 through December 31, 2023. Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

LTG (Ret) Mazin A. Al Farayeh, IF-Jordan	RES '19	LTG (Ret) Rick Lynch	RES '96
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Mr. Brian K. Clevenger	RES '24	Lt Col Elisha N. Parkhill, USAF	RES '24
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Mr. Michael B. Liebeskind	NSS '23	LTC Alvin Word IV	RES '24
COL (Ret) Paul D. Linkenhoker	DDE '01	CH (COL) Michael T. Zell	RES '24
COL (Ret) David Lopez	RES '01	Lt Col David C. Zesinger, USSF	RES '24
LTC Edgar A. Lopez	RES '24		

Thank you to all new Life Members for supporting our Foundation!

MESSAGE FROM THE PRESIDENT/CEO

Greetings! It has been an extremely busy six months. Although we moved our Gift Shop and office spaces to the new Root Hall the first week of August, we continue to fully transfer processes, functions, and events. There are still some “due-outs” that involve audio-visual/information technology enhancements throughout the building, but progress is evident every week. We are proud that in November we were able to finish our new Foundation hallway displays -- a beautiful graduation photo mural just inside our main hallway door, and our interactive Outstanding Alum screen and our news and information screen just outside our main hallway door.



NYC Alum Reception at the Park Avenue Armory. The Foundation hosted a reception on October 31, 2023 at the Park Avenue Armory in New York City in concert with the College's NYC National Security Staff Ride. Our long-time Trustee Emeritus, **Mr. Elly Rose** (speaking in the photo below), helped us welcome the over 150 students, faculty, alumni, Trustees, and special guests attending the reception. Elly's involvement with our Foundation dates to 1983 and he has been working tirelessly to help restore the Armory, which dates to 1880 as the home of the 7th Regiment of New York.



Class Plaques/Stained-Glass Window Removal. In October, the College began the process of removing the graduation plaques and stained-glass windows from the old Root Hall and Bliss Hall Foyer. As of mid-December 2023, all graduation plaques and stained-glass windows have been successfully removed and are in storage until integrated into our proposed Alumni Hall and Park.

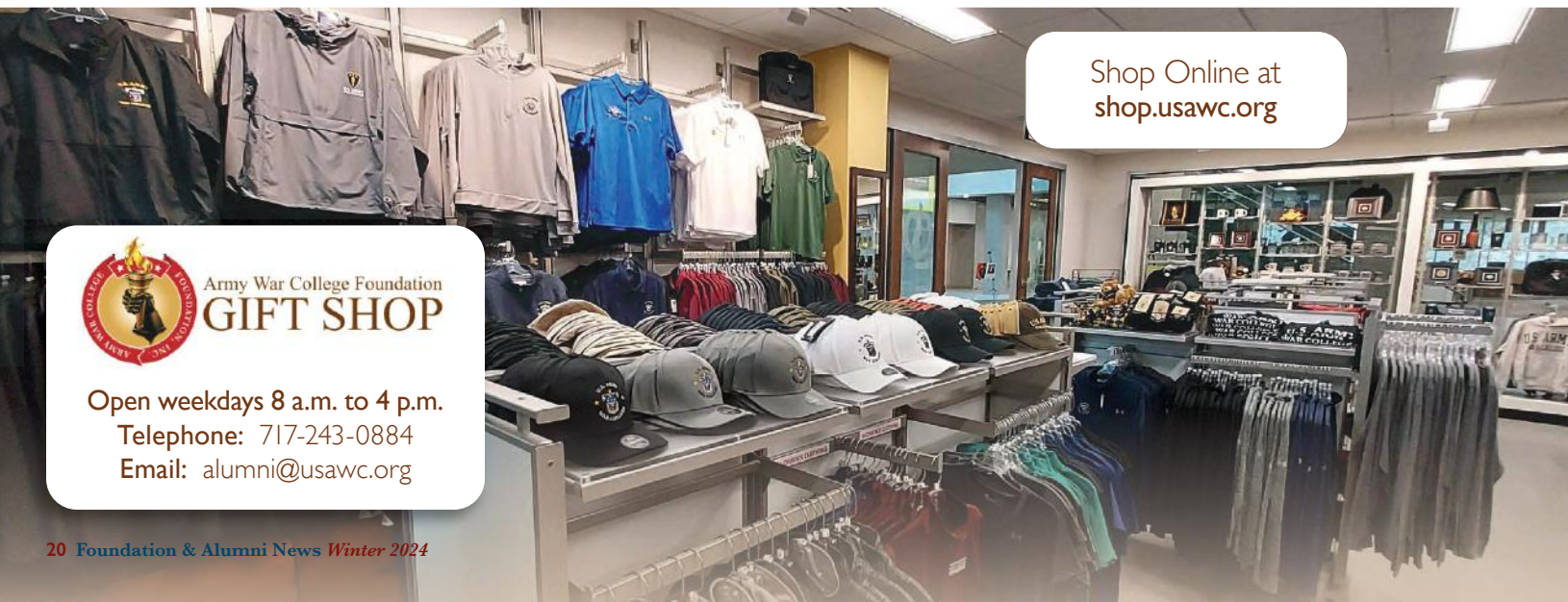


Alumni Hall and Park. We are awaiting final Army approval to proceed with our plans for the Alumni Hall and Park. The selected site has now been cleared of all previous construction materials and the State Historical Preservation Office has given their “OK” for our architect's design. We look forward to advancing this project soon.



Spring 2024 Army War College Reunion Events. Please see page 13 for more information about the two planned reunion events this spring: April 11-13 for the Class of 2001 and May 16-18 for the Class of 2002.

Thank you for your continued support and we'll keep you posted! Ruth Collins



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COL (Ret) Paul V. Valvo
COL (Ret) and Mrs. William A. Van Horn
COL (Ret) Robert C. Vasile
Mr. Richard P. Vilello, Jr.
Flo and Jay Vinson
COL (Ret) Alan G. Vitters
COL (Ret) Paul H. Vivian
Mr. Clint Vogus
MAJ Melissa A. Waddell
LTC (Ret) Eugene Wages
COL Shawn P. Walsh
COL (Ret) Abe Walston II
BG (Ret) Roger L. Ward
Dr. Lisa Wastila
Anonymous
Anonymous
MG (Ret) Jimmie Jaye Wells
Scott and Candace Wheeler
COL (Ret) Jennie M. Williamson
COL (Ret) Edward B. Wilson
COL (Ret) James Oliver Winbush, Jr.
COL (Ret) Walter E. Wininger, Jr.
and Robin Wininger
Mr. John Louis Wozniak, Jr.
COL Leo Wyszynski
Mr. David A. Yentzer
COL (Ret) David R. Yost
COL (Ret) Harold W. Youmans
Mrs. Jeanette Zouzalik

ABOUT THE DONOR HONOR ROLL . . .

We provide the Donor Honor Roll as an expression of our grateful appreciation, and we strive to be accurate in all that we do.

If you do not see your name in your expected giving category, you may have "moved up" a level or two if you had more than one donation. Also, if you requested to be listed as "Anonymous," you should find "Anonymous" in the appropriate category alphabetically where your name would have been.

Please inform us (info@usawc.org or 717-243-1756) of any inaccuracies or omissions. We will gladly correct our records.

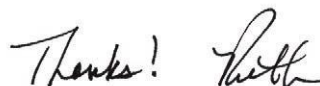
. . . AND A FEW OTHER WAYS TO MAKE A DIFFERENCE.

Please consider two additional ways to support our mission if you have not already done so. First, the Qualified Charitable Distribution (QCD) option for those of us who are at least 70 ½ years old is a great one. You will be helping with our charitable work while reducing your taxable income.

Please direct your IRA Custodian to send your gift directly to us at the Army War College Foundation and give us a "heads up" when you do that. The second way is to leave our Foundation a specified amount or a percentage of your estate upon your death. There are many approaches to this depending on your situation, but below is a very simple way to think about sharing part of your legacy to promote the education of senior leaders here at the Army War College.

SAMPLE LANGUAGE FOR YOUR WILL

I hereby give, devise, and bequeath to the Army War College Foundation, Inc. the sum of \$_____ (or ____% of the remainder of my estate). This is an unrestricted gift and may be used to further the purposes of the Army War College Foundation, Inc.



Ruth Collins, AWCF Pres/CEO

1960s

COL (Ret) Jack C. Evans, Jr., RES '63 June 2015
 MG (Ret) John E. Sterling, RES '67 September 1, 2023
 CAPT (Ret) Edward C. Whelan, Jr., USN, RES '67 ... September 3, 2023
 CAPT (Ret) Richard C. Allen, USN, RES '68 October 2021
 COL (Ret) Walter A. Johnson, Jr., RES '68 July 15, 2023
 COL (Ret) Frank L. Garrison, RES '69 August 22, 2023
 COL (Ret) Raymond E. Thayer, RES '69 January 7, 2024
 Col (Ret) M. Peter Weyhrich, USAF, RES '69 September 21, 2023

1970s

COL (Ret) Bruce K. Cook, DCS '70 June 29, 1993
 BG (Ret) Keith E. McWilliams, DCS '70 June 4, 2015
 COL (Ret) Jack L. Mohler, DCS '70 September 26, 1996
 COL (Ret) John H. Roush, Jr., DCS '70 January 2021
 Mr. James E. Bradshaw, RES '71 June 1, 2023
 COL (Ret) John 'Danny' Daniels, RES '71 April 15, 2022
 LTC (Ret) Seale R. Doss, DCS '71 August 3, 2022
 Col (Ret) Leonard L. Griggs, Jr., USAF, RES '71 November 20, 2023
 COL (Ret) Chester R. Harris, DCS '71 January 25, 1995
 CAPT (Ret) William A. Lamm, USN, RES '71 September 13, 2023
 Col (Ret) Dwight E. Mason, USAF, RES '71 December 29, 2017
 COL (Ret) Daniel 'Rex' Holt, DCS '72 July 24, 2023
 CAPT (Ret) William H. Loeffler, USN, RES '72 October 4, 2023
 MajGen (Ret) Edward J. Megarr, USMC, RES '72 January 12, 2019
 COL (Ret) Clarence A. Patnode, RES '72 October 9, 2023
 COL (Ret) William T. Rogerson, RES '72 October 9, 2023
 COL (Ret) Roger D. Broussal, DCS '73 March 2, 2019
 COL (Ret) Edward D. Brown, Jr., DCS '73 March 4, 2023
 Mr. Hugh L. Bursleson, RES '73 June 7, 2014
 COL (Ret) Norman G. Clyne, RES '73 February 16, 2023
 COL (Ret) William T. Coffey, Sr., RES '73 March 2019
 COL (Ret) Larry 'Dee' DeJarnette, RES '73 January 25, 2014
 COL (Ret) Charles M. DiCiro, DCS '73 May 24, 2023
 COL (Ret) Charles D. Duggan, RES '73 October 6, 2020
 COL (Ret) Audrey 'Ann' Fisher, RES '73 March 3, 2023
 CAPT (Ret) Marvin F. Hanigan, USN, RES '73 October 31, 2021
 COL (Ret) James M. Hanson, DCS '73 September 30, 2017
 COL (Ret) William E. Jenkins, RES '73 January 2, 2020
 COL (Ret) A. Ray Pollard, RES '73 December 28, 2020
 COL (Ret) Early J. Rush III, RES '73 August 12, 2023
 COL (Ret) Clarence 'Bud' Skoien, RES '73 May 26, 2022
 Col (Ret) Willard H. Snell, Jr., USAF, RES '73 June 19, 2019
 COL (Ret) William S. Sturman, DCS '73 January 18, 2014
 COL (Ret) Donald A. Wisdom, RES '73 April 3, 2021
 COL (Ret) Thomas E. Blagg, RES '74 January 22, 2023
 COL (Ret) Robert W. Blum, RES '74 September 28, 2023
 Mr. Charles H. Dawson, RES '74 June 4, 2022
 COL (Ret) Robert W. Dubeau, DCS '74 September 9, 2021
 COL (Ret) John W. Duffett, DCS '74 November 29, 2012
 MG (Ret) James N. Ellis, RES '74 September 2, 2023
 COL (Ret) George P. Furlong, DCS '74 December 3, 2019
 COL (Ret) James H. Hancock, Jr., RES '74 August 26, 2023
 COL (Ret) Lewis A. Martin, Jr., DCS '74 July 20, 2007
 COL (Ret) Joseph F. Rice, DCS '74 February 26, 2019
 MG (Ret) Isaac 'Ike' Smith, RES '74 November 25, 2023
 COL (Ret) Robert L. Stockton, DCS '74 September 6, 2002
 COL (Ret) Eugene A. Taylor, Jr., DCS '74 February 1, 2022
 Mr. Paul L. Walker, RES '74 September 20, 2021
 COL (Ret) William B. Woods, DCS '74 September 7, 2023
 BG (Ret) Ronald D. Worcester, DCS '74 November 16, 2020
 COL (Ret) Michael N. Zabych, DCS '74 December 28, 2020
 COL (Ret) C. Duncan Beaumont, RES '75 December 4, 2023
 COL (Ret) Keith J. Davis, DCS '75 January 23, 2000
 MG (Ret) Lyle C. Doerr, Sr., DCS '75 November 5, 2023
 COL (Ret) Charles A. Gatzka, RES '75 November 29, 2019

COL (Ret) Hubert L. Higgins, DCS '75 2016
 COL (Ret) Robert H. Howe, Sr., RES '75 April 17, 2011
 BG (Ret) Raymond M. Jacobson, DCS '75 January 23, 2022
 CAPT (Ret) George 'Marsh' Johnson, USN, RES '75 ... December 20, 2021
 Col (Ret) Leon J. Kroenke, USAF, RES '75 April 11, 2023
 COL (Ret) Don A. McKnight, RES '75 August 18, 2020
 COL (Ret) J. R. 'Bob' Meese, RES '75 July 5, 2020
 COL (Ret) Harold K. Okita, Jr., DCS '75 January 19, 2022
 COL (Ret) Mahatha M. Oliver, Sr., RES '75 March 12, 2020
 COL (Ret) Charles G. Scott, RES '75 December 17, 2023
 COL (Ret) James R. Stevenson, RES '75 March 14, 2019
 COL (Ret) H. W. 'Tom' Thompson, RES '75 February 7, 2007
 Col (Ret) Boyd L. Van Horn, USAF, RES '75 November 4, 2021
 COL (Ret) Calvin G. Weaver, RES '75 January 10, 2021
 Col (Ret) Peter A. Wickwire, USMC, RES '75 December 17, 2022
 COL (Ret) Edward K. Wintz, RES '75 January 9, 2005
 COL (Ret) Johnson H. Wong, DCS '75 February 5, 2015
 COL (Ret) Benjamin L. Abramowitz, DCS '76 October 1, 2023
 LTG (Ret) Gerald T. Bartlett, RES '76 February 10, 2021
 BG (Ret) Albert Bryant, Sr., DCS '76 June 25, 2023
 BG (Ret) James C. Daugherty, SRCOC '76 September 25, 2021
 COL (Ret) James H. Drennan, DCS '76 August 21, 2022
 COL (Ret) Warne D. Mead, RES '76 November 8, 2023
 COL (Ret) Kenneth L. Morrison, RES '76 June 18, 2023
 COL (Ret) Theodore L. Wagner, RES '76 May 18, 2023
 Lt Col (Ret) Iwan Choronenko, USAF, RES '77 February 5, 2022
 COL (Ret) William A. Heizmann III, RES '77 May 13, 2023
 MG (Ret) James J. Hughes, Jr., DCS '77 December 19, 2023
 COL (Ret) Frederic D. Hyatt, DCS '77 October 21, 2022
 COL (Ret) Raymond E. B. Ketchum II, DCS '77 January 7, 2024
 COL (Ret) Floyd 'Bud' Mayes, Jr., RES '77 June 21, 2023
 COL (Ret) David E. Wheeler, DCS '77 September 26, 2023
 Mr. George L. Wooley, RES '77 February 6, 2023
 COL (Ret) Patrick J. Holland, RES '78 October 31, 2023
 LTC (Ret) Ralph F. Mueller, DCS '78 August 6, 2023
 COL (Ret) Richard F. Plechner, DCS '78 December 14, 2023
 COL (Ret) Donald R. Reinhard, DCS '78 October 2, 2023
 GEN (Ret) Gordon R. Sullivan, RES '78 January 2, 2024
 COL (Ret) Charles B. Allen, DCS '79 August 15, 2023
 COL (Ret) Theodore R. Baumann, DCS '79 May 29, 2023
 LTG (Ret) Charles E. Dominy, RES '79 September 1, 2023
 LTC (Ret) Clayton W. Freeark, DCS '79 May 16, 2023
 COL (Ret) Gaylon L. Johnson, RES '79 August 28, 2022
 LTG (Ret) James H. Johnson, Jr., RES '79 August 18, 2023
 COL (Ret) James D. Rockey, DCS '79 June 28, 2023
 MG (Ret) Frederick W. Roeder, DCS '79 June 22, 2022
 BG (Ret) Robert C. Watling, RES '79 April 14, 2022
 COL (Ret) Jack R. Wilson II, RES '79 March 24, 2023

1980s

COL (Ret) Ronald L. Bellows, RES '80 December 18, 2023
 BG (Ret) David E. K. Cooper, RES '80 May 17, 2023
 COL (Ret) James T. Ferguson, Sr., DCS '80 June 7, 2021
 Col (Ret) Gerald W. Frese, USAF, RES '80 July 9, 2020
 COL (Ret) C. Larry Gordon, RES '80 December 19, 2022
 GEN (Ret) Peter J. Graaff, RES '80 March 24, 2014
 Mr. Loren R. Larson, RES '80 August 3, 2020
 COL (Ret) Jon W. McFarland, RES '80 November 6, 2022
 CAPT (Ret) Jerry C. Russell, USN, RES '80 January 2, 2023
 COL (Ret) Thomas N. Sherburne, RES '80 November 28, 2023
 COL (Ret) Michael Ward, RES '80 July 9, 2023
 COL (Ret) William R. Williamson, RES '80 November 9, 2023
 LtCol (Ret) Faustin E. Wirkus, Jr., RES '80 December 8, 2023
 COL (Ret) Robert T. Agee, Jr., DCS '81 August 24, 2020
 COL (Ret) Angel E. Arzaga, DCS '81 March 13, 2023

COL (Ret) Marion 'Barney' Barnwell, DCS '81 March 11, 2021
 LTC (Ret) Joe D. Black, DCS '81 June 17, 2014
 COL (Ret) Donald L. Boyett, DCS '81 June 19, 2022
 COL (Ret) James E. Brayboy, RES '81 November 20, 2003
 Maj Gen (Ret) Norman J. de Back, ANG, SRCOC '81 August 3, 2015
 COL (Ret) Harold A. Froehle, DCS '81 March 25, 2018
 COL (Ret) Joseph E. Graham, DCS '81 June 3, 2021
 COL (Ret) Donald P. Greenwald, RES '81 January 30, 2019
 COL (Ret) Stephen M. Heller, RES '81 March 7, 2014
 BG (Ret) Terence M. Henry, RES '81 December 25, 2019
 COL (Ret) William W. Jones, Jr., RES '81 November 2, 2007
 MG (Ret) Robert A. Lame, DCS '81 July 20, 2023
 MG (Ret) Richard E. Leithiser, SRCOC '81 March 29, 2021
 LTC (Ret) Douglas Mathis, DCS '81 October 2, 2021
 Maj Gen (Ret) Billy G. McCoy, USAF, RES '81 August 23, 2018
 Col (Ret) David L. Orme, USAF, SRCOC '81 December 17, 2021
 COL Charles E. Padgett, DCS '81 January 20, 1995
 COL (Ret) Chester W. Smith, Jr., DCS '81 January 14, 2022
 COL (Ret) Donald I. Thiess, DCS '81 October 2, 2023
 COL (Ret) Franklin T. Tilton, RES '81 October 20, 2023
 COL (Ret) C. Lee Vannes, RES '81 February 20, 2021
 MG (Ret) George J. Vukasin, DCS '81 February 15, 2016
 BG (Ret) William W. Wells, DCS '81 July 13, 2023
 COL (Ret) Ervan E. Zouzalik, RES '81 November 2, 2022
 COL (Ret) Thomas Ayers III, RES '82 September 30, 2023
 COL (Ret) Charles L. Belitz, DCS '82 April 4, 2020
 COL (Ret) Edward S. Broderick, RES '82 May 31, 2005
 COL (Ret) Dennis K. Culp, Jr., RES '82 December 8, 2016
 BG (Ret) Leslie L. Custer, RES '82 August 4, 2021
 COL (Ret) Joseph H. Felter, Jr., RES '82 September 13, 1999
 COL (Ret) Robert G. Ferrari, DCS '82 August 8, 2021
 COL (Ret) Wayne L. Herr, RES '82 April 2, 2007
 COL (Ret) Edward M. Kaprielian, DCS '82 March 20, 2023
 Mr. Ronald J. Kelly, USFS, RES '82 November 29, 2021
 MG (Ret) James B. McGoodwin, SRCOC '82 September 18, 2008
 Col (Ret) Harry R. McPike, USMCR, DCS '82 March 18, 1997
 Col (Ret) Laurence R. Medlin, USMC, RES '82 May 25, 1999
 COL (Ret) John 'Jack' Pattison, RES '82 December 27, 2022
 COL (Ret) Frank J. Preston, DCS '82 September 6, 2020
 COL (Ret) J. Walter Shugart III, DCS '82 October 26, 2017
 COL (Ret) James A. Velezis, RES '82 July 23, 2023
 MG (Ret) Barclay O. Wellman, DCS '82 October 8, 2023
 MG (Ret) Vernon J. Andrews, SRCOC '83 February 25, 2021
 LTC (Ret) Clarence 'Buck' Beckham, Jr., DCS '83 October 7, 2020
 BG (Ret) R. Jon Bopp, DCS '83 December 18, 2020
 COL (Ret) Edward F. Bruner, DCS '83 September 3, 2023
 Col (Ret) Thomas E. Burford, USAFR, SRCOC '83 June 22, 2003
 Col (Ret) William B. Clary, USMC, RES '83 July 3, 1992
 BG (Ret) Benjamin W. Day, Jr., DCS '83 January 15, 2022
 COL (Ret) John W. De Pauw, DCS '83 November 27, 2019
 COL (Ret) Jesse H. Denton, RES '83 April 15, 2021
 Maj Gen (Ret) Ralph D. Erwin, USAFR, SRCOC '83 May 20, 2019
 COL (Ret) Richard E. Freis, DCS '83 September 28, 2021
 MG (Ret) Clayton A. Hovda, RES '83 June 19, 2021
 COL (Ret) Richard Ippolito, DCS '83 March 28, 2019
 COL (Ret) Paul Karlsberg, DCS '83 November 28, 2021
 BG (Ret) Paul J. Kopsch, SRCOC '83 January 28, 2009
 BG (Ret) Roscoe Lindsay, Jr., DCS '83 January 15, 2023
 Maj Gen (Ret) Jack L. Lively, USAFR, SRCOC '83 July 12, 2014
 COL (Ret) Carey A. Livingston, DCS '83 July 28, 2023
 COL (Ret) Lloyd D. Mason, RES '83 February 26, 2012
 Col (Ret) Jarrett 'Butch' McGehee, Jr., USAF, RES '83 December 20, 2012
 COL (Ret) John 'Jack' McQuestion, RES '83 January 26, 2019
 COL (Ret) Jennings 'Bud' Mease, Jr., DCS '83 September 28, 2023
 BG (Ret) Harry A. Moldaw, SRCOC '83 December 14, 1999

COL (Ret) Jimmy R. Moore, RES '83 May 31, 2021
 Mr. Homer P. Nagle, RES '83 February 21, 2018
 Col (Ret) Salvatore L. Olivieri, USMCR, DCS '83 July 19, 2014
 COL (Ret) Fred H. C. Openshaw, DCS '83 December 7, 2023
 MG (Ret) William C. Page, Jr., RES '83 October 29, 2023
 COL (Ret) William D. Poynter, RES '83 December 3, 2020
 COL (Ret) H. 'Jerry' Raymond, DCS '83 August 19, 2013
 COL (Ret) Robert P. Seguin, DCS '83 September 8, 2019
 BG (Ret) Andrew G. Skalkos, SRCOC '83 February 3, 1994
 COL (Ret) Robert H. Stryjewski, RES '83 July 1, 2021
 COL (Ret) George 'Mackey' Tilman, DCS '83 February 21, 2022
 RADM (Ret) John D. Tolmie, USNR, SRCOC '83 March 22, 2015
 COL (Ret) Richard D. Whitsett, RES '83 May 27, 2021
 LTC (Ret) Peter T. Zielenski, DCS '83 August 9, 2023
 Brig Gen (Ret) John 'Jack' Zito, ANG, SRCOC '83 September 4, 2016
 CH (COL, Ret) Henry 'Hank' Ackermann, RES '84 November 1, 2015
 Col (Ret) L. Erskine Austin, USMC, RES '84 June 7, 2021
 MG (Ret) Donald M. Bagley, Jr., DCS '84 June 11, 2018
 COL (Ret) John F. Bashore, DCS '84 December 20, 2017
 COL (Ret) Jan M. Butlak, RES '84 April 21, 2022
 COL (Ret) Richard M. Chladek, DCS '84 March 5, 2022
 Mr. Peter K. Dolezal, RES '84 April 2, 2018
 COL (Ret) Roger H. C. Donlon, DCS '84 January 25, 2024
 COL (Ret) Lawrence W. Duggan, DCS '84 March 15, 2023
 COL (Ret) Gary E. Epperson, RES '84 December 13, 2003
 COL (Ret) Brian Flynn, RES '84 November 2, 2021
 Col (Ret) Henry 'Tack' Hamby III, USAF, RES '84 July 25, 2021
 COL (Ret) Don H. Hampton, RES '84 June 30, 2003
 COL (Ret) Harry J. Hubbard III, DCS '84 January 11, 2021
 COL (Ret) Harold R. Kough, RES '84 August 28, 2021
 Col (Ret) Patrick D. McCaslin, USAF, RES '84 April 7, 2022
 Col (Ret) Richard G. McPherson, USMC, RES '84 August 30, 2009
 COL (Ret) Dratie A. Miller, Jr., RES '84 December 11, 2018
 Mr. Walter J. Moran, RES '84 October 12, 2022
 COL (Ret) Haspard 'Murph' Murphy, RES '84 March 15, 1994
 Mr. James C. O'Laughlin, RES '84 October 22, 2023
 COL (Ret) Donald L. Shaw, DCS '84 October 19, 2021
 COL (Ret) Jerry D. Simmons, RES '84 May 8, 2021
 Col (Ret) Donald A. Spooner, USAF, RES '84 July 23, 2021
 COL (Ret) Lionel L. Stephens, DCS '84 December 23, 2009
 MG (Ret) Marvin G. Back, SRCOC '85 May 3, 2022
 COL (Ret) John N. Bogart, RES '85 June 22, 2020
 COL (Ret) Charles N. Bullard, RES '85 November 8, 2021
 MG (Ret) Richard L. Chastain, SRCOC '85 August 5, 2023
 COL (Ret) Stephen H. Cobb, DCS '85 November 16, 2021
 BG (Ret) Irwin K. Cockett, Jr., SRCOC '85 November 5, 2020
 COL (Ret) Donovan M. Collins, DCS '85 August 20, 2021
 COL (Ret) Ronald A. Edson, RES '85 July 29, 2023
 LTC (Ret) Gerald R. Esselman, DCS '85 September 17, 2019
 COL (Ret) Vincent J. Felletter, RES '85 April 1, 2017
 COL (Ret) William J. Flanagan, Jr., RES '85 December 3, 2023
 COL (Ret) Joseph 'Al' Fournier, DCS '85 April 26, 2017
 COL (Ret) Melvin G. Gordon, RES '85 February 20, 2003
 MG (Ret) Rodney R. Hannula, DCS '85 September 15, 2022
 COL (Ret) George E. Harley, RES '85 January 20, 2022
 COL (Ret) Franklin E. Hudson, DCS '85 December 4, 2005
 RADM (Ret) Leroy V. Isaacson, USNR, SRCOC '85 August 24, 1991
 COL (Ret) Dennis D. McSweeney, RES '85 February 22, 2021
 COL (Ret) Howard D. Miller, RES '85 December 12, 2023
 COL (Ret) Albert A. Nettles, Jr., DCS '85 September 19, 2023
 CH (COL, Ret) David P. Peterson, RES '85 October 19, 2022
 COL (Ret) Lenard 'Pepper' Shlenker, RES '85 July 20, 2012
 COL (Ret) Brigham 'Brig' Shuler, DCS '85 February 19, 2022
 COL (Ret) L. Edward Skender, DCS '85 November 19, 2023
 COL (Ret) Louis M. Sniadach, RES '85 April 3, 2022

TAPS CONTINUED

BG (Ret) Russell E. Summerlin, SRCOC '85 January 5, 2020
 COL (Ret) William D. Swift, DCS '85 July 14, 2022
 MG (Ret) James H. Throwe, SRCOC '85 September 16, 2020
 LTC (Ret) James M. Turbok, DCS '85 October 23, 2020
 BG (Ret) Jasper B. Varn, Jr., SRCOC '85 October 16, 2016
 MG (Ret) Gary J. Whipple, DCS '85 October 17, 2023
 CAPT (Ret) Torrence B. Wilson III, USN, RES '85 July 2023
 BG (Ret) Gerald E. Amundson, SRCOC '86 December 27, 2001
 Col (Ret) John P. Arms, USMCR, SRCOC '86 September 22, 2015
 COL (Ret) Ray W. Bills, DCS '86 October 27, 2022
 MG (Ret) Robert L. DeZarn, SRCOC '86 May 28, 2009
 BG (Ret) Juan S. Eleta, IF-Spain, RES '86 March 21, 2023
 COL (Ret) A. L. 'Rick' Flores, DCS '86 February 10, 2021
 BG (Ret) Melvin V. Frandsen, SRCOC '86 January 6, 2023
 MG (Ret) Milton Hunter, RES '86 August 2023
 BG (Ret) Joseph C. Hurteau, DCS '86 September 14, 2023
 COL (Ret) Richard J. Knapp, Jr., DCS '86 June 25, 2023
 COL (Ret) Oleh B. Koropey, DCS '86 November 6, 2020
 COL (Ret) Fred E. Lyssy, DCS '86 October 10, 2022
 COL (Ret) Billy J. McGlothlin, DCS '86 September 18, 2017
 COL (Ret) Ralp E. Newman, DCS '86 April 25, 2019
 COL (Ret) Michael J. Oldham, DCS '86 October 24, 2021
 COL (Ret) Gerald 'Don' Poe, RES '86 September 29, 2023
 MG (Ret) Elvin J. Schofield, SRCOC '86 April 12, 2021
 COL (Ret) Clelland A. Tyson, DCS '86 November 6, 2020
 COL (Ret) John F. Back, Jr., RES '87 October 14, 2023
 COL (Ret) Daniel H. Bolin, RES '87 November 14, 2000
 Col (Ret) Terrence J. Brady, USAF, RES '87 November 12, 2022
 Col (Ret) Keith I. Earnest, USMCR, DCS '87 July 15, 2022
 LTC (Ret) Robert L. Glanville, DCS '87 December 30, 1999
 COL (Ret) Russell L. Henderson, DCS '87 August 26, 2018
 MG (Ret) Eugene S. Imai, DCS '87 January 28, 2018
 COL (Ret) Andrew L. Irzyk, DCS '87 January 12, 2018
 COL (Ret) L. Kirk Lewis, USAWCF '87 October 11, 2023
 COL (Ret) Charles L. Manly, DCS '87 May 8, 2021
 COL (Ret) Vardell 'Doc' Nesmith, Jr., USAWCF '87 June 26, 2020
 COL (Ret) Theodore W. Reid, RES '87 April 25, 2021
 LTC (Ret) G. Ray Rhyne, DCS '87 October 7, 2020
 COL (Ret) Byron W. Smith, RES '87 March 23, 2023
 COL (Ret) Jesse T. Stacks III, RES '87 December 10, 2021
 COL (Ret) Tyron E. Tisdale, Jr., USAWCF '87 June 17, 1989
 COL (Ret) Richard E. Cadorette, RES '88 August 10, 2021
 COL (Ret) Bartlett J. Carroll, DCS '88 May 28, 2020
 Mr. Charles 'Chip' Cartwright, Jr., RES '88 February 3, 2023
 LTC (Ret) Theodore S. Clements, RES '88 September 23, 2018
 COL (Ret) Ronald R. Combest, DCS '88 August 29, 2023
 CAPT (Ret) H. Bruce Dickey, USCG, RES '88 January 30, 2020
 COL (Ret) Mercer 'Mac' Dorsey, Jr., DCS '88 June 7, 2023
 COL (Ret) James D. Elmore, DCS '88 July 24, 2019
 COL (Ret) C. David Gilbertson, DCS '88 November 30, 2020
 COL (Ret) Barry H. Glick, DCS '88 February 16, 2021
 COL (Ret) James R. Heil, RES '88 September 16, 2023
 COL (Ret) William J. Hindman, Jr., DCS '88 November 10, 2022
 Col (Ret) Joseph R. Holzbauer, USMC, RES '88 March 24, 2023
 COL (Ret) Briley W. Howell, Jr., RES '88 April 2, 2022
 MG (Ret) Billy F. Jester, DCS '88 December 12, 2022
 COL (Ret) Dennis H. Johnson, DCS '88 July 25, 2020
 LTC (Ret) Kenneth C. Keating, USAWCF '88 September 14, 2020
 COL (Ret) C. Rush McClinton, DCS '88 September 10, 2018
 LTC (Ret) Kenneth R. McGinty, RES '88 June 24, 2022
 COL (Ret) Arlo 'Buck' Mildenstein, RES '88 August 17, 2023
 COL (Ret) James A. Murphy, DCS '88 August 9, 2023
 COL (Ret) Larry V. Payne, DCS '88 April 24, 2023
 COL (Ret) Edward 'Pete' Phelan, RES '88 January 16, 2020
 COL (Ret) Kenneth D. Rhoades, RES '88 August 4, 2022
 MG (Ret) James F. Rueger, SRCOC '88 April 16, 2005
 COL (Ret) Thomas K. Sewell, RES '88 April 19, 2022

COL (Ret) Alan C. Smith, DCS '88 March 11, 2021
 COL (Ret) James R. Talley, DCS '88 January 10, 2022
 BG (Ret) Peter D. Tosi, Jr., SRCOC '88 June 21, 2022
 GEN (Ret) Diomedio P. Villanueva, IF-Philippines, RES '88 May 5, 2023
 COL (Ret) Richard M. Walsh, RES '88 February 8, 2023
 Mr. Frank J. Apicella, RES '89 January 22, 2023
 MG (Ret) Jorge Arzola, DCS '89 October 13, 2017
 COL (Ret) Kenneth M. Beam, RES '89 April 6, 2022
 CH (COL, Ret) Tom A. Carroll, DCS '89 June 23, 2019
 BG (Ret) Robert D. Carter, SRCOC '89 September 15, 2021
 COL (Ret) Gene W. Cole, RES '89 February 19, 2017
 Col (Ret) Roger A. Cunning, USAF, RES '89 January 3, 2023
 COL (Ret) Otis J. Elam, RES '89 November 15, 2023
 COL (Ret) Galen G. Emmons, DCS '89 March 6, 2018
 MG (Ret) A. James Farmer, SRCOC '89 December 27, 2022
 COL (Ret) Ronald B. Foss, DCS '89 November 26, 2016
 BG (Ret) Gérard Gambiez, RES '89 October 31, 2008
 GEN (Ret) Carlos Garcia Priani, IF-Mexico, RES '89 December 13, 2022
 COL (Ret) Clarice B. Golightly-Jenkins, DCS '89 September 12, 2021
 COL (Ret) Earl D. Greer, RES '89 January 9, 2024
 COL (Ret) Rubert Q. Haight, Jr., DCS '89 July 26, 2023
 Col (Ret) Larry A. Hoff, USAF, RES '89 October 20, 2011
 LTC (Ret) M. Andrew Hulse, DCS '89 October 26, 2016
 MG (Ret) Nathaniel James, SRCOC '89 February 19, 2020
 COL (Ret) Kenneth M. Jenkins, RES '89 August 25, 2007
 COL (Ret) Joseph A. Kendra, DCS '89 September 26, 2023
 COL (Ret) Philip E. Livermore, DCS '89 October 3, 2023
 COL (Ret) James L. Locke, Sr., DCS '89 December 17, 2015
 COL (Ret) Robert M. O'Gara, DCS '89 February 7, 2023
 COL (Ret) Ronald H. Ouellet, DCS '89 May 6, 2017
 LTC (Ret) George T. Raach, USAWCF '89 March 3, 2019
 COL (Ret) John 'Ben' Reisz, DCS '89 July 16, 2022
 COL (Ret) Leo Schlotter, DCS '89 September 6, 2018
 Col (Ret) Philip 'Rod' Shaw, USAF, RES '89 January 26, 2021
 CH (COL, Ret) John 'Jack' Smith, DCS '89 January 28, 2008
 LTC (Ret) Michael E. Taylor, DCS '89 September 3, 2022
 Mr. William H. Thompson, Jr., RES '89 August 10, 2022
 COL (Ret) Billy L. Ward, DCS '89 September 7, 2023
 COL (Ret) Gerald L. Wright, DCS '89 June 5, 2020

1990s

COL (Ret) Raymond B. Ansel, RES '90 May 21, 2023
 LTC (Ret) John J. Bikus, Jr., DCS '90 May 18, 2017
 COL (Ret) David A. Biscomb, Sr., DCS '90 October 22, 2023
 COL (Ret) Andrew E. Bond, DCS '90 March 24, 2011
 COL (Ret) Dennis D. Cross, RES '90 May 16, 2023
 COL (Ret) MacArthur DeShazer, RES '90 July 27, 2019
 COL (Ret) Ruth E. Dewton, DCS '90 July 21, 2023
 COL (Ret) Stanley L. Dulin, DCS '90 April 29, 2023
 COL (Ret) George D. Eicke, DCS '90 May 10, 2008
 LTC (Ret) Michael J. Finger, DCS '90 September 16, 2023
 LTC (Ret) Charles K. Gailey III, DCS '90 February 22, 2016
 COL (Ret) Friedrich L. Gruetzmacher, RES '90 August 23, 2020
 LTC (Ret) Richard L. Haley, DCS '90 September 1, 2018
 LTC (Ret) Vernon W. Hadley, RES '90 July 5, 2015
 COL (Ret) C. Larry Haynes, RES '90 February 12, 2020
 COL (Ret) Randy C. Hinds, USAWCF '90 August 29, 2023
 COL (Ret) David L. Ingle, USAWCF '90 August 4, 2022
 COL (Ret) Brian S. Maass, RES '90 May 12, 2020
 COL (Ret) Charley Marino, Jr., RES '90 September 22, 2022
 COL (Ret) Dale A. Misner, DCS '90 November 18, 2022
 COL (Ret) Curtis R. Morton, DCS '90 October 26, 2014
 COL (Ret) Gabriel Rouquie, Jr., RES '90 June 3, 2020
 Mr. Joel M. Seifer, DCS '90 November 12, 2023
 COL (Ret) James D. Shilkett, DCS '90 March 26, 2021
 BG (Ret) Jon A. Standridge, SRCOC '90 April 16, 2021
 MG (Ret) Michael D. Strong III, DCS '90 December 6, 2022

TAPS CONTINUED

COL (Ret) Woodrow A. Sullivan, DCS '90..... May 5, 2022
 BG (Ret) David P. Szczygiel, SRCOC '90..... July 26, 2020
 COL (Ret) Jose M. Alvarez, Jr., RES '91..... March 12, 2019
 COL (Ret) William A. Belich, Jr., RES '91..... September 13, 2023
 COL (Ret) George E. Bright, RES '91..... May 5, 2019
 LTC (Ret) Robert R. Davis, DCS '91..... November 7, 2019
 COL (Ret) Gary 'Bo' Eldridge, DCS '91..... September 8, 2001
 Mr. Christopher 'Kit' Gleason, NSS '91..... February 10, 2023
 COL (Ret) Edward F. Irick III, RES '91..... September 24, 2023
 COL (Ret) Charles A. Joyner, Jr., DCS '91..... November 27, 2022
 COL (Ret) L. William 'Butch' Kehe, DCS '91..... April 4, 2021
 COL (Ret) Rodney L. Moore, USAWCF '91..... April 30, 2013
 COL (Ret) Richard A. Muirragui, USAWCF '91..... October 18, 2019
 COL (Ret) Jonathan H. Myers, DCS '91..... October 16, 2023
 Dr. Robert L. Potts, NSS '91..... October 28, 2022
 CH (COL, Ret) Gary 'Sam' Sanford, DCS '91..... December 11, 2023
 COL (Ret) Wilson 'Bud' Shatzer, Jr., RES '91..... January 21, 2022
 BG (Ret) Duncan 'Pete' Thompson, Sr., DCS '91..... February 18, 2023
 BG (Ret) Terry J. Tyler, Sr., SRCOC '91..... December 22, 2022
 COL (Ret) Anthony S. I. Ukpo, IF-Nigeria, RES '91..... September 6, 2021
 Thomas L. Wilborn, Ph.D., DCS '91..... October 21, 2023
 COL (Ret) Howard 'Bud' Wilcox, Jr., DCS '91..... November 5, 2023
 COL (Ret) Robert C. Allen, DCS '92..... March 27, 2019
 COL (Ret) Michael V. Church, USAWCF '92..... November 23, 2023
 LTC (Ret) W. A. Lindsay Cover, DCS '92..... December 1, 2021
 Mr. Vincent Q. Crockett, RES '92..... March 16, 2023
 CAPT (Ret) Conrad B. Divis, USN, RES '92..... February 8, 2023
 COL (Ret) Richard L. Freeman, RES '92..... July 11, 2023
 GEN (Ret) Sigurd Frisvold, IF-Norway, RES '92..... November 29, 2022
 COL (Ret) Robert 'Butch' Gatlin, RES '92..... June 23, 2021
 COL (Ret) W. Randolph Hilborn, DCS '92..... November 12, 2021
 Lt Col (Ret) Timmie D. Holmes, USAF, RES '92..... December 25, 2022
 COL (Ret) Charles B. Jones, RES '92..... December 18, 2022
 COL (Ret) James N. Joyner, Jr., DCS '92..... July 4, 2023
 COL (Ret) Jon M. Millner, DCS '92..... March 2, 2019
 COL (Ret) Paul R. Waite, DCS '92..... August 31, 2023
 COL (Ret) Bryan H. Schempf, DCS '93..... October 14, 2023
 COL (Ret) John 'Jack' Castonguay, RES '94..... August 31, 2021
 BG (Ret) Joseph A. Goode, Jr., DCS '94..... March 2, 2023
 COL (Ret) John M. Greenwalt, DCS '94..... September 28, 2023
 Mr. Allen R. Chellis, DCS '95..... November 11, 2018
 COL (Ret) Patrick E. Logan, Sr., RES '95..... January 11, 2024
 COL (Ret) James C. Kulild, RES '96..... January 18, 2022
 LTC (Ret) Douglas S. Strack, DCS '96..... June 5, 2021
 COL (Ret) Mary 'Pat' Capin, RES '97..... August 24, 2023
 Ms. Barbara 'Bonnie' Jezior, RES '97..... September 12, 2023
 COL (Ret) Donald J. Kasperik, RES '97..... November 4, 2020
 BG (Ret) A. Carl Nuttall, DCS '97..... August 5, 2021
 COL (Ret) Frank X. Reggio, DCS '97..... March 8, 2022
 MG (Ret) Robert J. Kasulke, DDE '99..... November 13, 2023
 COL (Ret) John P. Ley, Jr., DDE '99..... May 15, 2023
 MG (Ret) Robert H. Scales, Jr., USAWC CMDT '97-'00. January 12, 2024

2000s

COL (Ret) Sally L. Wallace, DDE '00..... September 20, 2023
 MG (Ret) Arthur H. Wyman, DDE '00..... December 26, 2023
 BG (Ret) Steven L. Bell, DDE '01..... August 2, 2005
 MG (Ret) J. Benton Gaston, DDE '01..... November 23, 2023
 Mr. Mark G. Harstad, RES '01..... March 26, 2022
 COL (Ret) Aaron C. Harvey III, RES '01..... January 9, 2021
 BG (Ret) Hal 'Buck' Hunter III, DDE '01..... May 14, 2022
 COL (Ret) Larry D. Ruggley, RES '01..... September 3, 2023
 COL (Ret) Ray U. Tomkins, DDE '01..... November 5, 2019
 COL (Ret) Billy J. West, RES '01..... December 9, 2013
 COL (Ret) Richard K. Alford, USAWCF '02..... July 24, 2023
 COL (Ret) J. Franklin Argabright, DDE '02..... October 12, 2021
 Mr. Thomas J. O'Reilly, NSS '04..... February 20, 2020

Mrs. Mary A. Staples-Webber, NSS '05..... April 20, 2021
 Mr. Paul E. Travers, NSS '05..... February 15, 2018
 COL (Ret) Brian M. Carpenter, DDE '06..... July 20, 2023
 The Honorable I. James Covington, NSS '09..... December 19, 2018
 COL (Ret) Michele A. Hovland, RES '10..... May 7, 2022
 Ms. Patricia S. Kimmel, NSS '12..... January 27, 2022
 COL (Ret) James M. Bledsoe, DDE '13..... May 27, 2023
 COL (Ret) Donald W. Hurst III, RES '14..... August 12, 2023
 BG (Ret) Otto K. Liller, RES '14..... October 27, 2023
 Mr. Sean M. O'Brian, RES '14..... December 28, 2023
 COL (Ret) Timothy Domke, USAWCF '16..... July 18, 2022
 COL Michael J. Rowland, DDE '16..... October 31, 2021
 COL Richard J. Surowiec, RES '17..... December 29, 2022

Spouses

Mrs. Joanne Holbrook Patton..... September 24, 2023
 widow of MG (Ret) George S. Patton, RES '65
 Mrs. Alice K. Levanger..... May 6, 2023
 wife of COL (Ret) John C. Levanger, RES '73
 Mrs. Betty Ingram..... November 7, 2023
 widow of MG (Ret) Emmett Ingram, SRCOC '77
 Mrs. Lois G. Walker..... August 11, 2023
 wife of Col (Ret) Roy A. Walker, USAF, RES '78
 Mrs. Patricia Stofft..... August 1, 2023
 wife of MG (Ret) William A. Stofft, RES '79 & former CMDT
 Mrs. Iris Bradley..... October 11, 2023
 wife of COL (Ret) Peter W. Bradley, RES '80
 Mrs. Ann Foster..... March 18, 2022
 wife of COL (Ret) George Nartsissov, DCS '80
 Mrs. Terry Gustafson..... January 1, 2024
 wife of COL (Ret) Carl S. Gustafson, RES '81
 Ms. Marilyn D. Fox..... August 5, 2023
 wife of MG (Ret) Richard L. Chastain, SRCOC '85
 Mrs. Diane G. Flanagan..... September 26, 2023
 wife of COL (Ret) William J. Flanagan, Jr., RES '85
 Mrs. Susan Green..... September 9, 2023
 wife of COL (Ret) Ronald A. Green, RES '86
 Mrs. Evelyn 'Livvy' Coupe..... December 5, 2023
 wife of COL (Ret) Dennis F. Coupe, RES '88
 Mrs. Martha Skelly..... March 2, 2022
 wife of COL (Ret) Lawrence E. Skelly II, DCS '88
 Mrs. Sandra Sinclair Pershing..... August 14, 2023
 widow of COL (Ret) John 'Jack' Pershing III, RES '90
 Mrs. Celeste Valentine..... May 10, 2023
 wife of COL (Ret) Frank J. Valentine, Jr., RES '90
 Mrs. April Butts..... December 5, 2023
 widow of LTC (Ret) Kent H. Butts, DCS '92
 Mrs. Sandra Tappan..... April 5, 2023
 wife of Col (Ret) John A. Tappan, USAF, RES '98
 Mrs. Dena Ochs..... October 20, 2023
 wife of COL (Ret) David C. Ochs, DDE '04
 Mrs. Petra C. Smith..... August 31, 2023
 wife of COL (Ret) Stephen T. Smith, RES '04
 Mrs. Megan Lostroh..... October 24, 2022
 wife of COL (Ret) Keith J. Lostroh, RES '13

Staff & Faculty (Non-Grads)

LTC (Ret) Leo D. Charron..... September 20, 2023
 LTC (Ret) Henry 'Rocky' Colavita, Jr..... December 25, 2023
 Col (Ret) Vincent J. Goulding, Jr., USMC..... September 15, 2023
 Williamson 'Wick' Murray, Ph.D..... August 1, 2023
 Ambassador Harvey F. Nelson, Jr..... May 4, 2021
 COL (Ret) John L. Palmer..... December 17, 2023
 Dr. F. Jackson Piotrow..... July 4, 2022
 Dr. William I. Rodier III..... December 18, 2023
 SGM (Ret) Judd R. Sweitzer..... January 16, 2024
 LCDR (Ret) William O. Waddell, USN..... October 9, 2023



In Honor Of:

TRIBUTE DONATIONS

received from August 1, 2023 to January 20, 2024

1960s

LTG (Ret) Arthur J. Gregg, RES '68 from COL (Ret) James G. Kalanges, RES '82

1970s

COL (Ret) Porcher L. Taylor, Jr., RES '73 from his wife, Mrs. Ann C. Taylor
COL (Ret) Buddy Beck, RES '76 from Susan M. Hanrahan, Ph.D., NSS '11
COL (Ret) Jack E. King, RES '76 from COL (Ret) William Dogan Wilson, RES '76
MG (Ret) George E. Barker, DCS '77
from Susan M. Hanrahan, Ph.D., NSS '11
from Judge Barry Salman, NSS '02
COL (Ret) Paul L. Miles, Jr., RES '77 from COL (Ret) Dean A. Nowowiejski, DDE '01

1980s

COL (Ret) William 'Bill' Orlov, RES '80 from COL (Ret) Patrick D. Zimlich, RES '87
USAWC Resident Class of 1980 from COL (Ret) Ronald P. West, RES '80
COL (Ret) E. Wayne Dill, DCS '81 from his son, COL (Ret) Jeffrey W. Dill, USAWCF '09
GEN (Ret) David A. Bramlett, RES '82 from BG (Ret) Robert W. Enzenauer, DDE '05
COL (Ret) Paul T. DeVries, RES '82 from GEN (Ret) David A. Bramlett, RES '82
COL (Ret) Henry G. Gole, DCS '82 from Henry B. Cohen, D.O., NSS '14
COL (Ret) Edward D. Baisden, Jr., RES '83 from his wife, COL (Ret) Jeri I. Graham, DCS '96
Mrs. Sandy Joy from her husband, COL (Ret) James H. Joy, RES '84
COL (Ret) James 'Jimmy' Jones, Jr., RES '85 from MG (Ret) H. L. 'Peet' Proctor, RES '88
COL (Ret) and Mrs. Jerry Comello, former FAC
from COL (Ret) Ruth B. Collins, RES '98, AWCF Pres & CEO
MG (Ret) Hawthorne 'Peet' Proctor, RES '88 from COL (Ret) James G. Kalanges, RES '82

1990s

COL (Ret) Robert H. Clegg, DCS '90 from LTC (Ret) Tezeon Y. Wong, DDE '05
COL (Ret) Ronald A. Grubb, RES '91 from COL (Ret) R. Christian Brewer, RES '04
COL (Ret) Johnston 'Jack' Beach, RES '92
from his brother and sister-in-law, Jane and Charles Beach, NSS '92
LTC (Ret) Conrad C. Crane, DCS '95 from LTC (P) Stephen K. Trynosky, RES '23
LTG (Ret) David H. Huntoon, Jr., USAWCF '95 from Ms. Joann P. DiGennaro
COL (Ret) James G. Perlmutter, RES '95 from COL (Ret) Barringer F. Wingard, Jr., RES '95
GEN (Ret) David H. Petraeus, USAWCF '95 from Mr. Amanuel Mrutu
LTG (Ret) William B. Caldwell IV, USAWCF '96 from Mr. and Mrs. Mark Strom, NSS '18
MG (Ret) Yves J. Fontaine, RES '97 from Mr. Ned R. Piccinini, NSS '18
COL (Ret) Ruth B. Collins, RES '98, AWCF President and CEO
from her sister and brother-in-law, Ann and Don Franklin
from COL (Ret) Nick Morana, DCS '73
from COL (Ret) Robert A. Portante, RES '94

2000s

Lt Col (Ret) Clay Chun, USAF, former FAC from LTC (Ret) Tezeon Y. Wong, DDE '05
COL (Ret) Charles D. 'Chuck' Allen, RES '01 from Lynn and Ben Settle, NSS '09
Tom and Ellen Torrance, RES '01 from Shelley and Bucky Cook, NSS '09
MG (Ret) Luis R. Visot, DDE '01 from Mr. Douglas Marshall, NSS '19
Seminar 3 Faculty Team, RES '03 from LTG (Ret) Dana K. Chipman, RES '03
Col (Ret) Harry Leach, USAF, RES '05, AWCF Leader Dev Dir
from COL (Ret) Thomas G. Torrance, RES '01
from Mr. James R. Watson
Mrs. Sharon E. Garrett from her husband, COL (Ret) Kelly E. Garrett, DSC '07

MG Tripp Bowles, DDE '11 from Mraz Charitable Trust
COL (Ret) Michael J. Keller, DDE '11 from Anonymous
BG (Ret) Christopher F. Lawson, RES '11 from COL (Ret) Stephen M. Bloomer, RES '04
MG Brian W. Gibson, RES '12 from Anonymous
Mr. Steven H. Biondolillo, former AWCF BOT from Mr. Calvin Morgan, NSS '17
BG Martin M. Clay, Jr., DDE '14 from Mr. Mark G. Cannon, CNSP '14
Ms. Damita J. Robinson, NSS '16 from Andrews Federal Credit Union
Col (Ret) Michael P. Wastila, USMCR, DDE '16 from his wife, Dr. Lisa Wastila
COL Douglas W. Bennett, DDE '17 from Ms. Lorie Deem, NSS '18
Mr. James T. Hayes, NSS '17 from Andrews Federal Credit Union
COL (Ret) Maurice L. Sipsos, RES '17 from Leslie and Adam Weisman, NSS '17
Mr. Todd N. Olszowy, NSS '18 from Andrews Federal Credit Union
COL Sean P. Begley, DDE '19 from Dr. Lawrence H. Veracco, CNSP '19
Mr. Kenneth J. Orgeron, NSS '19 from Andrews Federal Credit Union
COL James K. Perrin, Jr., DDE '19 from his parents, Harriet and James Perrin, NSS '12
COL Berat Shala, IF-Kosovo, RES '20 from COL (Ret) Samuel R. Young, DCS '95
COL Lisa C. Martinez, DDE '21 from her mother, Ms. Isabel Bellino
LTC (Ret) John A. Nagl, FAC from Mr. Nathaniel R. Cohen, NSS '23
LTC Jacob E. Roper, RES '24 from his parents, COL (Ret) and Mrs. Everette L. Roper, Jr., RES '87

Others

I-184 Infantry OIF III from BG (Ret) Nick Ducich, DDE '14
Mr. Darcy Anderson for Project Recover, POW/MIA Day 2023 from Prof. William Jannace, NSS '22
The Army Scholarship Foundation from COL (Ret) Jeffrey W. Gault, RES '90
ARNG Citizen-Soldiers from COL (Ret) Rob Brown, USAWCF '04
Army War College Foundation Staff from COL (Ret) James G. Kalanges, RES '82
CSM (Ret) William and Mrs. Rosa Barrineau
from their son, COL (Ret) James E. Barrineau, RES '04
SSgt Harold Blackwood, USA from his son, COL (Ret) Jeffrey H. Blackwood, DDE '02
COL (Ret) Jacey Briley from COL (Ret) Jeffrey P. Stolrow, DDE '07
Dr. Ralph I. Dinin, Battle of the Bulge Veteran, on his 100th birthday
from Prof. William Jannace, NSS '22
Members of the "Fully Depreciated Still In Use Society"
from COL (Ret) Jerome J. Comello, former FAC
ENS Matthew Gardiner, USN from his grandfather, Mr. Roland D. Wussow, NSS '10
Gulf War Veterans from BG (Ret) Roger W. Searce, RES '90
Ms. Sharon Haas from LTC (Ret) Charles P. Stone
Mr. Harris Hollin from LTC (Ret) Charles P. Stone
Mrs. Mary Jannace from her son, Prof. William Jannace, NSS '22
The Lahaina Fire Disaster from BG (Ret) Clarence M. Agena, RES '86
Mr. Joe Manternach from his son, Mr. Keith J. Manternach, NSS '12
Mr. Austin McChord, 2023 Lewin Lecture Speaker, from Mr. Marco Greenberg, SIS '11
Mount America Foundation from Mr. George J. Turak, NSS '14
Our Soldiers from COL (Ret) Peter F. Dieck, RES '81
MG (Ret) Steve Repichowski from COL (Ret) Jeffrey J. Hoffman, DCS '92
ILT Ryan Roop from his parents, COL (Ret) Steve and Mrs. Leigh Roop, RES '96
COL Ed Skelly from his father, COL (Ret) Lawrence E. Skelly II, DCS '88
The U.S. Army, 79th Anniversary of the Battle of the Bulge, December 1944
from Prof. William Jannace, NSS '22
The U.S. Constitution from LTC (Ret) J. F. Carter, DCS '88
CPT Christopher Ziga from his parents, Michael and Rebecca Ziga



In Memory Of:

TRIBUTE DONATIONS

received from August 1, 2023 to January 20, 2024

1920s

LTG (Ret) Alvan C. Gillem, Jr., RES '26 from his son, COL (Ret) Richard D. Gillem, RES '79

1950s

GEN (Ret) James H. Polk, former FAC from MG (Ret) Max Guggenheimer, Jr., DCS '84
MG (Ret) Reuben H. Tucker III, RES '53 from his son, BG (Ret) Chris Tucker, RES '99
COL (Ret) Philip L. Hooper, RES '59 from his daughter, COL (Ret) Ruth Lynn Hooper
COL (Ret) Mario J. Zecca, RES '59 from his daughter, Ms. Yvonne L. Zecca

1960s

MG (Ret) Herbert E. Wolff, RES '62 from his son, COL (Ret) Allen R. Wolff, DDE '04
COL (Ret) Richard H. Schuler, RES '64 from his daughter, Ms. Alison K. Schuler
MG (Ret) Charles R. and Mrs. Jean H. Sniffin, RES '64
from their son, CH (COL, Ret) Pete Sniffin, DDE '14
from their son and daughter-in-law, Ted and Ann Sniffin
CAPT (Ret) Edward C. Whelan, Jr., USN, RES '67 from his daughter, Ms. Diane Whelan Nelson
LTG (Ret) Eugene J. D'Ambrosio, RES '68 from LTG (Ret) Dennis L. Benchoff, RES '83
MG (Ret) Richard W. Anson, RES '69 from his widow, Mrs. Mary L. Anson

COL (Ret) Shirley R. Heinze, RES '69 from LTC (Ret) Douglas C. Ely, DCS '84
MG (Ret) Thomas P. Lynch, RES '69 from his widow, Mrs. Mary K. Lynch
LTG (Ret) Richard G. Trefry, RES '69 from COL (Ret) John G. Larkins, RES '83

1970s

COL (Ret) James J. Coghlan, Jr., RES '70 from his widow, Vera Young (Coghlan)
COL (Ret) Addison D. Davis III, RES '70 from his son, COL (Ret) Addison D. Davis IV, USAWCF '99
LTG (Ret) David E. Grange, Jr., RES '70 from COL (Ret) James D. McMonigle, DCS '86
Dr. Richard J. Sommers, former FAC from his widow, Mrs. Tracy Sommers
LTC (Ret) Ron and Mrs. Jenny Elliott, former FAC
from their son, COL (Ret) Jeffrey R. Elliott, DDE '05
COL (Ret) Russell A. Weathersby, RES '71 from his daughter and son-in-law,
Dr. Larry and COL (Ret) Margaret Applewhite, USAWCF '94
COL (Ret) William E. Weber, DCS '71 from COL (Ret) Dorothy T. Cannon Johnson, RES '01
BG (Ret) Zeb B. Bradford, Jr., RES '72 from his son, Mr. Zeb Bradford III
COL (Ret) William A. Greynolds, RES '72 from his friend, COL (Ret) Ruth Lynn Hooper
COL (Ret) Albert A. Ackerman, RES '73 from his widow, Mrs. Joyce M. Ackerman

In Memory of **TRIBUTES** (continued)

COL (Ret) Audrey 'Ann' Fisher, RES '73 from her partner, Ms. Dorothy J. Rechel
 COL (Ret) Richard L. Jepsen, DCS '73 from his widow, Mrs. Wanda Jepsen
 COL (Ret) George G. Schwenk, DCS '73 from his widow, Mrs. Catherine Schwenk
 COL (Ret) Lloyd J. Matthews, RES '74 from his widow, Mrs. Phyllis Matthews
 MG (Ret) John H. Neiler, DCS '74 from his widow, Mrs. Eileen A. Neiler
 MG (Ret) James W. Wurman, RES '74 from COL (Ret) Archie D. Pollock, Jr., RES '82
 Mrs. Carolyn Killough Bullock from her widower, COL (Ret) Chuck Bullock, RES '75
 Mrs. Marge McIlroy from her widower, COL (Ret) Wilmer L. McIlroy, Jr., RES '75
 COL (Ret) Edwin S. Olsmith, Jr., RES '75 from his widow, COL (Ret) Lola M. Olsmith
 CH (MG, Ret) Kermit D. Johnson, RES '76 from CH (COL, Ret) Joseph E. Miller, RES '92
 COL (Ret) Edward C. Kielkopf, Jr., RES '76 from his widow Mrs. Lois H. Kielkopf
 Mrs. Polly Kissinger from her widower, Col (Ret) F. E. 'Dutch' Kissinger, USAF, former FAC
 BG (Ret) John L. Patten, RES '76 from COL (Ret) William K. Malone, RES '81
 COL (Ret) Robert S. Poydasheff, Sr., RES '76 from his widow, Mrs. Anastasia 'Stacy' Poydasheff
 MG (Ret) Willard M. Burleson, Jr., RES '77 from his son, LTG Bill Burleson, RES '08
 Mrs. Betty Ingram, widow of MG (Ret) Emmett Ingram, SRCOC '77 and mother of LTG
 (Ret) Bill Ingram, DCS '97 from COL (Ret) Kerney A. Peoples, Jr., DCS '82
 COL (Ret) Kenton E. Ross, DCS '77 from his widow, Mrs. Eula Ross
 COL (Ret) Eugene Paden Smith, DCS '77 from his widow, Mrs. Elizabeth C. Smith
 MG (Ret) James B. Allen, Jr., RES '78 from his widow, Mrs. Jo Lynn H. Allen
 GEN (Ret) John M. Shalikashvili, RES '78 from his widow, Mrs. Joan Shalikashvili
 COL (Ret) Frank S. Adams, RES '79
 from his widow, Mrs. Joanne Adams
 from COL (Ret) Jerry Rodgers, DCS '94
 COL (Ret) Michael A. Dickerson, DCS '79 from his widow, Mrs. Nancy Dickerson
 LTG (Ret) Charles E. Dominy, RES '79 from Mr. William H. Alexander, former AWCF BOT
 COL (Ret) Carlos Madrid, DCS '79 from his widow, Mrs. Evangeline Madrid
 COL (Ret) George F. Qua, DCS '79 from COL (Ret) Charles D. Allen, RES '01

1980s

COL (Ret) James A. Anderson, Jr., DCS '80 from his widow, Mrs. Joan L. Anderson
 Mrs. Iris Bradley, wife of COL (Ret) Peter W. Bradley, RES '80
 from COL (Ret) Charles A. White, Jr., RES '80
 COL (Ret) Otto P. Chaney, Jr., DCS '80 from his widow, Mrs. Bridget M. Chaney
 BG (Ret) David E. K. Cooper, RES '80 from his widow, Mrs. Katherine S. Cooper
 COL (Ret) Claude Ellis, Jr., RES '80 from his widow, Mrs. Carroll Ann Ellis
 Mrs. Ann Nartsissov from her widower, COL (Ret) George Nartsissov, DCS '80
 COL (Ret) Stephen O. Perry, Jr., RES '80 from his widow, Mrs. Darlene M. Perry
 Deceased Members of the RES '80 Class from BG (Ret) Thomas C. Jones, RES '80
 COL (Ret) Daniel T. Kirst, DCS '81 from his widow, Mrs. Margery A. Kirst
 COL (Ret) Darryle 'Sam' Kouns, RES '81 from COL (Ret) James D. Wisenbaker, DDE '01
 LTG (Ret) Thomas G. Rhame, RES '81 and former AWCF Chairman
 from his widow, Mrs. Lin Rhame
 from Ms. Susan Finco, NSS '10, and her husband, Mr. Ed Kralovec
 from Kathleen K. Seefeldt
 from COL (Ret) Leonette Walker Slay, DDE '99
 COL (Ret) Paul Lee Smith, DCS '81 from his widow, Mrs. Diane D. Smith
 COL (et) Ervan E. Zouzalik, RES '81 from his widow, Mrs. Jeanette Zouzalik
 COL (Ret) James M. Chatfield, RES '82 from his son, COL (Ret) James M. Chatfield, Jr., DDE '14
 Mrs. Judy Dehne from her widower, COL (Ret) Duane A. Dehne, DCS '82
 COL (Ret) Joe Wayne Hardy, DCS '82 from his widow, Mrs. Sue Hardy
 LTC (Ret) Walter Carlton Studdard, DCS '82
 from his widow, Mrs. Everette R. Studdard
 from COL (Ret) John A. Mojecki, DCS '76
 COL (Ret) Harry J. Bacas, RES '83 from his widow, Mrs. Donna K. Bacas
 COL (Ret) Robert F. Broyles, RES '83 from his widow, Mrs. Sally G. Broyles
 Mrs. Constance Enyart from her widower, Mr. James Enyart, RES '83
 COL (Ret) James E. Tindall, RES '83 from Mr. Taylor L. Conley, RES '87
 COL (Ret) Irvin S. Butler, Jr., RES '84 from his widow, Mrs. Betty M. Butler
 COL (Ret) John and Nancy Connolly, RES '84 from COL (Ret) Jack Donovan, RES '94
 Mr. Walter J. Moran, RES '84 from his widow, Mrs. Edna L. Moran
 Mrs. Mary Jane Sausser from her widower, BG (Ret) R. Gary Sausser, RES '84
 MG (Ret) Richard L. Chastain, SRCOC '85 from COL (Ret) Samuel R. Young, DCS '95
 COL (Ret) Richard Deleissegues, DCS '85
 from his widow, Mrs. Rebecca L. Deleissegues
 from COL (Ret) Alden M. Cunningham, DCS '84
 from Mr. John M. Lee
 from COL (Ret) Dempsey L. Malaney, RES '85
 COL (Ret) William F. Ryall, DCS '85 from his widow, Martha Ryall
 Mrs. Ramona Holland from her widower, COL (Ret) John E. Holland, Jr., RES '86
 COL (Ret) Herbert S. Kenigsberg, DCS '86 from his widow, Mrs. Norma K. S. Kenigsberg
 COL (Ret) Richard J. Knapp, Jr., DCS '86 from COL (Ret) Larry M. Jonas, DCS '92
 Mrs. Martha Terrazas from her widower, COL (Ret) Bert J. Terrazas, DCS '86
 Col (Ret) Henry 'Hank' Reed, USMC, RES '87 from his widow, Mrs. Brenda Tonkins Reed
 COL (Ret) R. William Sweeney, Jr., RES '87 from Mr. Taylor L. Conley, RES '87
 COL (Ret) Ronald R. Combest, DCS '88 from his widow, Mrs. Ronald R. Combest
 BG (Ret) R. Ogden DeWitt, Jr., RES '88 from COL (Ret) James J. Leech, USAWCF '04
 COL (Ret) Allen D. Wright, DCS '88 from his widow, Mrs. Jo Ann Wright

COL Ted D. Cordrey, RES '89 from his widow, Ms. Beverly Cordrey
 COL (Ret) Robert C. Edwards, RES '89 from COL (Ret) James D. Moore, RES '89
 COL (Ret) Robert E. Ellis, RES '89 from COL (Ret) James D. Moore, RES '89

1990s

COL (Ret) Raymond B. Ansel, RES '90
 from his widow, Mrs. Sue Ansel
 from friend/brother in arms, COL (Ret) Ross L. Nagy, DCS '92
 COL (Ret) James B. Brandon, RES '90 from COL (Ret) Edward Daily, Jr., RES '98
 COL (Ret) Howard 'Tip' Hansen, Jr., DCS '90 from LTC (Ret) Wayne A. Silkett, DCS '91
 LTG Timothy J. Maude, RES '90 from COL (Ret) Ronald F. Cameron, DCS '87
 COL (Ret) Jonathan H. Myers, DCS '91 from his widow, Mrs. Si Cha Myers
 COL (Ret) Robert N. Tredway from his widow, Ms. Doris Anne Martin, RES '91
 LTC (Ret) Kent H. Butts, DCS '92 from his widow, Mrs. April Butts
 LCDR (Ret) Melva R. McMillan, USN
 from her widower, COL (Ret) Howard 'Mac' McMillan, RES '92
 COL (Ret) Paul R. Waite, DCS '92 from his widow, Mrs. Julie A. Waite
 BG (Ret) Kenneth P. Bergquist, Jr., RES '94 from COL (Ret) James D. McMonigle, DCS '86
 COL (Ret) Peter F. Cohen, DCS '94 from COL (Ret) and Mrs. Richard W. Dillon, DDE '04
 COL (Ret) J. Benjamin Hall, RES '94 from COL (Ret) William 'Mace' Brady, RES '94
 BG (Ret) Roger W. Wheelwright, RES '95
 from his widow, COL (Ret) Irene N. Wheelwright, RES '95
 Mr. Walter Kaye, NSS '96 from Samuel L. Guillory, M.D., NSS '05
 COL (Ret) Jo Carol Terry, RES '96 from her partner, COL (Ret) Melita E. McCully, RES '98
 COL (Ret) Donald J. Kasperik, RES '97 from his widow, Mrs. Patricia F. Kasperik
 MG (Ret) Robert H. Scales, Jr., USAWC Cmdt 1997-2000
 from COL (Ret) Ruth B. Collins, RES '98, AWCF Pres & CEO
 LTC (Ret) Edward J. 'Woodie' Collins, Jr.
 from his widow, COL (Ret) Ruth B. Collins, RES '98, AWCF Pres & CEO
 from COL (Ret) Jon and Sandy Finke, RES '01
 from Prof. William Jannace, NSS '22
 from COL (Ret) Robert A. Portante, RES '94
 from COL (Ret) Thomas J. Williams, DDE '02
 from COL (Ret) Lou and Chris Yuengert, RES '03
 Ms. Susan C. Foster, RES '98 from SES (Ret) Bianca A. Warner, RES '98
 COL Thomas P. Kelly, RES '98 from Anthony A. Vasile, D.O., NSS '98
 MG (Ret) Gerald T. Sajer, former AWCF BOT from Mr. Keith B. Quigley
 COL (Ret) John P. Ley, Jr., DDE '99 from MG (Ret) Daniel V. Wright, RES '99
 Mrs. Kay L. Russell from her widower, COL (Ret) Ron Russell, RES '99

2000s

COL Kevin Cunningham, RES '00 from COL (Ret) Robert A. Watson, DDE '03
 Col (Ret) John H. Broujos, USMC, former AWCF BOT
 from his widow, Mrs. Louise Broujos and Family
 from Mr. Keith B. Quigley
 COL (Ret) Christopher J. Munn, RES '01 from MG Michel A. Natali, DDE '14
 Mrs. Kimberly A. Bourque, wife of COL (Ret) Alan G. Bourque, RES '04, in support of
 the USAWC's Military Spouse and Family Program
 from Ms. Debra Alitz
 from COL (Ret) and Mrs. Robert D. Bradford III, RES '11
 from Ann and Buck Buchanan, DDE '04
 from Dr. and Mrs. Craig Bullis, FAC
 from Mr. John Deighan
 from Todd and Linda Heussner, RES '10
 from COL (Ret) Janet R. Holliday, USAWCF '12
 from COL (Ret) and Mrs. Bob Morschauer, RES '10
 from COL (Ret) John W. Van De Loop, RES '09
 from COL (Ret) George and Beth Woods III, RES '02
 Ms. Paula S. Franchak, DDE '04 from her widower, Mr. Steve Franchak
 Mrs. Mari Edwards from her widower, COL (Ret) Keith Edwards, RES '05
 CW4 (Ret) Larry Lofts from his widow, COL (Ret) Kathie Lofts, DDE '05
 Mrs. Rebecca McBride from her widower, COL (Ret) M. Scott McBride
 Dr. Sara L. Morgan, former FAC
 from Dr. Morgan's family
 from COL (Ret) James E. Gordon, RES '96
 from Mr. John F. McFassel, RES '11
 COL (Ret) Mark R. Forman, RES '07 from COL Robert P. Stavnes, RES '08
 LTC (Ret) Lewis E. 'Buck' Buchanan from his widow, BG (Ret) Janice M. Haigler, DDE '08
 COL Jerry D. Cashion, RES '08
 from COL (Ret) James E. Gordon, RES '96
 from COL (Ret) G. Scott McConnell, RES '06
 from Mr. John F. McFassel, RES '11
 from the Family of Dr. Sara L. Morgan, former FAC
 from Ms. Debra L. Young, RES '08
 COL John M. McHugh, RES '09
 from COL (Ret) Kevin J. and Anne Degnan, RES '09
 from COL (Ret) Anthony Wayne Johnson, RES '08
 from COL (Ret) Allen W. Kiefer, RES '09

In Memory of **TRIBUTES** (continued)

Col Adrian 'Kermit' Pone, USAF, RES '09 from Col (Ret) Mitch L. Berger, USAF, RES '09
 Thomas J. Rohner, Jr., M.D., SIS '10 from his widow, Ms. Jessie Rohner
 LTC Michael J. Backus, DDE '12 from COL (Ret) Mike Pooler, DDE '13
 Mrs. Sheri Lynne Cohen from her widower, COL (Ret) Jonathan M. Cohen, RES '12
 COL Hugh Shoults, RES '13 from COL (Ret) James D. McMonigle, DCS '86
 COL Richard J. Surowiec, RES '17 from his parents, Mr. and Mrs. Charles M. Surowiec
 Mrs. Rona Zucker, mother of Mr. Jeffrey Zucker, NSS '22 from Prof. William Jannace, NSS '22

Others

PFC John R. Aneli, 1967, South Vietnam
 from his brother-in-law, COL (Ret) David S. Werner, DDE '11
 LT Joseph S. Bravin, KIA Vietnam, Sep '68 from CPT Harvey Erenberg, NSS '06
 Mr. John C. Brick from his son, Mr. C. Victor Brick, NSS '19
 CW3 Billy A. Carrington from COL (Ret) Steve Woods, RES '04
 Mrs. Jeanne Carson from William and Mary Jane Willis, NSS '02
 John P. Coates, Yeoman 2nd Class, LST-284, Normandy
 from his daughter, COL (Ret) Pamela J. Brady, DDE '05
 Carolyn and Emanuele Damonte from their daughter, COL (Ret) Elizabeth M. Damonte, RES '06
 SSG Oran F. De Pue, 102d Inf Div from his son, BG (Ret) John F. De Pue, DCS '89
Deceased Pennsylvania National Guardsmen
 from former PA Adjutant General, MG (Ret) James R. Joseph, RES '98
 Mr. David Norman Derby from his daughter, Diana Chapin, Ph.D., NSS '00
 COL (Ret) Robert B. Franklin, Sr. from his son, COL (Ret) Robert 'Tip' Franklin, Jr., RES '83
 Mr. Charles Gassman, WWII from COL Daniel R. Kern, DDE '05
 George Goodman, CPL, Korean War
 from his brother, COL (Ret) Mike Goodman, USAWCF '89
 Capt Alfred Hagelbarger, USAAF from his son-in-law, COL (Ret) Jeffrey H. Blackwood, DDE '02
 SGT Patrick Hawkins, U.S. Army Ranger
 from his parents, COL (Ret) Roy and Sheila Hawkins, RES '99
 MAJ William Hecker III, USMA 1991, KIA Iraq from COL (Ret) Michael F. Colacicco, DCS '92
 Ray, Jim, Bill, and Mike Heron from COL (Ret) Patrick 'Paddy' Heron, DDE '99
 LTC Bryan Herzog from COL (Ret) Peter S. Im, DDE '14
 Thomas R. Hewlett, Sr., 347th Inf Rgt, 87th Inf Div, The Battle of the Bulge
 from Prof. William Jannace, NSS '22
 CPT Oliver M. Hitch from John and Engrid Meng, NSS '11
 SFC Anthony E. Jannace from his son, Prof. William Jannace, NSS '22
 ISG (Ret) Archie O. Jones from MG (Ret) Raymond 'Fred' Rees, SRCOC '89
 Lt Gen (Ret) Donald E. Kirkland, USAF from Peter S. Kay, Ph.D., NSS '10
 MAJ Doug LaBouff from COL (Ret) David J. Clark, RES '06
 MAJ Samuel J. Leavis from his son, GM-15 (Ret) Gerard J. Leavis, RES '89
 MG (Ret) Billie Lefler from COL (Ret) Jim Nemec, DCS '94
 Dick and Alexandra Levasseur from his brother, COL (Ret) Ernest A. Levasseur, DCS '88
 Mr. Daniel M. Lewin from Mr. Marco Greenberg, SIS '11
 Mr. Donald K. Litteau from Prof. William Jannace, NSS '22

Col (Ret) John F. Mader, USMC from his son, CDR (Ret) John F. Mader, Jr., USN, RES '93
 Senator Madison E. Marye, MAJ, AUS from his son, COL (Ret) James M. Marye, RES '04
 SSG Charles E. McCartney, WWII from his son, MG (Ret) Charles E. McCartney, Jr., DCS '95
 COL (Ret) Peter W. Mekkelson from his son, Mr. Paul N. Mekkelson, RES '18
 MSG John C. Meng from John and Engrid Meng, NSS '11
 2LT Patrick Newcomer from his father, COL (Ret) Timothy Newcomer, DDE '05
 Mr. Andrew D. Mier from his mother, Ms. Nancy L. Mier, NSS '00
 LTC Thomas J. Novak from COL (Ret) Robert A. Bradford, DCS '97
 MAJ Fabian Novak from COL (Ret) Michael C. Doherty, DDE '01
 LTC Mortimer L. O'Connor from COL (Ret) Joel L. Leson, USAWCF '87
 James A. Pavlides, PFC, HQ, 135ARMD ORD, Normandy and Operation Market Garden
 from Prof. William Jannace, NSS '22
 PFC Daniel Possumato, WWII from his son, Mr. Dan Possumato, RES '99
 John Ralph, WWII, 10th Mountain Div
 from his daughter and son-in-law, Ms. Chandler Ralph, NSS '96 and Mr. David Aldrich
 Dr. James L. Rapport from his daughter, Ms. Adele Rapport, CNSP '21
 MAJ Alan Rogers from COL (Ret) David J. Clark, RES '06
 Frank J. Rubino, PFC, 346th IR, 87th ID, KIA 3 Jan '45, Battle of the Bulge
 from his nephew, Prof. William Jannace, NSS '22
 Dr. Elizabeth Sciabarra from Prof. William Jannace, NSS '22
 Robert D. Shields, WWII, HHC, 1st Bn 508th PIR, 82d ABN
 from his son, COL (Ret) Robert G. Shields, RES '93
 Former U.S. Rep Ike Skelton, Missouri's 4th Congressional District
 from Mr. Gary Sosniecki, NSS '00
 LtCol Forrest F. Smith from CDR (Ret) Brian T. Montgomery, USNR, RES '12
 VADM Scott A. Stearney, USN from his father, MG (Ret) Richard E. Stearney, DCS '78
 William Stockel from his son, BG (Ret) Christopher W. Stockel, RES '09
 Mr. Anthony Sutera, U.S. Navy from Prof. William Jannace, NSS '22
 ILT James Mansfield Symington, 23rd Inf, 2nd Div
 from his grandson, Mr. James McKim Symington, Jr., RES '01
 Mr. Basil (Basilios) Theodosakis, U.S. Army, Korean War from the Jannace Family
 SFC James E. Thode, KIA Afghanistan, 2010 from COL (Ret) Robert T. Dunton, DDE '09
 Kostas and Sylvia Vellios from Prof. William Jannace, NSS '22
 MG (Ret) John M. Vest, USAR from COL (Ret) Steven M. Price, DCS '92
 CH (COL, Ret) Conrad N. Walker from CH (COL, Ret) Joseph E. Miller, RES '92
 LTC Joseph E. White from his son, COL (Ret) James R. White, USAWCF '99



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SPECIAL TRIBUTES

GEN Gordon R. Sullivan, RES '78



The Army War College community mourns the loss of one of its distinguished graduates—**GEN Gordon R. Sullivan, RES '78**, the 32nd Chief of Staff of the U.S. Army (CSA). He died on January 2, 2024.

GEN Sullivan and I shared a love of Army history that resulted in a close working relationship that extended long beyond our retirements from the Army in 1995. His career in the years immediately after his

graduation from USAWC allowed him to hone his skills at many challenging jobs, but his first Pentagon assignment came in 1989—as the Deputy Chief of Staff for Operations (DCSOPS). The Army's world was changing rapidly because the Mutual Balanced Force Reduction Treaty appeared to be on its way to completion. He used his knowledge of our history to help him guide the changes within the Army—“No more Task Force Smiths” was an early rallying cry which became more relevant as he rose through VCSA to CSA in

1991. He needed to carry the Army into the Information Age while leading major downsizing and re-alignment after the victory in Desert Storm. “Maintain Continuity while accommodating Change” became another tenet of his key strategies.

USAWC had been conducting many Senior Leader Staff Rides by the time GEN Sullivan came to Washington, so he built on that effort, even taking newly-promoted four-star generals (and a new Secretary of the Army) on personal staff rides as a means of helping them understand where he was trying to take the Army. With each one, he also developed insights and emerging clarity about the many responsibilities he had. GEN Grant may have been his favorite general from the War of the Rebellion, but he drew even greater inspiration from the statue of a Union Soldier at the center of the National Cemetery at Sharpsburg with the inscription, “Not for themselves, but for their country.” That was what he expected of himself and everyone else in his Army.

The USAWC organizations and facilities were central to GEN Sullivan's leadership initiatives. One of his first Senior Leader Staff Rides proceeded directly from the Wilderness battlefield to Carlisle Barracks so that leaders could socialize at the old Officers' Club before getting down to serious business in the new Collins Hall, the Center for Strategic Leadership – the center he was privileged to help dedicate while CSA.



Ribbon-cutting ceremony at the dedication of Collins Hall, July 13, 1994. L-R: MG William A. Stofft, Commandant; Honorable Togo D. West, Jr., Secretary of the Army; **GEN Gordon R. Sullivan, Chief of Staff of the Army**; Mrs. Nancy Collins Rubino, youngest daughter of GEN J. Lawton Collins (for whom the building was named); and COL (Ret) Joseph E. Collins, son of GEN Collins.

As a result of the various peacekeeping/stability operations that occurred as our Army adjusted to the world after the Cold War, GEN Sullivan established the Peacekeeping Institute (PKI) at Carlisle Barracks in 1993, which grew further into the Peacekeeping and Stability Operations Institute (PKSOI) and continued to support it after he retired.

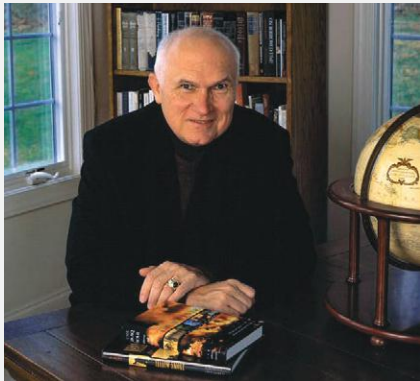


Former PKSOI Directors and GEN Sullivan celebrate the Institute's 20 Years on November 25, 2013. L- R: COL (Ret) John F. Agoglia; MG Tony Cucolo, RES '98 & Commandant; COL (Ret) John Kardos (rear); **GEN Gordon Sullivan, RES '78 & President of AUSA**; COL Jody L. Petery, RES '09; COL (Ret) Larry M. Forster, RES '93; and COL (Ret) George F. Oliver III.

Gordon Sullivan continued that selfless service to Nation in retirement. He provided inspirational leadership at the Association of the United States Army (AUSA) for many years and then took his talents to the Army Historical Foundation, overcoming all remaining obstacles to make the National Museum of the U.S. Army a reality. It was for those and many other efforts that he was selected by the Foundation as an Army War College Outstanding Alum in 2010. Those of us who had a chance to work for him were truly fortunate.

*by BG (Ret) Harold W. 'Hal' Nelson, RES '84
and former Chief of Military History*

MG (Ret) Robert H. 'Bob' Scales, Jr.



MG (Ret) Robert H. 'Bob' Scales, Jr. passed away on January 12, 2024.

MG Scales came to the Army War College in the summer of 1997 as the 44th Commandant with a reputation as a soldier-scholar. Over the ensuing three years, he proved to be an ideal choice to lead the Army's senior academic institution.

In addition to varied command and staff assignments, to include service in Vietnam where he earned a Silver Star while in command of a firing battery during the fighting on Hamburger Hill, MG Scales earned a Ph.D. in History from Duke University. His interest in Professional Military Education (PME) was grounded in his experience leading soldiers and in their professional education, especially after his leadership role at the Field Artillery School. He authored *Certain Victory*, the U.S. Army's official account of the Persian Gulf War, and prior to becoming the USAWC Commandant, he served in the Army's Training and Doctrine Command working on the new operational concepts, force designs, and military capabilities that would be launched as the "Army After Next" program.

MG Scales arrived at Carlisle Barracks as a man in a hurry with a clear idea of what he wanted to accomplish as Commandant. First among his goals and accomplishments was to continue the curriculum development that had been in progress since the end of the Cold War in the early 1990s. This involved transitioning the curriculum away from the "big war" scenarios into one that would prepare and equip

graduates to deal with the broad range of military challenges ranging from small wars, to peacekeeping and peacemaking operations, while sustaining the vital skills demanded by large scale conflicts.

The composition of the faculty was also one of MG Scales' most enduring accomplishments. Senior officers had to be prepared to serve in a variety of roles that involved working closely with their civilian counterparts at the highest levels of government on the synchronization of military plans and operations to achieve political ends. He perceived from his education and experience that the skills necessary to succeed in this environment would benefit from "putting more history in the curriculum," strengthening it particularly in the areas of strategy and policy. To this end, he managed personally the recruiting of both his military and civilian faculty. He sought to find officers who he described as "practical as well as intellectual soldiers," those with backgrounds in the military arts of the profession *and* in educational assignments, those with a tour on the faculty of an Army educational institution.

MG Scales gave attention to how best to use the Harold K. Johnson Professor of Military History to assist his efforts. The Johnson Professor had been an invitational one-year position offered to academics that brought them to Carlisle where the incumbents normally spent the year doing research at the Military History Institute, with minimal involvement with the War College academic programs. MG Scales changed the focus of that position and his first selection for the Johnson Professorship was Dr. Williamson 'Wick' Murray, a noted scholar with an abiding interest in PME. With Professor Murray's support, MG Scales instituted a voluntary "book group" program, where interested students would sign up to read a military history selection and then attend an after-hours session, where the author would lead a discussion on the book. The program proved highly successful and endures to this day as the Commandant's Reading Program.

MG Scales' most impressive and long-lasting contribution to faculty development was the "Professor, USAWC Program." Finding it difficult to recruit officers with the right academic credentials to support the College's new degree-granting curriculum, he designed a program whereby officers with potential would be selected and sent to first-tier universities to obtain a Ph.D. in History or Political Science (soon expanded). He sought and received support for this program from the senior Army leadership and sent the first cohort of officers to attend this program in 2000. Over the years, the products of this program have added highly-qualified military faculty members across the resident and non-resident academic departments.

Along with his efforts to enhance the capabilities and credentials of the faculty, and after a thorough examination of the curriculum, MG Scales built on a similar program being taught at Ft. Leavenworth where the School of Advanced Military Studies (SAMS) had proven successful at developing a cadre of operational artists. In the fall of 1999, he directed the creation of a pilot program that came to be called the Advanced Strategic Art Program (ASAP). His intention with this program was to create a group of officers steeped in strategy and history who would possess a deep understanding for and appreciation of the uses of the military instrument of war in pursuit of political ends. The program would serve as a testing ground for potential changes to the curriculum at large and it proved to be an unqualified success, continuing to this day fulfilling the missions he intended for it.



In the high areas of Troina, Sicily where a five-day battle involving the 1st Infantry Division occurred August 1-5, 1943, this photo of MG Scales and the inaugural group of ASAP students was taken in May 2000. With him and the students were faculty members COL Len Fullenkamp and COL Mike Matheny and Dr. Williamson 'Wick' Murray, Harold K. Johnson Professor of Military History. MG Scales is seated in the middle of the photo and Dr. Murray is standing behind the students on the right.

Among many tasks, the USAWC Commandant is responsible for outreach -- telling the Army's story to the larger political, civilian, and academic communities. To that end, MG Scales seized hold of another program and expanded its emphasis with outside audiences, the Strategic Leader Staff Ride. MG Scales combined orientation and education to expose those with little knowledge or experience with the Army with a day-long outing to one of several local Civil War Battlefields, Gettysburg or Antietam. In his introduction to the battlefield, he would impress upon the group that while the battles had occurred in the past, the insights offered by the experience on the human dimension of war were enduring. The day on the battlefield was followed by a second day of sessions at the College led by members of the faculty devoted to seminars on strategy, change in large organizations, and strategic decision-making. MG Scales not only directed this program but often would personally lead the battlefield walks as well as the subsequent seminars. This program also endures to this day.



MG Bob and Diana Scales with Cecilia and James Earl Jones, NSS '00 after the Gettysburg staff ride on June 7, 2000.

After military retirement in the summer of 2000 and for the next 23 years, MG Scales continued to provide service of inestimable value to the College, sharing his experience and insights to help with strategic decisions about curriculum, resourcing, and vision. He also supported the establishment and growth of the U.S. Army Heritage and Education Center in various roles and served as Chairman of the Board of the Army Heritage Center Foundation until recently. For many years, he also continued to lecture and write on military affairs, frequently appearing on news programs with comments on news-making military operations.

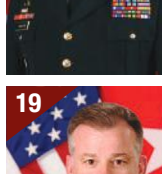
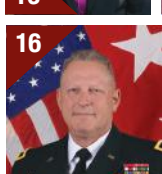
by COL (Ret) Leonard J. 'Len' Fullenkamp, RES '90 and former FAC

Editor's Note: Dr. 'Wick' Murray passed away on August 1, 2023. His name is in our TAPS section on p. 31.



COL (Ret) Roger H. C. Donlon, DCS '84

COL (Ret) Roger H. C. Donlon, DCS '84, Medal of Honor recipient, and U.S. Army War College Outstanding Alum, died on January 25, 2024. In December 1964 when presented the Medal of Honor by President Lyndon B. Johnson for his heroism in Vietnam, he became both the first person to receive the Medal of Honor for actions in Vietnam, as well as the first member of the U.S. Army Special Forces ever to be so honored. His stellar service continued beyond Vietnam with duty in a variety of Infantry and Special Forces assignments before his military retirement in 1988. In retirement, his selfless commitment to community and country continued as he served on multiple boards and committees that supported youth and veteran causes. In 1997, he was recognized for his efforts with his selection in the inaugural U.S. Army War College Outstanding Alum cohort, along with GEN (Ret) Walter T. 'Dutch' Kerwin, Jr., RES '57, who passed away in 2008.



1. MG (Ret) and Mrs. Thomas R. Tempel, Sr., RES '82 visited Carlisle Barracks in September 2023. **COL (Ret) Ruth Collins, RES '98 & AWCF Pres/CEO (left)**, was pleased to greet them as she was assigned with them in Heidelberg in the late 1980s.

2. COL (Ret) Donald G. Patton, RES '85 has been elected to the Minnesota Historical Society for a lifelong term in recognition of his significant achievements in the furtherance of the Society's mission. His efforts have aided in more than 400 WWII History Round Table programs telling the stories of more than 1,000 WWII veterans.

3. COL (Ret) William T. 'Tom' Vossler, RES '89, former FAC, was inducted into the national Army ROTC Hall of Fame at ceremonies held in Washington on October 9, 2023. A 1968 graduate of the Pennsylvania Military College, his induction citation included his thirty years of active duty and his continuing leadership staff rides on the Gettysburg Battlefield for several hundred senior Army ROTC cadets annually from colleges and universities in the NE U.S.

4. COL (Ret) Michael T. Metcalf, DCS '94 and COL (Ret) James P. Hayes, DCS '94 recently enjoyed visiting the Palace of the Grand Master on the island of Rhodes in the south Aegean Sea.

5. COL (Ret) John A. Bonin, Ph.D., RES '95, former FAC, received the Order of St. Gabriel GOLD Award at the 2023 Army Strategist Association Annual Awards Breakfast on October 10, 2023. His award was presented by **MG Charles R. Miller, USAWCF '12, DAMO-SS**.

6. BG (Ret) Frédéric Drion, IF-France, RES '95 is proud that his son, Alexis Drion, served in the International Legion in Ukraine from April 2023 to September 2023. Upon arriving in Ukraine, Alexis sought out his father's classmate and friend, **COL (Ret) Leonid I. Polyakov, IF-Ukraine, RES '95**, who helped him get established. Alexis reflects on the hardships but also the camaraderie among his fellow soldiers from all over the world.

7. BG (Ret) John Y. H. Ma, RES '96 reconnected with **MG (Ret) Yoichi Hasebe, IF-Japan, RES '96**, along with their spouses, Jeanetta and Yaeko, during a recent visit to Tokyo.

8. COL (Ret) Peter V. Huisking, DCS '96 volunteers with the USO and made chili for 80 soldiers and family members recently at the USO Center at Fort Huachuca, Arizona. He is pictured here with SSG Edwards who served in 2ID in Korea, Ft. Lewis, and Iraq. Huisking was also with 2ID in Korea in 1982 and 1983 so they enjoyed talking about the history of the Division.

9. CDR (Ret) Thomas R. Anderson, USN, DCS '97 and COL (Ret) George H. Hazel, RES '98 are leading efforts with their local American Legion Post to build a Missing in Action (MIA) Memorial in Perry, Ohio. Of the more than one million young men and women who gave their lives defending our great nation, approximately 200,000 remain missing in action. You will find additional information about the Memorial in the "Announcements" section at www.Perrytownship-lake.com.

10. GEN (Ret) Curtis 'Mike' Scaparrotti, RES '98 and his wife Cindy returned to Carlisle for a visit in August 2023 when he presented a lecture on Strategic Leadership.

11. Dr. Jack D. Kem, RES '98 was recognized on January 26, 2024 at his retirement ceremony at the U.S. Army Command and General Staff College, Ft. Leavenworth, Kansas. Jack was Dean of Academics and Professor Emeritus for CGSC.

12. MG (Ret) John P. Basilica, Jr., DDE '99 was inducted into the Louisiana National Guard Hall of Fame at Jackson Barracks in New Orleans on November 4, 2023. He was celebrated with a hand-painted portrait which will hang alongside the 21 previous Hall of Fame inductees.

13. MG (Ret) Mari K. Eder, DDE '01 was the recipient of the Historian of the Year award presented annually by Historic Hotels of America, an affiliate of the National Trust for Historic Preservation, in October 2023. The honor is based on her post-military work aimed at increasing awareness of notable women.

14. COL (Ret) Randy A. Hurtt, DDE '05 was in Greece for a two-month mission trip with his church last fall. While there, he met with **COL Ioannis Charlas, IF-Greece, RES '20**.

15. COL (Ret) Andre Q. Fletcher, RES '06 visited the new Root Hall and his former faculty professor, **COL (Ret) Charles 'Chuck' Allen, RES '01** with Dr. Jeremiah Mitchell of Fort Liberty.

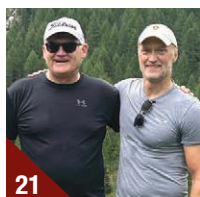
16. MG Patrick M. Hamilton, RES '06 was the recipient of The Lieutenant General Raymond S. McLain Medal given to a current or former member of the National Guard for advancing a seamless and component-integrated Army. Hamilton retired in 2021 after serving as CG of the Texas National Guard's 36th Infantry Division.

17. COL (Ret) William 'Bill' Montgomery, RES '07 recently debuted a radio show at Harford Community College. As the host and co-producer of the show and member of Aberdeen Proving Ground's retiree council, Bill hopes to use the show as a tool to inform veterans and their families of the resources available to them.

18. BG (Ret) Diane L. Dunn, DDE '09 has been nominated to lead the Maine National Guard and serve as Commissioner for the state's Department of Defense, Veterans and Emergency Management.

19. BG Kipling V. Kahler, DDE '10 has been assigned as the Senior Defense Official/Defense Attaché to the U.S. Embassy in Kyiv, Ukraine as of June 2023.

20. Mr. Tomás A. Pagán, RES '10 (center) met up with fellow Sem 12 alum, **LTG Hiroki Kobayashi, IF-Japan, RES '10** and **COL (Ret) Robert W. Weaver, RES '10** at the AUSA Conference in Washington, DC on October 10, 2023. LTG Kobayashi served as a panelist in his role as the Vice Chief of Staff, Japan Ground Defense Force.



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21. BRIG (Ret) Michael Mahy, IF-Australia, RES '11 reunited with **Col (Ret) Robert J. Cook, USAF, RES '11** in Dolomites, Italy along with their families in July 2023.

22. BG (Ret) Adam R. Flasch, DDE '12 recently retired as the Director, Joint Staff, Maryland National Guard and was subsequently selected by Gov. Wes Moore to serve as the Director for the Governor's Office of Homeland Security.

23. LTG Ingrid M. Gjerde, IF-Norway, RES '13 was promoted in June 2023 and serves as the Chief of the Norwegian Defence Staff for CHOD **GEN Eirik Kristoffersen, IF-Norway, RES '15**.

24. MG Michelle A. Schmidt, USAWCF '13 has been selected to command the 7th Infantry Division at Joint Base Lewis-McChord making her the first woman to lead one of the Army's active-duty maneuver divisions.

25. MG Gregory K. Anderson, RES '15, 10th Mountain Division Commander, and **MG Deyan Deshkov, IF-Bulgaria, RES '15**, Bulgarian Land Forces Commander, attended the NATO Exercise NOBLE BLUEPRINT, a live-fire demonstration of the capabilities of the multinational NATO Battlegroup, at the Novo Selo Training Area in Bulgaria.

26. COL (Ret) Russell Bailey, RES '15 has been selected as the new Deputy Director of the Daniel K. Inouye Asia-Pacific Center for Security Studies in Honolulu, Hawaii.

27. COL (Ret) Robert 'Bobby Don' Gifford, DDE '15 has been awarded the Justice Cardozo Golden Quill Award by the Oklahoma Bar Association for his contributions in educating the bar and public in criminal justice matters. This is the second time he has been selected for this award, the first was in 2016. Gifford is also in his fifth term as the Chair of the Military and Veterans Law Section for the Oklahoma Bar Association.

28. BG David K. Pritchett, DDE '15 was recognized as the new Adjutant General of the Alabama National Guard at a change of command ceremony in Montgomery on January 5, 2024.

29. COL (Ret) Kelly S. Rosenberger, DDE '15 was selected as the Executive Vice President, Government Business, Engenuity Power Systems in Alexandria, Virginia, building the next generation generator for the Army.

30. CH (COL) Karen Meeker, Institute for World Politics Fellow '16 and now Command Chaplain at USAFRICOM, ran into **Mr. Phil Evans, Fellows Program**, at the Pentagon last fall.

31. MG Erdenebat B. Batsuuri, IF-Mongolia, RES '17 was appointed as the Force Commander of the United Nations Peacekeeping Force in Cyprus (NFICYP) by the UN Secretary General on January 2, 2024.

32. COL (Ret) Larry C. Dewey, Jr., RES '17 was joined by friends and family in New Jersey for his retirement ceremony including fellow alum **COL John Wildermann, DDE '19**.

33. Ms. Theresa A. Smith, DDE '17 was promoted to Senior Executive Service (SES) in August 2023 and selected to serve as the Deputy PEO for Armament and Ammunition in Picatinny Arsenal, New Jersey. Fellow DDE '17 alums **Mr. Matthew L. Sannito (left)** and **BG Jake S. Kwon (right)** attended her promotion.

34. COL (Ret) Ejup Makedonci, IF-Kosovo, RES '19 was appointed as Minister of Defense in August 2023 by Prime Minister Albin Kurti.

35. BG Robert Dziak, IF-Czech Republic, DDE '20 was appointed to Commander of Czech Republic Land Forces.

36. COL (Ret) Colby "Bear" Hammonds, DDE '21 is currently campaigning for North Carolina Commissioner of Agriculture.

37. Col Lynn M. Lee, ANG, RES '21 assumed command of the 111th Attack Wing, becoming the first female commander in the wing's 80-year history (pictured with **Col Deane Thomey, ANG**).

38. LTC Jason M. Knapp, RES '23, COL Franyate D. Taylor, RES '23 and **COL Rodney D. McCutcheon, RES '23** were reunited at Joint Munitions Command Senior Leader Forum (hosted by JMC Commander, COL Ronnie D. Anderson) at Rock Island Arsenal, Illinois.

39. On January 29, 2024, attendees at the Senior Leader Development Seminar in Crystal City, Virginia, enjoyed a presentation on Spiritual Readiness. L-R: **CH (COL) Tim Ryu, USAWCF '24**, who provided administrative assistance for the event; **Rabbi Elan Babchuck**, Executive Vice President at Clal, the National Jewish Center for Learning and Leadership, who addressed the topic; and Army Chief of Chaplains **CH (MG) William Green, Jr.**, who sponsored and introduced Rabbi Babchuck.

National Medal of Technology and Innovation

Rory A. Cooper, Ph.D., CNSP '13, NSS '15 was awarded the National Medal of Technology and Innovation during an awards ceremony in the East Room of The White House on October 24, 2023. Dr. Cooper is an Army veteran and Civilian Aide to the Secretary of the Army who holds more than 20 U.S. patents. He has dedicated his career to helping veterans lead full and rewarding lives through engineering and assistive technology, benefiting thousands in multiple communities beyond the military, as well.



RES – Resident
DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)
SRCOC – Senior Reserve Component Officers Course

USAWCF – U.S. Army War College Fellow
FAC – Faculty
NNS – National Security Seminar
SIS – Strategy Implementation Seminar
CNSP – Commandant's National Security Program

DSC – Defense Strategy Course
SLS – Senior Leader Seminar
RCNNSIS – Reserve Component National Security Issues Seminar
AGNSS – Adjutant General's National Security Seminar



COL (Ret) Jerome 'Jerry' Comello, former FAC, and his wife Karen recently returned to Cincinnati, Ohio, their hometown. At a farewell event for Jerry and Karen in Carlisle on August 25, 2023, Jerry was joined by his USMA 1962 classmates, who all have strong USAWC connections. L-R: COL (Ret) William 'Bill' Kosco, RES '82; COL (Ret) John 'Sonny' Sloan, RES '81; COL (Ret) Jerome 'Jerry' Comello; COL (Ret) Don M. Snider, former FAC; and LTG (Ret) Dennis L. Benchoff, RES '83.



Florida NSS Luncheon September 2023. A great group of NSS alums met for lunch in Winter Park, Florida in September 2023. L-R: Dr. Rufus Holloway, NSS '10; Mr. Thomas Tart, NSS '05; Ms. Mari Frith, NSS '17; Mr. J. Wallace Schoettelkotte (CASA Emeritus (1982-2019), NSS '84; Dr. Paul Furey, NSS '23; and Mr. Guy D. Colado, NSS '02.



USAWC/NSS Gathering at Georgia Military College in November 2023 for Veterans Day. L-R: Mr. Ken Vance, NSS '17; BG (Ret) David O. Smith, DDE '08; COL (Ret) Grady S. King, RES '08; COL (Ret) Thomas G. Torrance, RES '01; Mrs. Jill Robbins, NSS '23; and Mr. Mark Strom, NSS '18. Also present but not in this photo was MG (Ret) John F. King, DDE '12.



Several USAWC classmates got together while assigned last year to U.S. Army Pacific (several reassigned since). L-R: MG Brian W. Gibson, RES '12, Commander, 94th AAMDC; BG Todd M. Lazaroski, RES '12, Commander, 412th Engineer Command; MG Peter N. Benchoff, Chief of Staff, U.S. Army Pacific; MG Reginald 'Reg' Neal, RES '12, Deputy CG, (Mobilization and Reserve Affairs); MG Brian S. Eifler, RES '12, Commander, 11th Airborne Division. Not pictured: Mr. Donald E. Bradshaw, RES '12, Installation Management Command-Pacific.



The RES '17 Carlisle Scholars Program held a reunion in Jamaica this past November. L-R: COL (Ret) Jaimie S. Ogilvie, IF-Jamaica, and his wife Joanna; COL (Ret) Matthew 'Matt' Scalia and his wife Michelle; BG Tracey L. Poirier; LTC (Ret) John 'Warner' Wells and his wife Amy; COL Mark G. Kappelmann and his wife Kelly. Ogilvie was the first Jamaican Defense Force officer to attend USAWC.



These former USAWC Fellows attended the Army's Senior Leader Development Seminar January 28- February 7, 2024 for officers selected for Brigadier General. L-R: COL(P) Jason Williams, CSIS '18; COL(P) Mike Rose, Duke '19; COL(P) Paulie Krattiger, Stanford '19; COL(P) Bill Soliz, Health and Human Services '18; COL(P) Allen Pepper, NATO Defense College '15; COL(P) Ken Cole, Marshall Center '16, and BG John Mountford, Yale '16.



Army War College Foundation Board of Trustees, September 7, 2023

L-R Front: BG (Ret) Wilbur Wolf, Ms. Jan Botz, BG (Ret) Lynne Owens, Dr. Dave Lawrence, BG (Ret) Irene Zoppi (Rodriguez), Ms. Kim Lane, Ms. Mary Beth Sullivan, Mrs. Charlotte Watts, BG (Ret) Tia Young, COL (Ret) Alison Jameson, MG (Ret) Luis Visot, COL (Ret) Vivian Gaz, MG (Ret) Peggy Wilmoth, Ms. Ellen Shumway, Mr. Kevin Dixon (Asst. Cmdt for Outreach), and COL (Ret) Ruth Collins.

L-R Back: Col (Ret) Harry Leach, USAF, BG (Ret) Mark O'Donnell, Mr. Bill Summers, Mr. Steve Linehan, MG David Hill (Commandant), LTG (Ret) Roger Schultz, MG (Ret) Jeff Arnold, LTG (Ret) Joe Peterson, Mr. Tom Beaty, Mr. Hans Christensen, and Mr. Joe LoScalzo.

Trustees not pictured: Mr. Scott Becker, COL (Ret) Jeff Elliott, MG (Ret) Ron Johnson, Dr. Bill Pinsky, and BG (Ret) Roger Searce.